STATE OF MINNESOTA

Office of the State Auditor



Rebecca Otto State Auditor

Analysis of Municipal Liquor Store Operations

For the Year Ended December 31, 2008

Description of the Office of the State Auditor

The mission of the Office of the State Auditor is to oversee local government finances for Minnesota taxpayers by helping to ensure financial integrity and accountability in local governmental financial activities.

Through financial, compliance, and special audits, the State Auditor oversees and ensures that local government funds are used for the purposes intended by law and that local governments hold themselves to the highest standards of financial accountability.

The State Auditor performs approximately 150 financial and compliance audits per year and has oversight responsibilities for over 3,300 local units of government throughout the state. The office currently maintains five divisions:

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Government Information - collects and analyzes financial information for cities, towns, counties, and special districts;

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Analysis of Minnesota Municipal Liquor Store Operations

For the Year Ended December 31, 2008



March 4, 2010

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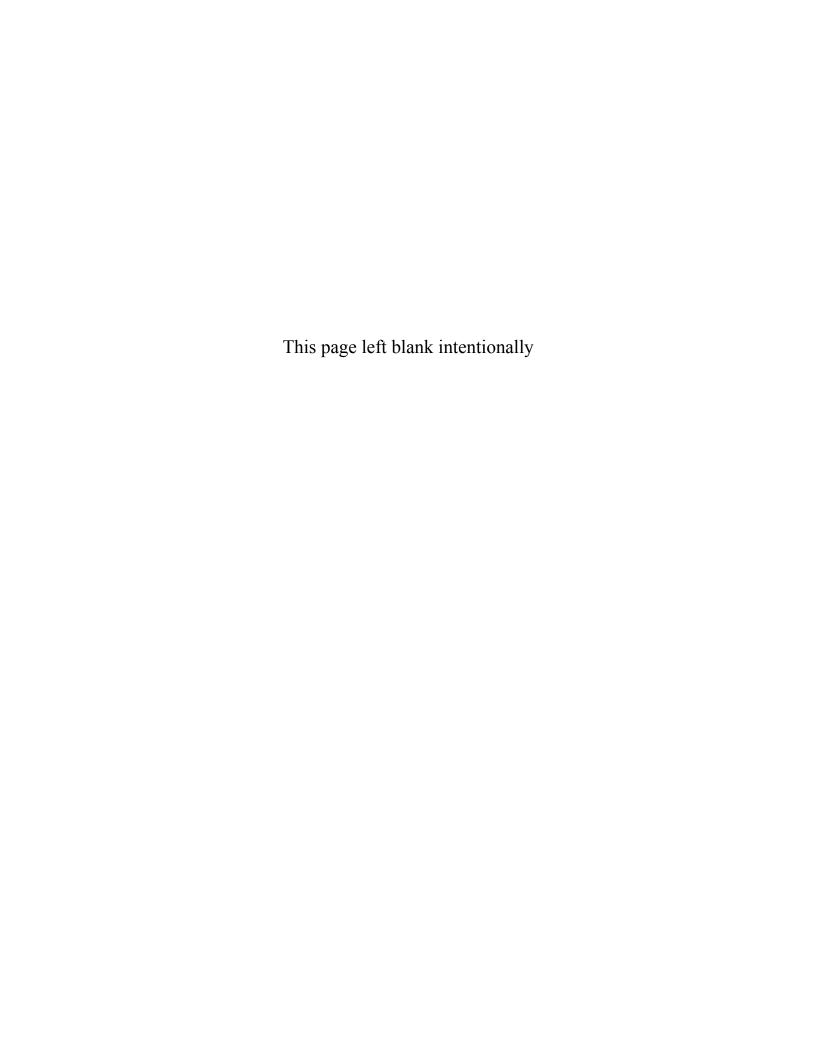


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Background and Purpose

This report provides comparative data on municipal liquor operations owned and operated by Minnesota cities. In 2008, 212 Minnesota cities operated 242 municipal liquor stores, with 120 cities operating both on-sale and off-sale liquor establishments and 92 cities restricting their municipally-owned establishments to off-sale liquor stores. While the majority of municipally-owned liquor stores are located in Greater Minnesota, 19 cities within the 7-County Metro Area (Metro Area) own and operate liquor establishments (see maps on pages 5 and 6 for locations of establishments).

Minnesota municipalities were originally authorized to own and operate liquor establishments as a means of controlling the sale of alcohol. For many communities in Greater Minnesota, municipal liquor operations provide access and convenience in areas that might be unable to attract a privately-run establishment. In addition to these functions, profitable municipal liquor operations have provided another source of revenues to supplement traditional tax and fee revenues.

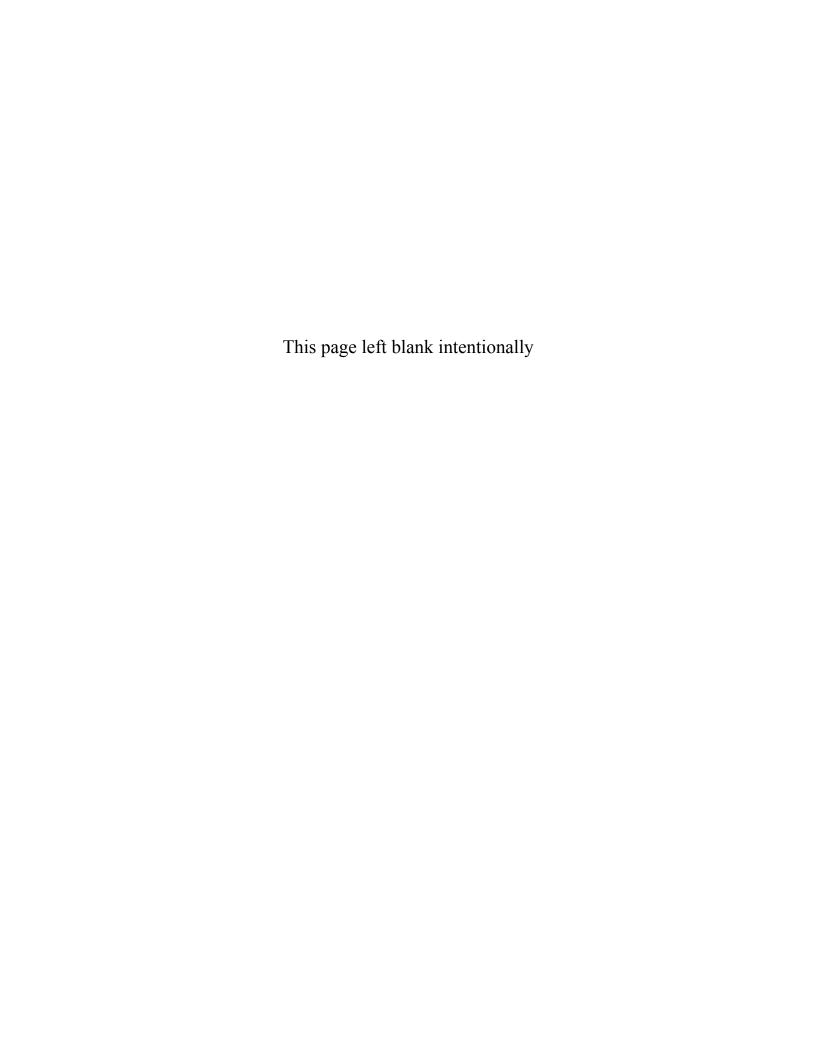
The underlying financial data provided in this report is compiled from audited and unaudited financial statements that are required to be filed annually with the Office of the State Auditor. The tables and analysis derived from this data provide a basis of comparison for municipal liquor operations to highlight the current trends and financial condition of these operations. This report provides comparative data to city officials to assist them in the management of their municipal liquor store operations. In addition, it provides information to the public and policymakers enabling them to evaluate the financial condition of these operations.

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¹ Minn. Stat. § 340A.601 authorizes cities with not more than 10,000 people to own and operate on-sale and off-sale liquor establishments. Once a city has established a municipal liquor store, it may continue to operate the store regardless of its subsequent population growth.

² "On- and off-sale" operations are referred to as "on-sale" operations in this report.

³There were 214 cities that operated municipal liquor stores in 2008. Two cities, Conger and Williams, did not file financial information with the Office of the State Auditor and are not included in the analysis.



Executive Summary

- The combined net profit of all municipal liquor operations totaled \$20.4⁴ million in 2008. This represents a decrease of \$2.0 million, or 8.9 percent, from the amount generated in 2007. Among on-sale operations, net profits totaled \$1.9 million in 2008, which was a decrease of \$913,333, or 31.9 percent, from 2007. Total net profits for off-sale operations totaled \$18.5 million in 2008, which was a decrease of \$1.1 million, or 5.6 percent, from 2007 (pg. 7).
- Over the past five years, net profits have increased 9.9 percent. Among off-sale stores, there was a 23.5 percent increase in net profits, while on-sale stores showed a decrease of 46.3 percent (pg. 7).
- Forty-two Minnesota cities reported net losses for 2008, compared to 31 cities in 2007. All 42 cities with losses were from Greater Minnesota. (pg. 8).
- During 2008, Minnesota's municipal liquor operations reported a 13th consecutive year of record sales totaling \$303.0 million. Total sales generated in 2008 increased by \$11.3 million, or 3.9 percent, over 2007 (pg. 9).
- Municipal liquor operations located within the 7-County Metro Area are considerably larger and more profitable than their Greater Minnesota counterparts. Sales by all Metro Area operations averaged \$3.0 million in 2008, compared to average sales of \$924,413 for all Greater Minnesota municipal liquor operations. In 2008, the average net profit of Metro Area municipal liquor operations was \$214,361, compared to \$60,094 for municipal liquor operations in Greater Minnesota (pgs. 10 and 11).⁵
- During 2008, Minnesota's municipal liquor stores transferred \$17.8 million of their profits to other city funds. This represents an increase of 8.9 percent over the total net transfers made in 2007. Transfers totaled \$6.8 million among Metro Area establishments, compared to \$11.0 million for Greater Minnesota establishments (pg. 13).
- Minnesota law⁶ requires cities to hold a public hearing on the future of their liquor store(s) if the liquor operation shows a net loss in at least two of the past three years. While this report is based on 2008 data, an examination of losses for the years 2006, 2007, and 2008 shows that the 29 cities on Table 3 should have held hearings sometime during 2009 (pg. 14).
- Due in part to the lack of profitability, insurance costs, and other concerns, the number of cities operating municipal liquor stores has steadily declined. There was a net decrease of two stores between 2007 and 2008 (pg. 15).

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⁴ All figures are rounded from the actual numbers.

⁵ The average was calculated by dividing the total sales for each area by the number of liquor stores in each area.

⁶ Minn. Stat. § 340A.602.

Recommendations

One purpose of this report is to provide data to city officials that will enable them to evaluate the efficiency of their liquor operations through comparisons to similarly-situated liquor operations. The tables included in this report may be downloaded as a spreadsheet so those who manage municipal liquor operations can compare their operation to similar operations. Municipal officials can compare location, population, and financial indicators, such as total sales, to make a review of operations more meaningful.

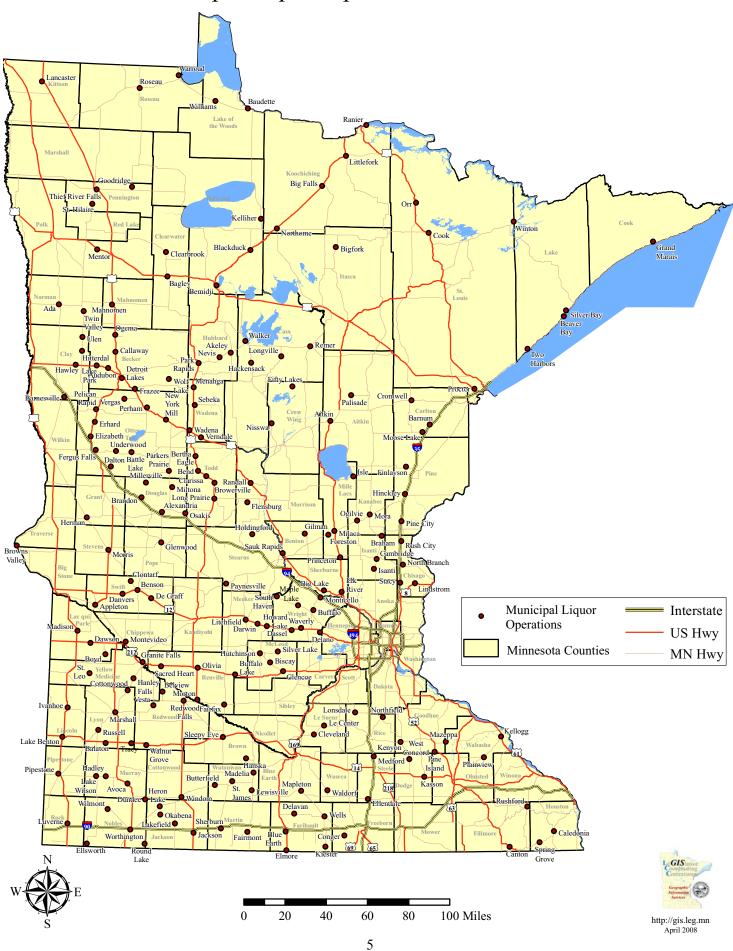
City officials should make sure that they compare their operations to cities with the same type of operations. Off-sale operations should not be compared to on-sale operations because operating expenses are generally much higher for on-sale operations, due to factors such as the added costs of bartenders, wait staff, and entertainment. Useful comparisons include:

- **Gross Profits.** Cities with relatively low gross profits (total sales minus cost of sales) should consider whether the gross profits reflect their intended markup policies. If gross profits are well below the intended markup of inventory, a number of factors can be in play such as theft, poor inventory control, or damage of inventory.⁷
- Gross Profits as a Percent of Total Sales. This measure may help a city determine if its intended markup is below other nearby municipal liquor stores, therefore resulting in a lower gross profit. Conversely, if the markup is higher than nearby cities, it may hurt sales. It is important to use the proper comparison. Gross profits as a percent of total sales are much higher for on-sale operations than off-sale operations. On-sale operations require a greater gross profit margin to cover the higher operating costs associated with these types of operations.
- Operating Expenses. If operating expenses are relatively high compared to similarly-sized stores, city officials should look at stores with low operating expenses for ideas on how they might operate more efficiently.
- Operating Expenses as a Percent of Sales. A comparison of operating expenses as a percent of sales can help determine the efficiency of the operation. In operations with similar levels of sales, this percentage should be comparable. If the percentage is much higher, city officials should examine why their costs are higher.

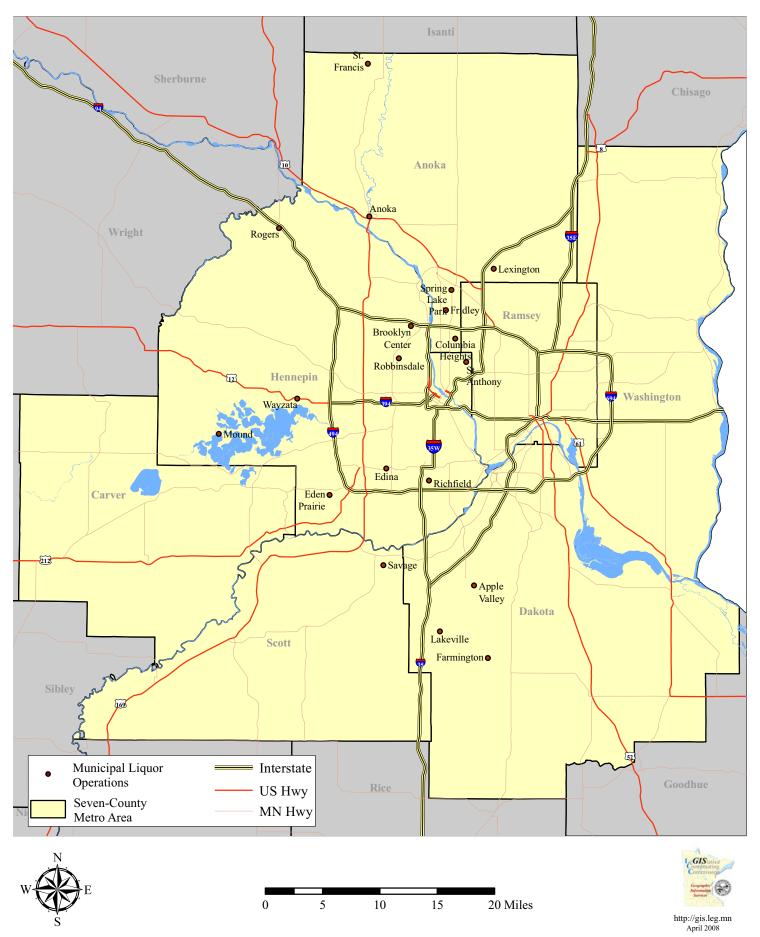
Auditor's Statement of Position, "Internal Controls for Municipal Liquor Stores (Revised 3/2007)".

⁷ It is important to conduct a physical inventory on a regular basis and compare it to perpetual inventory amounts and investigate discrepancies. For additional information on detecting and preventing fraud, see the Office of the State

2008 Municipal Liquor Operations in Greater Minnesota



2008 Municipal Liquor Operations in the Seven-County Metro Area



Analysis of Minnesota Municipal Liquor Store Operations

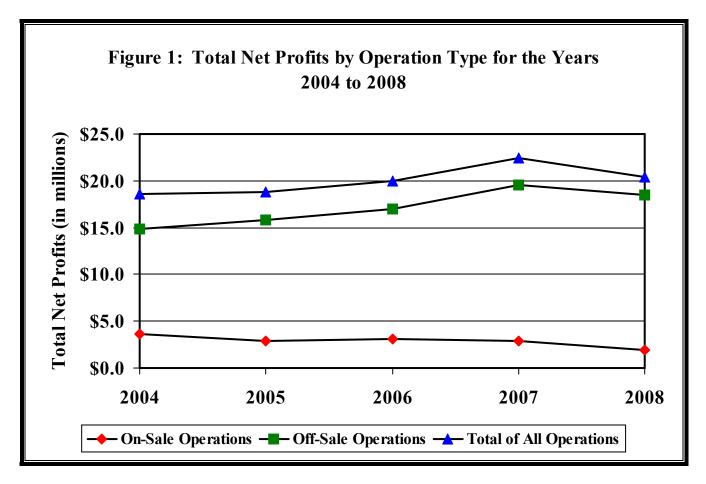
Net Profits of Municipal Liquor Store Operations

Overall

The combined net profit of all municipal liquor operations totaled \$20.4⁸ million in 2008. This represents a decrease of \$2.0 million, or 8.9 percent, from the amount generated in 2007. Among on-sale operations, net profits totaled \$1.9 million in 2008, which was a decrease of \$913,333, or 31.9 percent, from 2007. Total net profits for off-sale operations totaled \$18.5 million in 2008, which was a decrease of \$1.1 million, or 5.6 percent, from 2007.

Over the past five years, net profits have increased 9.9 percent. Among off-sale stores, there was a 23.5 percent increase in net profits, while on-sale stores showed a decrease of 46.3 percent.

Figure 1 shows the five-year trend of net profits.



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⁸ All figures are rounded from the actual numbers.

Variances Among Individual Operations

Net profits and losses for municipal liquor stores operating as of December 31, 2008, ranged from a loss of \$139,318 in Biscay to a profit of \$1.4 million in Lakeville. Overall, the municipal liquor operations in 100 cities showed year-to-year increases in their net profits. Of the 111 cities with declines in net profits, 101 were in Greater Minnesota and 10 were in the Metro Area.

Operations Losing Money

In addition to municipal liquor operations that posted declining net profits between 2007 and 2008, 42 Minnesota cities reported net losses for 2008, compared to 31 cities in 2007. All 42 cities with losses were from Greater Minnesota. Table 1 lists the cities whose liquor operations posted net losses in 2008.

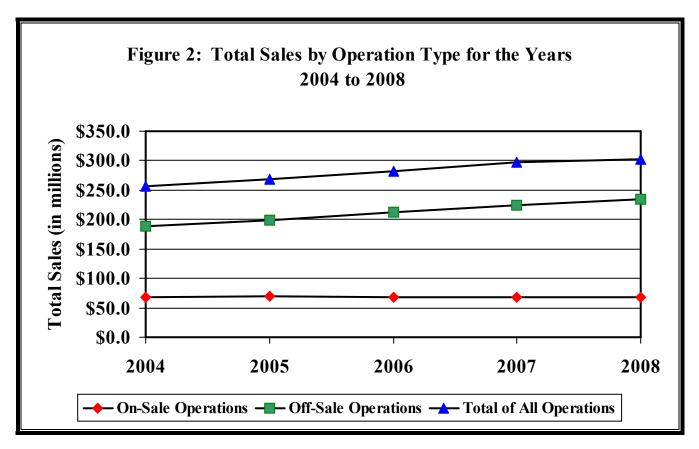
Manisir	Table 1 Municipal Liquor Store Operations with Net Losses in 2008											
Name of City	Net Loss											
Biscay	Net Loss (139,315)	Name of City Dassel	(15,244)									
Rushford	(81,047)		(13,332)									
Howard Lake	(78,135)	Buffalo Lake	(11,383)									
Moose Lake	(74,740)	Sebeka	(10,320)									
Verndale	(58,863)	Lewisville	(9,663)									
Cottonwood	(42,667)	Spring Grove	(9,112)									
Lonsdale	(31,269)	Cleveland	(9,041)									
Okabena	(25,219)	Delavan*	(8,258)									
Boyd	(20,150)	Hackensack	(6,427)									
Morton	(19,839)	Lake Park	(5,766)									
Kellogg	(19,325)	Flensburg	(5,726)									
Dundee*	(19,081)	Canton	(5,711)									
Sleepy Eye	(18,399)	Bertha	(5,012)									
Parkers Prairie	(18,137)	Palisade	(4,905)									
West Concord	(17,271)	Lake Benton	(4,572)									
Ellendale	(16,970)	Lancaster	(3,583)									
Darwin	(16,293)	South Haven	(3,277)									
Lake Wilson	(16,256)	Wilmont	(2,936)									
St. Leo	(16,062)	Plainview	(1,940)									
Benson	(16,058)	Olivia	(1,060)									
Ada	(15,427)	Isle	(532)									

^{*} Discontinued operations in 2008.

Total Sales at Municipal Liquor Operations

During 2008, Minnesota's municipal liquor operations reported a 13th consecutive year of record sales totaling \$303.0 million. Total sales generated in 2008 increased by \$11.3 million, or 3.9 percent, over 2007. Total municipal liquor sales ranged from \$92,729 in Canton to \$14.4 million in Lakeville.⁹

Figure 2 shows that while overall sales have increased every year, total sales among on-sale operations have been trending downward.



Operating Expenses of Municipal Liquor Operations

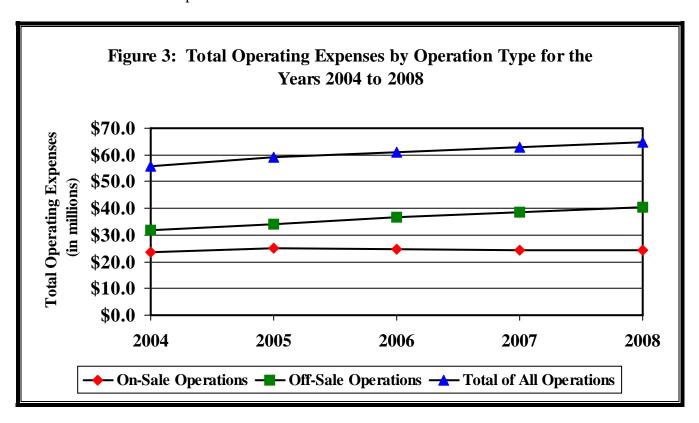
During 2008, Minnesota's municipal liquor operations reported operating expenses totaling \$64.6 million. This represents an increase of \$1.8 million, or 2.8 percent, over the amount reported in 2007. Off-sale liquor operations had operating expenses totaling \$40.3 million in 2008. This represents an increase of \$1.7 million, or 4.5 percent, over 2007. Operating expenses for on-sale liquor operations totaled \$24.3 million in 2008. This represents an increase of \$31,440, or 0.1 percent, over 2007.

Among individual liquor operations that were in business for all of 2008, expenses ranged from a high of \$2.2 million in Lakeville to a low of \$25,308 in Elmore. In general, the level of sales largely dictates the level of expenses. However, even among operations of similar size, there is a wide range of operating expenses.

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⁹ The cities of Delevan, Dundee and Northome reported lower sales and/or expenses but were not included in these comparisons because the stores were not open for the full year. The cities of Delavan and Dundee discontinued operations during 2008 while the city of Northome restarted operations after a fire destroyed the municipal liquor store in 2006.

Figure 3 below shows that operating expenses have continued to rise for off-sale operations and remained flat for on-sale operations between 2007 and 2008.



Comparison between Municipal Liquor Operations in Greater Minnesota and the Metro Area

Sales

Municipal liquor operations located within the Metro Area are considerably larger and more profitable than their Greater Minnesota counterparts. Although only 19 of the 212 Minnesota cities (9.0 percent) that own and operate municipal liquor stores are located in the Metro Area, they represent 37.8 percent of the total sales and 39.9 percent of the net profits of municipal liquor operations.

Sales by all Metro Area operations averaged \$3.0 million in 2008, compared to average sales of \$924,413 for all Greater Minnesota municipal liquor operations. 10

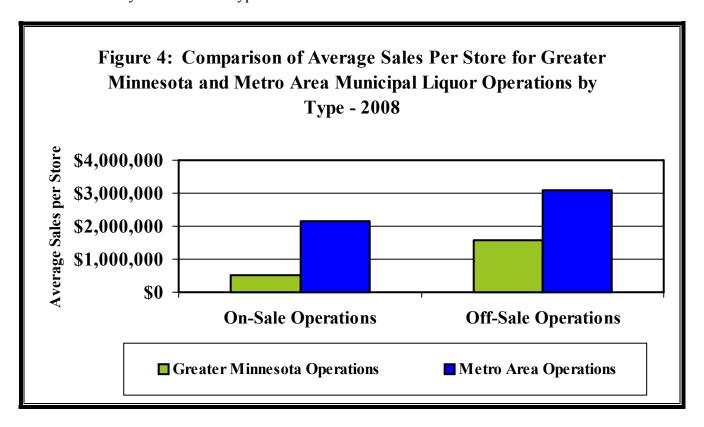
On-Sale and Off-Sale Sales Comparison

When broken down by type of operation, the contrasts between Greater Minnesota and Metro Area operations remain clear. Off-sale operations in the Metro Area average sales of \$3.1 million, compared to \$1.6 million in Greater Minnesota. Metro Area operations are almost exclusively off-sale operations. Among Metro Area municipal liquor operations, off-sale operations outnumbered on-sale operations 35 to 3. Conversely, among Greater Minnesota cities with municipal liquor operations, on-sale operations outnumbered off-sale operations 124 to 80. As with the off-sale operations, on-sale operations are much larger in the Metro Area than in Greater Minnesota. Sales per on-sale establishment were more than four times greater in the Metro Area than in Greater Minnesota, \$2.2 million to \$501,945, respectively.

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¹⁰ The average was calculated by dividing the total sales for each area by the number of liquor stores in each area.

Figure 4 shows the contrast in the level of sales between liquor operations in Greater Minnesota and the Metro Area by establishment type.



Net Profit

In 2008, the average net profit of Metro Area municipal liquor operations was \$214,361, compared to \$60,094 for municipal liquor operations in Greater Minnesota. All Metro Area liquor operations reported a net profit in 2008, ranging from \$6,397 in Lexington to \$1.4 million in Lakeville. Net profit and losses among Greater Minnesota municipal liquor operations ranged from a loss of \$139,315 in Biscay to a profit of \$873,770 in Elk River.

On-Sale and Off-Sale Net Profit Comparison

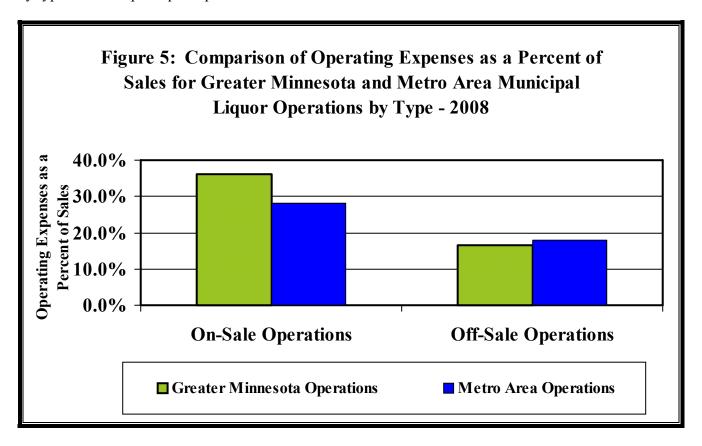
The average net profit of off-sale operations in the Metro Area was \$218,447, compared to \$135,168 for those in Greater Minnesota.¹¹ The large difference in net profit appears to be primarily the result of the higher sales volume at Metro Area stores compared to those in Greater Minnesota because operating expenses as a percent of sales is actually higher among Metro Area stores (17.9 percent) than Greater Minnesota (16.6 percent).

Among on-sale operations, there was a stark contrast between the Metro Area operations and those in Greater Minnesota. The average net profit per store in the Metro Area was \$166,692 compared to \$11,659 in Greater Minnesota. The wide variance in net profit was primarily the result of two factors: much higher sales at Metro Area operations and the accompanying efficiencies in regards to purchasing power, staffing, and fixed asset costs in larger operations. These differences are evident when one compares operating expenses as a percent of sales among Metro Area operations to those in Greater Minnesota. Among Metro Area stores, operating expenses as a percent of sales averaged 28.0 percent, compared to 36.1 percent in Greater Minnesota.

11 The average was calculated by dividing the total net profit for each area by the number of liquor stores in each area.

¹²The Metro Area on-sale average is based on only 3 stores compared to 124 stores in Greater Minnesota.

Figure 5 compares operating expenses as a percent of sales for the Metro Area and Greater Minnesota by type of municipal liquor operation.



Operating Expenses as a Percent of Sales

An examination of sales and operating expenses of off-sale and on-sale operations shows a wide variation in operating expenses as a percent of sales. Among off-sale operations, operating expenses as a percent of sales ranged from a high of 31.9 percent in Kiester to a low of 7.7 percent in Detroit Lakes. The average operating expenses as a percent of sales for off-sale operations in 2008 was 17.2 percent, the same 2007.¹³

Among on-sale operations, operating expenses as a percent of sales ranged from a high of 74.7 percent in Biscay to a low of 7.6 percent in Hinckley. The average among on-sale operations was 35.3 percent. Off-sale operations should not be compared to on-sale operations because operating expenses are generally much higher for on-sale operations due to factors such as the added costs of bartenders, wait staff, and entertainment.

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¹³ The average operating expenses as a percent of sales was calculated by dividing the sum of operating expenses by the sum of sales for off-sale operations.

¹⁴ The City of Delavan had a higher percentage than Biscay but was not included in this comparison because its liquor operation was discontinued during 2008.

Table 2 shows the range of operating expenses for stores with similar levels of total sales.¹⁵

Table 2 Off-Sale Liquor Store Total Sales & Total Operating Expenses - 2008												
Off-Sale Municipal Liquor Stores with Total Sales Between	Number of Cities	Range in Total Operating Expenses										
\$1 to \$300,000	8	\$25,308 to \$91,507										
\$300,001 to \$500,000	8	\$43,432 to \$127,248										
\$500,001 to \$1,000,000	14	\$84,904 to \$222,105										
\$1,000,001 to \$2,000,000	22	\$152,870 to \$374,828										
\$2,000,001 to \$3,000,000	17	\$274,660 to \$600,109										
\$3,000,001 to \$5,000,000	12	\$337,872 to \$1,022,765										
Greater than \$5,000,000	11	\$919,920 to \$2,191,414										

Net Transfers of Municipal Liquor Store Operations

Transfers

Profits generated by municipal liquor operations generally serve two purposes. First, municipal liquor operations use profits to ensure that they have an adequate level of reserves to purchase inventory and maintain their facilities. Second, profits in excess of what is needed to fulfill the first purpose may be transferred to other city funds to supplement existing revenue sources. During 2008, Minnesota's municipal liquor stores transferred \$17.8 million of their profits to other city funds. This represents an increase of 8.9 percent over the total net transfers made in 2007. Transfers totaled \$6.8 million among Metro Area establishments, compared to \$11.0 million for Greater Minnesota establishments. The difference in the overall dollar value of net transfers is a result of more municipal liquor operations in Greater Minnesota than in the Metro Area.

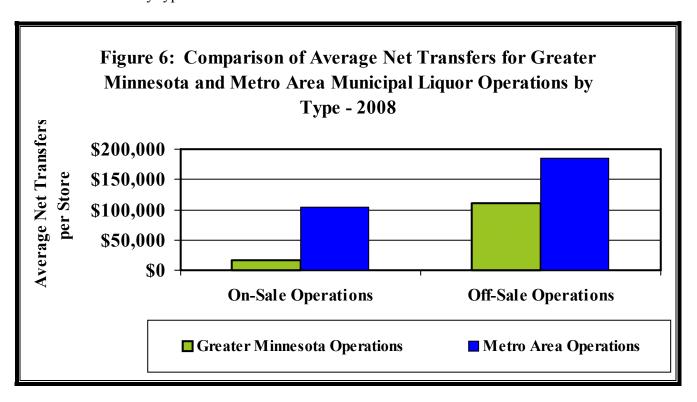
On-Sale and Off-Sale Transfers Comparison

The overall level of net transfers was larger in Greater Minnesota than the Metro Area. When transfers are examined on a per-establishment basis, however, the average net transfer for off-sale stores in the Metro Area was more than in Greater Minnesota (\$185,218 to \$110,152, respectively). The average net transfer per on-sale establishment was more than 6 times greater among operations in the Metro Area than in Greater Minnesota (\$104,732 to \$17,343). 16

¹⁵A similar analysis for cities that operate both on-sale and off-sale liquor establishments is not as useful because of the differences among these operations. The operating expenses of on-sale establishments are generally considerably higher than the operating expenses of off-sale establishments. It would be inappropriate to draw comparisons between the total operating expenses of on-sale and off-sale establishments in different cities. Such comparisons could be flawed due to the potential for contrasting the operating expenses of a city with a small on-sale operation and a large off-sale operation with the operating expenses of a city with a large on-sale operation and a small off-sale operation.

¹⁶ The Metro Area on-sale average is based on only 3 stores compared to 124 stores in Greater Minnesota.

Figure 6 shows the difference in average net transfers between operations in the Metro Area and Greater Minnesota by type of store.



Oversight Responsibilities

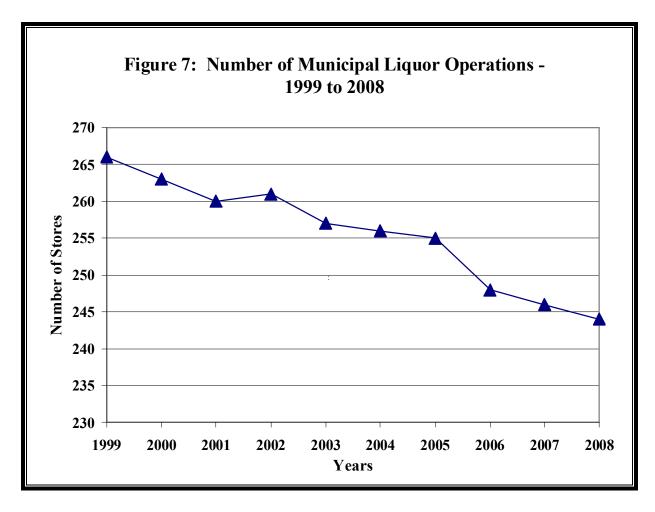
City officials who are responsible for the operation of municipal liquor establishments must make certain that the operations are managed appropriately and do not have a negative financial impact on the city. Minnesota law requires cities to hold a public hearing on the future of their liquor store(s) if the liquor operation shows a net loss in at least two of the past three years. ¹⁷ While this report is based on 2008 data, an examination of losses for the years 2006, 2007, and 2008 shows that the 29 cities in Table 3 should have held hearings sometime during 2009. Of the 29 cities required to hold a hearing in 2009, 23 were on the previous year's list. The cities of Delavan and Dundee would have been required to hold a hearing but they discontinued operations in 2008.

	Table 3												
Cities Required to Hold Hearings in 2009													
Audubon	Biscay	Canton	Clontarf	Cottonwood	Darwin								
Dassel	Ellendale	Ellsworth	Hackensack	Howard Lake	Isle								
Kellogg	Kenyon	Lake Wilson	Lancaster	Lewisville	Moose Lake								
Morton	Northome	Okabena	Palisade	Parkers Prairie	Rushford								
Sleepy Eye	Spring Grove	Tracy	Vesta	West Concord									

¹⁷ Minn. Stat. § 340A.602.

Declining Number of Liquor Operations

Due in part to the lack of profitability, insurance costs, and other concerns, the number of cities operating municipal liquor stores has steadily declined. Figure 7 shows the decline in the number of municipal liquor stores over the last ten years. There was a net decrease of two stores between 2007 and 2008. 18



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¹⁸ The City of Shorewood sold its 2 municipal liquor stores in 2007. In addition, the cities of Delavan and Dundee ceased operations in 2008 which will result in a decrease of 2 additional stores in the 2009 report.

