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Analysis of Municipal Liquor Store Operations

For the Year Ended December 31, 2024

Government Information Division

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STATE OF MINNESOTA
OFFICE OF THE STATE AUDITOR

State Auditor Julie Blaha

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Background and Purpose

This report provides comparative data on municipal liquor operations owned and operated by Minnesota cities.¹ In 2024, 174 Minnesota cities reported operating 208 municipal liquor stores, with 82 cities operating both on-sale and off-sale liquor establishments and 92 cities restricting their municipally-owned establishments to off-sale liquor stores.² While the majority of municipally-owned liquor stores are located in Greater Minnesota, 18 cities within the Seven-County Metro Area (Metro Area) own and operate liquor establishments (see maps on pages 4 and 5 for locations of establishments).

Minnesota municipalities were originally authorized to own and operate liquor establishments as a means of controlling the sale of alcohol. For many communities in Greater Minnesota, municipal liquor operations provide access and convenience in areas that might be unable to attract a privately-run establishment. In addition to these functions, profitable municipal liquor operations have provided another source of revenue to supplement traditional tax and fee revenues.

The underlying financial data provided in this report is compiled from audited and unaudited financial statements that are required to be filed annually with the Office of the State Auditor. The tables and analysis derived from this data provide a basis of comparison for municipal liquor operations to highlight the current trends and financial condition of these operations. This report provides comparative data to city officials to assist them in the management of their municipal liquor store operations. In addition, it provides information to the public and policymakers, enabling them to evaluate the financial condition of these operations.

¹ Minnesota Statutes § 340A.601 authorizes cities with not more than 10,000 people to own and operate on-sale and off-sale liquor establishments. Once a city has established a municipal liquor store, it may continue to operate the store regardless of a subsequent change in population.

²“On- and off-sale” operations are referred to as “on-sale” operations in this report.

Executive Summary

- The combined net profits, before transfers, of all municipal liquor operations totaled \$36.2 million in 2024. This represents an increase of \$4.6 million, or 14.6 percent, over the amount generated in 2023. Among on-sale operations, net profits totaled \$6.6 million in 2024, which was an increase of \$1.9 million, or 39.3 percent, over 2023. Total net profits for off-sale operations totaled \$29.6 million in 2024, which represents an increase of \$2.8 million, or 10.2 percent, over 2023 (page 6).
- Over the past five years, net profits increased 0.4 percent. Among off-sale operations, there was a 10.1 percent decrease in net profits, while on-sale establishments showed an increase of 112.0 percent (page 6).
- Twenty-seven Minnesota cities reported net losses for 2024 (four fewer than 2023). Twenty-six of the 27 cities with losses were in Greater Minnesota (page 7).
- During 2024, Minnesota's municipal liquor operations reported total sales of \$436.4 million, the first sales decrease in 28 years. Total sales generated in 2024 decreased by \$989,613, or 0.2 percent, from 2023. Among individual liquor operations that were in business for all of 2024, total sales ranged from \$24,689 in Elmore to \$22.6 million in Lakeville (page 7).
- During 2024, Minnesota's municipal liquor operations reported operating expenses totaling \$104.0 million. This represents an increase of \$1.6 million, or 1.6 percent, over the amount reported in 2023 (page 8).
- Municipal liquor operations located within the Metro Area are considerably larger and more profitable than their Greater Minnesota counterparts. Although only 18 of the 174 Minnesota cities (10.3 percent) that own and operate municipal liquor stores are in the Metro Area, they represent 33.1 percent of the total sales and 29.8 percent of the net profits of municipal liquor operations. Sales by all Metro Area municipal liquor operations averaged \$3.8 million in 2024, compared to average sales of \$1.7 million for all Greater Minnesota operations³ (page 9).
- During 2024, Minnesota's municipal liquor stores had net transfers (transfers out minus transfers in) of \$26.3 million. This represents a decrease of 7.6 percent from the total net transfers made in 2023. Net transfers totaled \$7.7 million among Metro Area establishments, compared to \$18.6 million for Greater Minnesota establishments (page 12).

