Resolution No. 20-33

A Resolution Approving State Performance Measurement Program Results and Authorizing Submittal to the Office of the State Auditor

- WHEREAS, Benefits to Stearns County for participation in the Minnesota Council on Local Results and Innovation's comprehensive performance measurement program are outlined in MS 6.91 and include eligibility for a reimbursement as set by State statute; and
- WHEREAS, Any county participating in the comprehensive performance measurement program is also exempt from levy limits for taxes, if levy limits are in effect; and
- WHEREAS, The Stearns County Board of Commissioners has adopted and implemented at least 10 of the performance measures, as developed by the Council on Local Results and Innovation, and a system to use this information to help plan, budget, manage and evaluate programs and processes for optimal future outcomes;
- NOW THEREFORE LET IT BE RESOLVED THAT, The Stearns County Board of Commissioners will continue to report the results of the performance measures to its citizenry by the end of the year through publication, direct mailing, posting on the county's website, or through a public hearing at which the budget and levy will be discussed and public input allowed; and
- **BE IT FURTHER RESOLVED THAT,** The Stearns County Board of Commissioners will submit to the Office of the State Auditor the actual results of the performance measures adopted by the county.

Adopted by the Stearns County Board of Commissioners this 23rd day of June, 2020.

Stearns County Board of Commissioners

Attest:

Randy R. Schreifels, Auditor-Treasurer Clerk to the Board Stearns County Board of Commissioners

Stearns County Sheriff's Office Crimes Performance Measure How well are we doing?

Performance Measure:	Part I and Part II Crimes in Stearns County
Supports County Mission:	Provide Exceptional Public Services to Assure a Safe, Healthy, Vibrant County for All
Supports County Value:	Responsive: We serve our clients and customers with a keen awareness of their needs.
Point of Contact:	Steve Soyka
Performance Objective:	Reduce crimes, enforce the law, and maintain criminal justice in Stearns County.

Efficiency & Effectiveness Measures (How well are we doing / Are we better off?)	Number of Crimes 2016	Number of Crimes 2017	Number of Crimes 2018
Part I crimes include murder, rape, robbery, burglary, etc.	502	2,724	1,535
Part II crimes include forgery, fraud, vandalism, disorderly conduct, etc.	1,369	4,233	5,026

Source: Minnesota Uniform Crime Report

Stearns County Sheriff's Office Response Times Performance Measure How well are we doing?

Performance Measure:	: Response Times in Stearns County	
Supports County Mission:	Provide Exceptional Public Services to Assure a Safe, Healthy, Vibrant County for All	
Supports County Value:	Responsive: We serve our clients and customers with a keen awareness of their needs.	
Point of Contact:	Steve Soyka	
Performance Objective:	Maintaining the average response time to Emergency and Priority 1 calls for service is measured by tracking monthly Sheriff's Office response times in Stearns County.	

Efficiency & Effectiveness Measures (How well are we doing / Are we better off?)	Minutes
Highest priority calls	
Average response time for all calls	20.9

Stearns County Highway Department Snow Removal Performance Measure How well are we doing?

Performance Measure: Snow/Ice Removal Times on County Highway System	
Supports County Mission:	Provide Exceptional Public Services to Assure a Safe, Healthy, Vibrant County for All
Supports County Value:	Responsive: We serve our clients and customers with a keen awareness of their needs.
Point of Contact:	Jodi Teich

	Target/Deliverable	Progress
•	High traffic volume, areas of high collection and major connection routes with	One round on plow routes generally continued to
	<u>more than 2500 cars a day;</u> Single pass with the plow in each lane with salted or	average 4.5 to 5 hours. Plow routes continue to be
	sanded hills, curves and intersections within 6 hours of the start of the shift.	modified throughout the county. All thresholds/
	Intermittent bare single wheel paths within 18 hours.	targets were generally met, with the exception of
•	Areas of rural collection, moderate to high volume with daily traffic counts	high wind snow events when the bare wheel paths
	<u>between 500 and 2500 cars a day;</u> Single pass with the plow in each lane with	were drifted over again in certain areas within a few
	salted or sanded hills, curves and intersections within 12 hours of the start of the	hours after crews were pulled from the roads. A
	shift. Intermittent bare single wheel paths in each lane within 48 hours.	second shift was implemented during more
•	• Low volume traffic counts with less than 500 cars a day; Single pass with the plow	extreme/high wind/longer lasting snow events
	in each lane with salted or sanded hills, curves and intersections within 36 hours	during the 2019-2020 winter season. The second
	of the end of the storm. Snow compaction on gravel roads should be expected.	shift was staffed by a maximum of 4 operators, and
	The Highway Department cannot ensure intermittent bare pavement, but will	was utilized for extended coverage on high traffic
	salt/sand, hills curves and intersections on paved roads.	roads or in problem areas.