Table 4 Comparison of 2007 and 2008 Liquor Store Operations

On-Sale and Off-Sale Stores

	2007	2008				
Number of Cities	120	120				
			Percent	of Sales		Percent
	Amount	Amount	2007	2008	Variance	Change
Sales	\$67,541,132	\$68,728,649	100.0%	100.0%	\$1,187,517	1.8%
Cost of Sales	41,074,015	42,873,257	60.8%	62.4%	1,799,242	4.4%
Gross Profit	26,467,117	25,855,392	39.2%	37.6%	(611,725)	-2.3%
Operating Expenses	24,257,892	24,289,332	35.9%	35.3%	31,440	0.1%
Income from Operations	2,209,225	1,566,060	3.3%	2.3%	(643,165)	-29.1%
Nonoperating Revenues	1,085,427	850,835	1.6%	1.2%	(234,592)	-21.6%
Nonoperating Expenses	435,542	471,118	0.6%	0.7%	35,576	8.2%
Net Income Before Transfers	2,859,110	1,945,777	4.2%	2.8%	(913,333)	-31.9%
Transfers To/(From) Other Funds	2,266,862	2,464,769			197,907	8.7%

Off-Sale-Only Stores

on saic only stores						
	2007	2008				
Number of Cities	94	92				
			Percent	of Sales		Percent
	Amount	Amount	2007	2008	Variance	Change
Sales	\$224,134,099	\$234,252,485	100.0%	100.0%	\$10,118,386	4.5%
Cost of Sales	167,838,212	176,040,785	74.9%	75.2%	8,202,573	4.9%
Gross Profit	56,295,887	58,211,700	25.1%	24.8%	1,915,813	3.4%
Operating Expenses	38,558,629	40,292,593	17.2%	17.2%	1,733,964	4.5%
Income from Operations	17,737,258	17,919,107	7.9%	7.6%	181,849	1.0%
Nonoperating Revenues	3,432,167	2,197,552	1.5%	0.9%	(1,234,615)	-36.0%
Nonoperating Expenses	1,621,261	1,657,578	0.7%	0.7%	36,317	2.2%
Net Income Before Transfers	19,548,164	18,459,081	8.7%	7.9%	(1,089,083)	-5.6%
Transfers To/(From) Other Funds	14,039,794	15,294,822			1,255,028	8.9%

Total City Liquor Stores

• •	2007	2008				
Number of Cities	214	212				
			Percent	of Sales		Percent
	Amount	Amount	2007	2008	Variance	Change
Sales	\$291,675,231	\$302,981,134	100.0%	100.0%	\$11,305,903	3.9%
Cost of Sales	208,912,227	218,914,042	71.6%	72.3%	10,001,815	4.8%
Gross Profit	82,763,004	84,067,092	28.4%	27.7%	1,304,088	1.6%
Operating Expenses	62,816,521	64,581,925	21.5%	21.3%	1,765,404	2.8%
Income from Operations	19,946,483	19,485,167	6.8%	6.4%	(461,316)	-2.3%
Nonoperating Revenues	4,517,594	3,048,387	1.5%	1.0%	(1,469,207)	-32.5%
Nonoperating Expenses	2,056,803	2,128,696	0.7%	0.7%	71,893	3.5%
Net Income Before Transfers	22,407,274	20,404,858	7.7%	6.7%	(2,002,416)	-8.9%
Transfers To/(From) Other Funds	16,306,656	17,759,591			1,452,935	8.9%

Appendix 1 2008 Liquor Store Tables

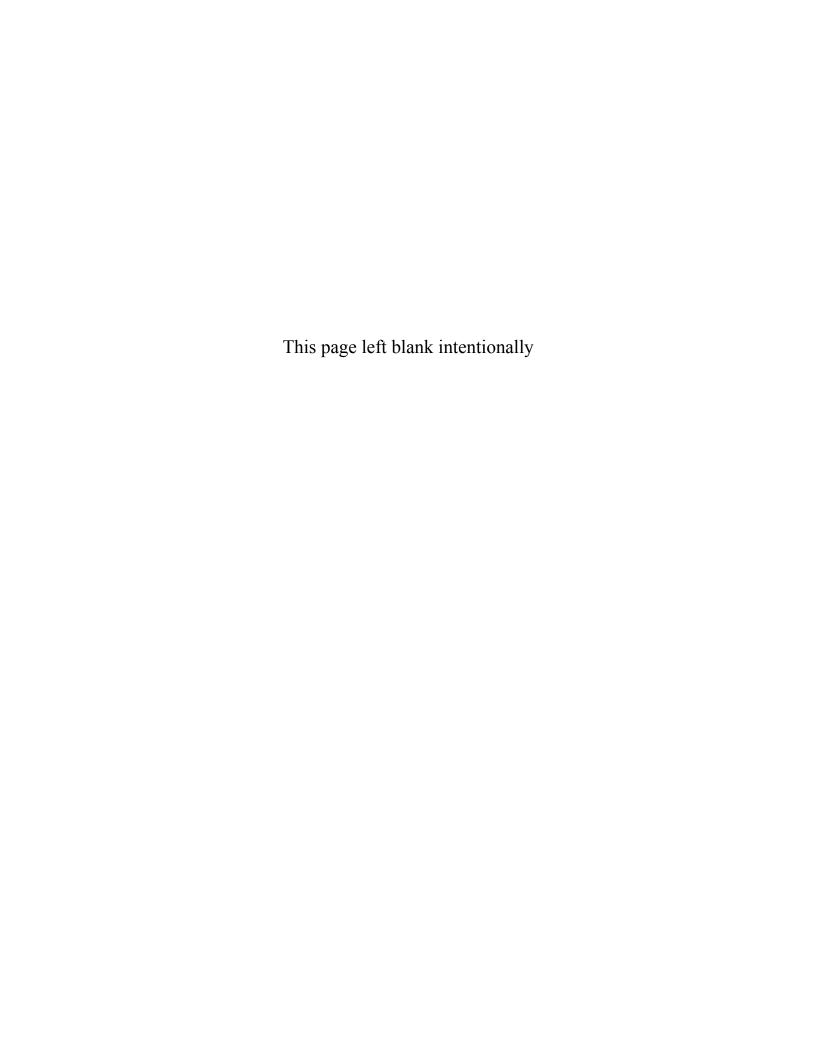


Table 5
Comparison of City Liquor Store Operations - 2008

						Gross Profit						Net Profit/(Loss)		Transfers
		Foot-			Cost		Percent		erating	Nonop	erating		Percent	To/(From)
Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
Ada	On- & Off-Sale		1,629	\$528,956	\$315,539	\$213,417	40.3%	\$228,846	(\$15,429)	\$2		(\$15,427)	-2.9%	\$20,000
Aitkin	Off-Sale Only		2,081	889,075	707,296	181,779	20.4%	146,972	34,807	21,280		56,087	6.3%	
Akeley	On- & Off-Sale		398	419,310	229,364	189,946	45.3%	166,282	23,664			23,664	5.6%	26,906
Alexandria	Off-Sale Only		12,415	4,985,136	3,954,661	1,030,475	20.7%	634,488	395,987	5,786	6,614	395,159	7.9%	397,907
Anoka	Off-Sale Only		17,849	3,772,938	2,862,881	910,057	24.1%	726,934	183,123	48,166		231,289	6.1%	160,000
Apple Valley	Off-Sale Only		49,983	7,390,696	5,506,700	1,883,996	25.5%	1,383,688	500,308	130,219	95,196	535,331	7.2%	442,089
Appleton	Off-Sale Only		2,671	479,772	346,182	133,590	27.8%	101,499	32,091			32,091	6.7%	
Audubon	On- & Off-Sale		491	558,988	353,789	205,199	36.7%	204,624	575	12,917	12,914	578	0.1%	5,000
Avoca	On- & Off-Sale		117	278,482	148,824	129,658	46.6%	119,031	10,627	3,847	175	14,299	5.1%	6,326
Bagley	Off-Sale Only		1,240	891,376	693,725	197,651	22.2%	157,699	39,952	1,311		41,263	4.6%	15,000
Balaton	On- & Off-Sale		600	414,636	236,206	178,430	43.0%	173,117	5,313	5,165		10,478	2.5%	58,127
Barnesville	Off-Sale Only		2,317	365,769	285,632	80,137	21.9%	78,323	1,814	1,846		3,660	1.0%	22,202
Barnum	On- & Off-Sale		587	452,903	249,525	203,378	44.9%	209,205	(5,827)	27,550	847	20,876	4.6%	15,000
Battle Lake	Off-Sale Only		743	984,417	702,488	281,929	28.6%	200,108	81,821	14,003	34,407	61,417	6.2%	20,000
Baudette	On- & Off-Sale		1,041	1,149,355	716,982	432,373	37.6%	303,831	128,542	2,901	34,407	131,443	11.4%	140,000
Beaver Bay	On- & Off-Sale		1,041	407,655	205,087	202,568	49.7%	174,919	27,649	2,611		30,260	7.4%	5,000
Bemidji			13,413		3,390,579				356,068			,	8.0%	
,	Off-Sale Only			4,545,246		1,154,667	25.4%	798,599		8,505		364,573		214,503
Benson	On- & Off-Sale		3,384	951,358	627,455	323,903	34.0%	345,722	(21,819)	5,761		(16,058)	-1.7%	60,000
Bertha	On- & Off-Sale		462	226,790	131,228	95,562	42.1%	103,206	(7,644)	2,632		(5,012)	-2.2%	
Big Falls	On- & Off-Sale		258	284,366	157,666	126,700	44.6%	130,489	(3,789)	9,338		5,549	2.0%	6,000
Big Lake	Off-Sale Only		9,446	2,857,673	2,153,908	703,765	24.6%	573,789	129,976	3,087	101,318	31,745	1.1%	(299,710)
Biscay	On- & Off-Sale		109	624,142	291,124	333,018	53.4%	466,479	(133,461)	31,071	36,925	(139,315)	-22.3%	
Blackduck	On- & Off-Sale		721	806,047	503,083	302,964	37.6%	268,087	34,877	5,665		40,542	5.0%	
Blue Earth	Off-Sale Only		3,395	1,298,947	973,999	324,948	25.0%	243,758	81,190	14,024	26,533	68,681	5.3%	
Boyd	On- & Off-Sale		172	272,191	157,754	114,437	42.0%	137,243	(22,806)	3,813	1,157	(20,150)	-7.4%	
Braham	Off-Sale Only		1,660	1,125,137	864,587	260,550	23.2%	249,356	11,194	70,197	65,071	16,320	1.5%	15,000
Brandon	On- & Off-Sale		449	456,085	253,936	202,149	44.3%	177,694	24,455	6,911		31,366	6.9%	1,500
Brooklyn Center	Off-Sale Only		30,330	5,484,529	3,997,698	1,486,831	27.1%	1,120,842	365,989	39,731		405,720	7.4%	135,000
Browerville	On- & Off-Sale		706	471,384	263,739	207,645	44.1%	215,054	(7,409)	11,103	376	3,318	0.7%	7,999
Browns Valley	On- & Off-Sale		625	320,593	200,726	119,867	37.4%	120,223	(356)	5,187	1,250	3,581	1.1%	7,000
Buffalo	Off-Sale Only		14,154	3,783,831	2,600,344	1,183,487	31.3%	713,676	469,811	1,834	77,381	394,264	10.4%	200,000
Buffalo Lake	On- & Off-Sale		732	409,612	271,118	138,494	33.8%	166,291	(27,797)	16,414		(11,383)	-2.8%	
Butterfield	Off-Sale Only		506	211,504	152,746	58,758	27.8%	53,192	5,566	4,621		10,187	4.8%	
Caledonia	Off-Sale Only		2,902	553,024	424,236	128,788	23.3%	96,524	32,264			32,264	5.8%	23,480
Callaway	On- & Off-Sale		204	517,373	244,636	272,737	52.7%	215,697	57,040	3,772		60,812	11.8%	5,698
Cambridge	Off-Sale Only		7,657	4,117,635	3,151,140	966,495	23.5%	599,248	367,247	22,107	21,156	368,198	8.9%	347,381
Canton	On- & Off-Sale		318	92,729	74,270	18,459	19.9%	29,724	(11,265)	5,554		(5,711)	-6.2%	665
Clarissa	On- & Off-Sale		609	363,616	224,012	139,604	38.4%	133,186	6,418	4,892		11,310	3.1%	10,000
Clearbrook	On- & Off-Sale		540	421,633	248,369	173,264	41.1%	151,054	22,210			22,210	5.3%	
Cleveland	On- & Off-Sale		713	186,848	115,605	71,243	38.1%	106,735	(35,492)	26,784	333	(9,041)	-4.8%	
Clontarf	On- & Off-Sale		160	347,538	214,737	132,801	38.2%	146,133	(13,332)			(13,332)	-3.8%	4,261
Columbia Heights	Off-Sale Only		18,137	7,490,942	5,783,545	1,707,397	22.8%	1,399,938	307,459	28,456	247,186	88,729	1.2%	84,782
Cook	Off-Sale Only		583	1,322,600	991,524	331,076	25.0%	186,017	145,059	5,730		150,789	11.4%	44,300
Cottonwood	On- & Off-Sale		1,160	449,220	292,551	156,669	34.9%	199,343	(42,674)	7		(42,667)	-9.5%	(17,000)
Cromwell	On- & Off-Sale		211	448,926	250,767	198,159	44.1%	178,202	19,957	10,177	397	29,737	6.6%	(17,000)
Dalton	Off-Sale Only		237	291,135	223,974	67,161	23.1%	60,100	7,061	1,070		8,131	2.8%	2,000
Danvers	On- & Off-Sale		94	325,339	159,102	166,237	51.1%	156,145	10,092	6,987		17,079	5.2%	15,000
Darwin	Off-Sale Only		296	413,201	354,994	58,207	14.1%	74,242	(16,035)	4,270	4,528	(16,293)	-3.9%	13,000
Darwin	Off-Sale Only		1,316	921,729	718,196	203,533	22.1%	214,598	(11,065)	36,617	4,328	(15,244)	-3.9%	22,000
	······································		1,406	420,377	301,573	118,804	28.3%	108,888	9,916	298			2.4%	
Dawson Do Groff	Off-Sale Only		1,406									10,214		21 147
De Graff	On- & Off-Sale		124	388,738	210,337	178,401	45.9%	146,273	32,128	8,895		41,023	10.6%	21,147

Table 5
Comparison of City Liquor Store Operations - 2008

						Gross P	rofit					Net Profit/(Loss)		Transfers
NI COL	TE CS4	Foot-	D 14		Cost		Percent		rating	Nonop	-		Percent	To/(From)
Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
Delano	Off-Sale Only		5,359	2,009,347	1,493,654	515,693	25.7%	388,406	127,287	21,841		149,128	7.4%	100,000
Delavan	On- & Off-Sale	[21]	176	15,221	15,922	(701)	-4.6%	13,735	(14,436)	6,178		(8,258)	-54.3%	
Detroit Lakes	Off-Sale Only		8,599	4,688,732	3,569,142	1,119,590	23.9%	360,057	759,533	71,811	62,460	768,884	16.4%	1,164,251
Dundee	On- & Off-Sale	[21]	82	80,208	44,199	36,009	44.9%	56,043	(20,034)	1,171	218	(19,081)	-23.8%	
Eagle Bend	On- & Off-Sale		597	315,158	186,200	128,958	40.9%	123,620	5,338	18,185		23,523	7.5%	8,700
Eden Prairie	Off-Sale Only		62,610	10,987,111	8,202,906	2,784,205	25.3%	1,908,733	875,472	361,474	10,572	1,226,374	11.2%	800,000
Edina	Off-Sale Only		48,169	12,121,791	8,940,015	3,181,776	26.2%	2,106,494	1,075,282	808	2,714	1,073,376	8.9%	1,277,800
Elizabeth	Off-Sale Only		168	291,053	227,172	63,881	21.9%	63,310	571	3,181		3,752	1.3%	
Elk River	Off-Sale Only		23,888	6,213,657	4,421,064	1,792,593	28.8%	995,100	797,493	125,346	49,069	873,770	14.1%	471,548
Ellendale	On- & Off-Sale		649	371,483	230,827	140,656	37.9%	158,840	(18,184)	1,214		(16,970)	-4.6%	
Ellsworth	On- & Off-Sale		514	204,093	106,078	98,015	48.0%	95,493	2,522	4,730		7,252	3.6%	14,707
Elmore	Off-Sale Only		642	159,897	124,897	35,000	21.9%	25,308	9,692	584		10,276	6.4%	400
Erhard	Off-Sale Only		129	292,076	220,456	71,620	24.5%	75,298	(3,678)	3,903		225	0.1%	
Fairfax	On- & Off-Sale		1,245	540,903	281,116	259,787	48.0%	226,516	33,271	4,392		37,663	7.0%	
Fairmont	Off-Sale Only		10,686	2,771,049	2,048,014	723,035	26.1%	417,588	305,447	55,385		360,832	13.0%	65,000
Farmington	Off-Sale Only		18,735	4,434,514	3,362,347	1,072,167	24.2%	1,022,765	49,402	2,731	75	52,058	1.2%	111,000
Fergus Falls	Off-Sale Only		13,813	4,961,277	3,701,564	1,259,713	25.4%	832,634	427,079	34,529	59,557	402,051	8.1%	359,812
Fifty Lakes	On- & Off-Sale		406	420,813	207,103	213,710	50.8%	214,019	(309)	1,320		1,011	0.2%	20,000
Finlayson	On- & Off-Sale		327	498,859	274,640	224,219	44.9%	163,824	60,395	1,500		61,895	12.4%	60,000
Flensburg	On- & Off-Sale		236	273,569	250,928	22,641	8.3%	28,367	(5,726)			(5,726)	-2.1%	
Foreston	On- & Off-Sale		511	347,201	166,320	180,881	52.1%	179,342	1,539			1,539	0.4%	
Frazee	On- & Off-Sale		1,352	680,348	434,530	245,818	36.1%	222,829	22,989	113		23,102	3.4%	
Fridley	Off-Sale Only		26,422	5,275,467	4,017,891	1,257,576	23.8%	919,920	337,656	4,399		342,055	6.5%	500,000
Gilman	On- & Off-Sale		227	389,379	195,812	193,567	49.7%	174,033	19,534	15,928	513	34,949	9.0%	
Glencoe	Off-Sale Only		5,760	1,206,094	923,093	283,001	23.5%	152,870	130,131	1,155	5,516	125,770	10.4%	90,000
Glenwood	Off-Sale Only		2,623	1,202,090	947,979	254,111	21.1%	185,556	68,555	3,938		72,493	6.0%	40,000
Goodridge	On- & Off-Sale		116	285,939	154,396	131,543	46.0%	125,926	5,617	8,311		13,928	4.9%	
Grand Marais	Off-Sale Only		1,418	1,535,043	1,039,567	495,476	32.3%	244,814	250,662	11,955		262,617	17.1%	200,000
Granite Falls	Off-Sale Only		3,009	900,562	665,390	235,172	26.1%	160,676	74,496	19,061	21,373	72,184	8.0%	68,324
Hackensack	On- & Off-Sale		308	922,731	639,562	283,169	30.7%	278,330	4,839	12,169	23,435	(6,427)	-0.7%	7,000
Hadley	On- & Off-Sale		60	213,479	94,918	118,561	55.5%	120,215	(1,654)	10,821		9,167	4.3%	4,000
Hanley Falls	On- & Off-Sale		297	225,525	120,754	104,771	46.5%	101,573	3,198	3,952		7,150	3.2%	
Hanska	On- & Off-Sale		404	325,885	178,412	147,473	45.3%	131,237	16,236	7,303	880	22,659	7.0%	
Hawley	Off-Sale Only		1,921	723,568	547,832	175,736	24.3%	162,831	12,905	57,350	61,030	9,225	1.3%	5,000
Herman	On- & Off-Sale		416	310,641	181,732	128,909	41.5%	123,217	5,692		1,522	4,170	1.3%	565
Heron Lake	On- & Off-Sale		752	328,836	183,701	145,135	44.1%	128,003	17,132	132	5,005	12,259	3.7%	
Hinckley	On- & Off-Sale		1,428	2,030,052	1,807,638	222,414	11.0%	154,186	68,228	3,607	56,559	15,276	0.8%	137,250
Hitterdal	On- & Off-Sale		171	377,535	178,899	198,636	52.6%	165,123	33,513			33,513	8.9%	4,732
Holdingford	On- & Off-Sale		772	337,411	182,074	155,337	46.0%	151,577	3,760	20,446		24,206	7.2%	15,000
Howard Lake	On- & Off-Sale		2,016	735,892	532,872	203,020	27.6%	271,523	(68,503)	6,287	15,919	(78,135)	-10.6%	
Hutchinson	Off-Sale Only		14,134	4,756,381	3,694,232	1,062,149	22.3%	729,640	332,509	10,472	53,284	289,697	6.1%	332,000
Isanti	Off-Sale Only		5,556	2,017,332	1,546,152	471,180	23.4%	327,534	143,646	21,906		165,552	8.2%	150,000
Isle	On- & Off-Sale		826	943,297	570,896	372,401	39.5%	371,603	798	32	1,362	(532)	-0.1%	
Ivanhoe	On- & Off-Sale		608	410,855	223,672	187,183	45.6%	161,594	25,589		773	24,816	6.0%	1,000
Jackson	Off-Sale Only		3,424	882,488	713,031	169,457	19.2%	150,250	19,207	9,452		28,659	3.2%	30,000
Kasson	Off-Sale Only		5,542	1,030,224	803,931	226,293	22.0%	204,898	21,395	8,386		29,781	2.9%	10,500
Kelliher	On- & Off-Sale		310	461,569	257,780	203,789	44.2%	165,938	37,851	555		38,406	8.3%	
Kellogg	On- & Off-Sale		469	112,759	60,972	51,787	45.9%	78,406	(26,619)	7,294		(19,325)	-17.1%	
Kenyon	On- & Off-Sale		1,744	616,930	370,777	246,153	39.9%	229,887	16,266	13,190	8,614	20,842	3.4%	10,000
Kiester	Off-Sale Only		485	175,483	116,809	58,674	33.4%	55,980	2,694			2,694	1.5%	
Lake Benton	On- & Off-Sale		664	262,568	146,659	115,909	44.1%	120,719	(4,810)	238		(4,572)	-1.7%	

Table 5
Comparison of City Liquor Store Operations - 2008

					Cost	Gross P	rofit					Net Profit/(Loss)		Transfers
		Foot-					Percent		erating	Nonope	erating		Percent	To/(From)
Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
Lake Park	On- & Off-Sale		825	553,486	340,491	212,995	38.5%	219,858	(6,863)	1,097		(5,766)	-1.0%	
Lake Wilson	On- & Off-Sale		248	212,658	108,258	104,400	49.1%	122,088	(17,688)	3,261	1,829	(16,256)	-7.6%	
Lakefield	Off-Sale Only		1,666	295,566	208,470	87,096	29.5%	91,507	(4,411)	6,666		2,255	0.8%	
Lakeville	Off-Sale Only		54,328	14,443,355	10,840,115	3,603,240	24.9%	2,191,414	1,411,826	180,478	221,196	1,371,108	9.5%	517,796
Lancaster	On- & Off-Sale		326	222,043	140,581	81,462	36.7%	86,904	(5,442)	1,859		(3,583)	-1.6%	
Le Center	On- & Off-Sale		2,394	851,591	535,503	316,088	37.1%	257,828	58,260	1,933		60,193	7.1%	75,000
Lewisville	On- & Off-Sale		240	196,004	105,402	90,602	46.2%	109,671	(19,069)	11,081	1,675	(9,663)	-4.9%	
Lexington	Off-Sale Only		1,976	2,731,298	2,193,644	537,654	19.7%	507,749	29,905	6,113	29,621	6,397	0.2%	80,000
Lindstrom	On- & Off-Sale		4,012	2,166,512	1,554,722	611,790	28.2%	554,949	56,841	29,212		86,053	4.0%	121,100
Litchfield	Off-Sale Only		6,845	1,856,513	1,421,679	434,834	23.4%	283,482	151,352	23,135		174,487	9.4%	59,000
Littlefork	On- & Off-Sale		689	385,797	233,250	152,547	39.5%	141,358	11,189	3,257		14,446	3.7%	20,000
Long Prairie	Off-Sale Only		2,988	1,120,836	841,048	279,788	25.0%	171,949	107,839	13,832		121,671	10.9%	110,000
Longville	On- & Off-Sale		175	1,256,233	839,642	416,591	33.2%	349,521	67,070	3,411	12,139	58,342	4.6%	35,914
Lonsdale	Off-Sale Only		2,873	1,297,195	1,039,054	258,141	19.9%	294,542	(36,401)	5,132	12,139	(31,269)	-2.4%	33,714
Luverne	Off-Sale Only		4,579	972,412	686,225	286,187	29.4%	222,105	64,082	5,535		69,617	7.2%	38,000
Madelia				306,224	223,935	82,289	26.9%	43,432				44,698	14.6%	
	Off-Sale Only		2,252						38,857	5,841				35,000
Madison	Off-Sale Only		1,658	408,531	296,162	112,369	27.5%	100,762	11,607	2,595		14,202	3.5%	
Mahnomen	On- & Off-Sale		1,167	1,028,485	675,563	352,922	34.3%	336,018	16,904	56,188		73,092	7.1%	
Maple Lake	Off-Sale Only		2,010	1,026,889	782,609	244,280	23.8%	239,677	4,603	5,700		10,303	1.0%	740
Mapleton	On- & Off-Sale		1,650	661,458	392,689	268,769	40.6%	256,312	12,457	29,168		41,625	6.3%	
Marshall	Off-Sale Only		13,141	3,397,248	2,522,685	874,563	25.7%	337,872	536,691	45,058		581,749	17.1%	375,000
Mazeppa	On- & Off-Sale		778	346,702	229,753	116,949	33.7%	124,805	(7,856)	14,522		6,666	1.9%	25,000
Medford	On- & Off-Sale		1,158	439,787	230,059	209,728	47.7%	191,879	17,849	10,072	3,220	24,701	5.6%	
Menahga	On- & Off-Sale		1,227	835,488	487,484	348,004	41.7%	293,255	54,749	5,692	4,581	55,860	6.7%	50,000
Mentor	On- & Off-Sale		124	442,443	220,488	221,955	50.2%	188,804	33,151	3,462		36,613	8.3%	37,117
Milaca	Off-Sale Only		2,837	1,625,504	1,232,528	392,976	24.2%	315,664	77,312	12,393	31,240	58,465	3.6%	25,000
Millerville	On- & Off-Sale		116	310,941	180,077	130,864	42.1%	122,979	7,885	4,341		12,226	3.9%	9,680
Miltona	On- & Off-Sale		357	619,819	358,312	261,507	42.2%	251,454	10,053	17,880		27,933	4.5%	65,000
Montevideo	Off-Sale Only		5,436	1,881,974	1,402,106	479,868	25.5%	374,828	105,040	2,136		107,176	5.7%	100,000
Monticello	Off-Sale Only		11,366	4,088,681	3,026,203	1,062,478	26.0%	620,743	441,735	82,710		524,445	12.8%	171,619
Moose Lake	On- & Off-Sale		2,412	991,568	695,641	295,927	29.8%	338,242	(42,315)	21,633	54,058	(74,740)	-7.5%	
Mora	Off-Sale Only		3,681	2,271,548	1,717,992	553,556	24.4%	328,380	225,176	17,883		243,059	10.7%	270,000
Morris	Off-Sale Only		5,205	1,484,436	1,133,027	351,409	23.7%	236,772	114,637	8,894		123,531	8.3%	50,000
Morton	On- & Off-Sale		415	243,348	141,873	101,475	41.7%	125,776	(24,301)	4,462		(19,839)	-8.2%	100,000
Mound	Off-Sale Only		9,769	2,696,659	2,042,183	654,476	24.3%	532,789	121,687		51,777	69,910	2.6%	
Nevis	On- & Off-Sale		385	490,356	267,051	223,305	45.5%	193,943	29,362	2,483		31,845	6.5%	45,023
New York Mills	On- & Off-Sale		1,187	709,652	460,292	249,360	35.1%	207,745	41,615	3,599		45,214	6.4%	56,000
Nisswa	On- & Off-Sale		2,053	2,749,960	1,990,814	759,146	27.6%	707,354	51,792			51,792	1.9%	200,000
North Branch	Off-Sale Only		10,370	2,120,712	1,557,072	563,640	26.6%	411,682	151,958	1,875	36,354	117,479	5.5%	205,310
Northfield	Off-Sale Only		19,839	2,629,524	1,939,830	689,694	26.2%	579,484	110,210	35,582		145,792	5.5%	131,280
Northome	On- & Off-Sale		234	3,950	3,556	394	10.0%	1,352	(958)	3,220		2,262	57.3%	131,200
Ogema	On- & Off-Sale		125	354,223	203,337	150,886	42.6%	1,332	49,479	3,819		53,298	15.0%	50,000
				375,844				137,580	9,700			18,319		3,075
Ogilvie	On- & Off-Sale		468		228,564	147,280	39.2%			8,619			4.9%	
Okabena	On- & Off-Sale		174	242,768	141,802	100,966	41.6%	127,654	(26,688)	1,469		(25,219)	-10.4%	10.000
Olivia	On- & Off-Sale		2,552	866,609	613,824	252,785	29.2%	267,907	(15,122)	14,062		(1,060)	-0.1%	10,000
Orr	On- & Off-Sale		235	521,071	313,647	207,424	39.8%	218,250	(10,826)	13,004		2,178	0.4%	16,500
Osakis	On- & Off-Sale		1,608	662,302	372,910	289,392	43.7%	232,584	56,808	15,039		71,847	10.8%	165,201
Palisade	On- & Off-Sale		152	371,118	250,306	120,812	32.6%	136,506	(15,694)	10,789		(4,905)	-1.3%	
Park Rapids	Off-Sale Only		3,494	2,879,844	2,195,124	684,720	23.8%	448,042	236,678	27,108		263,786	9.2%	213,017
Parkers Prairie	On- & Off-Sale		1,020	633,903	427,159	206,744	32.6%	192,974	13,770	606	32,513	(18,137)	-2.9%	
Paynesville	Off-Sale Only		2,298	815,318	623,836	191,482	23.5%	175,877	15,605	7,474		23,079	2.8%	18,191

Table 5
Comparison of City Liquor Store Operations - 2008

						Gross P	rofit					Net Profit	t/(Loss)	Transfers To/(From)
	m 40.	Foot-			Cost		Percent		erating		erating		Percent	
Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
Pelican Rapids	Off-Sale Only		2,398	891,452	666,559	224,893	25.2%	141,994	82,899			82,899	9.3%	25,000
Perham	Off-Sale Only		2,750	2,001,099	1,482,110	518,989	25.9%	274,660	244,329	44,393	70,961	217,761	10.9%	692,216
Pine City	Off-Sale Only		3,295	1,680,908	1,226,740	454,168	27.0%	338,022	116,146	9,947	8,526	117,567	7.0%	50,000
Pipestone	Off-Sale Only		4,335	1,255,315	910,150	345,165	27.5%	185,953	159,212	16,242		175,454	14.0%	336,668
Plainview	On- & Off-Sale		3,394	597,172	406,229	190,943	32.0%	203,987	(13,044)	11,104		(1,940)	-0.3%	
Princeton	Off-Sale Only		4,530	2,478,261	1,968,950	509,311	20.6%	419,206	90,105	26,610	5,940	110,775	4.5%	3,035
Proctor	Off-Sale Only		2,854	943,035	725,238	217,797	23.1%	182,243	35,554	55	1,336	34,273	3.6%	3,000
Randall	On- & Off-Sale		590	577,591	380,709	196,882	34.1%	175,777	21,105	9,704		30,809	5.3%	5,000
Ranier	On- & Off-Sale		166	382,833	166,250	216,583	56.6%	186,922	29,661	929		30,590	8.0%	15,000
Redwood Falls	Off-Sale Only		5,247	1,650,494	1,248,670	401,824	24.3%	300,531	101,293	22,628	37,232	86,689	5.3%	75,000
Remer	On- & Off-Sale		362	505,134	311,299	193,835	38.4%	171,819	22,016			22,016	4.4%	17,000
Richfield	Off-Sale Only		33,676	11,302,384	8,500,960	2,801,424	24.8%	1,890,979	910,445	28,840		939,285	8.3%	679,870
Robbinsdale	Off-Sale Only		13,598	2,475,473	1,834,947	640,526	25.9%	491,930	148,596	15,868		164,464	6.6%	50,000
Rogers	On- & Off-Sale		7,200	3,199,062	2,213,484	985,578	30.8%	676,168	309,410	1,306	60,942	249,774	7.8%	109,196
Roseau	Off-Sale Only		2,855	1,499,009	1,084,939	414,070	27.6%	234,582	179,488	3,051		182,539	12.2%	480,000
Round Lake	Off-Sale Only		411	145,523	96,132	49,391	33.9%	27,362	22,029	1,942		23,971	16.5%	
Rush City	On- & Off-Sale		3,072	754,144	559,183	194,961	25.9%	194,720	241	13,322		13,563	1.8%	7,070
Rushford	On- & Off-Sale		1,776	265,007	205,130	59,877	22.6%	141,110	(81,233)	342	156	(81,047)	-30.6%	(2,306)
Russell	On- & Off-Sale		333	264,762	137,592	127,170	48.0%	122,975	4,195	6,671		10,866	4.1%	27,500
Sacred Heart	On- & Off-Sale		501	460,794	275,468	185,326	40.2%	184,628	698	7,772		8,470	1.8%	
Sauk Rapids	Off-Sale Only		13,083	2,373,302	1,871,358	501,944	21.1%	407,717	94,227	29,645		123,872	5.2%	115,000
Savage	Off-Sale Only		26,852	6,315,723	4,688,428	1,627,295	25.8%	1,100,456	526,839	12,874	82,151	457,562	7.2%	1,036,800
Sebeka	On- & Off-Sale		672	487,577	301,166	186,411	38.2%	200,215	(13,804)	3,484		(10,320)	-2.1%	6,100
Sherburn	On- & Off-Sale		1,001	724,027	469,742	254,285	35.1%	236,183	18,102	1,295		19,397	2.7%	10,000
Silver Bay	On- & Off-Sale		1,980	891,965	492,921	399,044	44.7%	329,146	69,898	18,379	15,099	73,178	8.2%	11,246
Silver Lake	On- & Off-Sale		812	543,335	291,445	251,890	46.4%	238,461	13,429	1,557		14,986	2.8%	20,000
Sleepy Eye	Off-Sale Only		3,545	453,538	349,169	104,369	23.0%	127,248	(22,879)	4,480		(18,399)	-4.1%	20,000
South Haven	On- & Off-Sale		212	274,287	139,612	134,675	49.1%	141,603	(6,928)	3,651		(3,277)	-1.2%	10,139
Spring Grove	On- & Off-Sale		1,280	349,885	194,115	155,770	44.5%	166,672	(10,902)	1.790		(9,112)	-2.6%	(10,769)
Spring Clove Spring Lake Park	Off-Sale Only		6,678	2,601,241	1,951,640	649,601	25.0%	600,109	49,492	47,607		97,099	3.7%	150,000
St. Anthony	Off-Sale Only		8,437	6,359,731	4,884,558	1,475,173	23.0%	1,049,110	426,063	9,767	35,408	400,422	6.3%	400,000
St. Francis	Off-Sale Only		7,404	2,029,577	1,522,707	506,870	25.0%	350,648	156,222	28,231	33,406	184,453	9.1%	57,500
St. Hilaire	On- & Off-Sale		274	480,484	279,893	200,591	41.7%	192,064	8,527	3,594		12,121	2.5%	37,300
St. James	Off-Sale Only		4,587	962,880	669,840	293,040	30.4%	163,098	129,942	10,186		140,128	14.6%	53,000
St. Leo	On- & Off-Sale		94	99,062	45,626	53,436	53.9%	70,919	(17,483)	1,421		(16,062)	-16.2%	
Stacy	On- & Off-Sale		1,432	2,478,291	1,645,811	832,480	33.6%	740,835	91,645	29,250	93,606	27,289	1.1%	20,000
Thief River Falls	Off-Sale Only		8,483	3,958,940	3,045,795	913,145	23.1%	549,805	363,340	23,894	93,000	387,234	9.8%	291,801
Tracy	On- & Off-Sale		2,126	791,428	449,687	341,741	43.2%	319,455	22,286	7,836		30,122	3.8%	20,000
Twin Valley	On- & Off-Sale		790	564,483	321,503	242,980	43.2%	241,512	1,468	······································		3,204	0.6%	20,000
Two Harbors	Off-Sale Only			1,881,784	1,421,342	460,442	24.5%	308,779	151,663	1,736 34,407		186,070	9.9%	224,502
	•		3,601 537										9.9%	
Ulen Underwood	On- & Off-Sale		325	343,506	171,775 252,197	171,731	50.0%	140,280	31,451	906		32,357		12.000
	Off-Sale Only			341,171		88,974	26.1%	69,431	19,543	748		20,291	5.9%	12,000
Vergas	Off-Sale Only		317	535,887	390,156	145,731	27.2%	84,904	60,827	19,898	1.500	80,725	15.1%	32,000
Verndale	On- & Off-Sale		549	302,904	200,861	102,043	33.7%	160,923	(58,880)	1,577	1,560	(58,863)	-19.4%	
Vesta	On- & Off-Sale		314	255,673	133,880	121,793	47.6%	95,687	26,106			26,106	10.2%	205.008
Wadena	Off-Sale Only		4,204	1,554,891	1,207,339	347,552	22.4%	216,658	130,894	7,577		138,471	8.9%	205,908
Waldorf	On- & Off-Sale		221	253,030	143,553	109,477	43.3%	107,946	1,531	9,752		11,283	4.5%	160,000
Walker	On- & Off-Sale		1,186	872,480	655,998	216,482	24.8%	119,313	97,169	783		97,952	11.2%	160,000
Walnut Grove	On- & Off-Sale		685	440,314	226,641	213,673	48.5%	192,710	20,963	2,370		23,333	5.3%	
Warroad	Off-Sale Only		1,713	1,290,064	935,484	354,580	27.5%	208,466	146,114			146,114	11.3%	80,000
Waverly	On- & Off-Sale		1,087	924,977	647,763	277,214	30.0%	231,910	45,304	170	11,729	33,745	3.6%	

Table 5 **Comparison of City Liquor Store Operations - 2008**

						Gross P	rofit					Net Profit	(Loss)	Transfers
		Foot-			Cost	-	Percent	Ope	rating	Nonop	erating	-	Percent	To/(From)
Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
Wayzata	On- & Off-Sale		4,119	3,288,373	1,909,798	1,378,575	41.9%	1,142,999	235,576	14,725		250,301	7.6%	205,000
Wells	On- & Off-Sale		2,458	689,740	453,891	235,849	34.2%	239,126	(3,277)	16,867	355	13,235	1.9%	20,000
West Concord	On- & Off-Sale		811	354,649	202,873	151,776	42.8%	172,321	(20,545)	3,597	323	(17,271)	-4.9%	
Wilmont	On- & Off-Sale		311	244,246	128,563	115,683	47.4%	120,158	(4,475)	1,539		(2,936)	-1.2%	
Windom	Off-Sale Only		4,357	1,396,150	999,342	396,808	28.4%	302,334	94,474			94,474	6.8%	70,000
Winton	On- & Off-Sale	[0]	168	310,747	140,357	170,390	54.8%	155,540	14,850	46	2,760	12,136	3.9%	8,400
Wolf Lake	On- & Off-Sale		49	396,616	200,469	196,147	49.5%	169,738	26,409	5,096	5,399	26,106	6.6%	20,000
Worthington	Off-Sale Only		11,392	2,292,461	1,710,762	581,699	25.4%	344,476	237,223	9,697		246,920	10.8%	150,000
Off-Sale Only			807,367	\$234,252,485	\$176,040,785	\$58,211,700	24.8%	\$40,292,593	\$17,919,107	\$2,197,552	\$1,657,578	\$18,459,081	7.9%	\$15,294,822
On- & Off-Sale			103,542	\$68,728,649	\$42,873,257	\$25,855,392	37.6%	\$24,289,332	\$1,566,060	\$850,835	\$471,118	\$1,945,777	2.8%	\$2,464,769
All Stores			910,909	\$302,981,134	\$218,914,042	\$84,067,092	27.7%	\$64,581,925	\$19,485,167	\$3,048,387	\$2,128,696	\$20,404,858	6.7%	\$17,759,591

Footnotes:

[0] [21] Cash basis of accounting.
Discontinued liquor operations.