³The average was calculated by dividing the total sales for the Metro Area by the number of liquor stores in the Metro Area, and likewise for Greater Minnesota.

Recommendations

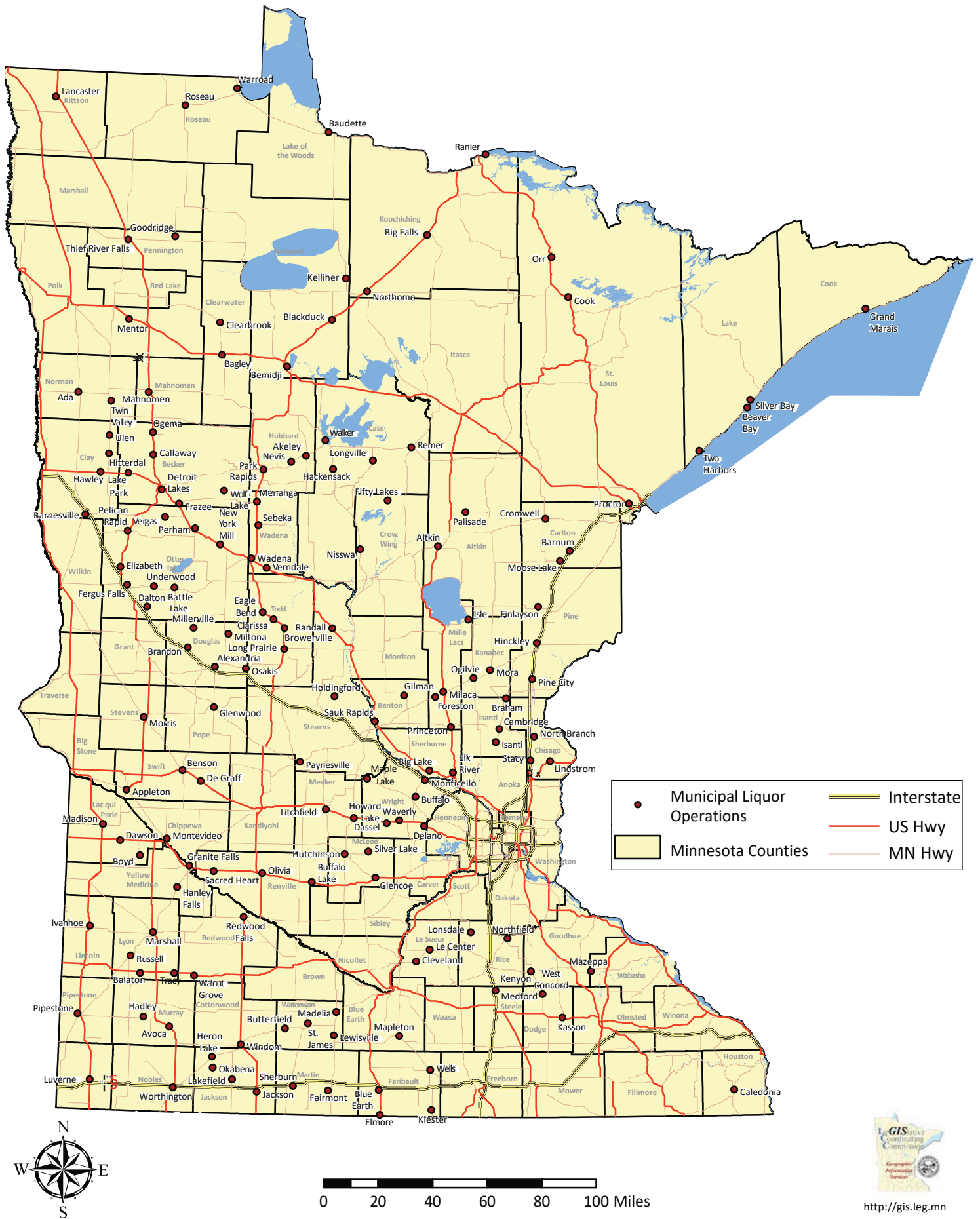
An important role of this report is to provide data to city officials that will enable them to evaluate the efficiency of their liquor operations through comparisons to similarly-situated liquor operations. The tables included in this report may be downloaded as a spreadsheet so those who manage municipal liquor operations can compare their operation to similar operations. Municipal officials can compare location, population, and financial indicators, such as total sales, to make the review of operations more meaningful.