Executive Summary

Stearns County has jurisdiction over more than 950 centerline miles of road. The removal of snow and ice from these roadways is one of the most important services the Highway Department provides during the winter months. Public safety is the number one priority for the Highway Department at all times. The efficient use of public funding to support effective snow and ice removal operations is also a top priority. Finding the balance point between these two priorities is sometimes challenging; however at no time will public safety be willfully compromised. One round on an average plow route generally takes 4.5 to 5 hours, and current staffing supports only one shift. Plow routes are reviewed on a regular basis to ensure proper distribution of lane miles and optimization of routes to effectively respond to traffic needs. Stearns County does not maintain a bare pavement snow and ice policy.

Stearns County Human Services Department Public Health Division General Life Expectancy Performance Measure How well are we doing?

Performance Measure:	Track Average Number of Years that a Person can be Expected to Live	
Supports County Mission:	nty Mission: Provide Exceptional Public Services to Assure a Safe, Healthy, Vibrant County for All	
Supports County Value:	Responsive: We serve our clients and customers with a keen awareness of their needs	
Point of Contact:	Melissa Huberty	
Performance Objective:	Tracking the average number of years that a person can expect to live helps in planning for disabling illnesses or injuries.	

Efficiency & Effectiveness Measures (How well are we doing / Are we better off?)	Age
Female life expectancy	84.4 years
Male life expectancy	79.9 years

Source: HealthData.org

Stearns County Human Services Department Public Health Division Tobacco and Alcohol Use Performance Measure How well are we doing?

Performance Measure:	Tobacco and Alcohol Use are Indicators of Unhealthy Behavior that Impact Long-term Healthcare Costs for Community
Supports County Mission:	Provide Exceptional Public Services to Assure a Safe, Healthy, Vibrant County for All
Supports County Value:	Responsive: We serve our clients and customers with a keen awareness of their needs.
Point of Contact:	Melissa Huberty
Performance Objective:	Reduce behaviors that lead to unhealthy behaviors.

Efficiency & Effectiveness Measures (How well are we doing / Are we better off?)	Rate
Adult smoking	15%
Excessive drinking	25%

Source: CountyHealthRanking.org

Stearns County Property Services Department Property Assessment Services Quintile Reassessment Review Performance Measure How well are we doing?

Performance Measure:	Evaluate compliance with reassessment inspection interval standards established by law, M.S. 273.08 and M.S. 273.01
Supports County Mission:	Provide Exceptional Public Services to Assure a Safe, Healthy, Vibrant County for All
Supports County Value:	Professional: We are ethical, reliable, accountable for our actions, and strive for continuous improvement.
	Approachable: We provide prompt and courteous attention to the people we serve.
	Responsive: We strive for excellence and evaluate each person's satisfaction through positive contact, equitable treatment, and by being reliable, timely, and accurate.
	Collaborative: We engage and embrace others by being objective and open to new ideas and suggestions while working with the legal and budgetary parameters that govern our work.
	Fair & Equitable: We promote trust in the property assessment process and conduct our work in accordance with laws, policies, rules, and performance standards that serve as a means to removing disparities and achieving fair and equitable treatment for all.
Point of Contact:	Jeff Johnson
Performance Objective:	The assessor shall view and establish the market value of each parcel of real property listed for taxation, including the value of all improvements and structures, at maximum intervals of five years. At least one-fifth of the parcels listed shall be appraised each year with reference to their value on January 2 preceding the assessment.

Quintile Reassessment Year	County	State
2019	99.7%	94.6%
2018	99.5%	93.0%
2017	98.7%	91.3%
2016	94.4%	89.5%

Executive Summary

The quintile reassessment standard has been met. An audit was performed by the Department of Revenue during 2019 and it was noted that the Assessor's Office has a well-documented plan and progress is monitored regularly.