						Gross Profit Parcent			ent Operating Nonoperating				Net Profit	Transfers	
			Foot-			Cost		Percent						Percent	To/(From)
Ranking	Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
-	Y 1 '11	000101		54.220	Ф14 442 255	010 040 117	ea (03 240	24.00/	62 101 414	61 411 027	#100 470	#221 107	£1 271 100	0.50/	Ø517 707
1	Lakeville	Off-Sale Only		54,328	\$14,443,355	\$10,840,115	\$3,603,240	24.9%	\$2,191,414	\$1,411,826	\$180,478	\$221,196	\$1,371,108	9.5%	\$517,796
2	Edina	Off-Sale Only		48,169	12,121,791	8,940,015	3,181,776	26.2%	2,106,494	1,075,282	808	2,714	1,073,376	8.9%	1,277,800
3	Richfield	Off-Sale Only		33,676	11,302,384	8,500,960	2,801,424	24.8%	1,890,979	910,445	28,840	10.550	939,285	8.3%	679,870
4	Eden Prairie	Off-Sale Only		62,610	10,987,111	8,202,906	2,784,205	25.3%	1,908,733	875,472	361,474	10,572	1,226,374	11.2%	800,000
5	Columbia Heights	Off-Sale Only		18,137	7,490,942	5,783,545	1,707,397	22.8%	1,399,938	307,459	28,456	247,186	88,729	1.2%	84,782
6	Apple Valley	Off-Sale Only		49,983	7,390,696	5,506,700	1,883,996	25.5%	1,383,688	500,308	130,219	95,196	535,331	7.2%	442,089
7	St. Anthony	Off-Sale Only		8,437	6,359,731	4,884,558	1,475,173	23.2%	1,049,110	426,063	9,767	35,408	400,422	6.3%	400,000
8	Savage	Off-Sale Only		26,852	6,315,723	4,688,428	1,627,295	25.8%	1,100,456	526,839	12,874	82,151	457,562	7.2%	1,036,800
9	Elk River	Off-Sale Only		23,888	6,213,657	4,421,064	1,792,593	28.8%	995,100	797,493	125,346	49,069	873,770	14.1%	471,548
10	Brooklyn Center	Off-Sale Only		30,330	5,484,529	3,997,698	1,486,831	27.1%	1,120,842	365,989	39,731		405,720	7.4%	135,000
11	Fridley	Off-Sale Only		26,422	5,275,467	4,017,891	1,257,576	23.8%	919,920	337,656	4,399		342,055	6.5%	500,000
12	Alexandria	Off-Sale Only		12,415	4,985,136	3,954,661	1,030,475	20.7%	634,488	395,987	5,786	6,614	395,159	7.9%	397,907
13	Fergus Falls	Off-Sale Only		13,813	4,961,277	3,701,564	1,259,713	25.4%	832,634	427,079	34,529	59,557	402,051	8.1%	359,812
14	Hutchinson	Off-Sale Only		14,134	4,756,381	3,694,232	1,062,149	22.3%	729,640	332,509	10,472	53,284	289,697	6.1%	332,000
15	Detroit Lakes	Off-Sale Only		8,599	4,688,732	3,569,142	1,119,590	23.9%	360,057	759,533	71,811	62,460	768,884	16.4%	1,164,251
16	Bemidji	Off-Sale Only		13,413	4,545,246	3,390,579	1,154,667	25.4%	798,599	356,068	8,505		364,573	8.0%	214,503
17	Farmington	Off-Sale Only		18,735	4,434,514	3,362,347	1,072,167	24.2%	1,022,765	49,402	2,731	75	52,058	1.2%	111,000
18	Cambridge	Off-Sale Only		7,657	4,117,635	3,151,140	966,495	23.5%	599,248	367,247	22,107	21,156	368,198	8.9%	347,381
19	Monticello	Off-Sale Only		11,366	4,088,681	3,026,203	1,062,478	26.0%	620,743	441,735	82,710		524,445	12.8%	171,619
20	Thief River Falls	Off-Sale Only		8,483	3,958,940	3,045,795	913,145	23.1%	549,805	363,340	23,894		387,234	9.8%	291,801
21	Buffalo	Off-Sale Only		14,154	3,783,831	2,600,344	1,183,487	31.3%	713,676	469,811	1,834	77,381	394,264	10.4%	200,000
22	Anoka	Off-Sale Only		17,849	3,772,938	2,862,881	910,057	24.1%	726,934	183,123	48,166		231,289	6.1%	160,000
23	Marshall	Off-Sale Only		13,141	3,397,248	2,522,685	874,563	25.7%	337,872	536,691	45,058		581,749	17.1%	375,000
24	Wayzata	On- & Off-Sale		4,119	3,288,373	1,909,798	1,378,575	41.9%	1,142,999	235,576	14,725		250,301	7.6%	205,000
25	Rogers	On- & Off-Sale		7,200	3,199,062	2,213,484	985,578	30.8%	676,168	309,410	1,306	60,942	249,774	7.8%	109,196
26	Park Rapids	Off-Sale Only		3,494	2,879,844	2,195,124	684,720	23.8%	448,042	236,678	27,108		263,786	9.2%	213,017
27	Big Lake	Off-Sale Only		9,446	2,857,673	2,153,908	703,765	24.6%	573,789	129,976	3,087	101,318	31,745	1.1%	(299,710)
28	Fairmont	Off-Sale Only		10,686	2,771,049	2,048,014	723,035	26.1%	417,588	305,447	55,385		360,832	13.0%	65,000
29	Nisswa	On- & Off-Sale		2,053	2,749,960	1,990,814	759,146	27.6%	707,354	51,792			51,792	1.9%	200,000
30	Lexington	Off-Sale Only		1,976	2,731,298	2,193,644	537,654	19.7%	507,749	29,905	6,113	29,621	6,397	0.2%	80,000
31	Mound	Off-Sale Only		9,769	2,696,659	2,042,183	654,476	24.3%	532,789	121,687		51,777	69,910	2.6%	
32	Northfield	Off-Sale Only		19,839	2,629,524	1,939,830	689,694	26.2%	579,484	110,210	35,582		145,792	5.5%	131,280
33	Spring Lake Park	Off-Sale Only		6,678	2,601,241	1,951,640	649,601	25.0%	600,109	49,492	47,607		97,099	3.7%	150,000
34	Stacy	On- & Off-Sale		1,432	2,478,291	1,645,811	832,480	33.6%	740,835	91,645	29,250	93,606	27,289	1.1%	20,000
35	Princeton	Off-Sale Only		4,530	2,478,261	1,968,950	509,311	20.6%	419,206	90,105	26,610	5,940	110,775	4.5%	3,035
36	Robbinsdale	Off-Sale Only		13,598	2,475,473	1,834,947	640,526	25.9%	491,930	148,596	15,868		164,464	6.6%	50,000
37	Sauk Rapids	Off-Sale Only		13,083	2,373,302	1,871,358	501,944	21.1%	407,717	94,227	29,645		123,872	5.2%	115,000
38	Worthington	Off-Sale Only		11,392	2,292,461	1,710,762	581,699	25.4%	344,476	237,223	9,697		246,920	10.8%	150,000
39	Mora	Off-Sale Only		3,681	2,271,548	1,717,992	553,556	24.4%	328,380	225,176	17,883		243,059	10.8%	270,000
40	Lindstrom	On- & Off-Sale		4,012	2,166,512	1,554,722	611,790	28.2%	554,949	56,841	29,212		86,053	4.0%	121,100
000000000000000000000000000000000000000		Off-Sale Only		10,370	2,120,712	1,557,072	563,640	26.6%	411,682	151,958	1,875	36,354	117,479	5.5%	205,310
41 42	North Branch			1,428		1,807,638	222,414	11.0%	154,186		3,607	56,559	15,276	0.8%	137,250
		On- & Off-Sale			2,030,052					68,228		30,339			
43	St. Francis	Off-Sale Only		7,404	2,029,577	1,522,707	506,870	25.0%	350,648	156,222	28,231		184,453	9.1%	57,500
44	Isanti	Off-Sale Only		5,556	2,017,332	1,546,152	471,180	23.4%	327,534	143,646	21,906		165,552	8.2%	150,000
45	Delano	Off-Sale Only		5,359	2,009,347	1,493,654	515,693	25.7%	388,406	127,287	21,841	70.061	149,128	7.4%	100,000
46	Perham	Off-Sale Only		2,750	2,001,099	1,482,110	518,989	25.9%	274,660	244,329	44,393	70,961	217,761	10.9%	692,216
47	Montevideo	Off-Sale Only		5,436	1,881,974	1,402,106	479,868	25.5%	374,828	105,040	2,136		107,176	5.7%	100,000
48	Two Harbors	Off-Sale Only		3,601	1,881,784	1,421,342	460,442	24.5%	308,779	151,663	34,407		186,070	9.9%	224,502
49	Litchfield	Off-Sale Only		6,845	1,856,513	1,421,679	434,834	23.4%	283,482	151,352	23,135		174,487	9.4%	59,000
50	Pine City	Off-Sale Only		3,295	1,680,908	1,226,740	454,168	27.0%	338,022	116,146	9,947	8,526	117,567	7.0%	50,000
51	Redwood Falls	Off-Sale Only		5,247	1,650,494	1,248,670	401,824	24.3%	300,531	101,293	22,628	37,232	86,689	5.3%	75,000

Table 6
Comparison of City Liquor Store Operations - 2008
Ranked by Gross Sales

							Gross P						Net Profit		Transfers
Ranking	Name of City	Type of Store	Foot- notes	Population	Sales	Cost of Sales	Amount	Percent of Sales	Ope Expenses	erating Income/(Loss)	Nonop Revenues	erating Expenses	Amount	Percent of Sales	To/(From) Other Funds
Kalikilig	Name of City	Type of Store	notes	Горигации	Sales	of Sales	Amount	of Sales	Expenses	Theome/(Loss)	Kevenues	Expenses	Amount	or sales	Other Funds
52	Milaca	Off-Sale Only		2,837	1,625,504	1,232,528	392,976	24.2%	315,664	77,312	12,393	31,240	58,465	3.6%	25,000
53	Wadena	Off-Sale Only		4,204	1,554,891	1,207,339	347,552	22.4%	216,658	130,894	7,577	- ,	138,471	8.9%	205,908
54	Grand Marais	Off-Sale Only		1,418	1,535,043	1,039,567	495,476	32.3%	244,814	250,662	11,955		262,617	17.1%	200,000
55	Roseau	Off-Sale Only		2,855	1,499,009	1,084,939	414,070	27.6%	234,582	179,488	3,051		182,539	12.2%	480,000
56	Morris	Off-Sale Only		5,205	1,484,436	1,133,027	351,409	23.7%	236,772	114,637	8,894		123,531	8.3%	50,000
57	Windom	Off-Sale Only		4,357	1,396,150	999,342	396,808	28.4%	302,334	94,474	-,		94,474	6.8%	70,000
58	Cook	Off-Sale Only		583	1,322,600	991,524	331,076	25.0%	186,017	145,059	5,730		150,789	11.4%	44,300
59	Blue Earth	Off-Sale Only		3,395	1,298,947	973,999	324,948	25.0%	243,758	81,190	14,024	26,533	68,681	5.3%	
60	Lonsdale	Off-Sale Only		2,873	1,297,195	1,039,054	258,141	19.9%	294,542	(36,401)	5,132		(31,269)	-2.4%	
61	Warroad	Off-Sale Only		1,713	1,290,064	935,484	354,580	27.5%	208,466	146,114			146,114	11.3%	80,000
62	Longville	On- & Off-Sale		175	1,256,233	839,642	416,591	33.2%	349,521	67,070	3,411	12,139	58,342	4.6%	35,914
63	Pipestone	Off-Sale Only		4,335	1,255,315	910,150	345,165	27.5%	185,953	159,212	16,242		175,454	14.0%	336,668
64	Glencoe	Off-Sale Only		5,760	1,206,094	923,093	283,001	23.5%	152,870	130,131	1,155	5,516	125,770	10.4%	90,000
65	Glenwood	Off-Sale Only		2,623	1,202,090	947,979	254,111	21.1%	185,556	68,555	3,938		72,493	6.0%	40,000
66	Baudette	On- & Off-Sale		1,041	1,149,355	716,982	432,373	37.6%	303,831	128,542	2,901		131,443	11.4%	140,000
67	Braham	Off-Sale Only		1,660	1,125,137	864,587	260,550	23.2%	249,356	11,194	70,197	65,071	16,320	1.5%	15,000
68	Long Prairie	Off-Sale Only		2,988	1,120,836	841,048	279,788	25.0%	171,949	107,839	13,832		121,671	10.9%	110,000
69	Kasson	Off-Sale Only		5,542	1,030,224	803,931	226,293	22.0%	204,898	21,395	8,386		29,781	2.9%	10,500
70	Mahnomen	On- & Off-Sale		1,167	1,028,485	675,563	352,922	34.3%	336,018	16,904	56,188		73,092	7.1%	10,500
70	Maple Lake	Off-Sale Only		2,010	1,026,889	782,609	244,280	23.8%	239,677	4,603	5,700		10,303	1.0%	740
. 72	Moose Lake	On- & Off-Sale		2,412	991,568	695,641	295,927	29.8%	338,242	(42,315)	21,633	54,058	(74,740)	-7.5%	
د ا م	Battle Lake	Off-Sale Only		743	984,417	702,488	281,929	28.6%	200,108	81,821	14,003	34,407	61,417	6.2%	20,000
n 73	Luverne	Off-Sale Only		4,579	972,412	686,225	286,187	29.4%	222,105	64,082	5,535	34,407	69,617	7.2%	38,000
75	St. James			4,587	962,880	669,840	293,040	30.4%	163,098	129,942	10,186		140,128	14.6%	53,000
76		Off-Sale Only		3,384	951,358		323,903	34.0%	345,722		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(16,058)	-1.7%	60,000
	Benson Isle	On- & Off-Sale				627,455			343,722	(21,819)	5,761 32	1 262			
77 78		On- & Off-Sale		826	943,297	570,896	372,401	39.5%		798		1,362	(532)	-0.1%	2 000
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Proctor	Off-Sale Only		2,854	943,035	725,238	217,797	23.1%	182,243	35,554	55	1,336	34,273	3.6%	3,000
79	Waverly	On- & Off-Sale		1,087	924,977	647,763	277,214	30.0%	231,910	45,304	170	11,729	33,745	3.6%	7,000
80	Hackensack	On- & Off-Sale		308	922,731	639,562	283,169	30.7%	278,330	4,839	12,169	23,435	(6,427)	-0.7%	7,000
81	Dassel	Off-Sale Only		1,316	921,729	718,196	203,533	22.1%	214,598	(11,065)	36,617	40,796	(15,244)	-1.7%	22,000
82	Granite Falls	Off-Sale Only		3,009	900,562	665,390	235,172	26.1%	160,676	74,496	19,061	21,373	72,184	8.0%	68,324
83	Silver Bay	On- & Off-Sale		1,980	891,965	492,921	399,044	44.7%	329,146	69,898	18,379	15,099	73,178	8.2%	11,246
84	Pelican Rapids	Off-Sale Only		2,398	891,452	666,559	224,893	25.2%	141,994	82,899			82,899	9.3%	25,000
85	Bagley	Off-Sale Only		1,240	891,376	693,725	197,651	22.2%	157,699	39,952	1,311		41,263	4.6%	15,000
86	Aitkin	Off-Sale Only		2,081	889,075	707,296	181,779	20.4%	146,972	34,807	21,280		56,087	6.3%	
87	Jackson	Off-Sale Only		3,424	882,488	713,031	169,457	19.2%	150,250	19,207	9,452		28,659	3.2%	30,000
88	Walker	On- & Off-Sale		1,186	872,480	655,998	216,482	24.8%	119,313	97,169	783		97,952	11.2%	160,000
89	Olivia	On- & Off-Sale		2,552	866,609	613,824	252,785	29.2%	267,907	(15,122)	14,062		(1,060)	-0.1%	10,000
90	Le Center	On- & Off-Sale		2,394	851,591	535,503	316,088	37.1%	257,828	58,260	1,933		60,193	7.1%	75,000
91	Menahga	On- & Off-Sale		1,227	835,488	487,484	348,004	41.7%	293,255	54,749	5,692	4,581	55,860	6.7%	50,000
92	Paynesville	Off-Sale Only		2,298	815,318	623,836	191,482	23.5%	175,877	15,605	7,474		23,079	2.8%	18,191
93	Blackduck	On- & Off-Sale		721	806,047	503,083	302,964	37.6%	268,087	34,877	5,665		40,542	5.0%	
94	Tracy	On- & Off-Sale		2,126	791,428	449,687	341,741	43.2%	319,455	22,286	7,836		30,122	3.8%	20,000
95	Rush City	On- & Off-Sale		3,072	754,144	559,183	194,961	25.9%	194,720	241	13,322		13,563	1.8%	7,070
96	Howard Lake	On- & Off-Sale		2,016	735,892	532,872	203,020	27.6%	271,523	(68,503)	6,287	15,919	(78,135)	-10.6%	
97	Sherburn	On- & Off-Sale		1,001	724,027	469,742	254,285	35.1%	236,183	18,102	1,295		19,397	2.7%	10,000
98	Hawley	Off-Sale Only		1,921	723,568	547,832	175,736	24.3%	162,831	12,905	57,350	61,030	9,225	1.3%	5,000
99	New York Mills	On- & Off-Sale		1,187	709,652	460,292	249,360	35.1%	207,745	41,615	3,599		45,214	6.4%	56,000
100	Wells	On- & Off-Sale		2,458	689,740	453,891	235,849	34.2%	239,126	(3,277)	16,867	355	13,235	1.9%	20,000
101	Frazee	On- & Off-Sale		1,352	680,348	434,530	245,818	36.1%	222,829	22,989	113		23,102	3.4%	
102	Osakis	On- & Off-Sale		1,608	662,302	372,910	289,392	43.7%	232,584	56,808	15,039		71,847	10.8%	165,201

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Table 6
Comparison of City Liquor Store Operations - 2008
Ranked by Gross Sales

							Gross P	rofit					Net Profit	(Loss)	Transfers
			Foot-			Cost		Percent	Ope	rating	Nonop	erating		Percent	To/(From)
Ranking	Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
100		0 00001			((1.450	202 (00	2/0 7/0	40.60/	256212	10.155	20.170				
103	Mapleton	On- & Off-Sale		1,650	661,458	392,689	268,769	40.6%	256,312	12,457	29,168	22 512	41,625	6.3%	
104 105	Parkers Prairie	On- & Off-Sale		1,020 109	633,903	427,159	206,744	32.6%	192,974	13,770	606	32,513	(18,137)	-2.9%	
200000000000000000000000000000000000000	Biscay	On- & Off-Sale			624,142	291,124	333,018	53.4%	466,479	(133,461)	31,071	36,925	(139,315)	-22.3%	100000000000000000000000000000000000000
106	Miltona	On- & Off-Sale		357	619,819	358,312	261,507	42.2%	251,454	10,053	17,880	 0 (14	27,933	4.5%	65,000
107	Kenyon	On- & Off-Sale		1,744	616,930	370,777	246,153	39.9%	229,887	16,266	13,190	8,614	20,842	3.4%	10,000
108	Plainview	On- & Off-Sale		3,394	597,172	406,229	190,943	32.0%	203,987	(13,044)	11,104		(1,940)	-0.3%	
109	Randall	On- & Off-Sale		590	577,591	380,709	196,882	34.1%	175,777	21,105	9,704		30,809	5.3%	5,000
110	Twin Valley	On- & Off-Sale		790	564,483	321,503	242,980	43.0%	241,512	1,468	1,736		3,204	0.6%	20,000
111	Audubon	On- & Off-Sale		491	558,988	353,789	205,199	36.7%	204,624	575	12,917	12,914	578	0.1%	5,000
112		On- & Off-Sale		825	553,486	340,491	212,995	38.5%	219,858	(6,863)	1,097		(5,766)	-1.0%	22.400
113	Caledonia	Off-Sale Only		2,902	553,024	424,236	128,788	23.3%	96,524	32,264	1.557		32,264	5.8%	23,480
114	Silver Lake	On- & Off-Sale		812	543,335	291,445	251,890	46.4%	238,461	13,429	1,557		14,986	2.8%	20,000
115	Fairfax	On- & Off-Sale		1,245	540,903	281,116	259,787	48.0%	226,516	33,271	4,392		37,663	7.0%	
116	Vergas	Off-Sale Only		317	535,887	390,156	145,731	27.2%	84,904	60,827	19,898		80,725	15.1%	32,000
117	Ada	On- & Off-Sale		1,629	528,956	315,539	213,417	40.3%	228,846	(15,429)			(15,427)	-2.9%	20,000
118		On- & Off-Sale		235	521,071	313,647	207,424	39.8%	218,250	(10,826)	13,004		2,178	0.4%	16,500
119	Callaway	On- & Off-Sale		204	517,373	244,636	272,737	52.7%	215,697	57,040	3,772		60,812	11.8%	5,698
120	Remer	On- & Off-Sale		362	505,134	311,299	193,835	38.4%	171,819	22,016	1.500		22,016	4.4%	17,000
121	Finlayson	On- & Off-Sale		327	498,859	274,640	224,219	44.9%	163,824	60,395	1,500		61,895	12.4%	60,000
122	Nevis	On- & Off-Sale		385	490,356	267,051	223,305	45.5%	193,943	29,362	2,483		31,845	6.5%	45,023
123	Sebeka	On- & Off-Sale		672	487,577	301,166	186,411	38.2%	200,215	(13,804)	3,484		(10,320)	-2.1%	6,100
124	St. Hilaire	On- & Off-Sale		274	480,484	279,893	200,591	41.7%	192,064	8,527	3,594		12,121	2.5%	
125	Appleton	Off-Sale Only		2,671	479,772	346,182	133,590	27.8%	101,499	32,091		25.6	32,091	6.7%	 7.000
126	Browerville	On- & Off-Sale		706	471,384	263,739	207,645	44.1%	215,054	(7,409)	11,103	376	3,318	0.7%	7,999
127	Kelliher	On- & Off-Sale		310	461,569	257,780	203,789	44.2%	165,938	37,851	555		38,406	8.3%	
128	Sacred Heart	On- & Off-Sale		501	460,794	275,468	185,326	40.2%	184,628	698	7,772		8,470	1.8%	1.500
129	Brandon	On- & Off-Sale		449	456,085	253,936	202,149	44.3%	177,694	24,455	6,911		31,366	6.9%	1,500
130	Sleepy Eye	Off-Sale Only		3,545	453,538	349,169	104,369	23.0%	127,248	(22,879)	4,480		(18,399)	-4.1%	
131	Barnum	On- & Off-Sale		587	452,903	249,525	203,378	44.9%	209,205	(5,827)	27,550	847	20,876	4.6%	15,000
132	Cottonwood	On- & Off-Sale		1,160	449,220	292,551	156,669	34.9%	199,343	(42,674)			(42,667)	-9.5%	(17,000)
133	Cromwell	On- & Off-Sale		211	448,926	250,767	198,159	44.1%	178,202	19,957	10,177	397	29,737	6.6%	
134	Mentor	On- & Off-Sale		124	442,443	220,488	221,955	50.2%	188,804	33,151	3,462		36,613	8.3%	37,117
135	Walnut Grove	On- & Off-Sale		685	440,314	226,641	213,673	48.5%	192,710	20,963	2,370	2 220	23,333	5.3%	
136	Medford	On- & Off-Sale		1,158	439,787	230,059	209,728	47.7%	191,879	17,849	10,072	3,220	24,701	5.6%	
137	Clearbrook	On- & Off-Sale		540	421,633	248,369	173,264	41.1%	151,054	22,210	1 220		22,210	5.3%	20.000
138	Fifty Lakes	On- & Off-Sale		406	420,813	207,103	213,710	50.8%	214,019	(309)	1,320		1,011	0.2%	20,000
139	Dawson	Off-Sale Only		1,406	420,377	301,573	118,804	28.3%	108,888	9,916	298		10,214	2.4%	26.006
140	Akeley	On- & Off-Sale		398	419,310	229,364	189,946	45.3%	166,282	23,664			23,664	5.6%	26,906
141	Balaton	On- & Off-Sale		600	414,636	236,206	178,430	43.0%	173,117	5,313	5,165	4.500	10,478	2.5%	58,127
142	Darwin	Off-Sale Only		296	413,201	354,994	58,207	14.1%	74,242	(16,035)	4,270	4,528	(16,293)	-3.9%	
143	Ivanhoe	On- & Off-Sale		608	410,855	223,672	187,183	45.6%	161,594	25,589		773	24,816	6.0%	1,000
144	Buffalo Lake	On- & Off-Sale		732	409,612	271,118	138,494	33.8%	166,291	(27,797)	16,414		(11,383)	-2.8%	
145	Madison	Off-Sale Only		1,658	408,531	296,162	112,369	27.5%	100,762	11,607	2,595		14,202	3.5%	
146	Beaver Bay	On- & Off-Sale		177	407,655	205,087	202,568	49.7%	174,919	27,649	2,611		30,260	7.4%	5,000
147	Wolf Lake	On- & Off-Sale		49	396,616	200,469	196,147	49.5%	169,738	26,409	5,096	5,399	26,106	6.6%	20,000
148	Gilman	On- & Off-Sale		227	389,379	195,812	193,567	49.7%	174,033	19,534	15,928	513	34,949	9.0%	
149	De Graff	On- & Off-Sale		124	388,738	210,337	178,401	45.9%	146,273	32,128	8,895		41,023	10.6%	21,147
150	Littlefork	On- & Off-Sale		689	385,797	233,250	152,547	39.5%	141,358	11,189	3,257		14,446	3.7%	20,000
151	Ranier	On- & Off-Sale		166	382,833	166,250	216,583	56.6%	186,922	29,661	929		30,590	8.0%	15,000
152	Hitterdal	On- & Off-Sale		171	377,535	178,899	198,636	52.6%	165,123	33,513			33,513	8.9%	4,732
153	Ogilvie	On- & Off-Sale		468	375,844	228,564	147,280	39.2%	137,580	9,700	8,619		18,319	4.9%	3,075

26

					Gross Profit								Net Profit	(Loss)					
			Foot-			Cost		Percent	Ope	rating	Nonop	erating		Percent	To/(From)				
Rankin	Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds				
						^^													
15		On- & Off-Sale		649	371,483	230,827	140,656	37.9%	158,840	(18,184)	1,214		(16,970)	-4.6%					
15		On- & Off-Sale		152	371,118	250,306	120,812	32.6%	136,506	(15,694)	10,789		(4,905)	-1.3%					
15		Off-Sale Only		2,317	365,769	285,632	80,137	21.9%	78,323	1,814	1,846		3,660	1.0%	22,202				
15		On- & Off-Sale		609	363,616	224,012	139,604	38.4%	133,186	6,418	4,892		11,310	3.1%	10,000				
15		On- & Off-Sale		811	354,649	202,873	151,776	42.8%	172,321	(20,545)	3,597	323	(17,271)	-4.9%					
15		On- & Off-Sale		125	354,223	203,337	150,886	42.6%	101,407	49,479	3,819		53,298	15.0%	50,000				
16		On- & Off-Sale		1,280	349,885	194,115	155,770	44.5%	166,672	(10,902)	1,790		(9,112)	-2.6%	(10,769)				
16		On- & Off-Sale		160	347,538	214,737	132,801	38.2%	146,133	(13,332)			(13,332)	-3.8%	4,261				
16		On- & Off-Sale		511	347,201	166,320	180,881	52.1%	179,342	1,539			1,539	0.4%					
16	3 Mazeppa	On- & Off-Sale		778	346,702	229,753	116,949	33.7%	124,805	(7,856)	14,522		6,666	1.9%	25,000				
16	4 Ulen	On- & Off-Sale		537	343,506	171,775	171,731	50.0%	140,280	31,451	906		32,357	9.4%					
16	5 Underwood	Off-Sale Only		325	341,171	252,197	88,974	26.1%	69,431	19,543	748		20,291	5.9%	12,000				
16	6 Holdingford	On- & Off-Sale		772	337,411	182,074	155,337	46.0%	151,577	3,760	20,446		24,206	7.2%	15,000				
16	7 Heron Lake	On- & Off-Sale		752	328,836	183,701	145,135	44.1%	128,003	17,132	132	5,005	12,259	3.7%					
16	B Hanska	On- & Off-Sale		404	325,885	178,412	147,473	45.3%	131,237	16,236	7,303	880	22,659	7.0%					
16	Danvers	On- & Off-Sale		94	325,339	159,102	166,237	51.1%	156,145	10,092	6,987		17,079	5.2%	15,000				
17) Browns Valley	On- & Off-Sale		625	320,593	200,726	119,867	37.4%	120,223	(356)	5,187	1,250	3,581	1.1%	7,000				
17	Eagle Bend	On- & Off-Sale		597	315,158	186,200	128,958	40.9%	123,620	5,338	18,185		23,523	7.5%	8,700				
17	2 Millerville	On- & Off-Sale		116	310,941	180,077	130,864	42.1%	122,979	7,885	4,341		12,226	3.9%	9,680				
17	3 Winton	On- & Off-Sale	[0]	168	310,747	140,357	170,390	54.8%	155,540	14,850	46	2,760	12,136	3.9%	8,400				
. 17	4 Herman	On- & Off-Sale		416	310,641	181,732	128,909	41.5%	123,217	5,692		1,522	4,170	1.3%	565				
າ ນີ້ 17		Off-Sale Only		2,252	306,224	223,935	82,289	26.9%	43,432	38,857	5,841		44,698	14.6%	35,000				
17		On- & Off-Sale		549	302,904	200,861	102,043	33.7%	160,923	(58,880)	1,577	1,560	(58,863)	-19.4%					
17		Off-Sale Only		1,666	295,566	208,470	87,096	29.5%	91,507	(4,411)	6,666		2,255	0.8%					
17		Off-Sale Only		129	292,076	220,456	71,620	24.5%	75,298	(3,678)	3,903		225	0.1%					
17		Off-Sale Only		237	291,135	223,974	67,161	23.1%	60,100	7,061	1,070		8,131	2.8%	2,000				
18		Off-Sale Only		168	291,053	227,172	63,881	21.9%	63,310	571	3,181		3,752	1.3%	_,,,,,				
18		On- & Off-Sale		116	285,939	154,396	131,543	46.0%	125,926	5,617	8,311		13,928	4.9%					
18		On- & Off-Sale		258	284,366	157,666	126,700	44.6%	130,489	(3,789)	9,338		5,549	2.0%	6,000				
18		On- & Off-Sale		117	278,482	148,824	129,658	46.6%	119,031	10,627	3,847	175	14,299	5.1%	6,326				
18		On- & Off-Sale		212	274,287	139,612	134,675	49.1%	141,603	(6,928)	3,651		(3,277)	-1.2%	10,139				
18		On- & Off-Sale		236	273,569	250,928	22,641	8.3%	28,367	(5,726)			(5,726)	-2.1%					
18		On- & Off-Sale		172	272,191	157,754	114,437	42.0%	137,243	(22,806)	3,813	1,157	(20,150)	-7.4%					
18		On- & Off-Sale		1,776	265,007	205,130	59,877	22.6%	141,110	(81,233)	342	156	(81,047)	-30.6%	(2,306)				
18		On- & Off-Sale		333	264,762	137,592	127,170	48.0%	122,975	4,195	6,671		10,866	4.1%	27,500				
18		On- & Off-Sale		664	262,568	146,659	115,909	44.1%	120,719	(4,810)	238		(4,572)	-1.7%	27,300				
19		On- & Off-Sale		314	255,673	133,880	121,793	47.6%	95,687	26,106			26,106	10.2%					
19		On- & Off-Sale		221	253,030			43.3%	107,946		9,752		11,283	4.5%					
19		On- & Off-Sale		311	244,246	143,553 128,563	109,477 115,683	43.3%	120,158	1,531 (4,475)	1,539		(2,936)	-1.2%					
19		On- & Off-Sale		415	243,348	141,873	101,475	41.7%	120,138		4,462		(19,839)	-8.2%	100,000				
000000000000000000000000000000000000000										(24,301)					×				
19		On- & Off-Sale		174	242,768	141,802	100,966	41.6%	127,654	(26,688)	1,469		(25,219)	-10.4%					
19		On- & Off-Sale		462	226,790	131,228	95,562	42.1%	103,206	(7,644)	2,632		(5,012)	-2.2%					
19		On- & Off-Sale		297	225,525	120,754	104,771	46.5%	101,573	3,198	3,952		7,150	3.2%					
19		On- & Off-Sale		326	222,043	140,581	81,462	36.7%	86,904	(5,442)	1,859		(3,583)	-1.6%					
19		On- & Off-Sale		60	213,479	94,918	118,561	55.5%	120,215	(1,654)	10,821	1.020	9,167	4.3%	4,000				
19		On- & Off-Sale		248	212,658	108,258	104,400	49.1%	122,088	(17,688)	3,261	1,829	(16,256)	-7.6%					
20		Off-Sale Only		506	211,504	152,746	58,758	27.8%	53,192	5,566	4,621		10,187	4.8%					
20		On- & Off-Sale		514	204,093	106,078	98,015	48.0%	95,493	2,522	4,730		7,252	3.6%	14,707				
20		On- & Off-Sale		240	196,004	105,402	90,602	46.2%	109,671	(19,069)	11,081	1,675	(9,663)	-4.9%					
20		On- & Off-Sale		713	186,848	115,605	71,243	38.1%	106,735	(35,492)	26,784	333	(9,041)	-4.8%					
20	4 Kiester	Off-Sale Only		485	175,483	116,809	58,674	33.4%	55,980	2,694			2,694	1.5%					

Table 6 **Comparison of City Liquor Store Operations - 2008** Ranked by Gross Sales

							Gross Profit						Net Profit	(Loss)	Transfers
			Foot-			Cost		Percent	Ope	rating	Nonop	erating		Percent	To/(From)
Ranking	Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
205	Elmore	Off-Sale Only		642	159,897	124,897	35,000	21.9%	25,308	9,692	584		10,276	6.4%	400
206	Round Lake	Off-Sale Only		411	145,523	96,132	49,391	33.9%	27,362	22,029	1,942		23,971	16.5%	
207	Kellogg	On- & Off-Sale		469	112,759	60,972	51,787	45.9%	78,406	(26,619)	7,294		(19,325)	-17.1%	
208	St. Leo	On- & Off-Sale		94	99,062	45,626	53,436	53.9%	70,919	(17,483)	1,421		(16,062)	-16.2%	
209	Canton	On- & Off-Sale		318	92,729	74,270	18,459	19.9%	29,724	(11,265)	5,554		(5,711)	-6.2%	665
210	Dundee	On- & Off-Sale	[21]	82	80,208	44,199	36,009	44.9%	56,043	(20,034)	1,171	218	(19,081)	-23.8%	
211	Delavan	On- & Off-Sale	[21]	176	15,221	15,922	(701)	-4.6%	13,735	(14,436)	6,178		(8,258)	-54.3%	222
212	Northome	On- & Off-Sale		234	3,950	3,556	394	10.0%	1,352	(958)	3,220		2,262	57.3%	
	Off-Sale Only			807,367	\$234,252,485	\$176,040,785	\$58,211,700	24.8%	\$40,292,593	\$17,919,107	\$2,197,552	\$1,657,578	\$18,459,081	7.9%	\$15,294,822
	On- & Off-Sale			103,542	\$68,728,649	\$42,873,257	\$25,855,392	37.6%	\$24,289,332	\$1,566,060	\$850,835	\$471,118	\$1,945,777	2.8%	\$2,464,769
	All Stores			910,909	\$302,981,134	\$218,914,042	\$84,067,092	27.7%	\$64,581,925	\$19,485,167	\$3,048,387	\$2,128,696	\$20,404,858	6.7%	\$17,759,591

Footnotes:

[0] [21] Cash basis of accounting.
Discontinued liquor operations.

													Net Profit/(Loss)		Transfers
			Foot-			Cost		Percent	-	rating	Nonop	erating		Percent	To/(From)
Ranking	Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
1	Northome	On- & Off-Sale		234	\$3,950	\$3,556	\$394	10.0%	\$1,352	(\$958)	\$3,220		\$2,262	57.3%	
2		Off-Sale Only		13,141	3,397,248	2,522,685	874,563	25.7%	337,872	536,691	45,058		581,749	17.1%	375,000
3	Grand Marais	Off-Sale Only		1,418	1,535,043	1,039,567	495,476	32.3%	244,814	250,662	11,955		262,617	17.1%	200,000
4	Round Lake	Off-Sale Only		411	145,523	96,132	49,391	33.9%	27,362	22,029	1,942		23,971	16.5%	200,000
5	Detroit Lakes	Off-Sale Only		8,599	4,688,732	3,569,142	1,119,590	23.9%	360,057	759,533	71,811	62,460	768,884	16.4%	1,164,251
6	Vergas	Off-Sale Only		317	535,887	390,156	145,731	27.2%	84,904	60,827	19,898	02,400	80,725	15.1%	32,000
7	Ogema	On- & Off-Sale		125	354,223	203,337	150,886	42.6%	101,407	49,479	3,819		53,298	15.0%	50,000
8	Madelia	Off-Sale Only		2,252	306,224	223,935	82,289	26.9%	43,432	38,857	5,841		44,698	14.6%	35,000
9	St. James	Off-Sale Only		4,587	962,880	669,840	293,040	30.4%	163,098	129,942	10,186		140,128	14.6%	53,000
10	Elk River	Off-Sale Only		23,888	6,213,657	4,421,064	1,792,593	28.8%	995,100	797,493	125,346	49,069	873,770	14.1%	471,548
11	Pipestone	Off-Sale Only		4,335	1,255,315	910,150	345,165	27.5%	185,953	159,212	16,242		175,454	14.0%	336,668
12	Fairmont	Off-Sale Only		10,686	2,771,049	2,048,014	723,035	26.1%	417,588	305,447	55,385		360,832	13.0%	65,000
13	Monticello	Off-Sale Only		11,366	4,088,681	3,026,203	1,062,478	26.0%	620,743	441,735	82,710		524,445	12.8%	171,619
14	Finlayson	On- & Off-Sale		327	498,859	274,640	224,219	44.9%	163,824	60,395	1,500		61,895	12.4%	60,000
15	Roseau	Off-Sale Only		2,855	1,499,009	1,084,939	414,070	27.6%	234,582	179,488	3,051		182,539	12.2%	480,000
16	Callaway	On- & Off-Sale		204	517,373	244,636	272,737	52.7%	215,697	57,040	3,772		60,812	11.8%	5,698
17	Baudette	On- & Off-Sale		1,041	1,149,355	716,982	432,373	37.6%	303,831	128,542	2,901		131,443	11.4%	140,000
18	Cook	Off-Sale Only		583	1,322,600	991,524	331,076	25.0%	186,017	145,059	5,730		150,789	11.4%	44,300
19	Warroad	Off-Sale Only		1,713	1,290,064	935,484	354,580	27.5%	208,466	146,114	3,730		146,114	11.3%	80,000
20	Walker	On- & Off-Sale		1,186	872,480	655,998	216,482	24.8%	119,313	97,169	783		97,952	11.2%	160,000
21	Eden Prairie	Off-Sale Only		62,610	10,987,111	8,202,906	2,784,205	25.3%	1,908,733	875,472	361,474	10,572	1,226,374	11.2%	800,000
22	Perham	Off-Sale Only		2,750	2,001,099	1,482,110	518,989	25.9%	274,660	244,329	44,393	70,961	217,761	10.9%	692,216
23	Long Prairie	Off-Sale Only		2,788	1,120,836	841,048	279,788	25.9%	171,949	107,839	13,832	70,901	121,671	10.9%	110,000
24	Osakis	On- & Off-Sale		1,608	662,302	372,910	289,392	43.7%	232,584	56,808	15,039		71,847	10.9%	165,201
25	Worthington	Off-Sale Only		11,392	2,292,461	1,710,762	581,699	25.4%	344,476	237,223	9,697		246,920	10.8%	150,000
26	Mora	Off-Sale Only		3,681	2,271,548	1,717,992	553,556	24.4%	328,380	225,176	17,883		243,059	10.8%	270,000
27	De Graff	On- & Off-Sale		124	388,738	210,337	178,401	45.9%	146,273	32,128	8,895		41,023	10.7%	21,147
28	Glencoe	Off-Sale Only		5,760	1,206,094	923,093	283,001	23.5%	152,870	130,131	1,155	5,516	125,770	10.0%	90,000
29	Buffalo										1,834				
30	Vesta	Off-Sale Only On- & Off-Sale		14,154 314	3,783,831 255,673	2,600,344 133,880	1,183,487 121,793	31.3% 47.6%	713,676 95,687	469,811 26,106	1,034	77,381	394,264 26,106	10.4% 10.2%	200,000
31	Two Harbors			3,601	1,881,784	1,421,342	460,442	24.5%	308,779	151,663	34,407		186,070	9.9%	224,502
		Off-Sale Only						23.1%			······································				
32 33	Thief River Falls Lakeville	Off-Sale Only		8,483 54,328	3,958,940 14,443,355	3,045,795 10,840,115	913,145 3,603,240	24.9%	549,805 2,191,414	363,340 1,411,826	23,894 180,478	221,196	387,234 1,371,108	9.8% 9.5%	291,801
34		Off-Sale Only													517,796
	Ulen	On- & Off-Sale		537	343,506	171,775	171,731	50.0%	140,280	31,451	906		32,357	9.4%	
35	Litchfield	Off-Sale Only		6,845	1,856,513	1,421,679	434,834	23.4%	283,482	151,352	23,135		174,487	9.4%	59,000
36	Pelican Rapids	Off-Sale Only		2,398	891,452	666,559	224,893	25.2%	141,994	82,899	27.100		82,899	9.3%	25,000
37	Park Rapids	Off-Sale Only		3,494	2,879,844	2,195,124	684,720	23.8%	448,042	236,678	27,108		263,786	9.2%	213,017
38	St. Francis	Off-Sale Only		7,404	2,029,577	1,522,707	506,870	25.0%	350,648	156,222	28,231		184,453	9.1%	57,500
39	Gilman	On- & Off-Sale		227	389,379	195,812	193,567	49.7%	174,033	19,534	15,928	513	34,949	9.0%	247.201
40	Cambridge	Off-Sale Only		7,657	4,117,635	3,151,140	966,495	23.5%	599,248	367,247	22,107	21,156	368,198	8.9%	347,381
41	Wadena	Off-Sale Only		4,204	1,554,891	1,207,339	347,552	22.4%	216,658	130,894	7,577		138,471	8.9%	205,908
42	Hitterdal	On- & Off-Sale		171	377,535	178,899	198,636	52.6%	165,123	33,513			33,513	8.9%	4,732
43	Edina	Off-Sale Only		48,169	12,121,791	8,940,015	3,181,776	26.2%	2,106,494	1,075,282	808	2,714	1,073,376	8.9%	1,277,800
44	Morris	Off-Sale Only		5,205	1,484,436	1,133,027	351,409	23.7%	236,772	114,637	8,894		123,531	8.3%	50,000
45	Kelliher	On- & Off-Sale		310	461,569	257,780	203,789	44.2%	165,938	37,851	555		38,406	8.3%	
46	Richfield	Off-Sale Only		33,676	11,302,384	8,500,960	2,801,424	24.8%	1,890,979	910,445	28,840		939,285	8.3%	679,870
47	Mentor	On- & Off-Sale		124	442,443	220,488	221,955	50.2%	188,804	33,151	3,462		36,613	8.3%	37,117
48	Isanti	Off-Sale Only		5,556	2,017,332	1,546,152	471,180	23.4%	327,534	143,646	21,906		165,552	8.2%	150,000
49	Silver Bay	On- & Off-Sale		1,980	891,965	492,921	399,044	44.7%	329,146	69,898	18,379	15,099	73,178	8.2%	11,246
50	Fergus Falls	Off-Sale Only		13,813	4,961,277	3,701,564	1,259,713	25.4%	832,634	427,079	34,529	59,557	402,051	8.1%	359,812
51	Bemidji	Off-Sale Only		13,413	4,545,246	3,390,579	1,154,667	25.4%	798,599	356,068	8,505		364,573	8.0%	214,503
52	Granite Falls	Off-Sale Only		3,009	900,562	665,390	235,172	26.1%	160,676	74,496	19,061	21,373	72,184	8.0%	68,324

Table 7
Comparison of City Liquor Store Operations - 2008
Ranked by Net Profit/(Loss) as a Percent of Sales