City officials should compare their operations to cities with the same type of operations. Off-sale operations should not be compared to on-sale operations because operating expenses are generally much higher for on-sale operations, due to factors such as the added costs of bartenders, wait staff, and entertainment. Useful comparisons include:

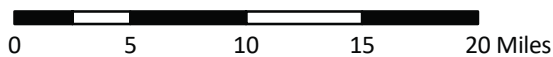
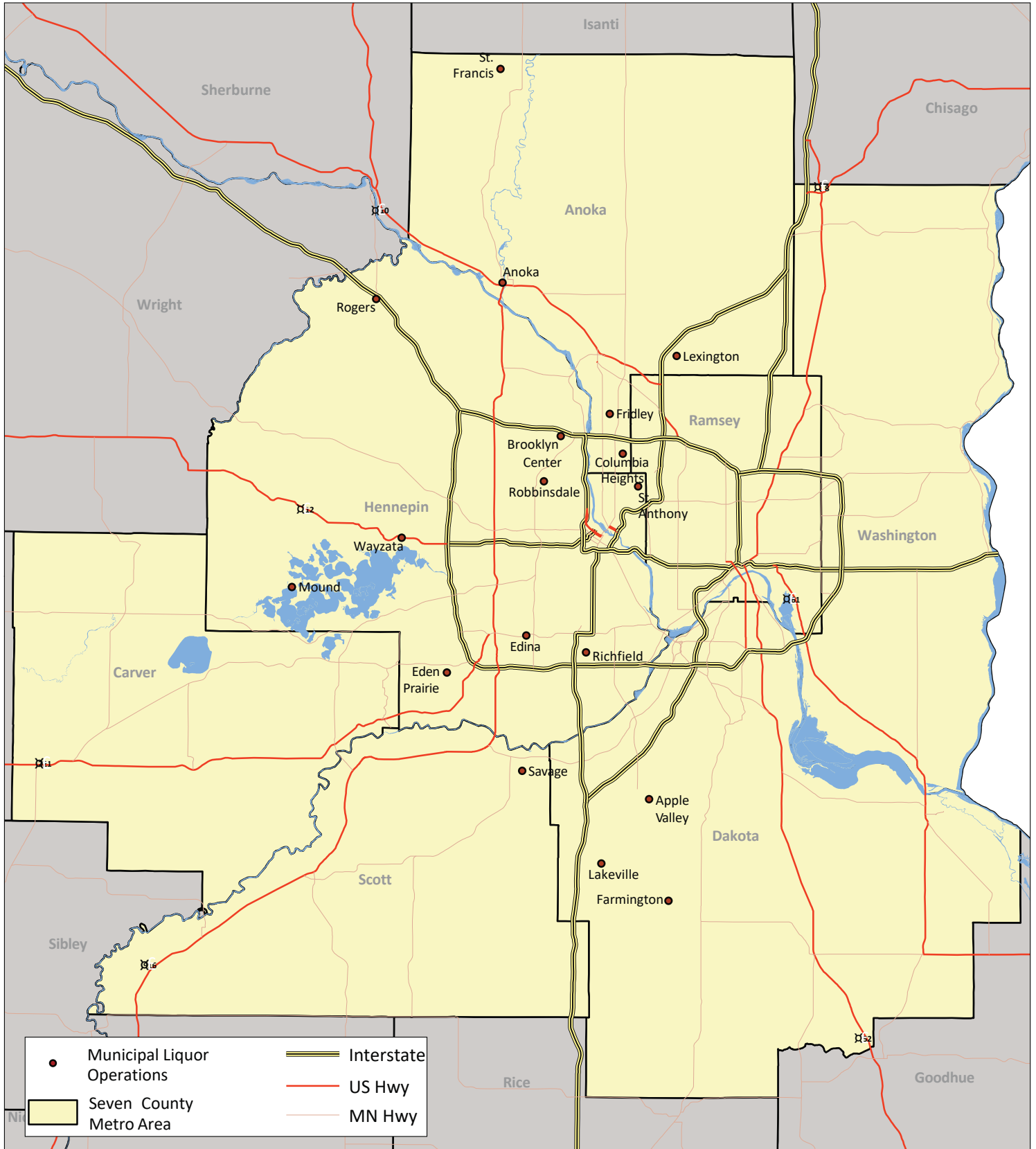
- **Gross Profits.** Cities with relatively low gross profits (total sales minus cost of sales) should consider whether the gross profits reflect their intended markup policies. If gross profits are well below the intended markup of inventory, a number of factors could exist, such as lack of compliance with markup policies; pricing discounts, such as special reduced pricing; theft; poor inventory control; or damage of inventory.⁴
- **Gross Profits as a Percent of Total Sales.** This measure may help a city determine if its intended markup is below other nearby municipal liquor stores, therefore, resulting in a lower gross profit. Conversely, if the markup is higher than nearby cities, it may affect sales. It is important to use the proper comparison. Gross profits as a percent of total sales are higher for on-sale operations than off-sale operations. On-sale operations require a greater gross profit margin to cover the higher operating costs associated with these types of operations.
- **Operating Expenses.** If operating expenses are relatively high compared to similarly-sized stores, an examination of stores with low operating expenses may provide ideas on how to operate more efficiently.
- **Operating Expenses as a Percent of Sales.** A comparison of operating expenses as a percent of sales can help determine the efficiency of the operation. In operations with similar levels of sales, this percentage should be comparable.