- The county has a quintile plan. It is stored in an electronic format and is accessible to staff and local assessors. The plan includes all jurisdictions in the county along with parcel counts, persons responsible for each portion of the quintile, taxable and exempt properties, and describes the process to ensure the quintile is annually completed.
- 12,478 parcels or 23.86 % of the total parcel count was reviewed during the past twelve months (2019-2020); 12,539 parcels or 24.05% of the total parcel count was reviewed a year ago (2018-2019); 13,042 parcels or 25.09% of the total parcel count was reviewed two years ago (2017-2018); and 13,758 parcels or 26.51% of the total parcel count was reviewed three years ago (2016-2017).
- 87 parcels still required inspection after the current assessment cycle (2019-2020); a year ago, 342 parcels required inspection (2018-2019); two years ago, 206 parcels required inspection (2017-2018); and three years ago, 1,269 parcels required inspection (2016-2017).

Source: Stearns County Assessor's Office; Minnesota Department of Revenue, Property Tax Services Report, 2/19/20

Stearns County Veterans Services Department Veterans Benefits Performance Measure How well are we doing?

Performance Measure:	Dollars Brought into Stearns County for Veterans Benefits		
Supports County Mission:	Provide Exceptional Public Services to Assure a Safe, Healthy, Vibrant County for All		
Supports County Value:	Responsive: We serve our clients and customers with a keen awareness of their needs.		
Point of Contact:	Cory Vaske		
Performance Objective:	Ensure local veterans receive full benefits they are entitled to.		

Performance Measures and Population Information	2017	2018	2019
Estimated Veteran Population - Based on the VA's 2016 Veteran Population Study	10,021	9,791	9,562
 VA Compensation Dollars This number equals the total payments made to veterans and surviving spouses for disability compensation within Stearns County during the given year. Disability compensation is payable to a veteran who has a chronic injury sustained during military service. 	\$52,803,000	\$51,129,000	\$58,353,000

Stearns County Parks Department Park Attendance Performance Measure How well are we doing?

Performance Measure:	Park Attendance per 1,000 Residents	
Supports County Mission:	Provide Exceptional Public Service to Assure a Safe, Healthy, Vibrant County for all	
Supports County Value:	Approachable: We are eager to serve, friendly, helpful, and treat every with respect and dignity. Responsive: We serve our clients and customers with a keen awareness of their needs.	
Point of Contact:	Ben Anderson	
Performance Objective:	Measure how well the Parks Department is meeting the needs of our resident's desire and need for outdoor recreational space.	

Executive Summary

We estimate approximately 555,574 people used a Stearns County park or recreational trail in 2019.

- Stearns County population estimate as of July 1, 2019 was 161,075
- 161,075 residents / 1,000 = 161.075
- 555,574 / 161.075 = 3,449 park visitors per 1,000 residents or 3.45 park visitors per Stearns County resident

Overall based off our vehicle counters and park staff observations we are seeing an upward trend in the number of people using our parks and recreational trails.

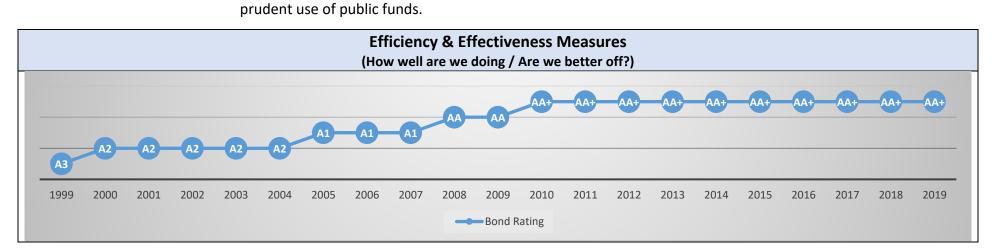
- 2017 we estimated 3,361 visitors per 1,000 residents
- 2018 we estimated 3,368 visitors per 1,000 residents
- 2019 we estimated 3,449 visitors per 1,000 residents

(Our data continues to get better each year as we continue to gather visitor data from four to five County Parks/Trails each year)

Stearns County Auditor-Treasurer's Office Bond Rating Performance Measure How well are we doing?