							Gross P	rofit			Nonoperating		Net Profit/(Loss)		Transfers	
			Foot-			Cost		Percent	•	rating	-			Percent	To/(From)	
Ranking	Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds	
53	Ranier	On- & Off-Sale		166	382,833	166,250	216,583	56.6%	186,922	29,661	929		30,590	8.0%	15,000	
54	Alexandria	Off-Sale Only		12,415	4,985,136	3,954,661	1,030,475	20.7%	634,488	395,987	5,786	6,614	395,159	7.9%	397,907	
55	Rogers	On- & Off-Sale		7,200	3,199,062	2,213,484	985,578	30.8%	676,168	309,410	1,306	60,942	249,774	7.8%	109,196	
56	Wayzata	On- & Off-Sale		4,119	3,288,373	1,909,798	1,378,575	41.9%	1,142,999	235,576	14,725		250,301	7.6%	205,000	
57	Eagle Bend	On- & Off-Sale		597	315,158	186,200	128,958	40.9%	123,620	5,338	18,185		23,523	7.5%	8,700	
58	Beaver Bay	On- & Off-Sale		177	407,655	205,087	202,568	49.7%	174,919	27,649	2,611		30,260	7.4%	5,000	
59	Delano	Off-Sale Only		5,359	2,009,347	1,493,654	515,693	25.7%	388,406	127,287	21,841		149,128	7.4%	100,000	
60	Brooklyn Center	Off-Sale Only		30,330	5,484,529	3,997,698	1,486,831	27.1%	1,120,842	365,989	39,731		405,720	7.4%	135,000	
61	Savage	Off-Sale Only		26,852	6,315,723	4,688,428	1,627,295	25.8%	1,100,456	526,839	12,874	82,151	457,562	7.2%	1,036,800	
62	Apple Valley	Off-Sale Only		49,983	7,390,696	5,506,700	1,883,996	25.5%	1,383,688	500,308	130,219	95,196	535,331	7.2%	442,089	
63	Holdingford	On- & Off-Sale		772	337,411	182,074	155,337	46.0%	151,577	3,760	20,446		24,206	7.2%	15,000	
64	Luverne	Off-Sale Only		4,579	972,412	686,225	286,187	29.4%	222,105	64,082	5,535		69,617	7.2%	38,000	
65	Mahnomen	On- & Off-Sale		1,167	1,028,485	675,563	352,922	34.3%	336,018	16,904	56,188		73,092	7.1%		
66	Le Center	On- & Off-Sale		2,394	851,591	535,503	316,088	37.1%	257,828	58,260	1,933		60,193	7.1%	75,000	
67	Pine City	Off-Sale Only		3,295	1,680,908	1,226,740	454,168	27.0%	338,022	116,146	9,947	8,526	117,567	7.0%	50,000	
68	Fairfax	On- & Off-Sale		1,245	540,903	281,116	259,787	48.0%	226,516	33,271	4,392		37,663	7.0%	50,000	
69	Hanska	On- & Off-Sale		404	325,885	178,412	147,473	45.3%	131,237	16,236	7,303	880	22,659	7.0%		
70	Brandon	On- & Off-Sale		449	456,085	253,936	202,149	44.3%	177,694	24,455	6,911		31,366	6.9%	1,500	
70	Windom	Off-Sale Only		4,357	1,396,150	999,342	396,808	28.4%	302,334	94,474	0,911		94,474	6.8%	70,000	
72	Appleton	Off-Sale Only		2,671	479,772	346,182	133,590	27.8%	101,499	32,091			32,091	6.7%	70,000	
		On- & Off-Sale		1,227	835,488	487,484		41.7%	293,255	54,749	5,692	4,581		6.7%	50,000	
73 74	Menahga						348,004	25.9%	491,930		15,868		55,860			
	Robbinsdale	Off-Sale Only		13,598	2,475,473	1,834,947	640,526			148,596			164,464	6.6%	50,000	
75	Cromwell	On- & Off-Sale		211	448,926	250,767	198,159	44.1%	178,202	19,957	10,177	397	29,737	6.6%	20.000	
76	Wolf Lake	On- & Off-Sale		49	396,616	200,469	196,147	49.5%	169,738	26,409	5,096	5,399	26,106	6.6%	20,000	
77	Nevis	On- & Off-Sale		385	490,356	267,051	223,305	45.5%	193,943	29,362	2,483		31,845	6.5%	45,023	
78	Fridley	Off-Sale Only		26,422	5,275,467	4,017,891	1,257,576	23.8%	919,920	337,656	4,399		342,055	6.5%	500,000	
79	Elmore	Off-Sale Only		642	159,897	124,897	35,000	21.9%	25,308	9,692	584		10,276	6.4%	400	
80	New York Mills	On- & Off-Sale		1,187	709,652	460,292	249,360	35.1%	207,745	41,615	3,599		45,214	6.4%	56,000	
81	Aitkin	Off-Sale Only		2,081	889,075	707,296	181,779	20.4%	146,972	34,807	21,280		56,087	6.3%		
82	St. Anthony	Off-Sale Only		8,437	6,359,731	4,884,558	1,475,173	23.2%	1,049,110	426,063	9,767	35,408	400,422	6.3%	400,000	
83	Mapleton	On- & Off-Sale		1,650	661,458	392,689	268,769	40.6%	256,312	12,457	29,168		41,625	6.3%		
84	Battle Lake	Off-Sale Only		743	984,417	702,488	281,929	28.6%	200,108	81,821	14,003	34,407	61,417	6.2%	20,000	
85	Anoka	Off-Sale Only		17,849	3,772,938	2,862,881	910,057	24.1%	726,934	183,123	48,166		231,289	6.1%	160,000	
86	Hutchinson	Off-Sale Only		14,134	4,756,381	3,694,232	1,062,149	22.3%	729,640	332,509	10,472	53,284	289,697	6.1%	332,000	
87	Ivanhoe	On- & Off-Sale		608	410,855	223,672	187,183	45.6%	161,594	25,589		773	24,816	6.0%	1,000	
88	Glenwood	Off-Sale Only		2,623	1,202,090	947,979	254,111	21.1%	185,556	68,555	3,938		72,493	6.0%	40,000	
89	Underwood	Off-Sale Only		325	341,171	252,197	88,974	26.1%	69,431	19,543	748		20,291	5.9%	12,000	
90	Caledonia	Off-Sale Only		2,902	553,024	424,236	128,788	23.3%	96,524	32,264			32,264	5.8%	23,480	
91	Montevideo	Off-Sale Only		5,436	1,881,974	1,402,106	479,868	25.5%	374,828	105,040	2,136		107,176	5.7%	100,000	
92	Akeley	On- & Off-Sale		398	419,310	229,364	189,946	45.3%	166,282	23,664			23,664	5.6%	26,906	
93	Medford	On- & Off-Sale		1,158	439,787	230,059	209,728	47.7%	191,879	17,849	10,072	3,220	24,701	5.6%		
94	Northfield	Off-Sale Only		19,839	2,629,524	1,939,830	689,694	26.2%	579,484	110,210	35,582		145,792	5.5%	131,280	
95	North Branch	Off-Sale Only		10,370	2,120,712	1,557,072	563,640	26.6%	411,682	151,958	1,875	36,354	117,479	5.5%	205,310	
96	Randall	On- & Off-Sale		590	577,591	380,709	196,882	34.1%	175,777	21,105	9,704		30,809	5.3%	5,000	
97	Walnut Grove	On- & Off-Sale		685	440,314	226,641	213,673	48.5%	192,710	20,963	2,370		23,333	5.3%		
98	Blue Earth	Off-Sale Only		3,395	1,298,947	973,999	324,948	25.0%	243,758	81,190	14,024	26,533	68,681	5.3%		
99	Clearbrook	On- & Off-Sale		540	421,633	248,369	173,264	41.1%	151,054	22,210			22,210	5.3%		
100	Redwood Falls	Off-Sale Only		5,247	1,650,494	1,248,670	401,824	24.3%	300,531	101,293	22,628	37,232	86,689	5.3%	75,000	
101	Danvers	On- & Off-Sale		94	325,339	159,102	166,237	51.1%	156,145	10,092	6,987		17,079	5.2%	15,000	
102	Sauk Rapids	Off-Sale Only		13,083	2,373,302	1,871,358	501,944	21.1%	407,717	94,227	29,645		123,872	5.2%	115,000	
103	Avoca	On- & Off-Sale		117	278,482	148,824	129,658	46.6%	119,031	10,627	3,847	175	14,299	5.1%	6,326	
104	Blackduck	On- & Off-Sale		721	806,047	503,083	302,964	37.6%	268,087	34,877	5,665		40,542	5.0%		

Table 7
Comparison of City Liquor Store Operations - 2008
Ranked by Net Profit/(Loss) as a Percent of Sales

							Gross P		_				Net Profit	` 	Transfers
Ranking	Name of City	Type of Store	Foot- notes	Population	Sales	Cost of Sales	Amount	Percent of Sales	Ope Expenses	rating Income/(Loss)	Nonopo Revenues	Expenses	Amount	Percent of Sales	To/(From) Other Funds
105	Ogilvie	On- & Off-Sale		468	375,844	228,564	147,280	39.2%	137,580	9,700	8,619		18,319	4.9%	3,075
106	Goodridge	On- & Off-Sale		116	285,939	154,396	131,543	46.0%	125,926	5,617	8,311		13,928	4.9%	
107	Butterfield	Off-Sale Only		506	211,504	152,746	58,758	27.8%	53,192	5,566	4,621		10,187	4.8%	
108	Longville	On- & Off-Sale		175	1,256,233	839,642	416,591	33.2%	349,521	67,070	3,411	12,139	58,342	4.6%	35,914
109	Bagley	Off-Sale Only		1,240	891,376	693,725	197,651	22.2%	157,699	39,952	1,311	,	41,263	4.6%	15,000
110	Barnum	On- & Off-Sale		587	452,903	249,525	203,378	44.9%	209,205	(5,827)	27,550	847	20,876	4.6%	15,000
111	Miltona	On- & Off-Sale		357	619,819	358,312	261,507	42.2%	251,454	10,053	17,880		27,933	4.5%	65,000
112	Princeton	Off-Sale Only		4,530	2,478,261	1,968,950	509,311	20.6%	419,206	90,105	26,610	5,940	110,775	4.5%	3,035
113	Waldorf	On- & Off-Sale		221	253,030	143,553	109,477	43.3%	107,946	1,531	9,752		11,283	4.5%	
114	Remer	On- & Off-Sale		362	505,134	311,299	193,835	38.4%	171,819	22,016			22,016	4.4%	17,000
115	Hadley	On- & Off-Sale		60	213,479	94,918	118,561	55.5%	120,215	(1,654)	10,821		9,167	4.3%	4,000
116	Russell	On- & Off-Sale		333	264,762	137,592	127,170	48.0%	122,975	4,195	6,671		10,866	4.1%	27,500
117	Lindstrom	On- & Off-Sale		4,012	2,166,512	1,554,722	611,790	28.2%	554,949	56,841	29,212		86,053	4.0%	121,100
118	Millerville	On- & Off-Sale		116	310,941	180,077	130,864	42.1%	122,979	7,885	4,341		12,226	3.9%	9,680
119	Winton	On- & Off-Sale	[0]	168	310,747	140,357	170,390	54.8%	155,540	14,850	46	2,760	12,136	3.9%	8,400
120	Tracy	On- & Off-Sale		2,126	791,428	449,687	341,741	43.2%	319,455	22,286	7,836		30,122	3.8%	20,000
121	Littlefork	On- & Off-Sale		689	385,797	233,250	152,547	39.5%	141,358	11,189	3,257		14,446	3.7%	20,000
122	Spring Lake Park	Off-Sale Only		6,678	2,601,241	1,951,640	649,601	25.0%	600,109	49,492	47,607		97,099	3.7%	150,000
123	Heron Lake	On- & Off-Sale		752	328,836	183,701	145,135	44.1%	128,003	17,132	132	5,005	12,259	3.7%	
124	Waverly	On- & Off-Sale		1,087	924,977	647,763	277,214	30.0%	231,910	45,304	170	11,729	33,745	3.6%	
125	Proctor	Off-Sale Only		2,854	943,035	725,238	217,797	23.1%	182,243	35,554	55	1,336	34,273	3.6%	3,000
126	Milaca	Off-Sale Only		2,837	1,625,504	1,232,528	392,976	24.2%	315,664	77,312	12,393	31,240	58,465	3.6%	25,000
127	Ellsworth	On- & Off-Sale		514	204,093	106,078	98,015	48.0%	95,493	2,522	4,730		7,252	3.6%	14,707
128	Madison	Off-Sale Only		1,658	408,531	296,162	112,369	27.5%	100,762	11,607	2,595		14,202	3.5%	
129	Frazee	On- & Off-Sale		1,352	680,348	434,530	245,818	36.1%	222,829	22,989	113		23,102	3.4%	
130	Kenyon	On- & Off-Sale		1,744	616,930	370,777	246,153	39.9%	229,887	16,266	13,190	8,614	20,842	3.4%	10,000
131	Jackson	Off-Sale Only		3,424	882,488	713,031	169,457	19.2%	150,250	19,207	9,452		28,659	3.2%	30,000
132	Hanley Falls	On- & Off-Sale		297	225,525	120,754	104,771	46.5%	101,573	3,198	3,952		7,150	3.2%	
133	Clarissa	On- & Off-Sale		609	363,616	224,012	139,604	38.4%	133,186	6,418	4,892		11,310	3.1%	10,000
134	Kasson	Off-Sale Only		5,542	1,030,224	803,931	226,293	22.0%	204,898	21,395	8,386		29,781	2.9%	10,500
135	Paynesville	Off-Sale Only		2,298	815,318	623,836	191,482	23.5%	175,877	15,605	7,474		23,079	2.8%	18,191
136	Dalton	Off-Sale Only		237	291,135	223,974	67,161	23.1%	60,100	7,061	1,070		8,131	2.8%	2,000
137	Silver Lake	On- & Off-Sale		812	543,335	291,445	251,890	46.4%	238,461	13,429	1,557		14,986	2.8%	20,000
138	Sherburn	On- & Off-Sale		1,001	724,027	469,742	254,285	35.1%	236,183	18,102	1,295		19,397	2.7%	10,000
139	Mound	Off-Sale Only		9,769	2,696,659	2,042,183	654,476	24.3%	532,789	121,687		51,777	69,910	2.6%	
140	Balaton	On- & Off-Sale		600	414,636	236,206	178,430	43.0%	173,117	5,313	5,165		10,478	2.5%	58,127
141	St. Hilaire	On- & Off-Sale		274	480,484	279,893	200,591	41.7%	192,064	8,527	3,594		12,121	2.5%	
142	Dawson	Off-Sale Only		1,406	420,377	301,573	118,804	28.3%	108,888	9,916	298		10,214	2.4%	
143	Big Falls	On- & Off-Sale		258	284,366	157,666	126,700	44.6%	130,489	(3,789)	9,338		5,549	2.0%	6,000
144	Mazeppa	On- & Off-Sale		778	346,702	229,753	116,949	33.7%	124,805	(7,856)	14,522		6,666	1.9%	25,000
145	Wells	On- & Off-Sale		2,458	689,740	453,891	235,849	34.2%	239,126	(3,277)	16,867	355	13,235	1.9%	20,000
146	Nisswa	On- & Off-Sale		2,053	2,749,960	1,990,814	759,146	27.6%	707,354	51,792			51,792	1.9%	200,000
147	Sacred Heart	On- & Off-Sale		501	460,794	275,468	185,326	40.2%	184,628	698	7,772		8,470	1.8%	
148	Rush City	On- & Off-Sale		3,072	754,144	559,183	194,961	25.9%	194,720	241	13,322		13,563	1.8%	7,070
149	Kiester	Off-Sale Only		485	175,483	116,809	58,674	33.4%	55,980	2,694			2,694	1.5%	
150	Braham	Off-Sale Only		1,660	1,125,137	864,587	260,550	23.2%	249,356	11,194	70,197	65,071	16,320	1.5%	15,000
151	Herman	On- & Off-Sale		416	310,641	181,732	128,909	41.5%	123,217	5,692		1,522	4,170	1.3%	565
152	Elizabeth	Off-Sale Only		168	291,053	227,172	63,881	21.9%	63,310	571	3,181		3,752	1.3%	
153	Hawley	Off-Sale Only		1,921	723,568	547,832	175,736	24.3%	162,831	12,905	57,350	61,030	9,225	1.3%	5,000
154	Columbia Heights	Off-Sale Only		18,137	7,490,942	5,783,545	1,707,397	22.8%	1,399,938	307,459	28,456	247,186	88,729	1.2%	84,782
155	Farmington	Off-Sale Only		18,735	4,434,514	3,362,347	1,072,167	24.2%	1,022,765	49,402	2,731	75	52,058	1.2%	111,000
156	Browns Valley	On- & Off-Sale		625	320,593	200,726	119,867	37.4%	120,223	(356)	5,187	1,250	3,581	1.1%	7,000
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			Foot-			Cost	Gross P	rofit Percent	Ono	rating	Nonope	vatina	Net Profit	/(Loss) Percent	Transfers To/(From)
Ranking	Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
157	Big Lake	Off-Sale Only		9,446	2,857,673	2,153,908	703,765	24.6%	573,789	129,976	3,087	101,318	31,745	1.1%	(299,710)
158	Stacy	On- & Off-Sale		1,432	2,478,291	1,645,811	832,480	33.6%	740,835	91,645	29,250	93,606	27,289	1.1%	20,000
159	Maple Lake	Off-Sale Only		2,010	1,026,889	782,609	244,280	23.8%	239,677	4,603	5,700	75,000	10,303	1.0%	740
160	Barnesville	Off-Sale Only		2,317	365,769	285,632	80,137	21.9%	78,323	1,814	1,846		3,660	1.0%	22,202
161	Lakefield	Off-Sale Only		1,666	295,566	208,470	87,096	29.5%	91,507	(4,411)	6,666		2,255	0.8%	
162	Hinckley	On- & Off-Sale		1,428	2,030,052	1,807,638	222,414	11.0%	154,186	68,228	3,607	56,559	15,276	0.8%	137,250
163	Browerville	On- & Off-Sale		706	471,384	263,739	207,645	44.1%	215,054	(7,409)	11,103	376	3,318	0.3%	7,999
164	Twin Valley	On- & Off-Sale		790	564,483	321,503	242,980	43.0%	241,512	1,468	1,736		3,204	0.6%	20,000
165	Foreston	On- & Off-Sale		511	347,201	166,320	180,881	52.1%	179,342	1,539	1,750		1,539	0.4%	20,000
166	Orr	On- & Off-Sale		235	521,071	313,647	207,424	39.8%	218,250	(10,826)	13,004		2,178	0.4%	16,500
167	Fifty Lakes	On- & Off-Sale		406	420,813	207,103	213,710	50.8%	214,019	(309)	1,320		1,011	0.2%	20,000
168	Lexington	Off-Sale Only		1,976	2,731,298	2,193,644	537,654	19.7%	507,749	29,905	6,113	29,621	6,397	0.2%	80,000
169	Audubon	On- & Off-Sale		491	558,988	353,789	205,199	36.7%	204,624	575	12,917	12,914	578	0.1%	5,000
170	Erhard	Off-Sale Only		129	292,076	220,456	71,620	24.5%	75,298	(3,678)	3,903		225	0.1%	
171	Isle	On- & Off-Sale		826	943,297	570,896	372,401	39.5%	371,603	798	32	1,362	(532)	-0.1%	
172	Olivia	On- & Off-Sale		2,552	866,609	613,824	252,785	29.2%	267,907	(15,122)	14,062	1,302	(1,060)	-0.1%	10,000
173	Plainview	On- & Off-Sale		3,394	597,172	406,229	190,943	32.0%	203,987	(13,044)	11,104		(1,940)	-0.3%	
174	Hackensack	On- & Off-Sale		308	922,731	639,562	283,169	30.7%	278,330	4,839	12,169	23,435	(6,427)	-0.7%	7,000
175	Lake Park	On- & Off-Sale		825	553,486	340,491	212,995	38.5%	219,858	(6,863)	1,097	25,455	(5,766)	-1.0%	
176	South Haven	On- & Off-Sale		212	274,287	139,612	134,675	49.1%	141,603	(6,928)	3,651		(3,277)	-1.2%	10,139
177	Wilmont	On- & Off-Sale		311	244,246	128,563	115,683	47.4%	120,158	(4,475)	1,539		(2,936)	-1.2%	10,137
178	Palisade	On- & Off-Sale		152	371,118	250,306	120,812	32.6%	136,506	(15,694)	10,789		(4,905)	-1.2%	
				326											
179 180	Lancaster Dassel	On- & Off-Sale			222,043 921,729	140,581	81,462 203,533	36.7% 22.1%	86,904	(5,442)	1,859 36,617	40,796	(3,583)	-1.6% -1.7%	22,000
		Off-Sale Only		1,316	951,729	718,196			214,598 345,722	(11,065)			(15,244)		
181	Benson	On- & Off-Sale		3,384		627,455	323,903	34.0%		(21,819)	5,761		(16,058)	-1.7%	60,000
182	Lake Benton	On- & Off-Sale		664	262,568	146,659	115,909	44.1%	120,719	(4,810)	238		(4,572)	-1.7%	
183	Flensburg	On- & Off-Sale		236	273,569	250,928	22,641	8.3%	28,367	(5,726)	2.404		(5,726)	-2.1%	
184	Sebeka	On- & Off-Sale		672	487,577	301,166	186,411	38.2%	200,215	(13,804)	3,484		(10,320)	-2.1%	6,100
185	Bertha	On- & Off-Sale		462	226,790	131,228	95,562	42.1%	103,206	(7,644)	2,632		(5,012)	-2.2%	
186	Lonsdale	Off-Sale Only		2,873	1,297,195	1,039,054	258,141	19.9%	294,542	(36,401)	5,132		(31,269)	-2.4%	(10.7(0)
187	Spring Grove	On- & Off-Sale		1,280	349,885	194,115	155,770	44.5%	166,672	(10,902)	1,790		(9,112)	-2.6%	(10,769)
188	Buffalo Lake	On- & Off-Sale		732	409,612	271,118	138,494	33.8%	166,291	(27,797)	16,414		(11,383)	-2.8%	
189	Parkers Prairie	On- & Off-Sale		1,020	633,903	427,159	206,744	32.6%	192,974	13,770	606	32,513	(18,137)	-2.9%	
190	Ada	On- & Off-Sale		1,629	528,956	315,539	213,417	40.3%	228,846	(15,429)	2		(15,427)	-2.9%	20,000
191	Clontarf	On- & Off-Sale		160	347,538	214,737	132,801	38.2%	146,133	(13,332)			(13,332)	-3.8%	4,261
192	Darwin	Off-Sale Only		296	413,201	354,994	58,207	14.1%	74,242	(16,035)	4,270	4,528	(16,293)	-3.9%	
193	Sleepy Eye	Off-Sale Only		3,545	453,538	349,169	104,369	23.0%	127,248	(22,879)	4,480		(18,399)	-4.1%	
194	Ellendale	On- & Off-Sale		649	371,483	230,827	140,656	37.9%	158,840	(18,184)	1,214		(16,970)	-4.6%	
195	Cleveland	On- & Off-Sale		713	186,848	115,605	71,243	38.1%	106,735	(35,492)	26,784	333	(9,041)	-4.8%	
196	West Concord	On- & Off-Sale		811	354,649	202,873	151,776	42.8%	172,321	(20,545)	3,597	323	(17,271)	-4.9%	
197	Lewisville	On- & Off-Sale		240	196,004	105,402	90,602	46.2%	109,671	(19,069)	11,081	1,675	(9,663)	-4.9%	
198	Canton	On- & Off-Sale		318	92,729	74,270	18,459	19.9%	29,724	(11,265)	5,554		(5,711)	-6.2%	665
199	Boyd	On- & Off-Sale		172	272,191	157,754	114,437	42.0%	137,243	(22,806)	3,813	1,157	(20,150)	-7.4%	
200	Moose Lake	On- & Off-Sale		2,412	991,568	695,641	295,927	29.8%	338,242	(42,315)	21,633	54,058	(74,740)	-7.5%	
201	Lake Wilson	On- & Off-Sale		248	212,658	108,258	104,400	49.1%	122,088	(17,688)	3,261	1,829	(16,256)	-7.6%	
202	Morton	On- & Off-Sale		415	243,348	141,873	101,475	41.7%	125,776	(24,301)	4,462		(19,839)	-8.2%	100,000
203	Cottonwood	On- & Off-Sale		1,160	449,220	292,551	156,669	34.9%	199,343	(42,674)	7		(42,667)	-9.5%	(17,000)
204	Okabena	On- & Off-Sale		174	242,768	141,802	100,966	41.6%	127,654	(26,688)	1,469		(25,219)	-10.4%	
205	Howard Lake	On- & Off-Sale		2,016	735,892	532,872	203,020	27.6%	271,523	(68,503)	6,287	15,919	(78,135)	-10.6%	
206	St. Leo	On- & Off-Sale		94	99,062	45,626	53,436	53.9%	70,919	(17,483)	1,421		(16,062)	-16.2%	
207	Kellogg	On- & Off-Sale		469	112,759	60,972	51,787	45.9%	78,406	(26,619)	7,294		(19,325)	-17.1%	
208	Verndale	On- & Off-Sale		549	302,904	200,861	102,043	33.7%	160,923	(58,880)	1,577	1,560	(58,863)	-19.4%	

Table 7 **Comparison of City Liquor Store Operations - 2008** Ranked by Net Profit/(Loss) as a Percent of Sales

							Gross Pr	rofit					Net Profit/	(Loss)	Transfers
			Foot-			Cost		Percent	Ope	rating	Nonop	erating		Percent	To/(From)
Ranking	Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
209	Biscay	On- & Off-Sale		109	624,142	291,124	333,018	53.4%	466,479	(133,461)	31,071	36,925	(139,315)	-22.3%	
210	Dundee	On- & Off-Sale	[21]	82	80,208	44,199	36,009	44.9%	56,043	(20,034)	1,171	218	(19,081)	-23.8%	
211	Rushford	On- & Off-Sale		1,776	265,007	205,130	59,877	22.6%	141,110	(81,233)	342	156	(81,047)	-30.6%	(2,306)
212	Delavan	On- & Off-Sale	[21]	176	15,221	15,922	(701)	-4.6%	13,735	(14,436)	6,178		(8,258)	-54.3%	
	Off-Sale Only			807,367	\$234,252,485	\$176,040,785	\$58,211,700	24.8%	\$40,292,593	\$17,919,107	\$2,197,552	\$1,657,578	\$18,459,081	7.9%	\$15,294,822
	On- & Off-Sale			103,542	\$68,728,649	\$42,873,257	\$25,855,392	37.6%	\$24,289,332	\$1,566,060	\$850,835	\$471,118	\$1,945,777	2.8%	\$2,464,769
	All Stores			910,909	\$302,981,134	\$218,914,042	\$84,067,092	27.7%	\$64,581,925	\$19,485,167	\$3,048,387	\$2,128,696	\$20,404,858	6.7%	\$17,759,591

[0] [21] Cash basis of accounting.
Discontinued liquor operations.

Table 8
Comparison of Metro Area City Liquor Store Operations - 2008

						Gross Pi	rofit					Net Prof	it/(Loss)	Transfers
		Foot-			Cost		Percent	Оро	erating	Nonope	rating		Percent	To/(From)
Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
Anoka	Off-Sale Only		17,849	\$3,772,938	\$2,862,881	\$910,057	24.1%	\$726,934	\$183,123	\$48,166		\$231,289	6.1%	\$160,000
Apple Valley	Off-Sale Only		49,983	7,390,696	5,506,700	1,883,996	25.5%	1,383,688	500,308	130,219	95,196	535,331	7.2%	442,089
Brooklyn Center	Off-Sale Only		30,330	5,484,529	3,997,698	1,486,831	27.1%	1,120,842	365,989	39,731		405,720	7.4%	135,000
Columbia Heights	Off-Sale Only		18,137	7,490,942	5,783,545	1,707,397	22.8%	1,399,938	307,459	28,456	247,186	88,729	1.2%	84,782
Eden Prairie	Off-Sale Only		62,610	10,987,111	8,202,906	2,784,205	25.3%	1,908,733	875,472	361,474	10,572	1,226,374	11.2%	800,000
Edina	Off-Sale Only		48,169	12,121,791	8,940,015	3,181,776	26.2%	2,106,494	1,075,282	808	2,714	1,073,376	8.9%	1,277,800
Farmington	Off-Sale Only		18,735	4,434,514	3,362,347	1,072,167	24.2%	1,022,765	49,402	2,731	75	52,058	1.2%	111,000
Fridley	Off-Sale Only		26,422	5,275,467	4,017,891	1,257,576	23.8%	919,920	337,656	4,399		342,055	6.5%	500,000
Lakeville	Off-Sale Only		54,328	14,443,355	10,840,115	3,603,240	24.9%	2,191,414	1,411,826	180,478	221,196	1,371,108	9.5%	517,796
Lexington	Off-Sale Only		1,976	2,731,298	2,193,644	537,654	19.7%	507,749	29,905	6,113	29,621	6,397	0.2%	80,000
Mound	Off-Sale Only		9,769	2,696,659	2,042,183	654,476	24.3%	532,789	121,687		51,777	69,910	2.6%	
Richfield	Off-Sale Only		33,676	11,302,384	8,500,960	2,801,424	24.8%	1,890,979	910,445	28,840		939,285	8.3%	679,870
Robbinsdale	Off-Sale Only		13,598	2,475,473	1,834,947	640,526	25.9%	491,930	148,596	15,868		164,464	6.6%	50,000
Rogers	On- & Off-Sale		7,200	3,199,062	2,213,484	985,578	30.8%	676,168	309,410	1,306	60,942	249,774	7.8%	109,196
Savage	Off-Sale Only		26,852	6,315,723	4,688,428	1,627,295	25.8%	1,100,456	526,839	12,874	82,151	457,562	7.2%	1,036,800
Spring Lake Park	Off-Sale Only		6,678	2,601,241	1,951,640	649,601	25.0%	600,109	49,492	47,607		97,099	3.7%	150,000
St. Anthony	Off-Sale Only		8,437	6,359,731	4,884,558	1,475,173	23.2%	1,049,110	426,063	9,767	35,408	400,422	6.3%	400,000
St. Francis	Off-Sale Only		7,404	2,029,577	1,522,707	506,870	25.0%	350,648	156,222	28,231		184,453	9.1%	57,500
Wayzata	On- & Off-Sale		4,119	3,288,373	1,909,798	1,378,575	41.9%	1,142,999	235,576	14,725		250,301	7.6%	205,000
Off-Sale Only			434,953	\$107,913,429	\$81,133,165	\$26,780,264	24.8%	\$19,304,498	\$7,475,766	\$945,762	\$775,896	\$7,645,632	7.1%	\$6,482,637
On- & Off-Sale			11,319	\$6,487,435	\$4,123,282	\$2,364,153	36.4%	\$1,819,167	\$544,986	\$16,031	\$60,942	\$500,075	7.7%	\$314,196
All Stores			446,272	\$114,400,864	\$85,256,447	\$29,144,417	25.5%	\$21,123,665	\$8,020,752	\$961,793	\$836,838	\$8,145,707	7.1%	\$6,796,833

Table 9
Comparison of Greater Minnesota City Liquor Store Operations - 2008

						Gross Pi						Net Profit/		Transfers
Name of City	Type of Store	Foot- notes	Population	Sales	Cost of Sales	Amount	Percent of Sales	Expenses	erating Income/(Loss)	Nonope Revenues	Expenses	Amount	Percent of Sales	To/(From) Other Funds
Traine of City	Type of Store	_ notes	Topulation	Bares	or Bares	Zimount	or saics	Lapenses	Theome/(Eoss)	- Revenues	Lapenses	rimount	- Or Sailes	
Ada	On- & Off-Sale		1,629	\$528,956	\$315,539	\$213,417	40.3%	\$228,846	(\$15,429)	\$2		(\$15,427)	-2.9%	\$20,000
Aitkin	Off-Sale Only		2,081	889,075	707,296	181,779	20.4%	146,972	34,807	21,280		56,087	6.3%	26.006
Akeley	On- & Off-Sale		398	419,310	229,364	189,946	45.3% 20.7%	166,282	23,664	 5 70 <i>(</i>		23,664	5.6%	26,906
Alexandria Appleton	Off-Sale Only Off-Sale Only		12,415 2,671	4,985,136 479,772	3,954,661 346,182	1,030,475 133,590	27.8%	634,488 101,499	395,987 32,091	5,786	6,614	395,159 32,091	7.9% 6.7%	397,907
Audubon	On- & Off-Sale		491	558,988	353,789	205,199	36.7%	204,624	575	12,917	12,914	578	0.1%	5,000
Avoca	On- & Off-Sale		117	278,482	148,824	129,658	46.6%	119,031	10,627	3,847	175	14,299	5.1%	6,326
Bagley	Off-Sale Only		1,240	891,376	693,725	197,651	22.2%	157,699	39,952	1,311		41,263	4.6%	15,000
Balaton	On- & Off-Sale		600	414,636	236,206	178,430	43.0%	173,117	5,313	5,165		10,478	2.5%	58,127
Barnesville	Off-Sale Only		2,317	365,769	285,632	80,137	21.9%	78,323	1,814	1,846		3,660	1.0%	22,202
Barnum	On- & Off-Sale		587	452,903	249,525	203,378	44.9%	209,205	(5,827)	27,550	847	20,876	4.6%	15,000
Battle Lake	Off-Sale Only		743	984,417	702,488	281,929	28.6%	200,108	81,821	14,003	34,407	61,417	6.2%	20,000
Baudette	On- & Off-Sale		1,041	1,149,355	716,982	432,373	37.6%	303,831	128,542	2,901		131,443	11.4%	140,000
Beaver Bay	On- & Off-Sale		177	407,655	205,087	202,568	49.7%	174,919	27,649	2,611		30,260	7.4%	5,000
Bemidji	Off-Sale Only		13,413	4,545,246	3,390,579	1,154,667	25.4%	798,599	356,068	8,505		364,573	8.0%	214,503
Benson	On- & Off-Sale		3,384	951,358	627,455	323,903	34.0%	345,722	(21,819)	5,761		(16,058)	-1.7%	60,000
Bertha	On- & Off-Sale		462	226,790	131,228	95,562	42.1%	103,206	(7,644)	2,632		(5,012)	-2.2%	
Big Falls	On- & Off-Sale		258	284,366	157,666	126,700	44.6%	130,489	(3,789)	9,338	101 219	5,549	2.0%	6,000
Big Lake Biscay	Off-Sale Only On- & Off-Sale		9,446 109	2,857,673 624,142	2,153,908 291,124	703,765 333,018	24.6% 53.4%	573,789 466,479	129,976 (133,461)	3,087 31,071	101,318 36,925	31,745 (139,315)	1.1% -22.3%	(299,710)
Blackduck	On- & Off-Sale		721	806,047	503,083	302,964	37.6%	268,087	34,877	5,665	30,923	40,542	5.0%	
Blue Earth	Off-Sale Only		3,395	1,298,947	973,999	324,948	25.0%	243,758	81,190	14,024	26,533	68,681	5.3%	
Boyd	On- & Off-Sale		172	272,191	157,754	114,437	42.0%	137,243	(22,806)	3,813	1,157	(20,150)	-7.4%	
Braham	Off-Sale Only		1,660	1,125,137	864,587	260,550	23.2%	249,356	11,194	70,197	65,071	16,320	1.5%	15,000
Brandon	On- & Off-Sale		449	456,085	253,936	202,149	44.3%	177,694	24,455	6,911		31,366	6.9%	1,500
Browerville	On- & Off-Sale		706	471,384	263,739	207,645	44.1%	215,054	(7,409)	11,103	376	3,318	0.7%	7,999
Browns Valley	On- & Off-Sale		625	320,593	200,726	119,867	37.4%	120,223	(356)	5,187	1,250	3,581	1.1%	7,000
Buffalo	Off-Sale Only		14,154	3,783,831	2,600,344	1,183,487	31.3%	713,676	469,811	1,834	77,381	394,264	10.4%	200,000
Buffalo Lake	On- & Off-Sale		732	409,612	271,118	138,494	33.8%	166,291	(27,797)	16,414		(11,383)	-2.8%	
Butterfield	Off-Sale Only		506	211,504	152,746	58,758	27.8%	53,192	5,566	4,621		10,187	4.8%	
Caledonia	Off-Sale Only		2,902	553,024	424,236	128,788	23.3%	96,524	32,264			32,264	5.8%	23,480
Callaway	On- & Off-Sale		204	517,373	244,636	272,737	52.7%	215,697	57,040	3,772		60,812	11.8%	5,698
Cambridge	Off-Sale Only		7,657	4,117,635	3,151,140	966,495	23.5%	599,248	367,247	22,107	21,156	368,198	8.9%	347,381
Canton	On- & Off-Sale		318	92,729	74,270	18,459	19.9%	29,724	(11,265)	5,554		(5,711)	-6.2%	665
Clarissa	On- & Off-Sale		609	363,616	224,012	139,604	38.4%	133,186	6,418	4,892		11,310	3.1%	10,000
Clearbrook	On- & Off-Sale		540	421,633	248,369	173,264 71,243	41.1%	151,054	22,210	26.794		22,210	5.3%	
Cleveland Clontarf	On- & Off-Sale On- & Off-Sale		713 160	186,848 347,538	115,605 214,737	132,801	38.1% 38.2%	106,735 146,133	(35,492) (13,332)	26,784	333	(9,041) (13,332)	-4.8% -3.8%	4,261
Cook	Off-Sale Only		583	1,322,600	991,524	331,076	25.0%	186,017	145,059	5,730		150,789	11.4%	44,300
Cottonwood	On- & Off-Sale		1,160	449,220	292,551	156,669	34.9%	199,343	(42,674)	7		(42,667)	-9.5%	(17,000)
Cromwell	On- & Off-Sale		211	448,926	250,767	198,159	44.1%	178,202	19,957	10,177	397	29,737	6.6%	(17,000)
Dalton	Off-Sale Only		237	291,135	223,974	67,161	23.1%	60,100	7,061	1,070		8,131	2.8%	2,000
Danvers	On- & Off-Sale		94	325,339	159,102	166,237	51.1%	156,145	10,092	6,987		17,079	5.2%	15,000
Darwin	Off-Sale Only		296	413,201	354,994	58,207	14.1%	74,242	(16,035)	4,270	4,528	(16,293)	-3.9%	
Dassel	Off-Sale Only		1,316	921,729	718,196	203,533	22.1%	214,598	(11,065)	36,617	40,796	(15,244)	-1.7%	22,000
Dawson	Off-Sale Only		1,406	420,377	301,573	118,804	28.3%	108,888	9,916	298		10,214	2.4%	
De Graff	On- & Off-Sale		124	388,738	210,337	178,401	45.9%	146,273	32,128	8,895		41,023	10.6%	21,147
Delano	Off-Sale Only		5,359	2,009,347	1,493,654	515,693	25.7%	388,406	127,287	21,841		149,128	7.4%	100,000
Delavan	On- & Off-Sale	[21]	176	15,221	15,922	(701)	-4.6%	13,735	(14,436)	6,178		(8,258)	-54.3%	
Detroit Lakes	Off-Sale Only		8,599	4,688,732	3,569,142	1,119,590	23.9%	360,057	759,533	71,811	62,460	768,884	16.4%	1,164,251
Dundee	On- & Off-Sale	[21]	82	80,208	44,199	36,009	44.9%	56,043	(20,034)	1,171	218	(19,081)	-23.8%	
Eagle Bend	On- & Off-Sale		597	315,158	186,200	128,958	40.9%	123,620	5,338	18,185		23,523	7.5%	8,700
Elizabeth	Off-Sale Only		168	291,053	227,172	63,881	21.9%	63,310	571	3,181	40.060	3,752	1.3%	471.540
Elk River	Off-Sale Only		23,888	6,213,657	4,421,064	1,792,593	28.8%	995,100	797,493	125,346	49,069	873,770	14.1%	471,548
Ellendale	On- & Off-Sale		649	371,483 204,093	230,827	140,656	37.9% 48.0%	158,840	(18,184) 2,522	1,214		(16,970)	-4.6% 3.6%	14 707
Ellsworth Elmore	On- & Off-Sale Off-Sale Only		514 642	159,897	106,078 124,897	98,015 35,000	21.9%	95,493 25,308	2,522 9,692	4,730 584		7,252 10,276	6.4%	14,707 400
Erhard	Off-Sale Only		129	292,076	220,456	71,620	24.5%	75,298	(3,678)	3,903		10,276	0.4%	400
Linaru	On-Baic Omy		147	272,070	220,430	/1,020	23.370	13,498	(5,078)	3,703		223	0.170	