⁴It is important to conduct a physical inventory on a regular basis and compare it to perpetual inventory amounts and investigate discrepancies. For additional information on detecting and preventing fraud, see the Office of the State Auditor’s Statement of Position, [“Internal Controls for Municipal Liquor Stores.”](#)

2024 Municipal Liquor Operations in Greater Minnesota



2024 Municipal Liquor Operations in the Seven-County Metro Area



<http://gis.leg.mn>

Analysis of Minnesota Municipal Liquor Store Operations

Net Profits of Municipal Liquor Store Operations

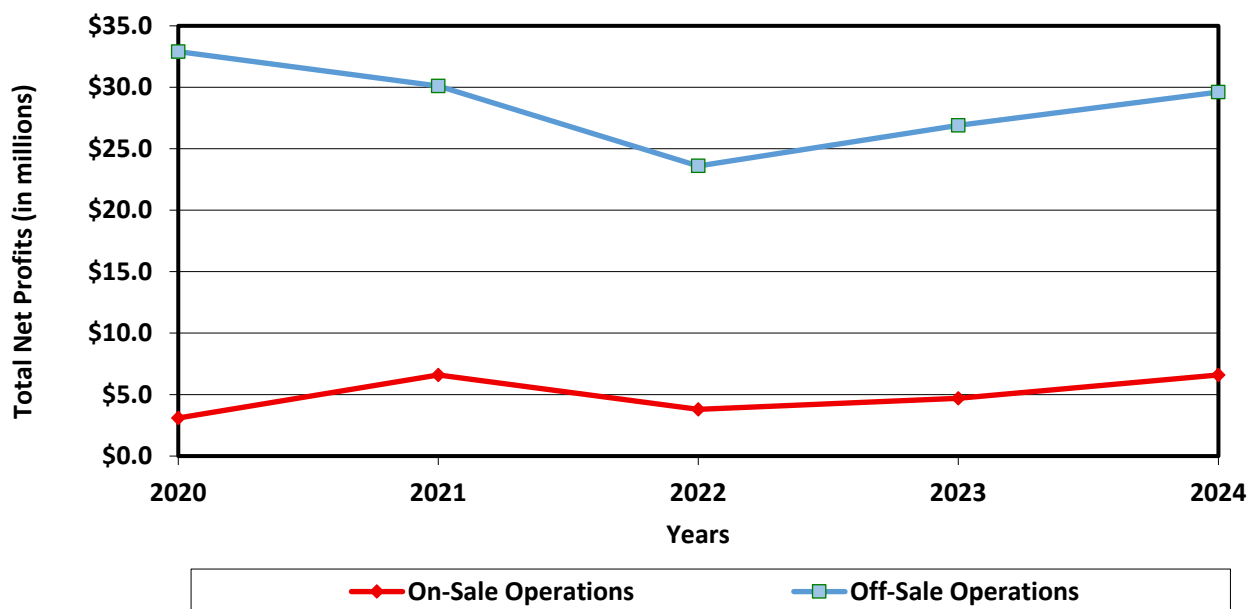
Overall

The combined net profits, before transfers, of all municipal liquor operations totaled \$36.2 million in 2024. This represents an increase of \$4.6 million, or 14.6 percent, over the amount generated in 2023. Among on-sale operations, net profits totaled \$6.6 million in 2024, which was an increase of \$1.9 million, or 39.3 percent, over 2023. Total net profits for off-sale operations totaled \$29.6 million in 2024, which represents an increase of \$2.8 million, or 10.2 percent, over 2023.

Over the past five years, net profits increased 0.4 percent. Among off-sale operations, there was a 10.1 percent decrease in net profits, while on-sale establishments showed an increase of 112.0 percent.

Figure 1 below shows the five-year trend for net profits.

Figure 1: Total Net Profits by Operation Type for the Years 2020 to 2024



Variations Among Individual Operations