Performance Measure: Bond Rating

Supports County Mission:Provide Exceptional Public Services to Assure a Safe, Healthy, Vibrant County for AllSupports County Value:Professional: We are ethical, reliable, accountable for our actions, and strive for continuous improvement.Point of Contact:Randy SchreifelsPerformance Objective:Manage the County's budget and funds in a fiscally sound and professional manner. The County aims to
keep our bond rating high as it assists in acquiring better rates from financial markets and demonstrating



Executive Summary

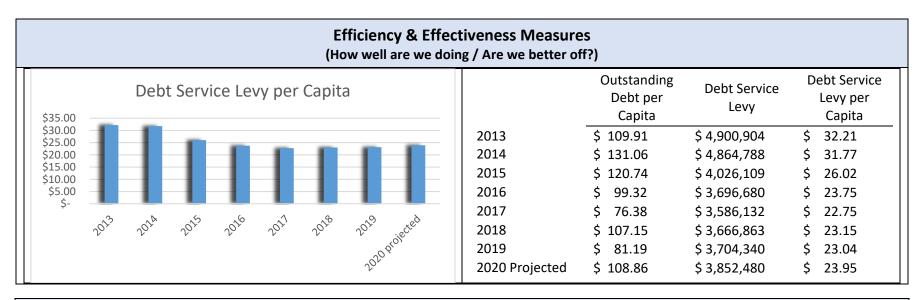
Stearns County has been at AA+ bond rating since 2010. With property taxes providing a significant portion of Stearns County's funding, it is vital that the community can have faith that the County is stable and less likely to default on its obligations. Although Stearns County doesn't control all the factors that go into the rating, strong fiscal management policies and practices are key contributors to the credit ratings given. The County will continue to strive to achieve the highest rating, or AAA.

A bond rating is an assessment of the County's ability to pay its financial obligations. These credit ratings usually appear in the form of alphabetical letter grades (for example, 'AAA' and 'BAA3') and are intended to give you an estimation of the relative level of credit risk of a bond, a company, or government as a whole.

Credit ratings are opinions about credit risk that express an opinion about the ability and willingness of the issuer to meet its financial obligations in full and on time. Local economic factors such as unemployment influence these ratings as well as internal and management controls within Stearns County. Fund balances, fiscal policies and budget variances also impact the ratings.

Stearns County Auditor-Treasurer's Office Debt Service Levy per Capita Performance Measure How well are we doing?

Performance Measure:	Debt Service Levy per Capita
Supports County Mission:	Provide Exceptional Public Services to Assure a Safe, Healthy, Vibrant County for All
Supports County Value:	Responsive: We serve our clients and customers with a keen sense of their needs.
Point of Contact:	Randy Schreifels
Performance Objective:	Manage debt levy so that it does not grow significantly as a proportion of the levy. The County follows sound financial planning principles and strives to keep debt low.



Executive Summary

The County's goal is to live within outstanding debt limits per Minnesota Statutes and to judiciously use debt to meet long term capital needs of the County.

Stearns County's population over the past ten years has increased slightly each year with a 1-2% annual growth rate. The total general obligation debt of the County, paid for by the County's debt service levy, has been up and down based on needs of the county. The debt service levy and outstanding debt per capita is calculated by taking the total debt service tax levy or outstanding debt divided by the total population of the county.

When calculating the outstanding debt for the calculation, the County removed those bond issues that will be repaid by special assessment revenue on specific individuals. Also, the amounts above assume populations in 2019 and 2020 increased 0.5% from the previous year.

Stearns County Environmental Services Department Recycling Rate Performance Measure How well are we doing?

Performance Measure:	Stearns County's recycling rate was at 42.2% for 2018 above the target rate set by the State for Greater Minnesota (35%).
Supports County Mission:	Provide Exceptional Public Services to Assure a Safe, Healthy, Vibrant County for All
Supports County Value:	Collaborative: We serve the public best with teamwork and community partnerships.
Point of Contact:	Chelle Benson
Performance Objective:	Continue to keep the recycling rate in Stearns County above the greater Minnesota rate of 35%.

Efficiency & Effectiveness Measures (How well are we doing / Are we better off?)	2016	2017	2018	2019 Estimate
Adjusted rate per MPCA	44.9%	41%	42.2%	35%
Agricultural Plastic Recycling	Not Captured	.05%	.05%	.09% Actual

Executive Summary

Stearns County as a part of Tri- County Solid Waste through a grant worked to collect agricultural plastic in the Tri-County areas. Staff is working on increasing organics recycling with food distributors, large institutions and our local composter.

Three factors outside of County control that may affect the recycling rate: First, reporting is not mandatory; Second, MSW and recycling data is being reported to the state as of 2016; Third, there has been significant decline in the recycling markets.