Table 9
Comparison of Greater Minnesota City Liquor Store Operations - 2008

						Gross P	rofit					Net Profit/	(Loss)	Transfers
		Foot-			Cost		Percent	Op	erating	Nonop	erating		Percent	To/(From)
Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
F. i. C.	0. 8.0000.1.		1 245	540.002	201 116	250 707	40.00/	226.516	22.271	4 202		27.662	7.00/	
Fairfax Fairmont	On- & Off-Sale Off-Sale Only		1,245 10,686	540,903 2,771,049	281,116 2,048,014	259,787 723,035	48.0% 26.1%	226,516 417,588	33,271	4,392 55,385		37,663 360,832	7.0% 13.0%	65,000
300000000000000000000000000000000000000	Off-Sale Only		13,813	4,961,277	3,701,564	1,259,713	25.4%	832,634	305,447 427,079	34,529	59,557	402,051	8.1%	359,812
Fergus Falls Fifty Lakes	On- & Off-Sale		406	420,813	207,103	213,710	50.8%	214,019	(309)	1,320	39,337	1,011	0.2%	20,000
Finlayson	On- & Off-Sale		327	498,859	274,640	224,219	44.9%	163,824	60,395	1,500		61,895	12.4%	60,000
Flensburg	On- & Off-Sale		236	273,569	250,928	22,641	8.3%	28,367	(5,726)	1,500		(5,726)	-2.1%	
Foreston	On- & Off-Sale		511	347,201	166,320	180,881	52.1%	179,342	1,539			1,539	0.4%	
Frazee	On- & Off-Sale		1,352	680,348	434,530	245,818	36.1%	222,829	22,989	113		23,102	3.4%	
Gilman	On- & Off-Sale		227	389,379	195,812	193,567	49.7%	174,033	19,534	15,928	513	34,949	9.0%	
Glencoe	Off-Sale Only		5,760	1,206,094	923,093	283,001	23.5%	152,870	130,131	1,155	5,516	125,770	10.4%	90,000
Glenwood	Off-Sale Only		2,623	1,202,090	947,979	254,111	21.1%	185,556	68,555	3,938		72,493	6.0%	40,000
Goodridge	On- & Off-Sale		116	285,939	154,396	131,543	46.0%	125,926	5,617	8,311		13,928	4.9%	,
Grand Marais	Off-Sale Only		1,418	1,535,043	1,039,567	495,476	32.3%	244,814	250,662	11,955		262,617	17.1%	200,000
Granite Falls	Off-Sale Only		3,009	900,562	665,390	235,172	26.1%	160,676	74,496	19,061	21,373	72,184	8.0%	68,324
Hackensack	On- & Off-Sale		308	922,731	639,562	283,169	30.7%	278,330	4,839	12,169	23,435	(6,427)	-0.7%	7,000
Hadley	On- & Off-Sale		60	213,479	94,918	118,561	55.5%	120,215	(1,654)	10,821		9,167	4.3%	4,000
Hanley Falls	On- & Off-Sale		297	225,525	120,754	104,771	46.5%	101,573	3,198	3,952		7,150	3.2%	
Hanska	On- & Off-Sale		404	325,885	178,412	147,473	45.3%	131,237	16,236	7,303	880	22,659	7.0%	
Hawley	Off-Sale Only		1,921	723,568	547,832	175,736	24.3%	162,831	12,905	57,350	61,030	9,225	1.3%	5,000
Herman	On- & Off-Sale		416	310,641	181,732	128,909	41.5%	123,217	5,692		1,522	4,170	1.3%	565
Heron Lake	On- & Off-Sale		752	328,836	183,701	145,135	44.1%	128,003	17,132	132	5,005	12,259	3.7%	
Hinckley	On- & Off-Sale		1,428	2,030,052	1,807,638	222,414	11.0%	154,186	68,228	3,607	56,559	15,276	0.8%	137,250
Hitterdal	On- & Off-Sale		171	377,535	178,899	198,636	52.6%	165,123	33,513			33,513	8.9%	4,732
Holdingford	On- & Off-Sale		772	337,411	182,074	155,337	46.0%	151,577	3,760	20,446		24,206	7.2%	15,000
Howard Lake	On- & Off-Sale		2,016	735,892	532,872	203,020	27.6%	271,523	(68,503)	6,287	15,919	(78,135)	-10.6%	
Hutchinson	Off-Sale Only		14,134	4,756,381	3,694,232	1,062,149	22.3%	729,640	332,509	10,472	53,284	289,697	6.1%	332,000
Isanti	Off-Sale Only		5,556	2,017,332	1,546,152	471,180	23.4%	327,534	143,646	21,906		165,552	8.2%	150,000
Isle	On- & Off-Sale		826	943,297	570,896	372,401	39.5%	371,603	798	32	1,362	(532)	-0.1%	
Ivanhoe	On- & Off-Sale		608	410,855	223,672	187,183	45.6%	161,594	25,589		773	24,816	6.0%	1,000
Jackson	Off-Sale Only		3,424	882,488	713,031	169,457	19.2%	150,250	19,207	9,452		28,659	3.2%	30,000
Kasson	Off-Sale Only		5,542	1,030,224	803,931	226,293	22.0%	204,898	21,395	8,386		29,781	2.9%	10,500
Kelliher	On- & Off-Sale		310	461,569	257,780	203,789	44.2%	165,938	37,851	555		38,406	8.3%	
Kellogg	On- & Off-Sale		469	112,759	60,972	51,787	45.9%	78,406	(26,619)	7,294		(19,325)	-17.1%	
Kenyon	On- & Off-Sale		1,744	616,930	370,777	246,153	39.9%	229,887	16,266	13,190	8,614	20,842	3.4%	10,000
Kiester	Off-Sale Only		485	175,483	116,809	58,674	33.4%	55,980	2,694			2,694	1.5%	
Lake Benton	On- & Off-Sale		664	262,568	146,659	115,909	44.1%	120,719	(4,810)	238		(4,572)	-1.7%	
Lake Park	On- & Off-Sale		825	553,486	340,491	212,995	38.5%	219,858	(6,863)	1,097		(5,766)	-1.0%	
Lake Wilson	On- & Off-Sale		248	212,658	108,258	104,400	49.1%	122,088	(17,688)	3,261	1,829	(16,256)	-7.6%	
Lakefield	Off-Sale Only		1,666	295,566	208,470	87,096	29.5%	91,507	(4,411)	6,666		2,255	0.8%	
Lancaster	On- & Off-Sale		326	222,043	140,581	81,462	36.7%	86,904	(5,442)	1,859		(3,583)	-1.6%	75.000
Le Center	On- & Off-Sale		2,394	851,591	535,503	316,088	37.1%	257,828	58,260	1,933	1 (75	60,193	7.1%	75,000
Lewisville Lindstrom	On- & Off-Sale On- & Off-Sale		240 4,012	196,004 2,166,512	105,402 1,554,722	90,602 611,790	46.2% 28.2%	109,671 554,949	(19,069) 56,841	11,081 29,212	1,675	(9,663) 86,053	-4.9% 4.0%	121,100
Litchfield	Off-Sale Only		6,845	1,856,513	1,421,679	434,834	23.4%	283,482	151,352	23,135		174,487	9.4%	59,000
Littlefork	On- & Off-Sale		689	385,797	233,250	152,547	39.5%	141,358	11,189	3,257		14,446	3.7%	20,000
Long Prairie	Off-Sale Only		2,988	1,120,836	841,048	279,788	25.0%	171,949	107,839	13,832		121,671	10.9%	110,000
Longville	On- & Off-Sale		175	1,256,233	839,642	416,591	33.2%	349,521	67,070	3,411	12,139	58,342	4.6%	35,914
Lonsdale	Off-Sale Only		2,873	1,297,195	1,039,054	258,141	19.9%	294,542	(36,401)	5,132	12,137	(31,269)	-2.4%	33,714
Luverne	Off-Sale Only		4,579	972,412	686,225	286,187	29.4%	222,105	64,082	5,535		69,617	7.2%	38,000
Madelia	Off-Sale Only		2,252	306,224	223,935	82,289	26.9%	43,432	38,857	5,841		44,698	14.6%	35,000
Madison	Off-Sale Only		1,658	408,531	296,162	112,369	27.5%	100,762	11,607	2,595		14,202	3.5%	
Mahnomen	On- & Off-Sale		1,167	1,028,485	675,563	352,922	34.3%	336,018	16,904	56,188		73,092	7.1%	
Maple Lake	Off-Sale Only		2,010	1,026,889	782,609	244,280	23.8%	239,677	4,603	5,700		10,303	1.0%	740
Mapleton	On- & Off-Sale		1,650	661,458	392,689	268,769	40.6%	256,312	12,457	29,168		41,625	6.3%	
Marshall	Off-Sale Only		13,141	3,397,248	2,522,685	874,563	25.7%	337,872	536,691	45,058		581,749	17.1%	375,000
Mazeppa	On- & Off-Sale		778	346,702	229,753	116,949	33.7%	124,805	(7,856)	14,522		6,666	1.9%	25,000
Medford	On- & Off-Sale		1,158	439,787	230,059	209,728	47.7%	191,879	17,849	10,072	3,220	24,701	5.6%	
Menahga	On- & Off-Sale		1,227	835,488	487,484	348,004	41.7%	293,255	54,749	5,692	4,581	55,860	6.7%	50,000

Table 9
Comparison of Greater Minnesota City Liquor Store Operations - 2008

						Gross P						Net Profit/		Transfers
		Foot-			Cost		Percent	.	erating		erating		Percent	To/(From)
Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
Mentor	On- & Off-Sale		124	442,443	220,488	221,955	50.2%	188,804	33,151	3,462		36,613	8.3%	37,117
Milaca	Off-Sale Only		2,837	1,625,504	1,232,528	392,976	24.2%	315,664	77,312	12,393	31,240	58,465	3.6%	25,000
Millerville	On- & Off-Sale		116	310,941	180,077	130,864	42.1%	122,979	7,885	4,341	51,240	12,226	3.9%	9,680
Miltona	On- & Off-Sale		357	619,819	358,312	261,507	42.2%	251,454	10,053	17,880		27,933	4.5%	65,000
Montevideo	Off-Sale Only		5,436	1,881,974	1,402,106	479,868	25.5%	374,828	105,040	2,136		107,176	5.7%	100,000
Monticello	Off-Sale Only		11,366	4,088,681	3,026,203	1,062,478	26.0%	620,743	441,735	82,710		524,445	12.8%	171,619
Moose Lake	On- & Off-Sale		2,412	991,568	695,641	295,927	29.8%	338,242	(42,315)	21,633	54,058	(74,740)	-7.5%	
Mora	Off-Sale Only		3,681	2,271,548	1,717,992	553,556	24.4%	328,380	225,176	17,883		243,059	10.7%	270,000
Morris	Off-Sale Only		5,205	1,484,436	1,133,027	351,409	23.7%	236,772	114,637	8,894		123,531	8.3%	50,000
Morton	On- & Off-Sale		415	243,348	141,873	101,475	41.7%	125,776	(24,301)	4,462		(19,839)	-8.2%	100,000
Nevis	On- & Off-Sale		385	490,356	267,051	223,305	45.5%	193,943	29,362	2,483		31,845	6.5%	45,023
New York Mills	On- & Off-Sale		1,187	709,652	460,292	249,360	35.1%	207,745	41,615	3,599		45,214	6.4%	56,000
Nisswa	On- & Off-Sale		2,053	2,749,960	1,990,814	759,146	27.6%	707,354	51,792			51,792	1.9%	200,000
North Branch	Off-Sale Only		10,370	2,120,712	1,557,072	563,640	26.6%	411,682	151,958	1,875	36,354	117,479	5.5%	205,310
Northfield	Off-Sale Only		19,839	2,629,524	1,939,830	689,694	26.2%	579,484	110,210	35,582		145,792	5.5%	131,280
Northome	On- & Off-Sale		234	3,950	3,556	394	10.0%	1,352	(958)	3,220		2,262	57.3%	
Ogema	On- & Off-Sale		125	354,223	203,337	150,886	42.6%	101,407	49,479	3,819		53,298	15.0%	50,000
Ogilvie	On- & Off-Sale		468	375,844	228,564	147,280	39.2%	137,580	9,700	8,619		18,319	4.9%	3,075
Okabena	On- & Off-Sale		174	242,768	141,802	100,966	41.6%	127,654	(26,688)	1,469		(25,219)	-10.4%	
Olivia	On- & Off-Sale		2,552	866,609	613,824	252,785	29.2%	267,907	(15,122)	14,062		(1,060)	-0.1%	10,000
Orr	On- & Off-Sale		235	521,071	313,647	207,424	39.8%	218,250	(10,826)	13,004		2,178	0.4%	16,500
Osakis	On- & Off-Sale		1,608	662,302	372,910	289,392	43.7%	232,584	56,808	15,039		71,847	10.8%	165,201
Palisade	On- & Off-Sale		152	371,118	250,306	120,812	32.6%	136,506	(15,694)	10,789		(4,905)	-1.3%	105,201
Park Rapids	Off-Sale Only		3,494	2,879,844	2,195,124	684,720	23.8%	448,042	236,678	27,108		263,786	9.2%	213,017
Parkers Prairie	On- & Off-Sale		1,020	633,903	427,159	206,744	32.6%	192,974	13,770	606	32,513	(18,137)	-2.9%	215,017
Paynesville	Off-Sale Only		2,298	815,318	623,836	191,482	23.5%	175,877	15,605	7,474	32,313	23,079	2.8%	18,191
Pelican Rapids	Off-Sale Only		2,398	891,452	666,559	224,893	25.2%	141,994	82,899	7,474		82,899	9.3%	25,000
Perham	Off-Sale Only		2,750	2,001,099	1,482,110	518,989	25.2%	274,660	244,329	44,393	70,961	217,761	10.9%	692,216
Pine City	Off-Sale Only		3,295	1,680,908	1,226,740	454,168	27.0%	338,022	116,146	9,947	8,526	117,567	7.0%	50,000
Pipestone	Off-Sale Only		4,335	1,255,315	910,150	345,165	27.5%	185,953	159,212	16,242		175,454	14.0%	336,668
Plainview	On- & Off-Sale		3,394	597,172	406,229	190,943	32.0%	203,987	(13,044)	11,104		(1,940)	-0.3%	330,008
Princeton	Off-Sale Only		4,530	2,478,261	1,968,950	509,311	20.6%	419,206	90,105	26,610	5,940	110,775	4.5%	3,035
Proctor	Off-Sale Only		2,854	943,035	725,238	217,797	23.1%	182,243	35,554	20,010	1,336	34,273	3.6%	3,000
Randall	On- & Off-Sale		590	577,591	380,709	196,882	34.1%	175,777	21,105	9,704	1,550	30,809	5.3%	5,000
Ranier	On- & Off-Sale		166	382,833	166,250	216,583	56.6%	186,922	29,661	9,704		30,590	8.0%	15,000
Redwood Falls	Off-Sale Only		5,247	1,650,494	1,248,670	401,824	24.3%	300,531	101,293	22,628	37,232	86,689	5.3%	75,000
Remer	On- & Off-Sale		362	505,134	311,299	193,835	38.4%	171,819	22,016	22,028	31,232	22,016	4.4%	17,000
Roseau	Off-Sale Only		2,855	1,499,009	1,084,939	414,070	27.6%	234,582	179,488	3,051		182,539	12.2%	480,000
Round Lake	Off-Sale Only		411	145,523	96,132	49,391	33.9%	27,362	22,029	1,942		23,971	16.5%	480,000
Rush City	On- & Off-Sale		3,072	754,144	559,183	194,961	25.9%	194,720	241	13,322		13,563	1.8%	7,070
Rushford	On- & Off-Sale		1,776	265,007	205,130	59,877	22.6%	141,110	(81,233)	342	156	(81,047)	-30.6%	(2,306)
Russell	On- & Off-Sale		333	264,762	137,592	127,170	48.0%	122,975	4,195	6,671	130	10,866	4.1%	27,500
Sacred Heart	On- & Off-Sale		501	460,794	275,468	185,326	40.2%	184,628	698	7,772		8,470	1.8%	27,500
Sauk Rapids	Off-Sale Only		13,083	2,373,302	1,871,358	501,944	21.1%	407,717	94,227	29,645		123,872	5.2%	115,000
Sebeka	On- & Off-Sale		672	487,577	301,166	186,411	38.2%	200,215	(13,804)	3,484		(10,320)	-2.1%	6,100
Sherburn	On- & Off-Sale		1,001	724,027	469,742	254,285	35.1%	236,183	18,102	1,295		19,397	2.7%	10,000
Silver Bay	On- & Off-Sale		1,980	891,965	492,921	399,044	44.7%	329,146	69,898	18,379	15,099	73,178	8.2%	11,246
Silver Lake	On- & Off-Sale		812	543,335	291,445	251,890	46.4%	238,461	13,429	1,557	13,099	14,986	2.8%	20,000
Sleepy Eye	Off-Sale Only		3,545	453,538	349,169	104,369	23.0%	127,248	(22,879)	4,480		(18,399)	-4.1%	20,000
South Haven	On- & Off-Sale		3,343 212	433,338 274,287	139,612	134,675	49.1%	141,603	(6,928)	3,651		(3,277)	-4.1%	10,139
	On- & Off-Sale		1,280	349,885	139,612	154,675	49.1%		(10,902)	1,790		(9,112)	-1.2%	(10,769)
Spring Grove St. Hilaire	On- & Off-Sale		1,280 274	349,885 480,484	194,115 279,893	200,591	44.5%	166,672 192,064	(10,902) 8,527	1,790 3,594		(9,112) 12,121	-2.6% 2.5%	
			4,587	962,880		293,040	30.4%		8,327 129,942	10,186			2.5% 14.6%	53,000
St. James	Off-Sale Only				669,840			163,098				140,128		
St. Leo	On- & Off-Sale		94	99,062	45,626	53,436	53.9%	70,919	(17,483)	1,421	02.606	(16,062)	-16.2%	20,000
Stacy	On- & Off-Sale		1,432	2,478,291	1,645,811	832,480	33.6%	740,835	91,645	29,250	93,606	27,289	1.1%	20,000
Thief River Falls	Off-Sale Only		8,483	3,958,940	3,045,795	913,145	23.1%	549,805	363,340	23,894		387,234	9.8%	291,801
Tracy	On- & Off-Sale		2,126	791,428	449,687	341,741	43.2%	319,455	22,286	7,836		30,122	3.8%	20,000
Twin Valley	On- & Off-Sale		790	564,483	321,503	242,980	43.0%	241,512	1,468	1,736		3,204	0.6%	20,000

Table 9 **Comparison of Greater Minnesota City Liquor Store Operations - 2008**

						Gross Pr	rofit					Net Profit/	(Loss)	Transfers
		Foot-			Cost		Percent	Ope	rating	Nonop	erating		Percent	To/(From)
Name of City	Type of Store	notes	Population	Sales	of Sales	Amount	of Sales	Expenses	Income/(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
Two Harbors	Off-Sale Only		3,601	1,881,784	1,421,342	460,442	24.5%	308,779	151,663	34,407		186,070	9.9%	224,502
Ulen	On- & Off-Sale		537	343,506	171,775	171,731	50.0%	140,280	31,451	906		32,357	9.4%	
Underwood	Off-Sale Only		325	341,171	252,197	88,974	26.1%	69,431	19,543	748		20,291	5.9%	12,000
Vergas	Off-Sale Only		317	535,887	390,156	145,731	27.2%	84,904	60,827	19,898		80,725	15.1%	32,000
Verndale	On- & Off-Sale		549	302,904	200,861	102,043	33.7%	160,923	(58,880)	1,577	1,560	(58,863)	-19.4%	
Vesta	On- & Off-Sale		314	255,673	133,880	121,793	47.6%	95,687	26,106			26,106	10.2%	
Wadena	Off-Sale Only		4,204	1,554,891	1,207,339	347,552	22.4%	216,658	130,894	7,577		138,471	8.9%	205,908
Waldorf	On- & Off-Sale		221	253,030	143,553	109,477	43.3%	107,946	1,531	9,752		11,283	4.5%	
Walker	On- & Off-Sale		1,186	872,480	655,998	216,482	24.8%	119,313	97,169	783		97,952	11.2%	160,000
Walnut Grove	On- & Off-Sale		685	440,314	226,641	213,673	48.5%	192,710	20,963	2,370		23,333	5.3%	
Warroad	Off-Sale Only		1,713	1,290,064	935,484	354,580	27.5%	208,466	146,114			146,114	11.3%	80,000
Waverly	On- & Off-Sale		1,087	924,977	647,763	277,214	30.0%	231,910	45,304	170	11,729	33,745	3.6%	
Wells	On- & Off-Sale		2,458	689,740	453,891	235,849	34.2%	239,126	(3,277)	16,867	355	13,235	1.9%	20,000
West Concord	On- & Off-Sale		811	354,649	202,873	151,776	42.8%	172,321	(20,545)	3,597	323	(17,271)	-4.9%	
Wilmont	On- & Off-Sale		311	244,246	128,563	115,683	47.4%	120,158	(4,475)	1,539		(2,936)	-1.2%	
Windom	Off-Sale Only		4,357	1,396,150	999,342	396,808	28.4%	302,334	94,474			94,474	6.8%	70,000
Winton	On- & Off-Sale	[0]	168	310,747	140,357	170,390	54.8%	155,540	14,850	46	2,760	12,136	3.9%	8,400
Wolf Lake	On- & Off-Sale		49	396,616	200,469	196,147	49.5%	169,738	26,409	5,096	5,399	26,106	6.6%	20,000
Worthington	Off-Sale Only		11,392	2,292,461	1,710,762	581,699	25.4%	344,476	237,223	9,697		246,920	10.8%	150,000
Off-Sale Only			372,414	\$126,339,056	\$94,907,620	\$31,431,436	24.9%	\$20,988,095	\$10,443,341	\$1,251,790	\$881,682	\$10,813,449	8.6%	\$8,812,185
On- & Off-Sale			92,223	\$62,241,214	\$38,749,975	\$23,491,239	37.7%	\$22,470,165	\$1,021,074	\$834,804	\$410,176	\$1,445,702	2.3%	\$2,150,573
All Stores			464,637	\$188,580,270	\$133,657,595	\$54,922,675	29.1%	\$43,458,260	\$11,464,415	\$2,086,594	\$1,291,858	\$12,259,151	6.5%	\$10,962,758

[0] [21] Cash basis of accounting.
Discontinued liquor operations.

Appendix 2

2008 Liquor Store Tables and Maps by Economic Development Region

Table 10
Comparison of Off-Sale City Liquor Store Operations - 2008
Average Per Store by Economic Development Region

					Gross P	rofit						Transfers
		Number		Cost		Percent	Operat	ing	Nonop	erating	Net Income/	To/(From)
Region	Population	of Stores	Sales	of Sales	Amount	of Sales	Expenses	Income	Revenues	Expenses	(Loss)	Other Funds
1 - Northwest	13,051	3	\$2,249,338	\$1,688,739	\$560,598	24.9%	\$330,951	\$229,647	\$8,982	\$	\$238,629	\$283,934
2 - Headwaters	18,147	4	2,079,117	1,569,857	509,260	24.5%	351,085	158,175	9,231		167,406	110,630
3 - Arrowhead	10,537	5	1,314,307	976,993	337,314	25.7%	213,765	123,549	14,685	267	137,967	94,360
4 - West Central	53,960	17	1,414,076	1,076,762	337,315	23.9%	203,557	133,758	15,962	17,355	132,365	166,023
5 - North Central	7,192	2	1,337,864	1,024,194	313,670	23.4%	194,304	119,367	10,705		130,071	157,954
6E - Southwest Central	28,351	5	1,830,784	1,422,439	408,345	22.3%	290,966	117,378	15,130	20,825	111,683	100,600
6W - Upper Southwest	14,180	5	818,243	602,283	215,961	26.4%	169,331	46,630	4,818	4,275	47,173	33,665
7E - East Central	39,586	8	2,179,630	1,658,145	521,485	23.9%	373,637	147,848	22,865	21,036	149,677	133,216
7W - Central	81,604	10	2,316,870	1,697,298	619,572	26.7%	411,499	208,074	27,764	22,777	213,061	77,739
8 - Southwest	48,552	9	1,365,295	1,010,607	354,688	26.0%	218,043	136,644	13,024	4,137	145,532	119,408
9 - South Central	26,098	8	792,440	582,426	210,014	26.5%	141,201	68,814	11,890	3,317	77,387	19,175
10 - Southeast	31,156	4	1,377,492	1,051,763	325,729	23.6%	293,862	31,867	12,275		44,142	41,315
11 - 7-County Metro Area	434,953	35	3,083,241	2,318,090	765,150	24.8%	551,557	213,593	27,022	22,168	218,447	185,218
Average for Off-Sale	807,367	115	\$2,036,978	\$1,530,789	\$506,189	24.8%	\$350,370	\$155,818	\$19,109	\$14,414	\$160,514	\$132,998

Table 11
Comparison of On-Sale City Liquor Store Operations - 2008
Average Per Store by Economic Development Region

					Gross F	Profit						Transfers
		Number		Cost		Percent	Operat	ing	Nonop	erating	Net Income/	To/(From)
Region	Population	of Stores	Sales	of Sales	Amount	of Sales	Expenses	Income	Revenues	Expenses	(Loss)	Other Funds
1 - Northwest	3,259	6	\$420,725	\$238,733	\$181,991	43.3%	\$177,343	\$4,649	\$3,161	\$	\$7,809	\$12,853
2 - Headwaters	4,562	8	597,094	362,274	234,820	39.3%	198,144	36,676	8,474		45,150	26,491
3 - Arrowhead	7,269	12	454,408	263,248	191,161	42.1%	183,344	7,816	10,078	6,097	11,797	8,096
4 - West Central	9,532	16	487,876	285,192	202,684	41.5%	179,277	23,407	5,080	3,350	25,138	24,399
5 - North Central	10,138	18	587,857	392,819	195,038	33.2%	181,887	13,151	4,164	2,338	14,977	29,317
6E - Southwest Central	6,366	7	526,963	309,424	217,539	41.3%	239,437	(21,898)	11,390	5,275	(15,783)	18,571
6W - Upper Southwest	4,325	7	372,822	219,395	153,427	41.2%	157,715	(4,289)	4,404	165	(50)	14,344
7E - East Central	12,076	10	959,420	680,777	278,643	29.0%	249,704	28,939	8,554	15,153	22,340	34,850
7W - Central	4,314	5	532,389	339,627	192,763	36.2%	194,129	(1,367)	9,296	5,632	2,298	5,028
8 - Southwest	8,748	16	318,389	175,202	143,187	45.0%	142,143	1,044	3,079	500	3,623	7,166
9 - South Central	9,257	9	433,756	267,858	165,898	38.2%	162,086	3,812	12,262	360	15,714	11,667
10 - Southeast	12,377	10	354,710	220,501	134,210	37.8%	149,763	(15,553)	6,868	1,231	(9,917)	2,259
11 - 7-County Metro Area	11,319	3	2,162,478	1,374,427	788,051	36.4%	606,389	181,662	5,344	20,314	166,692	104,732
Average for On-Sale	103,542	127	\$541,170	\$337,585	\$203,586	37.6%	\$191,255	\$12,331	\$6,699	\$3,710	\$15,321	\$19,408

Table 12 Comparison of City Liquor Store Operations - 2008 Listed by Economic Development Region and City

								Operating						
		_			_			Expenses				Net Profit		Transfers
D 1 16"	TD 604	Foot-	B 14	6.1	Cost	Gross		as a Percent	Income/	Nonop			Percent	To/(From)
Region and City	Type of Store	notes	Population	Sales	of Sales	Profit	Expenses	of Sales	(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
1 - Northwest														
Ada	On- & Off-Sale		1,629	\$528,956	\$315,539	\$213,417	\$228,846	43.3%	(\$15,429)	\$2	S	(\$15,427)	-2.9%	\$20,000
	On- & Off-Sale		1,629	285,939	154,396	131,543	125,926	44.0%		8,311	•	13,928	4.9%	
Goodridge									5,617					
Lancaster	On- & Off-Sale		326	222,043	140,581	81,462	86,904	39.1%	(5,442)	1,859		(3,583)	-1.6%	
Mentor	On- & Off-Sale		124	442,443	220,488	221,955	188,804	42.7%	33,151	3,462		36,613	8.3%	37,117
Roseau	Off-Sale Only		2,855	1,499,009	1,084,939	414,070	234,582	15.6%	179,488	3,051		182,539	12.2%	480,000
St. Hilaire	On- & Off-Sale		274	480,484	279,893	200,591	192,064	40.0%	8,527	3,594		12,121	2.5%	
Thief River Falls	Off-Sale Only		8,483	3,958,940	3,045,795	913,145	549,805	13.9%	363,340	23,894		387,234	9.8%	291,801
Twin Valley	On- & Off-Sale		790	564,483	321,503	242,980	241,512	42.8%	1,468	1,736		3,204	0.6%	20,000
Warroad	Off-Sale Only		1,713	1,290,064	935,484	354,580	208,466	16.2%	146,114			146,114	11.3%	80,000
Total for Region			16,310	\$9,272,361	\$6,498,618	\$2,773,743	\$2,056,909	22.2%	\$716,834	\$45,909		\$762,743	8.2%	\$928,918
Percent of Total N	MLS Operations		1.8%	3.1%	3.0%	3.3%	3.2%		3.7%	1.5%		3.7%		5.2%
2 - Headwaters	0.0001		200	0410.210	#220.264	#100 04 <i>6</i>	#166.202	20.70/	022.664	•		622.664	5.60/	626.006
Akeley	On- & Off-Sale		398	\$419,310	\$229,364	\$189,946	\$166,282	39.7%	\$23,664	\$	\$	\$23,664	5.6%	\$26,906
Bagley	Off-Sale Only		1,240	891,376	693,725	197,651	157,699	17.7%	39,952	1,311		41,263	4.6%	15,000
Baudette	On- & Off-Sale		1,041	1,149,355	716,982	432,373	303,831	26.4%	128,542	2,901		131,443	11.4%	140,000
Bemidji	Off-Sale Only		13,413	4,545,246	3,390,579	1,154,667	798,599	17.6%	356,068	8,505		364,573	8.0%	214,503
Blackduck	On- & Off-Sale		721	806,047	503,083	302,964	268,087	33.3%	34,877	5,665		40,542	5.0%	
Clearbrook	On- & Off-Sale		540	421,633	248,369	173,264	151,054	35.8%	22,210			22,210	5.3%	
Kelliher	On- & Off-Sale		310	461,569	257,780	203,789	165,938	36.0%	37,851	555		38,406	8.3%	
Mahnomen	On- & Off-Sale		1,167	1,028,485	675,563	352,922	336,018	32.7%	16,904	56,188		73,092	7.1%	
Nevis	On- & Off-Sale		385	490,356	267,051	223,305	193,943	39.6%	29,362	2,483		31,845	6.5%	45,023
Park Rapids	Off-Sale Only		3,494	2,879,844	2,195,124	684,720	448,042	15.6%	236,678	27,108		263,786	9.2%	213,017
Total for Region			22,709	\$13,093,221	\$9,177,620	\$3,915,601	\$2,989,493	22.8%	\$926,108	\$104,716		\$1,030,824	7.9%	\$654,449
Percent of Total N	MLS Operations		2.5%	4.3%	4.2%	4.7%	4.6%		4.8%	3.4%		5.1%		3.7%
3 - Arrowhead														
Aitkin	Off-Sale Only		2,081	\$889,075	\$707,296	\$181,779	\$146,972	16.5%	\$34,807	\$21,280	\$	\$56,087	6.3%	\$
Barnum	On- & Off-Sale		587	452,903	249,525	203,378	209,205	46.2%	(5,827)	27,550	847	20,876	4.6%	15,000
Beaver Bay	On- & Off-Sale		177	407,655	205,087	202,568	174,919	42.9%	27,649	2,611		30,260	7.4%	5,000
Big Falls	On- & Off-Sale		258	284,366	157,666	126,700	130,489	45.9%	(3,789)	9,338		5,549	2.0%	6,000
Cook	Off-Sale Only		583	1,322,600	991,524	331,076	186,017	14.1%	145,059	5,730		150,789	11.4%	44,300
Cromwell	On- & Off-Sale		211	448,926	250,767	198,159	178,202	39.7%	19,957	10,177	397	29,737	6.6%	
Grand Marais	Off-Sale Only		1,418	1,535,043	1,039,567	495,476	244,814	15.9%	250,662	11,955		262,617	17.1%	200,000
Littlefork	On- & Off-Sale		689	385,797	233,250	152,547	141,358	36.6%	11,189	3,257		14,446	3.7%	20,000
Moose Lake	On- & Off-Sale		2,412	991,568	695,641	295,927	338,242	34.1%	(42,315)	21,633	54,058	(74,740)	-7.5%	
Northome	On- & Off-Sale		234	3,950	3,556	394	1,352	34.2%	(958)	3,220		2,262	57.3%	
Orr	On- & Off-Sale		235	521,071	313,647	207,424	218,250	41.9%	(10,826)	13,004		2,178	0.4%	16,500
Palisade	On- & Off-Sale		152	371,118	250,306	120,812	136,506	36.8%	(15,694)	10,789		(4,905)	-1.3%	10,500
Proctor	Off-Sale Only		2,854	943,035	725,238	217,797	182,243	19.3%	35,554	10,789	1,336	34,273	3.6%	3,000
Ranier	On- & Off-Sale		2,834 166	382,833	166,250	217,797	186,922	48.8%	29,661	929		34,273	8.0%	15,000
	On- & Off-Sale		1,980	382,833 891,965	492,921	399,044	329,146	48.8% 36.9%		18,379	15,099	73,178	8.0%	11,246
Silver Bay									69,898					
Two Harbors	Off-Sale Only	[0]	3,601	1,881,784	1,421,342	460,442	308,779	16.4%	151,663	34,407	27(0	186,070	9.9%	224,502
Winton	On- & Off-Sale	[0]	168	310,747	140,357	170,390	155,540	50.1%	14,850	46	2760	12,136	3.9%	8,400
Total for Region			17,806	\$12,024,436	\$8,043,940	\$3,980,496	\$3,268,956	27.2%	\$711,540	\$194,360	\$74,497	\$831,403	6.9%	\$568,948
Percent of Total N	MLS Operations		2.0%	4.0%	3.7%	4.7%	5.1%		3.7%	6.4%	3.5%	4.1%		3.2%

Table 12 Comparison of City Liquor Store Operations - 2008 Listed by Economic Development Region and City