Net profits and losses for municipal liquor stores operating as of December 31, 2024, ranged from a net loss of \$128,552 in Buffalo Lake to a profit of \$1.5 million in Richfield. Overall, of the municipal liquor operations that reported in both 2023 and 2024, 105 cities showed year-to-year increases in their net profits, while 69 showed decreases. Of the 69 cities with declines in net profits between 2023 and 2024, 65 were in Greater Minnesota, and four were in the Metro Area.

Operations with Net Losses

In addition to municipal liquor operations that posted a decline in net profits between 2023 and 2024, 27 Minnesota cities reported net losses for 2024 (four fewer than 2023). Twenty-six of the 27 cities with losses were in Greater Minnesota. Of the 27 cities whose liquor operations had net losses in 2024, 18 were on-sale operations and nine were off-sale. Table 1 below lists the cities whose liquor operations posted net losses in 2024.⁵

Table 1
Municipal Liquor Store Operations with Net Losses in 2024

Name of City	Net Loss	Name of City	Net Loss
Buffalo Lake	(\$128,552)	Twin Valley	(17,435)
Blackduck	(121,347)	Ada	(16,845)
Sacred Heart	(66,873)	Palisade	(13,966)
Butterfield	(42,393)	Sherburn	(13,300)
Grand Marais	(36,028)	Holdingsford	(12,453)
Okabena	(32,180)	Big Falls	(10,089)
Olivia	(24,771)	Wolf Lake	(7,067)
Ogema	(23,849)	Eagle Bend	(3,102)
Sebeka	(23,826)	Russell	(2,748)
Dalton	(21,536)	Elizabeth	(1,571)
Balaton	(20,799)	Northome	(1,261)
Boyd	(18,916)	Kiester	(877)
Robbinsdale	(18,672)	Elmore	(735)
De Graff	(17,976)		