Property									Operating						
A TWO C TURN									Expenses				Net Profit/	(Loss)	Transfers
A-Invest Central Alexandriu			Foot-			Cost	Gross		as a Percent	Income/	Nonop	erating		Percent	To/(From)
Audhon On- & Off-Sale Only 12,415 \$1,998,150 \$1,998,150 \$1,909,175 \$205,199	Region and City	Type of Store	notes	Population	Sales	of Sales	Profit	Expenses	of Sales	(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
Audhon On- & Off-Sale Only 12,415 \$1,998,150 \$1,998,150 \$1,909,175 \$205,199	4 - West Central														
Barnesville Confision Co		Off-Sale Only		12.415	\$4.985.136	\$3,954,661	\$1,030,475	\$634 488	12.7%	\$395,987	\$5.786	\$6.614	\$395,159	7.9%	\$397.907
Bassic Lake OHSsake Cuby 7-33 S94,777 S95,769 228,612 S91,017 S91,737															
Brandon On- & Off-Sale Culy							,	,							
Brandon One & Off-Sale 449 4.56,085 223,936 202,149 77,094 39,096 24,455 6,011 31,366 6,9% 1.500 Callwary One & Off-Sale 235 230,933 200,726 119,867 120,223 37,5% 35,08 5,187 1.500 3.58 1.186 5,000 Callwary One & Off-Sale Callwary One & Off-S					,					,	,				
Bernam Valley One & Off-Sale C25 320,593 200,726 119,867 120,233 37.5% (3.59) 5,187 1.250 33.581 1.1% 7,000												,			
Caliloray Cali					,	,					,				
Dation Off-Sale Only 237 291,135 223,974 671,61 69,100 20.6% 7,061 1,070 8,131 2.8% 2,000															
Deficial Lakes Off-Sale Only 8,599 4,888,732 3,589,142 1,119,590 500,057 7,7% 7,9933 71,811 62,660 78,884 16,44% 1,64,251 Elizabeth Off-Sale Only 129 20,2056 220,456 71,620 75,298 25,85% 3,678 3,033 225 0,15% 2,164 2,1															
Finalesh Off-Sale Only 168 291033 227,172 63,881 63,310 21,8% 571 3,181 3,752 1,5% Finale Off-Sale Only 129 292,076 220,656 71,620 75,286 28,886 (1,678) 3,103 225,001 Finale Off-Sale Only 13,813 4,961,277 3,701,561 12,97,131 832,641 1,886 427,079 34,229 59,557 402,051 8,1% 39,811 Fraze Only Off-Sale Only 13,813 4,961,277 3,701,564 12,97,131 832,641 1,886 427,079 34,229 59,557 402,051 8,1% 39,811 Hewley Off-Sale Only 12,320 13															
Erhard Off-Sale Confy							, ,				,				
Frages Falls Off-Sale Only 13,813 4,961,277 3,701,564 12,997,13 812,634 16,39% 42,707 34,529 59,557 402,051 8,1% 359,812 Glewcod On-Sale Only 2,623 1,202,000 941,797 254,111 185,556 13,98 6,855 3,938 72,493 6,0% 40,000 1,000															
France On & Off-Sale Only 2,623 203,003 444,530 245,818 222,829 22,899 113 23,102 3.4%												59.557			359.812
Glewood Off-Sale Only 2,633 1,202,090 347,797 254,111 185,556 15.49% 68,555 3,93% 72,499 6.0% 40,000 Hawley Off-Sale Only 1,921 723,568 547,832 128,909 123,217 30,7% 5,692 1,522 41,70 13% 5,605 5,605 5,605 5,7350 5							, ,			,					
Herman On-& Off-Sale Only 1921 723,568 547,832 175,756 102,831 22.5% 12.905 573,50 61,030 9.225 13% 5,000															40.000
Hitternan												61.030			
Hitterdal On-& Off-Sale 171 377,535 T8,899 19,805 165,123 44,7% 33,513 33,513 8,9% 4,732 Lake Park On-& Off-Sale 116 310,941 180,077 130,864 122,979 39,6% 7,885 4,341 122,26 3.9% 9,880 Miltona On-& Off-Sale 377 619,819 358,312 261,507 21,454 40,6% 10,53 17,880 27,933 44,5% 50,000 Morris Off-Sale Only 5,205 1,484,436 1,133,027 31,149 235,772 16,0% 114,637 8,894 122,513 8,3% 50,000 New York Mills On-& Off-Sale 1,187 709,652 460,292 249,366 0,207,45 29,3% 41,615 3,599 45,214 6,4% 50,000 Ogema On-& Off-Sale 1,25 354,223 203,337 15,886 101,407 28,6% 49,479 33,819 53,298 15,0% 50,000 Ogema On-& Off-Sale 1,608 662,302 372,910 28,935 22,489 31,5% 56,808 15,099 71,847 10,8% 10,200 Parkers Prairie On-& Off-Sale 1,020 633,903 427,159 20,6744 192,074 30,4% 13,770 606 32,513 (18,137) 2.9% Pelican Rapido Off-Sale Only 2,398 891,452 666,559 224,893 24,945 41,94 15,770 606 32,513 (18,137) 2.9% Underwood Off-Sale Only 2,750 20,010,99 1,482,110 51,898 274,660 13,7% 244,329 44,393 70,961 21,7761 10,9% 692,216 Underwood Off-Sale Only 325 341,171 253,588 390,156 145,731 20,488 19,543 24,432 44,393 70,961 21,7761 10,9% 692,216 Underwood Off-Sale Only 317 535,888 390,156 145,731 10,978 42,898 42,493				,	,										
Lake Park On- & Off-Sale 825 \$53,486 340,491 121,2995 219,888 39,7% (6,863) 1,097 (5,766) -1,0%															
Millerville On-& Off-Sale 116 310,941 180,077 130,864 122,979 39.0% 7,885 4,341 12,226 3.9% 9,808 Millora On-& Off-Sale Only 5,205 1,484,436 1,133,027 351,409 226,672 16,0% 114,673 8,894 123,231 8,3% 50,000 New York Mills On-& Off-Sale 1,187 70,652 46,022 249,360 207,745 29.3% 41,615 3.599 52,314 6.4% 56,000 6.0%				825							1.097				
Milliona On. & Off-Sale S57 619,819 388,312 261,507 251,454 40,0% 10,053 17,880 27,933 4,5% 65,000											,				
Morris Off-Sale Only 5,205 1,484,436 1,133,027 351,409 226,772 16,0% 114,637 8,894 125,531 8,3% 50,000 New York Mills On- & Off-Sale 1,187 709,652 460,202 224,960 207,745 29,3% 41,615 3,599 45,214 64,5 50,000 Ogema On- & Off-Sale 1,08 662,002 372,910 289,392 232,584 351,1% 56,808 15,039 71,847 10,8% 165,201 Parkers Prairie On- & Off-Sale 1,020 633,903 427,159 206,744 192,974 30,4% 13,770 606 32,513 (18,137) 2.9% 2.9% 2.9% 2.9															
New York Mills															
Ogema On- & Off-Sale 125 344,233 203,37 150,886 101,407 28,6% 49,479 3,819 53,298 150,900 Osakis On- & Off-Sale 1,608 66,2302 372,910 289,392 222,584 351,1% 56,088 15,039 71,847 10,8% 10,000 Parkers Prairie On- & Off-Sale 1,000 633,903 427,159 20,6744 192,974 30,4% 13,770 60 32,513 (18,137) 2.9% 82,899 82,899 82,899 82,700 99 20,201 99 43,931 10,989 273,660 13,775 11,1775 11,1775 171,773 11,020 40,8% 31,451 906 32,377 94% 20,216 Underwood Off-Sale Only 31,7 535,887 390,156 145,731 140,200 40,8% 31,451 906 32,357 94% 20,216 U							,	,							
Osakis On- & Off-Sale 1,608 662,302 372,910 289,392 232,584 35,1% 56,808 15,039 71,847 10,8% 165,201										,					
Parkers Prairie On- & Off-Sale 1,020 633,030 427,159 206,744 192,974 30.4% 13.770 606 32.513 (18,137) 2.9%															
Pelican Rapids Off-Sale Only 2,398 891,452 666,559 224,893 141,994 15.9% 82,899 82,899 9,3% 25,000 Perham Off-Sale Only 2,750 2,001,099 1,482,110 518,989 274,660 13.7% 244,329 44,393 70,961 217,761 10.9% 692,216 Ulen On-& Off-Sale Only 325 341,171 252,197 88,974 69,431 20.4% 19,543 748 20,291 5.9% 12,000 Vergas Off-Sale Only 317 535,887 390,156 145,731 84,904 15.8% 60,827 19,898 80,725 15.1% 32,000 Wolf Lake On-& Off-Sale 49 396,616 200,469 196,147 169,738 42.8% 26,409 5,096 5,399 26,106 6.6% 20,000 Percent of Total MLS Operations 63,492 \$31,845,309 82,868,019 88,977.290 86,328,892 19,9% \$2,648,398 \$352,633 \$348,627 \$2,652,404 8.3% \$3,212,764 Percent of Total MLS Operations 7.0% 10.5% 10.4% 10.7% 9.8% 13.6% 11.6% 16.4% 13.0% 18.1% Bertha On-& Off-Sale 462 \$226,790 \$131,228 \$95,562 \$103,206 45.5% (\$7,644 \$2,632 \$5 \$5,012 -2.2% \$5 Browerville On-& Off-Sale 609 363,616 224,012 139,604 133,186 36.6% 6.418 4.892 11.130 3.1% 10.000 Filty Lakes On-& Off-Sale 406 420,813 207,103 213,710 214,019 50.9% 30.99 13.852 11.130 3.1% 10.000 Filty Lakes On-& Off-Sale 236 273,569 250,928 839,629 283,169 278,330 30.2% 4,839 12,169 23,435 (6,427) -0.7% 7,000 Filty Lakes On-& Off-Sale 308 922,731 639,562 283,169 278,330 30.2% 4,839 12,169 23,435 (6,427) -0.7% 7,000 Long Prairie Off-Sale 500 577,591 380,709 196,882 175,777 30.4% 21,105 9,704 20,101 20,100 Randall On-& Off-Sale 500 577,591 380,709 196,882 175,777 30.4% 21,105 9,704 20,101 20,100 20,100 Remer On-& Off-Sale 662 672 485,579 311,129 138,079 196,882 175,777 30.4% 21,105 9,704 20,101 20,							,					32.513			
Perham Off-Sale Only 2,750 2,001,099 1,482,110 518,989 274,660 13,7% 244,329 44,393 70,961 217,761 10,9% 692,216 10,0000 10,000 10,000 10,000 10,000 10,000 10,000 10,0000 10,000 10,000 10,000 10,000 10,000 10,000 10,0000 10,000 10,000 10,000 10,000 10,000 10,000 10,0000 10,000															25,000
Ulen On- & Off-Sale Only 332, 343,506 171,775 171,731 140,280 40,8% 31,451 906 32,357 94% Underwood Off-Sale Only 325 341,171 252,197 88,974 69,431 20,4% 19,543 748 20,291 5,9% 12,000 Wolf Lake On- & Off-Sale Only 317 535,887 390,156 145,731 84,904 15,8% 60,827 19,898 80,725 15,1% 32,000 Wolf Lake On- & Off-Sale 49 396,616 200,469 196,147 169,738 42,8% 26,409 5,096 5,399 26,106 6.6% 20,000 Total for Region 63,492 331,845,309 322,868,019 88,977,290 56,328,892 19,9% 52,648,398 3352,633 3348,627 52,652,404 8.3% 53,212,764 Percent of Total MLS Operations 7.0% 10.5% 10.4% 10.7% 9.8% 13.6% 11.6% 16.4% 13.0% 18.1% S-North Central Bertha On- & Off-Sale 462 \$226,790 \$131,228 \$95,562 \$103,206 45,5% (\$7,644 \$22,632 \$5 (\$5,012 2-2% \$5 Browerville On- & Off-Sale 609 363,616 224,012 139,604 133,186 36,6% 64,18 4,892 11,310 31,76 33,18 0.7% 7,999 Clarissa On- & Off-Sale 597 315,158 186,200 128,958 123,620 39,2% 5,338 18,185 23,523 7,5% 8,700 Firly Lakes On- & Off-Sale 406 420,813 207,103 213,710 214,019 50.9% (309) 1,320 1,011 0.2% 20,000 Flensburg On- & Off-Sale 308 922,731 639,562 283,169 278,330 30.2% 4,839 12,169 23,435 (6,427) 0.7% 7,000 Long Prairie Off-Sale 0n- & Off-Sale 1,227 835,488 487,484 438,004 293,255 351,% 54,749 5,692 4,581 55,860 6,7% 50,000 Randall On- & Off-Sale 590 577,591 380,709 196,882 175,777 30.4% 21,105 9,704 10,106 10,000 Remer On- & Off-Sale 505,134 311,299 196,882 175,777 30.4% 21,105 9,704 10,106 10,000 Remer On- & Off-Sale 500, 347,779 31,106 11,106 11,107 31,001 34,844 10,200 2,000 Remer On- & Off-Sale 500, 347,779 31,106 11,100 30,001 34												70.961			
Underwood Off-Sale Only 325 341,171 252,197 88,974 69,431 20.4% 19,543 748 20,291 5.9% 12,000 Vergas Off-Sale Only 317 535,887 390,156 145,731 84,904 15.8% 60,827 19,898 80,725 15.1% 32,000 Wolf Lake On- & Off-Sale 49 396,616 200,469 196,147 169,738 42.8% 26,409 5.06 5.399 26,106 6.6% 20,000 Percent of Total MLS Operations 7.0% 10.5% 10.4% 10.7% 9.8% 13.6% 11.6% 16.4% 13.0% 18.1% 15.8% 10.5% 10.5% 10.5% 10.5% 10.5% 10.5% 10.5% 10.7% 9.8% 13.6% 11.6% 16.4% 13.0% 18.1% 15.8% 10.5% 10					, ,					,			,		
Vergas Off-Sale Only 317 535,887 390,156 145,731 84,904 15,8% 60,827 19,898 80,725 15,19% 32,000 80,000															12.000
Total for Region Ga.492 \$31,845,309 \$22,868,019 \$8,977,290 \$6,328,892 19.9% \$2,648,398 \$352,633 \$348,627 \$2,652,404 \$8.3% \$53,212,764 Percent of Total MLS Operations 7.0% 10.5% 10.4% 10.7% 9.8% 13.6% 11.6% 16.4% 13.0% 18.1%															
Percent of Total MLS Operations 7.0% 10.5% 10.4% 10.7% 9.8% 13.6% 11.6% 16.4% 13.0% 18.1%												5,399			
Percent of Total MLS Operations 7.0% 10.5% 10.4% 10.7% 9.8% 13.6% 11.6% 16.4% 13.0% 18.1%	T-4-1 f D			(2.402	621 945 200	622 070 010	60 077 200	67 220 002	10.00/	62 (40 200	6252 (22	6249 (27	62 (52 404	0.20/	62 212 774
5 - North Central Bertha On- & Off-Sale 462 \$226,790 \$131,228 \$95,562 \$103,206 45.5% (\$7,644) \$2,632 \$		ILS Operations					. , ,	. , ,							
Bertha On- & Off-Sale 462 \$226,790 \$131,228 \$95,562 \$103,206 45.5% (\$7,644) \$2,632 \$ (\$5,012) -2.2% \$ Browerville On- & Off-Sale 706 471,384 263,739 207,645 215,054 45.6% (7,409) 11,103 376 3,318 0.7% 7,999 Clarissa On- & Off-Sale 609 363,616 224,012 139,604 133,186 36.6% 6,418 4,892 11,310 3.1% 10,000 Eagle Bend On- & Off-Sale 597 315,158 186,200 128,958 123,620 39.2% 5,338 18,185 23,523 7,5% 8,700 Firly Lakes On- & Off-Sale 406 420,813 207,103 213,710 214,019 50.9% (309) 1,320 1,011 0.2% 20,000 Flensburg On- & Off-Sale 236 273,569 250,928 22,641 28,367 10.4% (5,726)	Tercent or Total N	ILS Operations		7.0 70	10.570	10.4 /0	10.7 /0	7.0 /0		13.0 /0	11.0 / 0	10.4 /0	13.0 / 0		10.1 /0
Browerville On- & Off-Sale 706 471,384 263,739 207,645 215,054 45.6% (7,409) 11,103 376 3,318 0.7% 7,999 Clarissa On- & Off-Sale 609 363,616 224,012 139,604 133,186 36.6% 6,418 4,892 11,310 3.1% 10,000 Eagle Bend On- & Off-Sale 597 315,158 186,200 128,958 123,620 39.2% 5,338 18,185 23,523 7.5% 8,700 Fifty Lakes On- & Off-Sale 406 420,813 207,103 213,710 214,019 50.9% (309) 1,320 1,011 0.2% 20,000 Flensburg On- & Off-Sale 236 273,569 250,928 22,641 28,367 10.4% (5,726) (5,726) -2.1% Hackensack On- & Off-Sale 308 922,731 639,562 283,169 278,330 30.2% 4,839 12,169 23,435 (6,427) -0.7% 7,000 Long Prairie Off-Sale Only 2,988 1,120,836 841,048 279,788 171,949 15.3% 107,839 13,832 121,671 10.9% 110,000 Longville On- & Off-Sale 1,227 835,488 487,484 348,004 293,255 35.1% 67,070 3,411 12,139 58,342 4.6% 35,914 Menahga On- & Off-Sale 2,053 2,749,960 1,990,814 759,146 707,354 25.7% 51,792 51,792 1.9% 200,000 Randall On- & Off-Sale 362 505,134 311,299 193,835 171,819 34.0% 22,016 22,016 4.4% 17,000 Sebeka On- & Off-Sale 672 487,577 301,166 186,411 200,215 41.1% (13,804) 3,484 (10,320) -2.1% 61,000	5 - North Central														
Clarissa On- & Off-Sale 609 363,616 224,012 139,604 133,186 36.6% 6,418 4,892 11,310 3.1% 10,000 Eagle Bend On- & Off-Sale 597 315,158 186,200 128,958 123,620 39.2% 5,338 18,185 23,523 7.5% 8,700 Fifty Lakes On- & Off-Sale 406 420,813 207,103 213,710 214,019 50.9% (309) 1,320 1,011 0.2% 20,000 Flensburg On- & Off-Sale 236 273,569 250,928 22,641 28,367 10.4% (5,726) (5,726) -2.1% Hackensack On- & Off-Sale 308 922,731 639,562 283,169 278,330 30.2% 4,839 12,169 23,435 (6,427) -0.7% 7,000 Long Prairie Off-Sale Only 2,988 1,120,836 841,048 279,788 171,949 15.3% 107,839 13,832 121,671 10.9% 110,000 Longville On- & Off-Sale 1,227 835,488 487,484 348,004 293,255 35.1% 54,749 5,692 4,581 55,860 6.7% 50,000 Nisswa On- & Off-Sale 2,053 2,749,960 1,990,814 759,146 707,354 25.7% 51,792 51,792 1.9% 200,000 Randall On- & Off-Sale 590 577,591 380,709 196,882 175,777 30,4% 21,105 9,704 30,809 5.3% 5,000 Remer On- & Off-Sale 362 505,134 311,299 193,835 171,819 34.0% 22,016 22,016 4.4% 17,000 Sebeka On- & Off-Sale 672 487,577 301,166 186,411 200,215 41.1% (13,804) 3,484 (10,320) -2.1% 6,100	Bertha						\$95,562			(\$7,644)					
Eagle Bend On- & Off-Sale 597 315,158 186,200 128,958 123,620 39.2% 5,338 18,185 23,523 7.5% 8,700 Fifty Lakes On- & Off-Sale 406 420,813 207,103 213,710 214,019 50.9% (309) 1,320 1,011 0.2% 20,000 Flensburg On- & Off-Sale 236 273,569 250,928 22,641 28,367 10.4% (5,726) (5,726) -2.1% Hackensack On- & Off-Sale 308 922,731 639,562 283,169 278,330 30.2% 4,839 12,169 23,435 (6,427) -0.7% 7,000 Long Prairie Off-Sale Only 2,988 1,120,836 841,048 279,788 171,949 15,3% 107,839 13,832 121,671 10.9% 110,000 Long Ville On- & Off-Sale 175 1,256,233 839,642 416,591 349,521 27.8% 67,070 3,411 12,139 58,342 4.6% 35,914 Menahga On- & Off-Sale 1,227 835,488 487,484 348,004 293,255 35,1% 54,749 5,692 4,581 55,860 6.7% 50,000 Nisswa On- & Off-Sale 2,053 2,749,960 1,990,814 759,146 707,354 25.7% 51,792 51,792 1.9% 200,000 Randall On- & Off-Sale 590 577,591 380,709 196,882 175,777 30,4% 21,105 9,704 30,809 5.3% 5,000 Remer On- & Off-Sale 362 505,134 311,299 193,835 171,819 34,0% 22,016 22,016 4.4% 17,000 Sebeka On- & Off-Sale 672 487,577 301,166 186,411 200,215 41.1% (13,804) 3,484 (10,320) -2.1% 6,100	Browerville	On- & Off-Sale		706	471,384	263,739	207,645	215,054	45.6%	(7,409)		376	3,318	0.7%	
Fifty Lakes On- & Off-Sale 406 420,813 207,103 213,710 214,019 50.9% (309) 1,320 1,011 0.2% 20,000 Flensburg On- & Off-Sale 236 273,569 250,928 22,641 28,367 10.4% (5,726) (5,726) -2.1% Hackensack On- & Off-Sale 308 922,731 639,562 283,169 278,330 30.2% 4,839 12,169 23,435 (6,427) -0.7% 7,000 Long Prairie Off-Sale Only 2,988 1,120,836 841,048 279,788 171,949 15.3% 107,839 13,832 121,671 10.9% 110,000 Longville On- & Off-Sale 175 1,256,233 839,642 416,591 349,521 27.8% 67,070 3,411 12,139 58,342 4.6% 35,914 Menalga On- & Off-Sale 1,227 835,488 487,484 348,004 293,255 35.1% 54,749 5,692 4,581 55,860 6.7% 50,000 Nisswa On- & Off-Sale 2,053 2,749,960 1,990,814 759,146 707,354 25.7% 51,792 51,792 1.9% 200,000 Randall On- & Off-Sale 590 577,591 380,709 196,882 175,777 30.4% 21,105 9,704 30,809 5.3% 5,000 Remer On- & Off-Sale 362 505,134 311,299 193,835 171,819 34.0% 22,016 22,016 4.4% 17,000 Sebeka On- & Off-Sale 672 487,577 301,166 186,411 200,215 41.1% (13,804) 3,484 (10,320) -2.1% 6,100	Clarissa	On- & Off-Sale		609	363,616	224,012	139,604	133,186	36.6%	6,418	4,892		11,310	3.1%	10,000
Flensburg On- & Off-Sale 236 273,569 250,928 22,641 28,367 10.4% (5,726) (5,726) -2.1% Hackensack On- & Off-Sale 308 922,731 639,562 283,169 278,330 30.2% 4,839 12,169 23,435 (6,427) -0.7% 7,000 1.00	Eagle Bend	On- & Off-Sale			315,158	186,200	128,958	123,620	39.2%	5,338	18,185		23,523	7.5%	8,700
Hackensack On- & Off-Sale 308 922,731 639,562 283,169 278,330 30.2% 4,839 12,169 23,435 (6,427) -0.7% 7,000 Long Prairie Off-Sale Only 2,988 1,120,836 841,048 279,788 171,949 15.3% 107,839 13,832 121,671 10.9% 110,000 Long Prairie On- & Off-Sale 175 1,256,233 839,642 416,591 349,521 27.8% 67,070 3,411 12,139 58,342 4.6% 35,914 Menahga On- & Off-Sale 1,227 835,488 487,484 348,004 293,255 35.1% 54,749 5,692 4,581 55,860 6.7% 50,000 Nisswa On- & Off-Sale 2,053 2,749,960 1,990,814 759,146 707,354 25.7% 51,792 51,792 1.9% 200,0000 Randall On- & Off-Sale 590 577,591 380,709 196,882 175,777 30,4% 21,105 9,704 30,809 5.3% 5,000 Remer On- & Off-Sale 362 505,134 311,299 193,835 171,819 34.0% 22,016 22,016 4.4% 17,000 Sebeka On- & Off-Sale 672 487,577 301,166 186,411 200,215 41.1% (13,804) 3,484 (10,320) -2.1% 6,100	Fifty Lakes	On- & Off-Sale		406	420,813	207,103	213,710	214,019	50.9%	(309)	1,320		1,011	0.2%	20,000
Long Prairie Off-Sale Only 2,988 1,120,836 841,048 279,788 171,949 15.3% 107,839 13,832 121,671 10.9% 110,000 Longville On- & Off-Sale 175 1,256,233 839,642 416,591 349,521 27.8% 67,070 3,411 12,139 58,342 4.6% 35,914 Menahga On- & Off-Sale 1,227 835,488 487,484 348,004 293,255 35.1% 54,749 5,692 4,581 55,860 6.7% 50,000 Nisswa On- & Off-Sale 2,053 2,744,960 1,990,814 759,146 707,354 25.7% 51,792 51,792 1.9% 200,000 Randall On- & Off-Sale 590 577,591 380,709 196,882 175,777 30.4% 21,105 9,704 30,809 5.3% 5,000 Remer On- & Off-Sale 362 505,134 311,299 193,835 171,819 34.0% 22,016 <	Flensburg	On- & Off-Sale		236	273,569	250,928	22,641	28,367	10.4%	(5,726)			(5,726)	-2.1%	
Longville On- & Off-Sale 175 1,256,233 839,642 416,591 349,521 27.8% 67,070 3,411 12,139 58,342 4.6% 35,914 Menahga On- & Off-Sale 1,227 835,488 487,484 348,004 293,255 35.1% 54,749 5,692 4,581 55,860 6.7% 50,000 Nisswa On- & Off-Sale 2,053 2,749,960 1,990,814 759,146 707,354 25.7% 51,792 51,792 1.9% 200,000 Randall On- & Off-Sale 590 577,591 380,709 196,882 175,777 30.4% 21,105 9,704 30,809 5.3% 5,000 Remer On- & Off-Sale 362 505,134 311,299 193,835 171,819 34.0% 22,016 22,016 4.4% 17,000 Sebeka On- & Off-Sale 672 487,577 301,166 186,411 200,215 41.1% (13,804) 3,484	Hackensack	On- & Off-Sale			922,731	639,562	283,169	278,330	30.2%	4,839	12,169	23,435	(6,427)	-0.7%	7,000
Menahga On- & Off-Sale 1,227 835,488 487,484 348,004 293,255 35.1% 54,749 5,692 4,581 55,860 6.7% 50,000 Nisswa On- & Off-Sale 2,053 2,749,960 1,990,814 759,146 707,354 25.7% 51,792 51,792 1.9% 200,000 Randall On- & Off-Sale 590 577,591 380,709 196,882 175,777 30.4% 21,105 9,704 30,809 5.3% 5,000 Remer On- & Off-Sale 362 505,134 311,299 193,835 171,819 34.0% 22,016 22,016 4.4% 17,000 Sebeka On- & Off-Sale 672 487,577 301,166 186,411 200,215 41.1% (13,804) 3,484 (10,320) -2.1% 6,100															
Nisswa On- & Off-Sale 2,053 2,749,960 1,990,814 759,146 707,354 25.7% 51,792 51,792 1.9% 200,000 Randall On- & Off-Sale 590 577,591 380,709 196,882 175,777 30.4% 21,105 9,704 30,809 5.3% 5,000 Remer On- & Off-Sale 362 505,134 311,299 193,835 171,819 34.0% 22,016 22,016 4.4% 17,000 Sebeka On- & Off-Sale 672 487,577 301,166 186,411 200,215 41.1% (13,804) 3,484 (10,320) -2.1% 6,100							,			,		,			
Randall On- & Off-Sale 590 577,591 380,709 196,882 175,777 30.4% 21,105 9,704 30,809 5.3% 5,000 Remer On- & Off-Sale 362 505,134 311,299 193,835 171,819 34.0% 22,016 22,016 4.4% 17,000 Sebeka On- & Off-Sale 672 487,577 301,166 186,411 200,215 41.1% (13,804) 3,484 (10,320) -2.1% 6,100											5,692	4,581			
Remer On- & Off-Sale 362 505,134 311,299 193,835 171,819 34.0% 22,016 22,016 4.4% 17,000 Sebeka On- & Off-Sale 672 487,577 301,166 186,411 200,215 41.1% (13,804) 3,484 (10,320) -2.1% 6,100		On- & Off-Sale					759,146	707,354		51,792					200,000
Sebeka On- & Off-Sale 672 487,577 301,166 186,411 200,215 41.1% (13,804) 3,484 (10,320) -2.1% 6,100						,					9,704				
	Remer	On- & Off-Sale			505,134	311,299	193,835	171,819		22,016			22,016	4.4%	
Verndale On- & Off-Sale 549 302,904 200,861 102,043 160,923 53.1% (58,880) 1,577 1,560 (58,863) -19.4%															6,100
	Verndale	On- & Off-Sale		549	302,904	200,861	102,043	160,923	53.1%	(58,880)	1,577	1,560	(58,863)	-19.4%	

Table 12 Comparison of City Liquor Store Operations - 2008 Listed by Economic Development Region and City

								Operating Expenses				Net Profit/	(220 D)	Transfers
		Foot-			Cost	Gross		as a Percent	Income/	Nonope	erating	ret i iono	Percent	To/(From)
Region and City	Type of Store	notes	Population	Sales	of Sales	Profit	Expenses	of Sales	(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
Wadena	Off-Sale Only		4,204	1,554,891	1,207,339	347,552	216,658	13.9%	130,894	7,577		138,471	8.9%	205,908
Walker	On- & Off-Sale		1,186	872,480	655,998	216,482	119,313	13.7%	97,169	783		97,952	11.2%	160,000
Tatal fam Danian			17 220	612 257 155	60 110 122	64 120 022	62 ((2 E((27 (0/	£475 457	607.271	642.001	6520 727	4.00/	6942 (21
Total for Region Percent of Total M	ILS Operations		17,330 1.9%	\$13,257,155 4.4%	\$9,119,132 4.2%	\$4,138,023 4.9%	\$3,662,566 5.7%	27.6%	\$475,457 2.4%	\$96,361 3.2%	\$42,091 2.0%	\$529,727 2.6%	4.0%	\$843,621 4.8%
6E - Southwest Centra			100	0624 142	6201 124	6222.010	6466 470	74.70/	(0122.4(1)	621.071	627.025	(0120 215)	22.20/	6
Biscay Buffalo Lake	On- & Off-Sale On- & Off-Sale		109 732	\$624,142 409,612	\$291,124 271,118	\$333,018 138,494	\$466,479 166,291	74.7% 40.6%	(\$133,461) (27,797)	\$31,071 16,414	\$36,925	(\$139,315) (11,383)	-22.3% -2.8%	\$
Darwin	Off-Sale Only		296	413,201	354,994	58,207	74,242	18.0%	(16,035)	4,270	4,528	(16,293)	-3.9%	\$
Dassel	Off-Sale Only		1,316	921,729	718,196	203,533	214,598	23.3%	(11,065)	36,617	4,328	(15,244)	-1.7%	22,000
Fairfax	On- & Off-Sale		1,245	540,903	281,116	259,787	226,516	41.9%	33,271	4,392	40,790	37,663	7.0%	22,000
Glencoe	Off-Sale Only		5,760	1,206,094	923,093	283,001	152,870	12.7%	130,131	1,155	5,516	125,770	10.4%	90,000
Hutchinson	Off-Sale Only		14,134	4,756,381	3,694,232	1,062,149	729,640	15.3%	332,509	10,472	53,284	289,697	6.1%	332,000
Litchfield	Off-Sale Only		6,845	1,856,513	1,421,679	434,834	283,482	15.3%	151,352	23,135	33,204	174,487	9.4%	59,000
Morton	On- & Off-Sale		415	243,348	141,873	101,475	125,776	51.7%	(24,301)	4,462		(19,839)	-8.2%	100,000
Olivia	On- & Off-Sale		2,552	866,609	613,824	252,785	267,907	30.9%	(15,122)	14,062		(1,060)	-0.1%	10,000
Sacred Heart	On- & Off-Sale		501	460,794	275,468	185,326	184,628	40.1%	698	7,772		8,470	1.8%	10,000
Silver Lake	On- & Off-Sale		812	543,335	291,445	251,890	238,461	43.9%	13,429	1,557		14,986	2.8%	20,000
T . 10 D .			24 =4=	010.010.001	00.000.160	02 W. (1 100	02.420.000	24.40/	0.422.600	04.55.250	04.44.040	0447.020	2.50/	0.622.000
Total for Region	m.c.o		34,717	\$12,842,661	\$9,278,162	\$3,564,499	\$3,130,890	24.4%	\$433,609	\$155,379	\$141,049	\$447,939	3.5%	\$633,000
Percent of Total M	ILS Operations		3.8%	4.2%	4.2%	4.2%	4.8%		2.2%	5.1%	6.6%	2.2%		3.6%
6W - Upper Southwest														
Appleton	Off-Sale Only		2,671	\$479,772	\$346,182	\$133,590	\$101,499	21.2%	\$32,091	\$	\$	\$32,091	6.7%	S
Benson	On- & Off-Sale		3,384	951,358	627,455	323,903	345,722	36.3%	(21,819)	5,761	Ψ 	(16,058)	-1.7%	60,000
Boyd	On- & Off-Sale		172	272,191	157,754	114,437	137,243	50.4%	(22,806)	3,813	1,157	(20,150)	-7.4%	
Clontarf	On- & Off-Sale		160	347,538	214,737	132,801	146,133	42.0%	(13,332)			(13,332)	-3.8%	4,261
Danvers	On- & Off-Sale		94	325,339	159,102	166,237	156,145	48.0%	10,092	6,987		17,079	5.2%	15,000
Dawson	Off-Sale Only		1,406	420,377	301,573	118,804	108,888	25.9%	9,916	298		10,214	2.4%	
De Graff	On- & Off-Sale		124	388,738	210,337	178,401	146,273	37.6%	32,128	8,895		41,023	10.6%	21,147
Granite Falls	Off-Sale Only		3,009	900,562	665,390	235,172	160,676	17.8%	74,496	19,061	21,373	72,184	8.0%	68,324
Hanley Falls	On- & Off-Sale		297	225,525	120,754	104,771	101,573	45.0%	3,198	3,952	21,575	7,150	3.2%	
Madison	Off-Sale Only		1,658	408,531	296,162	112,369	100,762	24.7%	11,607	2,595		14,202	3.5%	
Montevideo	Off-Sale Only		5,436	1,881,974	1,402,106	479,868	374,828	19.9%	105,040	2,136		107,176	5.7%	100,000
St. Leo	On- & Off-Sale		94	99,062	45,626	53,436	70,919	71.6%	(17,483)	1,421		(16,062)	-16.2%	
TALE D			10.505	07. 500.075	#4.5.45.150	62 152 500	01.050.001	20.10/	#202 120	054.010	622 520	#225 515	2.50/	62/0.722
Total for Region Percent of Total M	II C On anations		18,505 2.0%	\$6,700,967 2.2%	\$4,547,178 2.1%	\$2,153,789 2.6%	\$1,950,661 3.0%	29.1%	\$203,128 1.0%	\$54,919 1.8%	\$22,530 1.1%	\$235,517 1.2%	3.5%	\$268,732 1.5%
rercent of Total W	iLS Operations		2.070	2.270	2.1 70	2.070	3.070		1.070	1.070	1.170	1.270		1.570
7E - East Central														
Braham	Off-Sale Only		1,660	\$1,125,137	\$864,587	\$260,550	\$249,356	22.2%	\$11,194	\$70,197	\$65,071	\$16,320	1.5%	\$15,000
Cambridge	Off-Sale Only		7,657	4,117,635	3,151,140	966,495	599,248	14.6%	367,247	22,107	21,156	368,198	8.9%	347,381
Finlayson	On- & Off-Sale		327	498,859	274,640	224,219	163,824	32.8%	60,395	1,500		61,895	12.4%	60,000
Foreston	On- & Off-Sale		511	347,201	166,320	180,881	179,342	51.7%	1,539			1,539	0.4%	
Hinckley	On- & Off-Sale		1,428	2,030,052	1,807,638	222,414	154,186	7.6%	68,228	3,607	56,559	15,276	0.8%	137,250
Isanti	Off-Sale Only		5,556	2,017,332	1,546,152	471,180	327,534	16.2%	143,646	21,906	20,227	165,552	8.2%	150,000
Isle	On- & Off-Sale		826	943,297	570,896	372,401	371,603	39.4%	798	32	1,362	(532)	-0.1%	
Lindstrom	On- & Off-Sale		4,012	2,166,512	1,554,722	611,790	554,949	25.6%	56,841	29,212	1,502	86,053	4.0%	121,100
Milaca	Off-Sale Only		2,837	1,625,504	1,232,528	392,976	315,664	19.4%	77,312	12,393	31,240	58,465	3.6%	25,000
Mora	Off-Sale Only		3,681	2,271,548	1,717,992	553,556	328,380	14.5%	225,176	17,883	51,240	243,059	10.7%	270,000
North Branch	Off-Sale Only		10,370	2,120,712	1,557,072	563,640	411,682	19.4%	151,958	1,875	36,354	117,479	5.5%	205,310
norm Branch	On-Baic Only		10,570	4,140,/14	1,001,012	202,040	711,002	12.4/0	131,730	1,0/3	50,554	111,419	2.2/0	203,310

Table 12 Comparison of City Liquor Store Operations - 2008 Listed by Economic Development Region and City