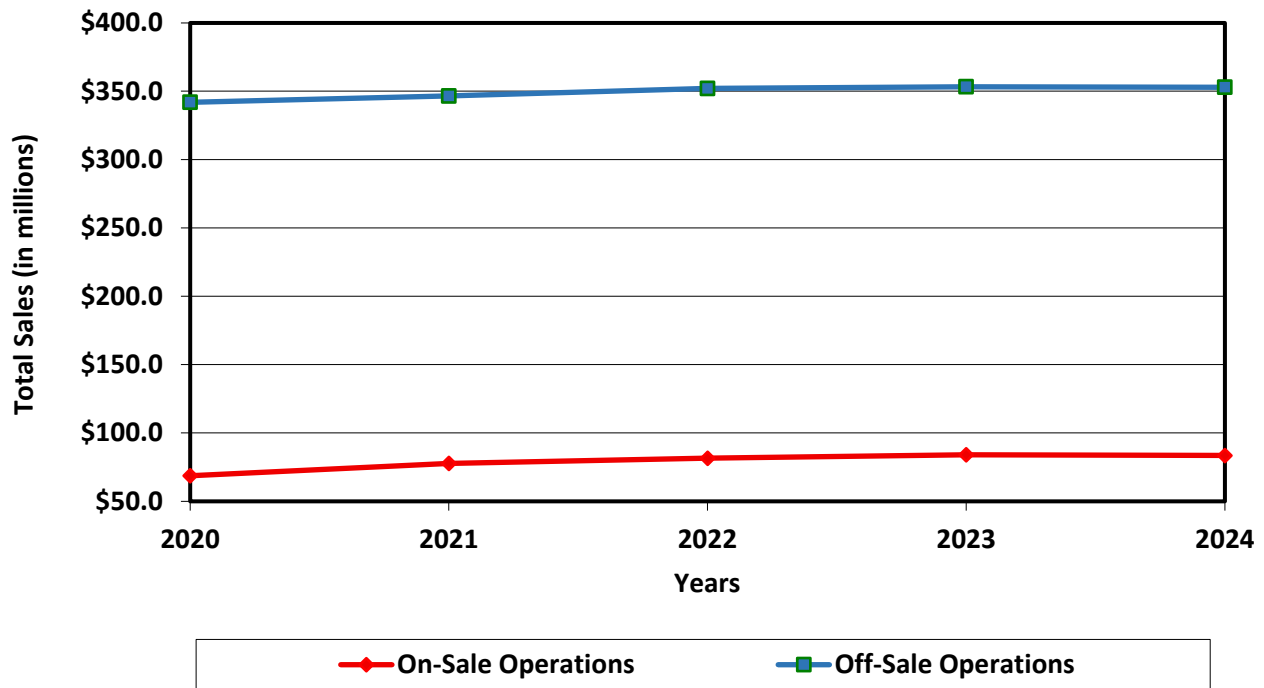
Total Sales at Municipal Liquor Operations

During 2024, Minnesota's municipal liquor operations reported total sales of \$436.4 million, the first sales decrease in 28 years. Total sales generated in 2024 decreased by \$989,613, or 0.2 percent, from 2023. Among individual liquor operations that were in business for all of 2024, total sales ranged from \$24,689 in Elmore to \$22.6 million in Lakeville.

Figure 2 on the following page shows total sales by operation type for the years 2020 to 2024.

⁵The losses shown in Table 1 include pension expenses. When calculating net income or loss for the purpose of determining whether or not an entity needs to hold a public hearing on the question of whether the city shall continue to operate a municipal liquor store, pension costs are removed. See [Minnesota Statutes § 340A.602](#).