								Operating						
								Expenses				Net Profit/		Transfers
		Foot-			Cost	Gross		as a Percent	Income/		erating		Percent	To/(From)
Region and City	Type of Store	notes	Population	Sales	of Sales	Profit	Expenses	of Sales	(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
Ogilvie	On- & Off-Sale		468	375,844	228,564	147,280	137,580	36.6%	9,700	8,619		18,319	4.9%	3,075
Pine City	Off-Sale Only		3,295	1,680,908	1,226,740	454,168	338,022	20.1%	116,146	9,947	8,526	117,567	7.0%	50,000
Princeton	Off-Sale Only		4,530	2,478,261	1,968,950	509,311	419,206	16.9%	90,105	26,610	5,940	110,775	4.5%	3,035
Rush City	On- & Off-Sale		3,072	754,144	559,183	194,961	194,720	25.8%	241	13,322	3,740	13,563	1.8%	7,070
Stacy	On- & Off-Sale		1,432	2,478,291	1,645,811	832,480	740,835	29.9%	91,645	29,250	93,606	27,289	1.1%	20,000
Stacy	Oii- & Oii-Sale		1,432	2,470,291	1,043,611	832,480	740,633	29.970	91,043	29,230	93,000	21,269	1.1/0	20,000
Total for Region			51,662	\$27,031,237	\$20,072,935	\$6,958,302	\$5,486,131	20.3%	\$1,472,171	\$268,460	\$319,814	\$1,420,817	5.3%	\$1,414,221
Percent of Total N	MLS Operations		5.7%	8.9%	9.2%	8.3%	8.5%		7.6%	8.8%	15.0%	7.0%		8.0%
7W - Central														
Big Lake	Off-Sale Only		9,446	\$2,857,673	\$2,153,908	\$703,765	\$573,789	20.1%	\$129,976	\$3,087	\$101,318	\$31,745	1.1%	(\$299,710)
Buffalo	Off-Sale Only		14,154	3,783,831	2,600,344	1,183,487	713,676	18.9%	469,811	1,834	77,381	394,264	10.4%	200,000
Delano	Off-Sale Only		5,359	2,009,347	1,493,654	515,693	388,406	19.3%	127,287	21,841		149,128	7.4%	100,000
Elk River	Off-Sale Only		23,888	6,213,657	4,421,064	1,792,593	995,100	16.0%	797,493	125,346	49,069	873,770	14.1%	471,548
Gilman	On- & Off-Sale		227	389,379	195,812	193,567	174,033	44.7%	19,534	15,928	513	34,949	9.0%	
Holdingford	On- & Off-Sale		772	337,411	182,074	155,337	151,577	44.9%	3,760	20,446		24,206	7.2%	15,000
Howard Lake	On- & Off-Sale		2,016	735,892	532,872	203,020	271,523	36.9%	(68,503)	6,287	15,919	(78,135)	-10.6%	15,000
Maple Lake	Off-Sale Only		2,010	1,026,889	782,609	244,280	239,677	23.3%	4,603	5,700	13,919	10,303	1.0%	740
	•													
Monticello	Off-Sale Only		11,366	4,088,681	3,026,203	1,062,478	620,743	15.2%	441,735	82,710		524,445	12.8%	171,619
Paynesville	Off-Sale Only		2,298	815,318	623,836	191,482	175,877	21.6%	15,605	7,474		23,079	2.8%	18,191
Sauk Rapids	Off-Sale Only		13,083	2,373,302	1,871,358	501,944	407,717	17.2%	94,227	29,645		123,872	5.2%	115,000
South Haven	On- & Off-Sale		212	274,287	139,612	134,675	141,603	51.6%	(6,928)	3,651		(3,277)	-1.2%	10,139
Waverly	On- & Off-Sale		1,087	924,977	647,763	277,214	231,910	25.1%	45,304	170	11,729	33,745	3.6%	
Total for Region Percent of Total N	MI S Operations		85,918 9.4%	\$25,830,644 8 5%	\$18,671,109 8.5%	\$7,159,535 8.5%	\$5,085,631	19.7%	\$2,073,904	\$324,119	\$255,929 12.0%	\$2,142,094	8.3%	\$802,527 4.5%
Total for Region Percent of Total M	MLS Operations		85,918 9.4%	\$25,830,644 8.5%	\$18,671,109 8.5%	\$7,159,535 8.5%	\$5,085,631 7.9%	19.7%	\$2,073,904 10.6%	\$324,119 10.6%	\$255,929 12.0%	\$2,142,094 10.5%	8.3%	\$802,527 4.5%
Percent of Total M 8 - Southwest	·		9.4%	8.5%	8.5%	8.5%	7.9%		10.6%	10.6%	12.0%	10.5%		4.5%
Percent of Total M 8 - Southwest Avoca	On- & Off-Sale		9.4%	8.5% \$278,482	8.5% \$148,824	8.5% \$129,658	7.9% \$119,031	42.7%	\$10.6% \$10,627	10.6% \$3,847		10.5% \$14,299	5.1%	\$6,326
Percent of Total M 8 - Southwest	·		9.4%	8.5%	8.5%	8.5%	7.9%		10.6%	10.6%	12.0%	10.5%		4.5%
Percent of Total M 8 - Southwest Avoca	On- & Off-Sale		9.4%	8.5% \$278,482	8.5% \$148,824	8.5% \$129,658	7.9% \$119,031	42.7%	\$10.6% \$10,627	10.6% \$3,847	12.0% \$175	10.5% \$14,299	5.1%	\$6,326
Percent of Total M 8 - Southwest Avoca Balaton	On- & Off-Sale On- & Off-Sale	[21]	9.4% 117 600	\$278,482 414,636	\$148,824 236,206	\$129,658 178,430	7.9% \$119,031 173,117	42.7% 41.8%	\$10,627 5,313	\$3,847 5,165	\$175 	\$14,299 10,478 (42,667)	5.1% 2.5%	\$6,326 58,127
8 - Southwest Avoca Balaton Cottonwood Dundee	On- & Off-Sale On- & Off-Sale On- & Off-Sale	[21]	9.4% 117 600 1,160	\$278,482 414,636 449,220	\$148,824 236,206 292,551 44,199	\$129,658 178,430 156,669	\$119,031 173,117 199,343 56,043	42.7% 41.8% 44.4%	\$10,627 5,313 (42,674) (20,034)	\$3,847 5,165 7	\$175 	\$14,299 10,478 (42,667) (19,081)	5.1% 2.5% -9.5%	\$6,326 58,127 (17,000)
Percent of Total M 8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth	On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale	[21]	9.4% 117 600 1,160 82 514	\$278,482 414,636 449,220 80,208 204,093	\$148,824 236,206 292,551 44,199 106,078	\$129,658 178,430 156,669 36,009 98,015	7.9% \$119,031 173,117 199,343 56,043 95,493	42.7% 41.8% 44.4% 69.9% 46.8%	\$10,627 5,313 (42,674) (20,034) 2,522	\$3,847 5,165 7 1,171 4,730	\$175 218	\$14,299 10,478 (42,667) (19,081) 7,252	5.1% 2.5% -9.5% -23.8% 3.6%	\$6,326 58,127 (17,000) 14,707
Percent of Total M 8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley	On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale	[21]	9.4% 117 600 1,160 82 514 60	\$278,482 414,636 449,220 80,208 204,093 213,479	\$148,824 236,206 292,551 44,199 106,078 94,918	8.5% \$129,658 178,430 156,669 36,009 98,015 118,561	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215	42.7% 41.8% 44.4% 69.9% 46.8% 56.3%	\$10,627 5,313 (42,674) (20,034) 2,522 (1,654)	\$3,847 5,165 7 1,171 4,730 10,821	\$175 218 	\$14,299 10,478 (42,667) (19,081) 7,252 9,167	5.1% 2.5% -9.5% -23.8% 3.6% 4.3%	\$6,326 58,127 (17,000)
Percent of Total M 8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake	On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale	[21]	9.4% 117 600 1,160 82 514 60 752	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701	8.5% \$129,658 178,430 156,669 36,009 98,015 118,561 145,135	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 38.9%	\$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132	\$3,847 5,165 7 1,171 4,730 10,821 132	\$175 218 5,005	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 3.7%	\$6,326 58,127 (17,000) 14,707 4,000
8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe	On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale	[21]	9.4% 117 600 1,160 82 514 60 752 608	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672	8.5% \$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 38.9% 39.3%	\$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589	\$3,847 5,165 7 1,171 4,730 10,821 132	\$175 218 5,005 773	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 3.7% 6.0%	\$6,326 58,127 (17,000) 14,707 4,000 1,000
8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson	On- & Off-Sale	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 38.9% 39.3% 17.0%	\$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452	\$175 218 5,005 773	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 3.7% 6.0% 3.2%	\$6,326 58,127 (17,000) 14,707 4,000 1,000 30,000
8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton	On- & Off-Sale	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 39.3% 17.0% 46.0%	\$10,6% \$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810)	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238	\$175 218 5,005 773 	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572)	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 3.7% 6.0% 3.2% -1.7%	\$6,326 58,127 (17,000) 14,707 4,000 1,000 30,000
8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson	On- & Off-Sale	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 38.9% 39.3% 17.0% 46.0% 57.4%	\$10,6% \$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688)	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261	\$175 218 5,005 773 1,829	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256)	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 3.7% 6.0% 3.2% -1.7% -7.6%	\$6,326 58,127 (17,000) 14,707 4,000 1,000 30,000
Percent of Total M 8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson Lakefield	On- & Off-Sale Off-Sale Off-Sale On- & Off-Sale On- & Off-Sale	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248 1,666	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658 295,566	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258 208,470	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400 87,096	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088 91,507	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 38.9% 39.3% 17.0% 46.0% 57.4% 31.0%	\$10,6% \$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688) (4,411)	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261 6,666	\$175 218 5,005 773 1,829	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256) 2,255	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 3.7% 6.0% 3.2% -1.7% -7.6% 0.8%	\$6,326 58,127 (17,000) 14,707 4,000 1,000 30,000
8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson Lakefield Luverne	On- & Off-Sale Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248 1,666 4,579	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658 295,566 972,412	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258 208,470 686,225	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400 87,096 286,187	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088 91,507 222,105	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 38.9% 39.3% 17.0% 46.0% 57.4% 31.0% 22.8%	\$10,6% \$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688) (4,411) 64,082	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261 6,666 5,535	\$175 218 5,005 773 1,829	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256) 2,255 69,617	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 3.7% 6.0% 3.2% -1.7% -7.6% 0.8% 7.2%	\$6,326 \$8,127 (17,000) 14,707 4,000 1,000 30,000 38,000
8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson Lakefield Luverne Marshall	On- & Off-Sale Off-Sale Only On- & Off-Sale Off-Sale Only Off-Sale Only	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248 1,666 4,579 13,141	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658 295,566 972,412 3,397,248	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258 208,470 686,225 2,522,685	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400 87,096 286,187 874,563	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088 91,507 222,105 337,872	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 38.9% 39.3% 17.0% 46.0% 57.4% 31.0% 22.8% 9.9%	\$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688) (4,411) 64,082 536,691	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261 6,666 5,535 45,058	\$175 218 5,005 773 1,829	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256) 2,255 69,617 581,749	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 6.0% 3.2% -1.7% -7.6% 0.8% 7.2% 17.1%	\$6,326 \$8,127 (17,000) 14,707 4,000 1,000 30,000 38,000 375,000
8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson Lakefield Luverne Marshall Okabena	On- & Off-Sale Off-Sale On- & Off-Sale Only Off-Sale Only Off-Sale Only On- & Off-Sale	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248 1,666 4,579 13,141 174	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658 295,566 972,412 3,397,248 242,768	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258 208,470 686,225 2,522,685 141,802	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400 87,096 286,187 874,563 100,966	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088 91,507 222,105 337,872 127,654	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 39.3% 17.0% 46.0% 57.4% 31.0% 22.8% 9.9% 52.6%	\$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688) (4,411) 64,082 536,691 (26,688)	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261 6,666 5,535 45,058 1,469	\$175 218 5,005 773 1,829	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256) 2,255 69,617 581,749 (25,219)	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 6.0% 3.2% -1.7% -7.6% 0.8% 7.2% 17.19%	\$6,326 58,127 (17,000) 14,707 4,000 1,000 30,000 38,000 375,000
Rercent of Total M 8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson Lakefield Luverne Marshall Okabena Pipestone	On- & Off-Sale Off-Sale Only Off-Sale Only Off-Sale Only Off-Sale Only Off-Sale Only	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248 1,666 4,579 13,141 174 4,335	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658 295,566 972,412 3,397,248 242,768 1,255,315	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258 208,470 686,225 2,522,685 141,802 910,150	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400 87,096 286,187 874,563 100,966 345,165	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088 91,507 222,105 337,872 127,654 185,953	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 39.3% 17.0% 46.0% 57.4% 31.0% 22.8% 9.9% 52.6% 14.8%	\$10,6% \$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688) (4,411) 64,082 536,691 (26,688) 159,212	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261 6,666 5,535 45,058 1,469 16,242	\$175 218 5,005 773 1,829	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256) 2,255 69,617 581,749 (25,219) 175,454	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 3.7% 6.0% 3.2% -1.7% -7.6% 0.8% 7.2% 17.1% -10.4% 14.0%	\$6,326 58,127 (17,000) 14,707 4,000 1,000 30,000 38,000 375,000 336,668
Rercent of Total M 8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson Lakefield Luverne Marshall Okabena Pipestone Redwood Falls	On- & Off-Sale Off-Sale Only Off-Sale Only Off-Sale Only Off-Sale Only Off-Sale Only	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248 1,666 4,579 13,141 174 4,335 5,247	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658 295,566 972,412 3,397,248 242,768 1,255,315 1,650,494	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258 208,470 686,225 2,522,685 141,802 910,150 1,248,670	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400 87,096 286,187 874,563 100,966 345,165 401,824	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088 91,507 222,105 337,872 127,654 185,953 300,531	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 39.3% 17.0% 46.0% 57.4% 31.0% 22.8% 9.9% 52.6% 14.8% 18.2%	\$10,6% \$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688) (4,411) 64,082 536,691 (26,688) 159,212 101,293	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261 6,666 5,535 45,058 1,469 16,242 22,628	\$175 218 5,005 773 1,829 37,232	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256) 2,255 69,617 581,749 (25,219) 175,454 86,689	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 3.7% 6.0% 3.2% -1.7% -7.6% 0.8% 7.2% 17.1% -10.4% 14.0% 5.3%	\$6,326 58,127 (17,000) 14,707 4,000 1,000 30,000 38,000 375,000 336,668 75,000
8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson Lakefield Luverne Marshall Okabena Pipestone Redwood Falls Round Lake	On- & Off-Sale Off-Sale Only Off-Sale Only Off-Sale Only Off-Sale Only Off-Sale Only Off-Sale Only	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248 1,666 4,579 13,141 174 4,335 5,247 411	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658 295,566 972,412 3,397,248 242,768 1,255,315 1,650,494 145,523	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258 208,470 686,225 2,522,685 141,802 910,150 1,248,670 96,132	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400 87,096 286,187 874,563 100,966 345,165 401,824 49,391	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088 91,507 222,105 337,872 127,654 185,953 300,531 27,362	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 38.9% 39.3% 17.0% 46.0% 57.4% 31.0% 22.8% 9.9% 52.6% 14.8% 18.2%	\$10,6% \$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688) (4,411) 64,082 536,691 (26,688) 159,212 101,293 22,029	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261 6,666 5,535 45,058 1,469 16,242 22,628 1,942	\$175 218 5,005 773 1,829 37,232	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256) 2,255 69,617 581,749 (25,219) 175,454 86,689 23,971	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 3.7% 6.0% 3.2% -1.7% -7.6% 0.8% 7.2% 17.1% -10.4% 14.0% 5.3% 16.5%	\$6,326 \$8,127 (17,000) 14,707 4,000 1,000 30,000 38,000 375,000 336,668 75,000
8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson Lakefield Luverne Marshall Okabena Pipestone Redwood Falls Round Lake Russell	On- & Off-Sale Off-Sale On- & Off-Sale Only	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248 1,666 4,579 13,141 174 4,335 5,247 411 333	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658 295,566 972,412 3,397,248 242,768 1,255,315 1,650,494 145,523 264,762	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258 208,470 686,225 2,522,685 141,802 910,150 1,248,670 96,132 137,592	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400 87,096 286,187 874,563 100,966 345,165 401,824 49,391 127,170	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088 91,507 222,105 337,872 127,654 185,953 300,531 27,362 122,975	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 38.9% 39.3% 17.0% 46.0% 57.4% 31.0% 52.8% 9.9% 52.6% 14.8% 18.2%	\$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688) (4,411) 64,082 536,691 (26,688) 159,212 101,293 22,029 4,195	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261 6,666 5,535 45,058 1,469 16,242 2,628 1,942 6,671	\$175 218 5,005 773 1,829 37,232	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256) 2,255 69,617 581,749 (25,219) 175,454 86,689 23,971 10,866	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 4.3% 6.0% 3.2% -1.7% -7.6% 0.8% 7.2% 17.1% -10.4% 14.0% 5.3% 16.5% 4.1%	\$6,326 58,127 (17,000) 14,707 4,000 1,000 30,000 38,000 375,000 336,668 75,000 27,500
8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson Lakefield Luverne Marshall Okabena Pipestone Redwood Falls Round Lake	On- & Off-Sale Off-Sale Only Off-Sale Only Off-Sale Only Off-Sale Only Off-Sale Only Off-Sale Only	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248 1,666 4,579 13,141 174 4,335 5,247 411 333 2,126	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658 295,566 972,412 3,397,248 242,768 1,255,315 1,650,494 145,523 264,762 791,428	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258 208,470 686,225 2,522,685 141,802 910,150 1,248,670 96,132 137,592 449,687	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400 87,096 286,187 874,563 100,966 345,165 401,824 49,391	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088 91,507 222,105 337,872 127,654 185,953 300,531 27,362 122,975 319,455	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 38.9% 39.3% 17.0% 46.0% 57.4% 31.0% 22.8% 9.9% 52.6% 14.8% 18.2%	\$10,6% \$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688) (4,411) 64,082 536,691 (26,688) 159,212 101,293 22,029	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261 6,666 5,535 45,058 1,469 16,242 22,628 1,942	\$175 218 5,005 773 1,829 37,232	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256) 2,255 69,617 581,749 (25,219) 175,454 86,689 23,971	5.1% 2.5% -9.5% -9.5% -23.8% 3.6% 4.3% 6.0% 3.2% -1.7% -7.6% 0.8% 7.2% 17.19% -10.4% 14.0% 5.3% 4.1% 3.8%	\$6,326 \$8,127 (17,000) 14,707 4,000 1,000 30,000 38,000 375,000 336,668 75,000
8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson Lakefield Luverne Marshall Okabena Pipestone Redwood Falls Round Lake Russell	On- & Off-Sale Off-Sale On- & Off-Sale Only	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248 1,666 4,579 13,141 174 4,335 5,247 411 333	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658 295,566 972,412 3,397,248 242,768 1,255,315 1,650,494 145,523 264,762	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258 208,470 686,225 2,522,685 141,802 910,150 1,248,670 96,132 137,592	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400 87,096 286,187 874,563 100,966 345,165 401,824 49,391 127,170	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088 91,507 222,105 337,872 127,654 185,953 300,531 27,362 122,975	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 38.9% 39.3% 17.0% 46.0% 57.4% 31.0% 52.8% 9.9% 52.6% 14.8% 18.2%	\$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688) (4,411) 64,082 536,691 (26,688) 159,212 101,293 22,029 4,195	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261 6,666 5,535 45,058 1,469 16,242 2,628 1,942 6,671	\$175 218 5,005 773 1,829 37,232	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256) 2,255 69,617 581,749 (25,219) 175,454 86,689 23,971 10,866	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 4.3% 6.0% 3.2% -1.7% -7.6% 0.8% 7.2% 17.1% -10.4% 14.0% 5.3% 16.5% 4.1%	\$6,326 58,127 (17,000) 14,707 4,000 1,000 30,000 38,000 375,000 336,668 75,000 27,500
8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson Lakefield Luverne Marshall Okabena Pipestone Redwood Falls Round Lake Russell Tracy	On- & Off-Sale Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale Only	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248 1,666 4,579 13,141 174 4,335 5,247 411 333 2,126	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658 295,566 972,412 3,397,248 242,768 1,255,315 1,650,494 145,523 264,762 791,428	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258 208,470 686,225 2,522,685 141,802 910,150 1,248,670 96,132 137,592 449,687	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400 87,096 286,187 874,563 100,966 345,165 401,824 49,391 127,170 341,741	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088 91,507 222,105 337,872 127,654 185,953 300,531 27,362 122,975 319,455	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 38.9% 39.3% 17.0% 46.0% 57.4% 31.0% 22.8% 9.9% 52.6% 14.8% 18.2%	\$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688) (4,411) 64,082 536,691 (26,688) 159,212 101,293 22,029 4,195 22,286	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261 6,666 5,535 45,058 1,469 16,242 22,628 1,942 6,671 7,836	\$175 218 5,005 773 1,829 37,232	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256) 2,255 69,617 581,749 (25,219) 175,454 86,689 23,971 10,866 30,122	5.1% 2.5% -9.5% -9.5% -23.8% 3.6% 4.3% 6.0% 3.2% -1.7% -7.6% 0.8% 7.2% 17.19% -10.4% 14.0% 5.3% 4.1% 3.8%	\$6,326 58,127 (17,000) 14,707 4,000 1,000 30,000 38,000 375,000 336,668 75,000 27,500 20,000
Rercent of Total M 8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson Lakefield Luverne Marshall Okabena Pipestone Redwood Falls Round Lake Russell Tracy Vesta	On- & Off-Sale Only Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248 1,666 4,579 13,141 174 4,335 5,247 411 333 2,126 314	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658 295,566 972,412 3,397,248 242,768 1,255,315 1,650,494 145,523 264,762 791,428 255,673	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258 208,470 686,225 2,522,685 141,802 910,150 1,248,670 96,132 137,592 449,687 133,880	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400 87,096 286,187 874,563 100,966 345,165 401,824 49,391 127,170 341,741 121,793	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088 91,507 222,105 337,872 127,654 185,953 300,531 27,362 122,975 319,455 95,687	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 39.3% 17.0% 46.0% 57.4% 31.0% 22.8% 9.9% 52.6% 14.8% 18.2% 46.4% 40.4% 37.4%	\$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688) (4,411) 64,082 536,691 (26,688) 159,212 101,293 22,029 4,195 22,286 26,106	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261 6,666 5,535 45,058 1,469 16,242 22,628 1,942 26,671 7,836	\$175 218 5,005 773 1,829 37,232	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256) 2,255 69,617 581,749 (25,219) 175,454 86,689 23,971 10,866 30,122 26,106	5.1% 2.5% -9.5% -9.5% -23.8% 3.6% 4.3% 3.7% 6.0% 3.2% -1.7% -7.6% 0.8% 7.2% 17.1% -10.4% 14.0% 5.3% 4.1% 3.8% 10.2%	\$6,326 58,127 (17,000) 14,707 4,000 1,000 30,000 38,000 375,000 336,668 75,000 27,500 20,000
Percent of Total M 8 - Southwest Avoca Balaton Cottonwood Dundee Ellsworth Hadley Heron Lake Ivanhoe Jackson Lake Benton Lake Wilson Lakefield Luverne Marshall Okabena Pipestone Redwood Falls Round Lake Russell Tracy Vesta Walnut Grove	On- & Off-Sale Only Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale On- & Off-Sale	[21]	9.4% 117 600 1,160 82 514 60 752 608 3,424 664 248 1,666 4,579 13,141 174 4,335 5,247 411 333 2,126 314 685	\$278,482 414,636 449,220 80,208 204,093 213,479 328,836 410,855 882,488 262,568 212,658 295,566 972,412 3,397,248 242,768 1,255,315 1,650,494 145,523 264,762 791,428 255,673 440,314	\$148,824 236,206 292,551 44,199 106,078 94,918 183,701 223,672 713,031 146,659 108,258 208,470 686,225 2,522,685 141,802 910,150 1,248,670 96,132 137,592 449,687 133,880 226,641	\$129,658 178,430 156,669 36,009 98,015 118,561 145,135 187,183 169,457 115,909 104,400 87,096 286,187 874,563 100,966 345,165 401,824 49,391 127,170 341,741 121,793 213,673	7.9% \$119,031 173,117 199,343 56,043 95,493 120,215 128,003 161,594 150,250 120,719 122,088 91,507 222,105 337,872 127,654 185,953 300,531 27,362 122,975 319,455 95,687 192,710	42.7% 41.8% 44.4% 69.9% 46.8% 56.3% 38.9% 39.3% 17.0% 46.0% 57.4% 31.0% 22.8% 9.9% 52.6% 14.8% 18.2% 18.8% 40.4% 40.4% 43.8%	\$10,6% \$10,627 5,313 (42,674) (20,034) 2,522 (1,654) 17,132 25,589 19,207 (4,810) (17,688) (4,411) 64,082 536,691 (26,688) 159,212 101,293 22,029 4,195 22,286 26,106 20,963	\$3,847 5,165 7 1,171 4,730 10,821 132 9,452 238 3,261 6,666 5,535 45,058 1,469 16,242 22,628 1,942 6,671 7,836	12.0% \$175 218 5,005 773 1,829 37,232	\$14,299 10,478 (42,667) (19,081) 7,252 9,167 12,259 24,816 28,659 (4,572) (16,256) 2,255 69,617 581,749 (25,219) 175,454 86,689 23,971 10,866 30,122 26,106 23,333	5.1% 2.5% -9.5% -23.8% 3.6% 4.3% 3.7% 6.0% 3.2% -1.7% -7.6% 0.8% 7.2% -10.4% 14.0% 5.3% 16.5% 4.1% 3.8% 10.2% 5.3%	\$6,326 58,127 (17,000) 14,707 4,000 1,000 30,000 38,000 375,000 27,500 20,000

Table 12 Comparison of City Liquor Store Operations - 2008 Listed by Economic Development Region and City

								Operating Expenses				Net Profit	(Loss)	Transfers
		Foot-			Cost	Gross		as a Percent	Income/	Nonon	erating		Percent	To/(From)
Region and City	Type of Store	notes	Population	Sales	of Sales	Profit	Expenses	of Sales	(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
Worthington	Off-Sale Only		11,392	2,292,461	1,710,762	581,699	344,476	15.0%	237,223	9,697		246,920	10.8%	150,000
Total for Region			57,300	\$17,381,883	\$11,898,698	\$5,483,185	\$4,236,675	24.4%	\$1,246,510	\$166,477	\$45,232	\$1,367,755	7.9%	\$1,189,328
Percent of Total M	ILS Operations		6.3%	5.7%	5.4%	6.5%	6.6%		6.4%	5.5%	2.1%	6.7%		6.7%
9 - South Central														
Blue Earth	Off-Sale Only		3,395	\$1,298,947	\$973,999	\$324,948	\$243,758	18.8%	\$81,190	\$14,024	\$26,533	\$68,681	5.3%	\$
Butterfield	Off-Sale Only		506	211,504	152,746	58,758	53,192	25.1%	5,566	4,621		10,187	4.8%	
Cleveland	On- & Off-Sale		713	186,848	115,605	71,243	106,735	57.1%	(35,492)	26,784	333	(9,041)	-4.8%	
Delavan	On- & Off-Sale	[21]	176	15,221	15,922	(701)	13,735	90.2%	(14,436)	6,178		(8,258)	-54.3%	
Elmore	Off-Sale Only	[]	642	159,897	124,897	35,000	25,308	15.8%	9,692	584		10,276	6.4%	400
Fairmont	Off-Sale Only		10,686	2,771,049	2,048,014	723,035	417,588	15.1%	305,447	55,385		360,832	13.0%	65,000
Hanska	On- & Off-Sale		404	325,885	178,412	147,473	131,237	40.3%	16,236	7,303	880	22,659	7.0%	
Kiester	Off-Sale Only		485	175,483	116,809	58,674	55,980	31.9%	2,694	7,505		2,694	1.5%	
Le Center	On- & Off-Sale		2,394	851,591	535,503	316,088	257,828	30.3%	58,260	1,933		60,193	7.1%	75,000
Lewisville	On- & Off-Sale		240	196,004	105,402	90,602	109,671	56.0%	(19,069)	11,081	1,675	(9,663)	-4.9%	75,000
Madelia	Off-Sale Only		2,252	306,224	223,935	82,289	43,432	14.2%	38,857	5,841	1,075	44,698	14.6%	35,000
	On- & Off-Sale		1,650	661,458	392,689	268,769	256,312	38.7%	12,457	29,168		41,625	6.3%	33,000
Mapleton														10.000
Sherburn	On- & Off-Sale		1,001	724,027	469,742	254,285	236,183	32.6%	18,102	1,295		19,397	2.7%	10,000
Sleepy Eye	Off-Sale Only		3,545	453,538	349,169	104,369	127,248	28.1%	(22,879)	4,480		(18,399)	-4.1%	
St. James	Off-Sale Only		4,587	962,880	669,840	293,040	163,098	16.9%	129,942	10,186		140,128	14.6%	53,000
Waldorf	On- & Off-Sale		221	253,030	143,553	109,477	107,946	42.7%	1,531	9,752		11,283	4.5%	
Wells	On- & Off-Sale		2,458	689,740	453,891	235,849	239,126	34.7%	(3,277)	16,867	355	13,235	1.9%	20,000
Total for Region Percent of Total M	ILS Operations		35,355 3.9%	\$10,243,326 3.4%	\$7,070,128 3.2%	\$3,173,198 3.8%	\$2,588,377 4.0%	25.3%	\$584,821 3.0%	\$205,482 6.7%	\$29,776 1.4%	\$760,527 3.7%	7.4% 	\$258,400 1.5%
10 - Southeast														_
	Off Cala Only		2.002	0552 024	\$424.226	\$128,788	¢06 524	17.5%	\$32,264	¢.	S	\$32,264	5 QQ/	\$22.490
Caledonia	Off-Sale Only		2,902	\$553,024	\$424,236		\$96,524			\$			5.8%	\$23,480
Canton	On- & Off-Sale		318	92,729	74,270	18,459	29,724	32.1%	(11,265)	5,554		(5,711)	-6.2%	665
Ellendale	On- & Off-Sale		649	371,483	230,827	140,656	158,840	42.8%	(18,184)	1,214		(16,970)	-4.6%	
Kasson	Off-Sale Only		5,542	1,030,224	803,931	226,293	204,898	19.9%	21,395	8,386		29,781	2.9%	10,500
Kellogg	On- & Off-Sale		469	112,759	60,972	51,787	78,406	69.5%	(26,619)	7,294		(19,325)	-17.1%	
Kenyon	On- & Off-Sale		1,744	616,930	370,777	246,153	229,887	37.3%	16,266	13,190	8,614	20,842	3.4%	10,000
Lonsdale	Off-Sale Only		2,873	1,297,195	1,039,054	258,141	294,542	22.7%	(36,401)	5,132		(31,269)	-2.4%	
Mazeppa	On- & Off-Sale		778	346,702	229,753	116,949	124,805	36.0%	(7,856)	14,522		6,666	1.9%	25,000
Medford	On- & Off-Sale		1,158	439,787	230,059	209,728	191,879	43.6%	17,849	10,072	3,220	24,701	5.6%	
Northfield	Off-Sale Only		19,839	2,629,524	1,939,830	689,694	579,484	22.0%	110,210	35,582		145,792	5.5%	131,280
Plainview	On- & Off-Sale		3,394	597,172	406,229	190,943	203,987	34.2%	(13,044)	11,104		(1,940)	-0.3%	
Rushford	On- & Off-Sale		1,776	265,007	205,130	59,877	141,110	53.2%	(81,233)	342	156	(81,047)	-30.6%	(2,306)
Spring Grove	On- & Off-Sale		1,280	349,885	194,115	155,770	166,672	47.6%	(10,902)	1,790		(9,112)	-2.6%	(10,769)
West Concord	On- & Off-Sale		811	354,649	202,873	151,776	172,321	48.6%	(20,545)	3,597	323	(17,271)	-4.9%	
Total for Region			43,533	\$9,057,070	\$6,412,056	\$2,645,014	\$2,673,079	29.5%	(\$28,065)	\$117,779	\$12,313	\$77,401	0.9%	\$187,850
Percent of Total M	ILS Operations		4.8%	3.0%	2.9%	3.1%	4.1%		-0.1%	3.9%	0.6%	0.4%		1.1%
11 - 7-County Metro A	rea													
Anoka	Off-Sale Only		17,849	\$3,772,938	\$2,862,881	\$910,057	\$726,934	19.3%	\$183,123	\$48,166	\$	\$231,289	6.1%	\$160,000
Apple Valley	Off-Sale Only		49,983	7,390,696	5,506,700	1,883,996	1,383,688	18.7%	500,308	130,219	95,196	535,331	7.2%	442,089
Brooklyn Center	Off-Sale Only		30,330	5,484,529	3,997,698	1,486,831	1,120,842	20.4%	365,989	39,731	95,190	405,720	7.4%	135,000
Columbia Heights	Off-Sale Only		18,137	7,490,942	5,783,545	1,707,397	1,399,938	18.7%	307,459	28,456	247,186	88,729	1.2%	84,782
Eden Prairie	Off-Sale Only		62,610	10,987,111	8,202,906	2,784,205	1,399,938	17.4%	875,472	361,474	10,572	1,226,374	11.2%	800,000
				10 90 / 111	0.202.900	4.704.400	1.700.733	1/.4%	0/3.4/2	301.4/4	10,5/2	1.440.5/4	11.470	800.000

Table 12 **Comparison of City Liquor Store Operations - 2008** Listed by Economic Development Region and City

		Foot-			Cost	Gross		Operating Expenses as a Percent	Income/	Nonen	erating	Net Profit	(Loss) Percent	Transfers To/(From)
Region and City	Type of Store	notes	Population	Sales	of Sales	Profit	Expenses	of Sales	(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
Edina	Off-Sale Only		48,169	12,121,791	8,940,015	3,181,776	2,106,494	17.4%	1,075,282	808	2,714	1,073,376	8.9%	1,277,800
Farmington	Off-Sale Only		18,735	4,434,514	3,362,347	1,072,167	1,022,765	23.1%	49,402	2,731	75	52,058	1.2%	111,000
Fridley	Off-Sale Only		26,422	5,275,467	4,017,891	1,257,576	919,920	17.4%	337,656	4,399		342,055	6.5%	500,000
Lakeville	Off-Sale Only		54,328	14,443,355	10,840,115	3,603,240	2,191,414	15.2%	1,411,826	180,478	221,196	1,371,108	9.5%	517,796
Lexington	Off-Sale Only		1,976	2,731,298	2,193,644	537,654	507,749	18.6%	29,905	6,113	29,621	6,397	0.2%	80,000
Mound	Off-Sale Only		9,769	2,696,659	2,042,183	654,476	532,789	19.8%	121,687		51,777	69,910	2.6%	
Richfield	Off-Sale Only		33,676	11,302,384	8,500,960	2,801,424	1,890,979	16.7%	910,445	28,840		939,285	8.3%	679,870
Robbinsdale	Off-Sale Only		13,598	2,475,473	1,834,947	640,526	491,930	19.9%	148,596	15,868		164,464	6.6%	50,000
Rogers	On- & Off-Sale		7,200	3,199,062	2,213,484	985,578	676,168	21.1%	309,410	1,306	60,942	249,774	7.8%	109,196
Savage	Off-Sale Only		26,852	6,315,723	4,688,428	1,627,295	1,100,456	17.4%	526,839	12,874	82,151	457,562	7.2%	1,036,800
Spring Lake Park	Off-Sale Only		6,678	2,601,241	1,951,640	649,601	600,109	23.1%	49,492	47,607		97,099	3.7%	150,000
St. Anthony	Off-Sale Only		8,437	6,359,731	4,884,558	1,475,173	1,049,110	16.5%	426,063	9,767	35,408	400,422	6.3%	400,000
St. Francis	Off-Sale Only		7,404	2,029,577	1,522,707	506,870	350,648	17.3%	156,222	28,231		184,453	9.1%	57,500
Wayzata	On- & Off-Sale		4,119	3,288,373	1,909,798	1,378,575	1,142,999	34.8%	235,576	14,725		250,301	7.6%	205,000
Total for Region Percent of Total M	ILS Operations		446,272 49.0%	\$114,400,864 37.8%	\$85,256,447 38.9%	\$29,144,417 34.7%	\$21,123,665 32.7%	18.5%	\$8,020,752 41.2%	\$961,793 31.6%	\$836,838 39.3%	\$8,145,707 39.9%	7.1% 	\$6,796,833 38.3%
Off-Sale Only			807,367	\$234,252,485	\$176,040,785	\$58,211,700	\$40,292,593	17.2%	\$17,919,107	\$2,197,552	\$1,657,578	\$18,459,081	7.9%	\$15,294,822
On- & Off-Sale			103,542	\$68,728,649	\$42,873,257	\$25,855,392	\$24,289,332	35.3%	\$1,566,060	\$850,835	\$471,118	\$1,945,777	2.8%	\$2,464,769
All Stores			910,909	\$302,981,134	\$218,914,042	\$84,067,092	\$64,581,925	21.3%	\$19,485,167	\$3,048,387	\$2,128,696	\$20,404,858	6.7%	\$17,759,591

- [0] Cash basis of accounting.[21] Discontinued liquor operations.

Table 13
Comparison of City Liquor Store Operations - 2008
Listed by Economic Development Region and City
Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

			Foot-			Cost	Gross		Operating Expenses as a Percent	Income/	Nonop	erating	Net Profit	(Loss) Percent	Transfers To/(From)
Rank	Region and City	Type of Store	notes	Population	Sales	of Sales	Profit	Expenses	of Sales	(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
	1 - Northwest														
1	Roseau	Off-Sale Only		2,855	\$1,499,009	\$1,084,939	\$414,070	\$234,582	15.6%	\$179,488	\$3,051	\$	182,539	12.2%	480,000
2	Warroad	Off-Sale Only		1,713	1,290,064	935,484	354,580	208,466	16.2%	146,114			146,114	11.3%	80,000
3	Thief River Falls	Off-Sale Only		8,483	3,958,940	3,045,795	913,145	549,805	13.9%	363,340	23,894		387,234	9.8%	291,801
1	Mentor	On- & Off-Sale		124	442,443	220,488	221,955	188,804	42.7%	33,151	3,462		36,613	8.3%	37,117
2	Goodridge	On- & Off-Sale		116	285,939	154,396	131,543	125,926	44.0%	5,617	8,311		13,928	4.9%	
3	St. Hilaire	On- & Off-Sale		274	480,484	279,893	200,591	192,064	40.0%	8,527	3,594		12,121	2.5%	
4	Twin Valley	On- & Off-Sale		790	564,483	321,503	242,980	241,512	42.8%	1,468	1,736		3,204	0.6%	20,000
5	Lancaster	On- & Off-Sale		326	222,043	140,581	81,462	86,904	39.1%	(5,442)	1,859		(3,583)	-1.6%	
6	Ada	On- & Off-Sale		1,629	528,956	315,539	213,417	228,846	43.3%	(15,429)	2		(15,427)	-2.9%	20,000
	Total for Region Percent of Total M	I S On anotions		16,310 1.8%	\$9,272,361 3.1%	\$6,498,618 3.0%	\$2,773,743 3.3%	\$2,056,909 3.2%	22.2%	\$716,834 3.7%	\$45,909 1.5%		\$762,743 3.7%	8.2%	\$928,918
	rereent of Total W	LS Operations		1.0 /0	3.1 70	3.076	3.376	3.2 70		3.770	1.370		3.770		5.2%
	2 - Headwaters														
1	Park Rapids	Off-Sale Only		3,494	\$2,879,844	\$2,195,124	\$684,720	\$448,042	15.6%	\$236,678	\$27,108	\$	\$263,786	9.2%	\$213,017
2	Bemidji	Off-Sale Only		13,413	4,545,246	3,390,579	1,154,667	798,599	17.6%	356,068	8,505		364,573	8.0%	214,503
3	Bagley	Off-Sale Only		1,240	891,376	693,725	197,651	157,699	17.7%	39,952	1,311		41,263	4.6%	15,000
1	Baudette	On- & Off-Sale		1,041	1,149,355	716,982	432,373	303,831	26.4%	128,542	2,901		131,443	11.4%	140,000
2	Kelliher	On- & Off-Sale		310	461,569	257,780	203,789	165,938	36.0%	37,851	555		38,406	8.3%	
3	Mahnomen	On- & Off-Sale		1,167	1,028,485	675,563	352,922	336,018	32.7%	16,904	56,188		73,092	7.1%	
4	Nevis	On- & Off-Sale		385	490,356	267,051	223,305	193,943	39.6%	29,362	2,483		31,845	6.5%	45,023
5 6	Akeley Clearbrook	On- & Off-Sale On- & Off-Sale		398 540	419,310 421,633	229,364 248,369	189,946 173,264	166,282 151,054	39.7% 35.8%	23,664 22,210			23,664 22,210	5.6% 5.3%	26,906
7	Blackduck	On- & Off-Sale		721	806,047	503,083	302,964	268,087	33.3%	34,877	5,665		40,542	5.0%	
,	Diagradus	on a on saic													
	Total for Region	I C On anotic no		22,709 2.5%	\$13,093,221 4.3%	\$9,177,620 4.2%	\$3,915,601 4.7%	\$2,989,493	22.8%	\$926,108 4.8%	\$104,716		\$1,030,824	7.9%	\$654,449
	Percent of Total M	LS Operations		2.5%	4.3 %	4.2%	4./%	4.6%		4.8 %	3.4%		5.1%		3.7%
	3 - Arrowhead														
1	Grand Marais	Off-Sale Only		1,418	\$1,535,043	\$1,039,567	\$495,476	\$244,814	15.9%	\$250,662	\$11,955	\$	\$262,617	17.1%	\$200,000
2	Cook	Off-Sale Only		583	1,322,600	991,524	331,076	186,017	14.1%	145,059	5,730		150,789	11.4%	44,300
3	Two Harbors Aitkin	Off-Sale Only Off-Sale Only		3,601 2,081	1,881,784 889,075	1,421,342 707,296	460,442 181,779	308,779 146,972	16.4% 16.5%	151,663 34,807	34,407 21,280		186,070 56,087	9.9% 6.3%	224,502
5	Proctor	Off-Sale Only		2,854	943,035	725,238	217,797	182,243	19.3%	35,554	21,280	1,336	34,273	3.6%	3,000
	110001	on sale omy			7.5,055	725,230		102,2 13	17.570	30,00		1,000	31,273	3.070	3,000
1	Northome	On- & Off-Sale		234	3,950	3,556	394	1,352	34.2%	(958)	3,220		2,262	57.3%	
2	Silver Bay	On- & Off-Sale		1,980	891,965	492,921	399,044	329,146	36.9%	69,898	18,379	15,099	73,178	8.2%	11,246
3	Ranier	On- & Off-Sale On- & Off-Sale		166 177	382,833	166,250 205,087	216,583	186,922 174,919	48.8% 42.9%	29,661 27,649	929 2,611		30,590	8.0% 7.4%	15,000
5	Beaver Bay Cromwell	On- & Off-Sale		211	407,655 448,926	250,767	202,568 198,159	174,919	42.9% 39.7%	19,957	10,177	397	30,260 29,737	6.6%	5,000
6	Barnum	On- & Off-Sale		587	452,903	249,525	203,378	209,205	46.2%	(5,827)	27,550	847	20,876	4.6%	15,000
7	Winton	On- & Off-Sale	[0]	168	310,747	140,357	170,390	155,540	50.1%	14,850	46	2760	12,136	3.9%	8,400
8	Littlefork	On- & Off-Sale	E - 3	689	385,797	233,250	152,547	141,358	36.6%	11,189	3,257		14,446	3.7%	20,000
9	Big Falls	On- & Off-Sale		258	284,366	157,666	126,700	130,489	45.9%	(3,789)	9,338		5,549	2.0%	6,000
10	Orr	On- & Off-Sale		235	521,071	313,647	207,424	218,250	41.9%	(10,826)	13,004		2,178	0.4%	16,500
11	Palisade	On- & Off-Sale		152	371,118	250,306	120,812	136,506	36.8%	(15,694)	10,789		(4,905)	-1.3%	
12	Moose Lake	On- & Off-Sale		2,412	991,568	695,641	295,927	338,242	34.1%	(42,315)	21,633	54,058	(74,740)	-7.5%	
	Total for Region			17,806	\$12,024,436	\$8,043,940	\$3,980,496	\$3,268,956	27.2%	\$711,540	\$194,360	\$74,497	\$831,403	6.9%	\$568,948
	Percent of Total M	LS Operations		2.0%	4.0%	3.7%	4.7%	5.1%		3.7%	6.4%	3.5%	4.1%		3.2%

Table 13
Comparison of City Liquor Store Operations - 2008
Listed by Economic Development Region and City
Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

									Operating						
									Expenses				Net Profit		Transfers
			Foot-			Cost	Gross	_	as a Percent	Income/	Nonop			Percent	To/(From)
Rank	Region and City	Type of Store	notes	Population	Sales	of Sales	Profit	Expenses	of Sales	(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
1	4 - West Central														
2	Detroit Lakes	Off-Sale Only		8,599	\$4,688,732	\$3,569,142	\$1,119,590	\$360,057	7.7%	\$759,533	\$71,811	\$62,460	\$768,884	16.4%	\$1,164,251
3	Vergas	Off-Sale Only		317	535,887	390,156	145,731	84,904	15.8%	60,827	19,898		80,725	15.1%	32,000
4	Perham	Off-Sale Only		2,750	2,001,099	1,482,110	518,989	274,660	13.7%	244,329	44,393	70,961	217,761	10.9%	692,216
5	Pelican Rapids	Off-Sale Only		2,398	891,452	666,559	224,893	141,994	15.9%	82,899			82,899	9.3%	25,000
6	Morris	Off-Sale Only		5,205	1,484,436	1,133,027	351,409	236,772	16.0%	114,637	8,894		123,531	8.3%	50,000
7	Fergus Falls	Off-Sale Only		13,813	4,961,277	3,701,564	1,259,713	832,634	16.8%	427,079	34,529	59,557	402,051	8.1%	359,812
8	Alexandria	Off-Sale Only		12,415	4,985,136	3,954,661	1,030,475	634,488	12.7%	395,987	5,786	6,614	395,159	7.9%	397,907
9	Battle Lake	Off-Sale Only		743	984,417	702,488	281,929	200,108	20.3%	81,821	14,003	34,407	61,417	6.2%	20,000
10	Glenwood	Off-Sale Only		2,623	1,202,090	947,979	254,111	185,556	15.4%	68,555	3,938		72,493	6.0%	40,000
11	Underwood	Off-Sale Only		325	341,171	252,197	88,974	69,431	20.4%	19,543	748		20,291	5.9%	12,000
12	Dalton	Off-Sale Only		237	291,135	223,974	67,161	60,100	20.6%	7,061	1,070		8,131	2.8%	2,000
13	Hawley	Off-Sale Only		1,921	723,568	547,832	175,736	162,831	22.5%	12,905	57,350	61,030	9,225	1.3%	5,000
14	Elizabeth	Off-Sale Only		168	291.053	227,172	63,881	63,310	21.8%	571	3,181		3,752	1.3%	
15	Barnesville	Off-Sale Only		2,317	365,769	285,632	80,137	78,323	21.4%	1,814	1,846		3,660	1.0%	22,202
13	Erhard	Off-Sale Only		129	292,076	220,456	71,620	75,298	25.8%	(3,678)	3,903		225	0.1%	22,202
1	Elliaiu	On-Sale Only		129	292,070	220,430	/1,020	13,296	23.670	(3,078)	3,903		223	0.170	
2	Ogema	On- & Off-Sale		125	354,223	203,337	150,886	101,407	28.6%	49,479	3,819		53,298	15.0%	50,000
3	Callaway	On- & Off-Sale		204	517,373	244,636	272,737	215,697	41.7%	57,040	3,772		60,812	11.8%	5,698
4	Osakis	On- & Off-Sale		1,608	662,302	372,910	289,392	232,584	35.1%	56,808	15,039		71,847	10.8%	165,201
5	Ulen	On- & Off-Sale		537	343,506	171,775	171,731	140,280	40.8%	31,451	906		32,357	9.4%	103,201
6	Hitterdal	On- & Off-Sale		171	377,535	178,899	198,636	165,123	43.7%	33,513			33,513	8.9%	4,732
7	Brandon	On- & Off-Sale		449	456,085	253,936	202,149		39.0%		6,911		31,366		1,500
8				449		,		177,694	42.8%	24,455				6.9%	
9	Wolf Lake	On- & Off-Sale			396,616	200,469	196,147	169,738		26,409	5,096	5,399	26,106	6.6%	20,000
	New York Mills	On- & Off-Sale		1,187	709,652	460,292	249,360	207,745	29.3%	41,615	3,599		45,214	6.4%	56,000
10	Miltona	On- & Off-Sale		357	619,819	358,312	261,507	251,454	40.6%	10,053	17,880		27,933	4.5%	65,000
11	Millerville	On- & Off-Sale		116	310,941	180,077	130,864	122,979	39.6%	7,885	4,341		12,226	3.9%	9,680
12	Frazee	On- & Off-Sale		1,352	680,348	434,530	245,818	222,829	32.8%	22,989	113		23,102	3.4%	
13	Herman	On- & Off-Sale		416	310,641	181,732	128,909	123,217	39.7%	5,692		1,522	4,170	1.3%	565
14	Browns Valley	On- & Off-Sale		625	320,593	200,726	119,867	120,223	37.5%	(356)	5,187	1,250	3,581	1.1%	7,000
15	Audubon	On- & Off-Sale		491	558,988	353,789	205,199	204,624	36.6%	575	12,917	12,914	578	0.1%	5,000
16	Lake Park	On- & Off-Sale		825	553,486	340,491	212,995	219,858	39.7%	(6,863)	1,097		(5,766)	-1.0%	
17	Parkers Prairie	On- & Off-Sale		1,020	633,903	427,159	206,744	192,974	30.4%	13,770	606	32,513	(18,137)	-2.9%	
	Total for Region			63,492	\$31,845,309	\$22,868,019	\$8,977,290	\$6,328,892	19.9%	\$2,648,398	\$352,633	\$348,627	\$2,652,404	8.3%	\$3,212,764
	Percent of Total M	ILS Operations		7.0%	10.5%	10.4%	10.7%	9.8%	19.9 /6	13.6%	11.6%	16.4%	13.0%	0.5 /0	18.1%
	Tereent or rotaris	in operations		7.0 70	10.570	10.470	10.770	2.070		10.070	11.070	10.470	15.070		10.170
	5 - North Central														
1	Long Prairie	Off-Sale Only		2.988	\$1,120,836	\$841.048	\$279,788	\$171,949	15.3%	\$107,839	\$13,832	S	\$121,671	10.9%	\$110,000
2	Wadena	Off-Sale Only		4,204	1,554,891	1,207,339	347,552	216,658	13.9%	130,894	7,577		138,471	8.9%	205,908
		,													
1	Walker	On- & Off-Sale		1,186	872,480	655,998	216,482	119,313	13.7%	97,169	783		97,952	11.2%	160,000
2	Eagle Bend	On- & Off-Sale		597	315,158	186,200	128,958	123,620	39.2%	5,338	18,185		23,523	7.5%	8,700
3	Menahga	On- & Off-Sale		1,227	835,488	487,484	348,004	293,255	35.1%	54,749	5,692	4,581	55,860	6.7%	50,000
4	Randall	On- & Off-Sale		590	577,591	380,709	196,882	175,777	30.4%	21,105	9,704		30,809	5.3%	5,000
5	Longville	On- & Off-Sale		175	1,256,233	839,642	416,591	349,521	27.8%	67,070	3,411	12,139	58,342	4.6%	35,914
6	Remer	On- & Off-Sale		362	505,134	311,299	193,835	171,819	34.0%	22,016			22,016	4.4%	17,000
7	Clarissa	On- & Off-Sale		609	363,616	224,012	139,604	133,186	36.6%	6,418	4,892		11,310	3.1%	10,000
8	Nisswa	On- & Off-Sale		2,053	2,749,960	1,990,814	759,146	707,354	25.7%	51,792	.,072		51,792	1.9%	200,000
9	Browerville	On- & Off-Sale		706	471,384	263,739	207,645	215,054	45.6%	(7,409)	11.103	376	3,318	0.7%	7,999
10	Fifty Lakes	On- & Off-Sale		406	420,813	207,103	213,710	214,019	50.9%	(309)	1,320		1,011	0.2%	20,000
11	Hackensack	On- & Off-Sale		308	922,731	639,562	283,169	278,330	30.2%	4.839	12.169	23.435	(6,427)	-0.7%	7,000
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Table 13

Comparison of City Liquor Store Operations - 2008

Listed by Economic Development Region and City

Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

									Operating Expenses				Net Profit/	(Loss)	Transfers
			Foot-			Cost	Gross		as a Percent	Income/	Nonope			Percent	To/(From)
Rank	Region and City	Type of Store	notes	Population	Sales	of Sales	Profit	Expenses	of Sales	(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
12	Sebeka	On- & Off-Sale		672	487,577	301,166	186,411	200,215	41.1%	(13,804)	3,484		(10,320)	-2.1%	6,100
13	Flensburg	On- & Off-Sale		236	273,569	250,928	22,641	28,367	10.4%	(5,726)	5,101		(5,726)	-2.1%	
14	Bertha	On- & Off-Sale		462	226,790	131,228	95,562	103,206	45.5%	(7,644)	2,632		(5,012)	-2.2%	
15	Verndale	On- & Off-Sale		549	302,904	200,861	102,043	160,923	53.1%	(58,880)	1,577	1,560	(58,863)	-19.4%	
	Total for Region Percent of Total M	II S Operations		17,330 1.9%	\$13,257,155 4.4%	\$9,119,132 4.2%	\$4,138,023 4.9%	\$3,662,566 5.7%	27.6%	\$475,457 2.4%	\$96,361 3.2%	\$42,091 2.0%	\$529,727 2.6%	4.0%	\$843,621 4.8%
	Tereent or Total W	LS Operations		1,570	7.770	4.2 /0	4.270	3.770		2,470	3.2 /0	2.0 / 0	2.0 /0		4.0 / 0
	6E - Southwest Central														
1	Glencoe	Off-Sale Only		5,760	\$1,206,094	\$923,093	\$283,001	\$152,870	12.7%	\$130,131	\$1,155	\$5,516	\$125,770	10.4%	\$90,000
2	Litchfield	Off-Sale Only		6,845	1,856,513	1,421,679	434,834	283,482	15.3%	151,352	23,135		174,487	9.4%	59,000
3	Hutchinson	Off-Sale Only		14,134	4,756,381	3,694,232	1,062,149	729,640	15.3%	332,509	10,472	53,284	289,697	6.1%	332,000
4	Dassel	Off-Sale Only		1,316	921,729	718,196	203,533	214,598	23.3%	(11,065)	36,617	40,796	(15,244)	-1.7%	22,000
5	Darwin	Off-Sale Only		296	413,201	354,994	58,207	74,242	18.0%	(16,035)	4,270	4,528	(16,293)	-3.9%	
1	Fairfax	On- & Off-Sale		1,245	540,903	281,116	259,787	226,516	41.9%	33,271	4,392		37,663	7.0%	
2	Silver Lake	On- & Off-Sale		812	543,335	291,445	251,890	238,461	43.9%	13,429	1,557		14,986	2.8%	20,000
3	Sacred Heart	On- & Off-Sale		501	460,794	275,468	185,326	184,628	40.1%	698	7,772		8,470	1.8%	
4	Olivia	On- & Off-Sale		2,552	866,609	613,824	252,785	267,907	30.9%	(15,122)	14,062		(1,060)	-0.1%	10,000
5	Buffalo Lake	On- & Off-Sale		732	409,612	271,118	138,494	166,291	40.6%	(27,797)	16,414		(11,383)	-2.8%	
6	Morton	On- & Off-Sale		415	243,348	141,873	101,475	125,776	51.7%	(24,301)	4,462		(19,839)	-8.2%	100,000
7	Biscay	On- & Off-Sale		109	624,142	291,124	333,018	466,479	74.7%	(133,461)	31,071	36,925	(139,315)	-22.3%	
	Total for Region			34,717	\$12,842,661	\$9,278,162	\$3,564,499	\$3,130,890	24.4%	\$433,609	\$155,379	\$141,049	\$447,939	3.5%	\$633,000
	Percent of Total M	LS Operations		3.8%	4.2%	4.2%	4.2%	4.8%		2.2%	5.1%	6.6%	2.2%		3.6%
	CW Harris Co. dla cod														_
1	6W - Upper Southwest	Off-Sale Only		3,009	\$900,562	\$665,390	\$235,172	\$160.676	17.8%	\$74.406	\$19,061	\$21,373	\$72,184	8.0%	\$68,324
2	Granite Falls							\$160,676		\$74,496					
3	Appleton	Off-Sale Only		2,671	479,772 1,881,974	346,182	133,590 479,868	101,499	21.2% 19.9%	32,091 105,040	2,136		32,091 107,176	6.7% 5.7%	100 000
3 4	Montevideo	Off-Sale Only		5,436 1,658	408,531	1,402,106		374,828	19.9% 24.7%	,	2,136		107,176	3.5%	100,000
5	Madison	Off-Sale Only		,	,	296,162	112,369	100,762		11,607					
3	Dawson	Off-Sale Only		1,406	420,377	301,573	118,804	108,888	25.9%	9,916	298		10,214	2.4%	
1	De Graff	On- & Off-Sale		124	388,738	210,337	178,401	146,273	37.6%	32,128	8,895		41,023	10.6%	21,147
2	Danvers	On- & Off-Sale		94	325,339	159,102	166,237	156,145	48.0%	10,092	6,987		17,079	5.2%	15,000
3	Hanley Falls	On- & Off-Sale		297	225,525	120,754	104,771	101,573	45.0%	3,198	3,952		7,150	3.2%	
4	Benson	On- & Off-Sale		3,384	951,358	627,455	323,903	345,722	36.3%	(21,819)	5,761		(16,058)	-1.7%	60,000
5	Clontarf	On- & Off-Sale		160	347,538	214,737	132,801	146,133	42.0%	(13,332)			(13,332)	-3.8%	4,261
6	Boyd	On- & Off-Sale		172	272,191	157,754	114,437	137,243	50.4%	(22,806)	3,813	1,157	(20,150)	-7.4%	
7	St. Leo	On- & Off-Sale		94	99,062	45,626	53,436	70,919	71.6%	(17,483)	1,421		(16,062)	-16.2%	
	Total for Region			18,505	\$6,700,967	\$4,547,178	\$2,153,789	\$1,950,661	29.1%	\$203,128	\$54,919	\$22,530	\$235,517	3.5%	\$268,732
	Percent of Total M	LS Operations		2.0%	2.2%	2.1%	2.6%	3.0%		1.0%	1.8%	1.1%	1.2%		1.5%
	TE E A COMO	· · · · · · · · · · · · · · · · · · ·													
	7E - East Central	00001.01		2.601	62 271 540	61 717 000	P.552.555	#220.200	14.50/	0225 175	£17.000		0242.050	10.70/	# 9 70.000
1	Mora	Off-Sale Only		3,681	\$2,271,548	\$1,717,992	\$553,556	\$328,380	14.5%	\$225,176	\$17,883	\$	\$243,059	10.7%	\$270,000
2	Cambridge	Off-Sale Only		7,657	4,117,635	3,151,140	966,495	599,248	14.6%	367,247	22,107	21,156	368,198	8.9%	347,381
3	Isanti	Off-Sale Only		5,556	2,017,332	1,546,152	471,180	327,534	16.2%	143,646	21,906	9.526	165,552	8.2%	150,000
4	Pine City	Off-Sale Only		3,295	1,680,908	1,226,740	454,168	338,022	20.1%	116,146	9,947	8,526	117,567	7.0%	50,000
5	North Branch	Off-Sale Only		10,370	2,120,712	1,557,072	563,640	411,682	19.4%	151,958	1,875	36,354	117,479	5.5%	205,310
6	Princeton	Off-Sale Only		4,530	2,478,261	1,968,950	509,311	419,206	16.9%	90,105	26,610	5,940	110,775	4.5%	3,035
7	Milaca	Off-Sale Only		2,837	1,625,504	1,232,528	392,976	315,664	19.4%	77,312	12,393	31,240	58,465	3.6%	25,000
8	Braham	Off-Sale Only		1,660	1,125,137	864,587	260,550	249,356	22.2%	11,194	70,197	65,071	16,320	1.5%	15,000

Table 13
Comparison of City Liquor Store Operations - 2008
Listed by Economic Development Region and City
Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

			Foot-			Cost	Gross		Operating Expenses as a Percent	Income/	Nonon	erating	Net Profit/	(Loss) Percent	Transfers To/(From)
Rank	Region and City	Type of Store	notes	Population	Sales	of Sales	Profit	Expenses	of Sales	(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
1	Finlayson	On- & Off-Sale		327	498,859	274,640	224,219	163,824	32.8%	60,395	1,500		61,895	12.4%	60,000
2	Ogilvie	On- & Off-Sale		468	375,844	228,564	147,280	137,580	36.6%	9,700	8,619		18,319	4.9%	3,075
3	Lindstrom	On- & Off-Sale		4,012	2,166,512	1,554,722	611,790	554,949	25.6%	56,841	29,212		86,053	4.0%	121,100
4	Rush City	On- & Off-Sale		3,072	754,144	559,183	194,961	194,720	25.8%	241	13,322		13,563	1.8%	7,070
5	Stacy	On- & Off-Sale		1,432	2,478,291	1,645,811	832,480	740,835	29.9%	91,645	29,250	93,606	27,289	1.1%	20,000
6	Hinckley	On- & Off-Sale		1,428	2,030,052	1,807,638	222,414	154,186	7.6%	68,228	3,607	56,559	15,276	0.8%	137,250
7	Foreston	On- & Off-Sale		511	347,201	166,320	180,881	179,342	51.7%	1,539			1,539	0.4%	
8	Isle	On- & Off-Sale		826	943,297	570,896	372,401	371,603	39.4%	798	32	1,362	(532)	-0.1%	
	Total for Region			51,662	\$27,031,237	\$20,072,935	\$6,958,302	\$5,486,131	20.3%	\$1,472,171	\$268,460	\$319,814	\$1,420,817	5.3%	\$1,414,221
	Percent of Total M	ILS Operations		5.7%	8.9%	9.2%	8.3%	8.5%		7.6%	8.8%	15.0%	7.0%		8.0%
	7W - Central														
1	Elk River	Off-Sale Only		23,888	\$6,213,657	\$4,421,064	\$1,792,593	\$995,100	16.0%	\$797,493	\$125,346	\$49,069	\$873,770	14.1%	\$471,548
2	Monticello	Off-Sale Only		11,366	4,088,681	3,026,203	1,062,478	620,743	15.2%	441,735	82,710		524,445	12.8%	171,619
3	Buffalo	Off-Sale Only		14,154	3,783,831	2,600,344	1,183,487	713,676	18.9%	469,811	1,834	77,381	394,264	10.4%	200,000
4	Delano	Off-Sale Only		5,359	2,009,347	1,493,654	515,693	388,406	19.3%	127,287	21,841		149,128	7.4%	100,000
5	Sauk Rapids	Off-Sale Only		13,083	2,373,302	1,871,358	501,944	407,717	17.2%	94,227	29,645		123,872	5.2%	115,000
6	Paynesville	Off-Sale Only		2,298	815,318	623,836	191,482	175,877	21.6%	15,605	7,474		23,079	2.8%	18,191
7	Big Lake	Off-Sale Only		9,446	2,857,673	2,153,908	703,765	573,789	20.1%	129,976	3,087	101,318	31,745	1.1%	(299,710)
8	Maple Lake	Off-Sale Only		2,010	1,026,889	782,609	244,280	239,677	23.3%	4,603	5,700		10,303	1.0%	740
1	Gilman	On- & Off-Sale		227	389,379	195,812	193,567	174,033	44.7%	19,534	15,928	513	34,949	9.0%	
2	Holdingford	On- & Off-Sale		772	337,411	182,074	155,337	151,577	44.9%	3,760	20,446		24,206	7.2%	15,000
3	Waverly	On- & Off-Sale		1,087	924,977	647,763	277,214	231,910	25.1%	45,304	170	11,729	33,745	3.6%	
4	South Haven	On- & Off-Sale		212	274,287	139,612	134,675	141,603	51.6%	(6,928)	3,651		(3,277)	-1.2%	10,139
5	Howard Lake	On- & Off-Sale		2,016	735,892	532,872	203,020	271,523	36.9%	(68,503)	6,287	15,919	(78,135)	-10.6%	
	Total for Region			85,918	\$25,830,644	\$18,671,109	\$7,159,535	\$5,085,631	19.7%	\$2,073,904	\$324,119	\$255,929	\$2,142,094	8.3%	\$802,527
	Percent of Total M	ILS Operations		9.4%	8.5%	8.5%	8.5%	7.9%		10.6%	10.6%	12.0%	10.5%		4.5%
	8 - Southwest														
1	Marshall	Off-Sale Only		13,141	\$3,397,248	\$2,522,685	\$874,563	\$337,872	9.9%	\$536,691	\$45,058	S	\$581,749	17.1%	\$375,000
2	Round Lake	Off-Sale Only		411	145,523	96,132	49,391	27,362	18.8%	22,029	1,942		23,971	16.5%	
3	Pipestone	Off-Sale Only		4,335	1,255,315	910,150	345,165	185,953	14.8%	159,212	16,242		175,454	14.0%	336,668
4	Worthington	Off-Sale Only		11,392	2,292,461	1,710,762	581,699	344,476	15.0%	237,223	9,697		246,920	10.8%	150,000
5	Luverne	Off-Sale Only		4,579	972,412	686,225	286,187	222,105	22.8%	64,082	5,535		69,617	7.2%	38,000
6	Windom	Off-Sale Only		4,357	1,396,150	999,342	396,808	302,334	21.7%	94,474			94,474	6.8%	70,000
7	Redwood Falls	Off-Sale Only		5,247	1,650,494	1,248,670	401,824	300,531	18.2%	101,293	22,628	37,232	86,689	5.3%	75,000
8	Jackson	Off-Sale Only		3,424	882,488	713,031	169,457	150,250	17.0%	19,207	9,452		28,659	3.2%	30,000
9	Lakefield	Off-Sale Only		1,666	295,566	208,470	87,096	91,507	31.0%	(4,411)	6,666		2,255	0.8%	
1	Vesta	On- & Off-Sale		314	255,673	133,880	121,793	95,687	37.4%	26,106			26,106	10.2%	
2	Ivanhoe	On- & Off-Sale		608	410,855	223,672	187,183	161,594	39.3%	25,589		773	24,816	6.0%	1,000
3	Walnut Grove	On- & Off-Sale		685	440,314	226,641	213,673	192,710	43.8%	20,963	2,370		23,333	5.3%	
4	Avoca	On- & Off-Sale		117	278,482	148,824	129,658	119,031	42.7%	10,627	3,847	175	14,299	5.1%	6,326
5	Hadley	On- & Off-Sale		60	213,479	94,918	118,561	120,215	56.3%	(1,654)	10,821		9,167	4.3%	4,000
6	Russell	On- & Off-Sale		333	264,762	137,592	127,170	122,975	46.4%	4,195	6,671		10,866	4.1%	27,500
7	Tracy	On- & Off-Sale		2,126	791,428	449,687	341,741	319,455	40.4%	22,286	7,836		30,122	3.8%	20,000
8	Heron Lake	On- & Off-Sale		752	328,836	183,701	145,135	128,003	38.9%	17,132	132	5,005	12,259	3.7%	
9	Ellsworth	On- & Off-Sale		514	204,093	106,078	98,015	95,493	46.8%	2,522	4,730		7,252	3.6%	14,707
10	Balaton	On- & Off-Sale		600	414,636	236,206	178,430	173,117	41.8%	5,313	5,165		10,478	2.5%	58,127

Table 13

Comparison of City Liquor Store Operations - 2008

Listed by Economic Development Region and City

Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

									Operating Expenses				Net Profit/	(220.I)	Transfers
			Foot-			Cost	Gross		as a Percent	Income/	Nonon	erating	ret i ioni	Percent	To/(From)
Rank	Region and City	Type of Store	notes	Population	Sales	of Sales	Profit	Expenses	of Sales	(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
11	Wilmont	On- & Off-Sale		311	244,246	128,563	115,683	120,158	49.2%	(4,475)	1,539		(2,936)	-1.2%	
12	Lake Benton	On- & Off-Sale		664	262,568	146,659	115,909	120,719	46.0%	(4,810)	238		(4,572)	-1.7%	
13	Lake Wilson	On- & Off-Sale		248	212,658	108,258	104,400	122,088	57.4%	(17,688)	3,261	1,829	(16,256)	-7.6%	
14	Cottonwood	On- & Off-Sale		1,160	449,220	292,551	156,669	199,343	44.4%	(42,674)	7		(42,667)	-9.5%	(17,000)
15	Okabena	On- & Off-Sale		174	242,768	141,802	100,966	127,654	52.6%	(26,688)	1,469		(25,219)	-10.4%	
16	Dundee	On- & Off-Sale	[21]	82	80,208	44,199	36,009	56,043	69.9%	(20,034)	1,171	218	(19,081)	-23.8%	
	Total for Region Percent of Total M	ILS Operations		57,300 6.3%	\$17,381,883 5.7%	\$11,898,698 5.4%	\$5,483,185 6.5%	\$4,236,675 6.6%	24.4%	\$1,246,510 6.4%	\$166,477 5.5%	\$45,232 2.1%	\$1,367,755 6.7%	7.9%	\$1,189,328 6.7%
		o p m				****	,			0.1,0					
	9 - South Central St. James	Off-Sale Only		4,587	\$962,880	\$669,840	\$293,040	\$163,098	16.9%	\$129,942	\$10,186	\$	\$140,128	14.6%	\$53,000
1	Madelia	Off-Sale Only		2,252	306,224	223,935	82,289	43,432	14.2%	38,857	5,841		44,698	14.6%	35,000
2	Fairmont	Off-Sale Only		10,686	2,771,049	2,048,014	723,035	417,588	15.1%	305,447	55,385		360,832	13.0%	65,000
3	Elmore	Off-Sale Only		642	159,897	124,897	35,000	25,308	15.8%	9,692	584		10,276	6.4%	400
4	Blue Earth	Off-Sale Only		3,395	1,298,947	973,999	324,948	243,758	18.8%	81,190	14,024	26,533	68,681	5.3%	400
5	Butterfield	Off-Sale Only		506	211,504	152,746	58,758	53,192	25.1%	5,566	4,621	20,333	10,187	4.8%	
6	Kiester	Off-Sale Only		485	175,483	116,809	58,674	55,980	31.9%	2,694	4,021		2,694	1.5%	
7	Sleepy Eye	Off-Sale Only		3,545	453,538	349,169	104,369	127,248	28.1%	(22,879)	4,480		(18,399)	-4.1%	
8		-													
	Le Center	On- & Off-Sale		2,394	851,591	535,503	316,088	257,828	30.3%	58,260	1,933		60,193	7.1%	75,000
1	Hanska	On- & Off-Sale		404	325,885	178,412	147,473	131,237	40.3%	16,236	7,303	880	22,659	7.0%	
2	Mapleton	On- & Off-Sale		1,650	661,458	392,689	268,769	256,312	38.7%	12,457	29,168		41,625	6.3%	
3	Waldorf	On- & Off-Sale		221	253,030	143,553	109,477	107,946	42.7%	1,531	9,752		11,283	4.5%	
4	Sherburn	On- & Off-Sale		1,001	724,027	469,742	254,285	236,183	32.6%	18,102	1,295		19,397	2.7%	10,000
5	Wells	On- & Off-Sale		2,458	689,740	453,891	235,849	239,126	34.7%	(3,277)	16,867	355	13,235	1.9%	20,000
6	Cleveland	On- & Off-Sale		713	186,848	115,605	71,243	106,735	57.1%	(35,492)	26,784	333	(9,041)	-4.8%	
7	Lewisville	On- & Off-Sale		240	196,004	105,402	90,602	109,671	56.0%	(19,069)	11,081	1,675	(9,663)	-4.9%	
8	Delavan	On- & Off-Sale	[21]	176	15,221	15,922	(701)	13,735	90.2%	(14,436)	6,178		(8,258)	-54.3%	
	Total for Region			35,355	\$10,243,326	\$7,070,128	\$3,173,198	\$2,588,377	25.3%	\$584,821	\$205,482	\$29,776	\$760,527	7.4%	\$258,400
	Percent of Total M	ILS Operations		3.9%	3.4%	3.2%	3.8%	4.0%		3.0%	6.7%	1.4%	3.7%		1.5%
	40.0.1	•													•
1	10 - Southeast Caledonia	Off-Sale Only		2,902	\$553,024	\$424,236	\$128,788	\$96,524	17.5%	\$32,264	\$	S	\$32,264	5.8%	\$23,480
2	Northfield	Off-Sale Only		19,839	2,629,524	1,939,830	689,694	579,484	22.0%	110,210	35,582		145,792	5.5%	131,280
3	Kasson	Off-Sale Only		5,542	1,030,224	803,931	226,293	204,898	19.9%	21,395	8,386		29,781	2.9%	10,500
4	Lonsdale	Off-Sale Only		2,873	1,297,195	1,039,054	258,141	294,542	22.7%	(36,401)	5,132		(31,269)	-2.4%	
1															
2	Medford	On- & Off-Sale		1,158	439,787	230,059	209,728	191,879	43.6%	17,849	10,072	3,220	24,701	5.6%	
3	Kenyon	On- & Off-Sale		1,744	616,930	370,777	246,153	229,887	37.3%	16,266	13,190	8,614	20,842	3.4%	10,000
4	Mazeppa	On- & Off-Sale		778	346,702	229,753	116,949	124,805	36.0%	(7,856)	14,522		6,666	1.9%	25,000
5	Plainview	On- & Off-Sale		3,394	597,172	406,229	190,943	203,987	34.2%	(13,044)	11,104		(1,940)	-0.3%	25,000
6	Spring Grove	On- & Off-Sale		1,280	349,885	194,115	155,770	166,672	47.6%	(10,902)	1,790		(9,112)	-2.6%	(10,769)
7	Ellendale	On- & Off-Sale		649	371,483	230,827	140,656	158,840	42.8%	(18,184)	1,214		(16,970)	-4.6%	(10,705)
8	West Concord	On- & Off-Sale		811	354,649	202,873	151,776	172,321	48.6%	(20,545)	3,597	323	(17,271)	-4.9%	
9	Canton	On- & Off-Sale		318	92,729	74,270	18,459	29,724	32.1%	(11,265)	5,554	323	(5,711)	-6.2%	665
10	Kellogg	On- & Off-Sale		469	112,759	60,972	51,787	78,406	69.5%	(26,619)	7,294		(19,325)	-17.1%	
11	Rushford	On- & Off-Sale		1,776	265,007	205,130	59,877	141,110	53.2%	(81,233)	342	156	(81,047)	-30.6%	(2,306)
	Total for Region			43,533	\$9,057,070	\$6,412,056	\$2,645,014	\$2,673,079	29.5%	(\$28,065)	\$117,779	\$12,313	\$77,401	0.9%	\$187,850
	Percent of Total M	ILS Operations		4.8%	3.0%	2.9%	3.1%	4.1%		-0.1%	3.9%	0.6%	0.4%		1.1%

Table 13
Comparison of City Liquor Store Operations - 2008
Listed by Economic Development Region and City
Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

									Operating						
			_			_	_		Expenses			_	Net Profit/		Transfers
ъ.	D I ICI	m e.c.	Foot-	B 1.4	6.1	Cost	Gross		as a Percent	Income/	Nonop			Percent	To/(From)
Rank	Region and City	Type of Store	notes	Population	Sales	of Sales	Profit	Expenses	of Sales	(Loss)	Revenues	Expenses	Amount	of Sales	Other Funds
	11 - 7-County Metro A	rea													
1	Eden Prairie	Off-Sale Only		62,610	\$10,987,111	\$8,202,906	\$2,784,205	\$1,908,733	17.4%	\$875,472	\$361,474	\$10,572	\$1,226,374	11.2%	\$800,000
2	Lakeville	Off-Sale Only		54,328	14,443,355	10,840,115	3,603,240	2,191,414	15.2%	1,411,826	180,478	221,196	1,371,108	9.5%	517,796
3	St. Francis	Off-Sale Only		7,404	2,029,577	1,522,707	506,870	350,648	17.3%	156,222	28,231		184,453	9.1%	57,500
4	Edina	Off-Sale Only		48,169	12,121,791	8,940,015	3,181,776	2,106,494	17.4%	1,075,282	808	2,714	1,073,376	8.9%	1,277,800
5	Richfield	Off-Sale Only		33,676	11,302,384	8,500,960	2,801,424	1,890,979	16.7%	910,445	28,840		939,285	8.3%	679,870
6	Brooklyn Center	Off-Sale Only		30,330	5,484,529	3,997,698	1,486,831	1,120,842	20.4%	365,989	39,731		405,720	7.4%	135,000
7	Apple Valley	Off-Sale Only		49,983	7,390,696	5,506,700	1,883,996	1,383,688	18.7%	500,308	130,219	95,196	535,331	7.2%	442,089
8	Savage	Off-Sale Only		26,852	6,315,723	4,688,428	1,627,295	1,100,456	17.4%	526,839	12,874	82,151	457,562	7.2%	1,036,800
9	Robbinsdale	Off-Sale Only		13,598	2,475,473	1,834,947	640,526	491,930	19.9%	148,596	15,868		164,464	6.6%	50,000
10	Fridley	Off-Sale Only		26,422	5,275,467	4,017,891	1,257,576	919,920	17.4%	337,656	4,399		342,055	6.5%	500,000
11	St. Anthony	Off-Sale Only		8,437	6,359,731	4,884,558	1,475,173	1,049,110	16.5%	426,063	9,767	35,408	400,422	6.3%	400,000
12	Anoka	Off-Sale Only		17,849	3,772,938	2,862,881	910,057	726,934	19.3%	183,123	48,166		231,289	6.1%	160,000
13	Spring Lake Park	Off-Sale Only		6,678	2,601,241	1,951,640	649,601	600,109	23.1%	49,492	47,607		97,099	3.7%	150,000
14	Mound	Off-Sale Only		9,769	2,696,659	2,042,183	654,476	532,789	19.8%	121,687		51,777	69,910	2.6%	
15	Farmington	Off-Sale Only		18,735	4,434,514	3,362,347	1,072,167	1,022,765	23.1%	49,402	2,731	75	52,058	1.2%	111,000
16	Columbia Heights	Off-Sale Only		18,137	7,490,942	5,783,545	1,707,397	1,399,938	18.7%	307,459	28,456	247,186	88,729	1.2%	84,782
17	Lexington	Off-Sale Only		1,976	2,731,298	2,193,644	537,654	507,749	18.6%	29,905	6,113	29,621	6,397	0.2%	80,000
1	Rogers	On- & Off-Sale		7,200	3,199,062	2,213,484	985,578	676,168	21.1%	309,410	1,306	60,942	249,774	7.8%	109,196
2	Wayzata	On- & Off-Sale		4,119	3,288,373	1,909,798	1,378,575	1,142,999	34.8%	235,576	14,725		250,301	7.6%	205,000
	Tradel Company			446 272	6114 400 074	605 35C 445	630 144 417	621 122 ((5	10.50/	60.020.752	6071 702	6027 020	60 145 707	7.10/	ec 70c 922
	Total for Region Percent of Total M	II & Operations		446,272 49.0%	\$114,400,864 37.8%	\$85,256,447 38.9%	\$29,144,417 34.7%	\$21,123,665 32.7%	18.5%	\$8,020,752 41.2%	\$961,793 31.6%	\$836,838 39.3%	\$8,145,707 39.9%	7.1%	\$6,796,833 38.3%
	rercent of Total M	iLS Operations		49.0%	37.8%	38.9%	34./%	32.7%		41.2%	31.0%	39.3%	39.9%		38.3 %
	Off-Sale Only			807,367	\$234,252,485	\$176,040,785	\$58,211,700	\$40,292,593	17.2%	\$17,919,107	\$2,197,552	\$1,657,578	\$18,459,081	7.9%	\$15,294,822
	O P-Off 5-1-			102 542	669 739 649	642 972 257	62E 9EE 202	624 200 222	25 29/	01 ECC 0C0	eozo e25	0471 110	e1 0 <i>45 777</i>	2.00/	62 464 769
	On- & Off-Sale			103,542	\$68,728,649	\$42,873,257	\$25,855,392	\$24,289,332	35.3%	\$1,566,060	\$850,835	\$471,118	\$1,945,777	2.8%	\$2,464,769
	All Stores			910,909	\$302,981,134	\$218,914,042	\$84,067,092	\$64,581,925	21.3%	\$19,485,167	\$3,048,387	\$2,128,696	\$20,404,858	6.7%	\$17,759,591

[0] Cash basis of accounting.

[21] Discontinued liquor operations.

Figure 8
2008 Average Sales Per Off-Sale Municipal Liquor
Establishment By Economic Development Region

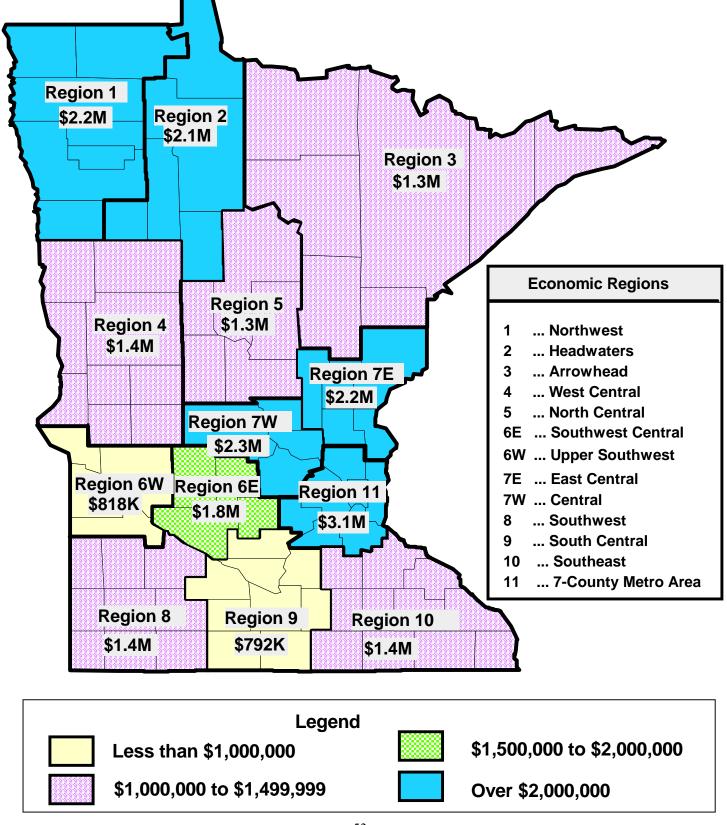


Figure 9
2008 Average Sales Per On-Sale Municipal Liquor
Establishment By Economic Development Region

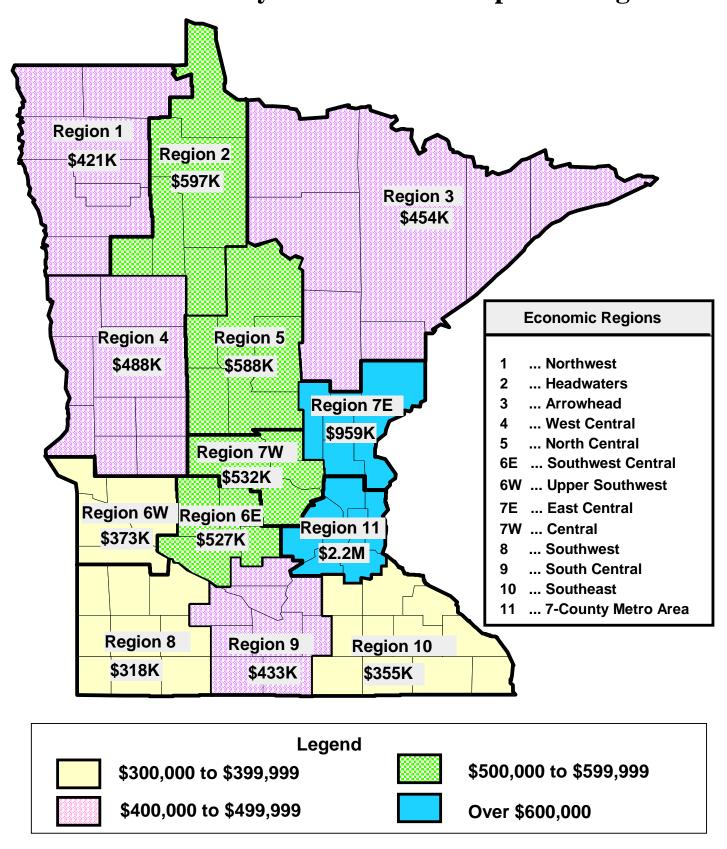


Figure 10
2008 Average Net Profit and Percent of Sales
Per Off-Sale Municipal Liquor Establishment
By Economic Development Region

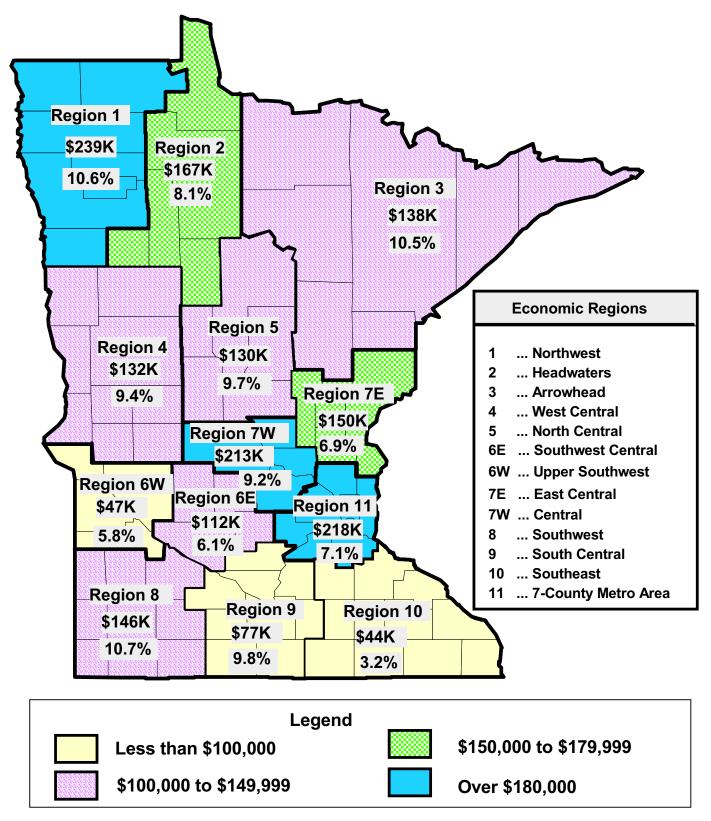
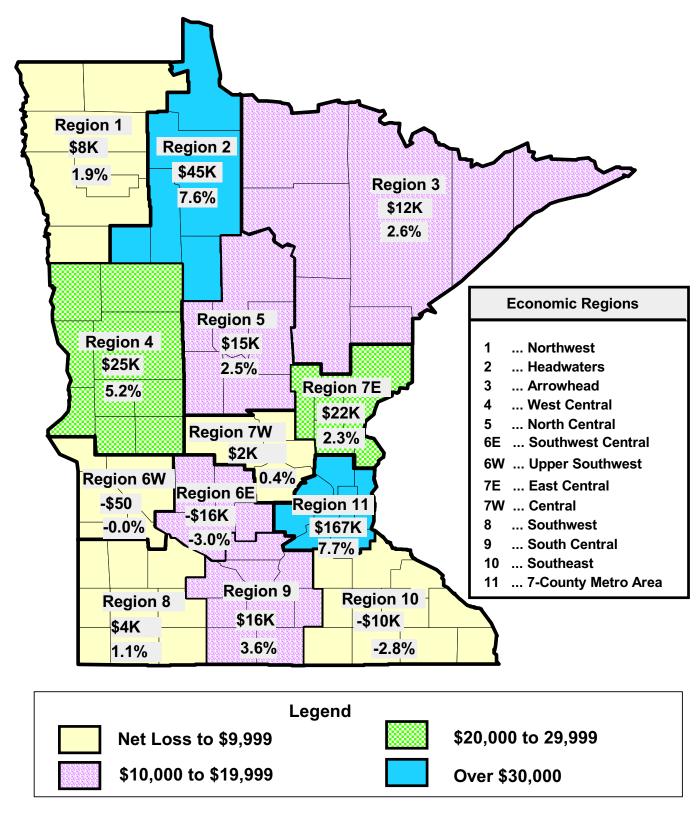


Figure 11
2008 Average Net Profit and Percent of Sales
Per On-Sale Municipal Liquor Establishment
By Economic Development Region



Appendix 3

Explanations of Tables, Charts, and Maps

Explanation of Tables, Charts, and Maps

The tables and charts throughout the report provide additional information on the financial activities of Minnesota's municipal liquor operations.

- Figure 1 on page 7 shows the trend in net profits from 2004 to 2008 by operation type.
- Table 1 on page 8 lists those municipal liquor stores that reported net losses in 2008.
- Figure 2 on page 9 shows the trend in sales from 2004 to 2008 by operation type.
- Figure 3 on page 10 shows the trend in operating expenses from 2004 to 2008 by operation type.
- Figure 4 on page 11 shows a comparison of average sales per store for Greater Minnesota and Metro Area municipal liquor operations by type in 2008.
- Figure 5 on page 12 shows a comparison of operating expenses as a percent of sales for Greater Minnesota and Metro Area municipal liquor operations by type in 2008.
- Table 2 on page 13 compares sales at off-sale liquor operations to expenses for 2008.
- Figure 6 on page 14 shows a comparison of average net transfers for Greater Minnesota and Metro Area municipal liquor operations by type in 2008.
- Table 3 on page 14 shows cities that have had net losses in two of the three previous years.
- Figure 7 on page 15 shows the decline in the number of municipal liquor operations from 1999 to 2008.
- Table 4 on page 16 provides a comparison of the activities of municipal liquor operations for 2007 and 2008
- Table 5 starting on page 19 provides a summary of municipal liquor operations by city for 2008.
- Table 6 starting on page 24 ranks city municipal liquor operations by gross sales for 2008.
- Table 7 starting on page 29 ranks city municipal liquor operations by net profit/(loss) as a percent of sales for 2008.
- Table 8 on page 34 provides a summary of municipal liquor operations in the Metro Area by city for 2008.
- Table 9 starting on page 35 provides a summary of municipal liquor operations in Greater Minnesota by city for 2008.

- Tables 10 and 11 on page 40 compare off-sale and on-sale liquor operations based on the per-store averages of economic development regions for 2008.
- Table 12 starting on page 41 provides a summary of financial information for municipal liquor operations by economic development region and city for 2008.
- Table 13 starting on page 47 ranks municipal liquor operations based on net profit/(loss) as a percent of sales by economic development region and city for 2008.
- Figures 8 through 11 on pages 53 to 56 illustrate, through the use of maps, the average sales and net profit per store of each economic development region for on-sale and off-sale operations for 2008.