Figure 2: Total Sales by Operation Type for the Years 2020 to 2024



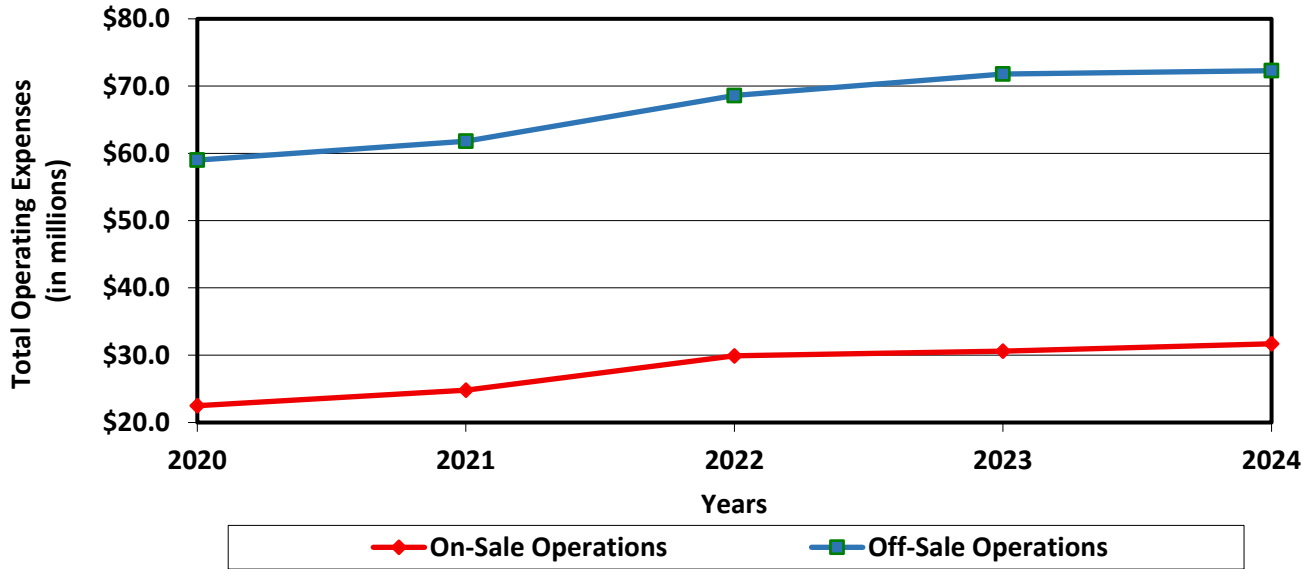
Operating Expenses of Municipal Liquor Operations

During 2024, Minnesota’s municipal liquor operations reported operating expenses totaling \$104.0 million. This represents an increase of \$1.6 million, or 1.6 percent, over the amount reported in 2023. Off-sale liquor operations had operating expenses totaling \$72.3 million in 2024. This represents an increase of \$450,387, or 0.6 percent, over 2023. Operating expenses for on-sale liquor operations totaled \$31.7 million in 2024. This represents an increase of \$1.1 million, or 3.7 percent, over 2023.

Among individual liquor operations that were in business for all of 2024, expenses ranged from a high of \$5.0 million in Lakeville to a low of \$5,462 in Elmore. In general, the level of sales influences the level of expenses (the greater the level of sales, the higher the operating expenses). However, even among operations with similar levels of sales, there is a wide range of operating expenses.

Figure 3 on the following page shows operating expenses from 2020 to 2024 by operation type.

Figure 3: Total Operating Expenses by Operation Type for the Years 2020 to 2024



Comparison Between Municipal Liquor Operations in Greater Minnesota and the 7-County Metro Area

Sales

Municipal liquor operations located within the Metro Area are considerably larger and more profitable than their Greater Minnesota counterparts. Although only 18 of the 174 Minnesota cities (10.3 percent) that own and operate municipal liquor stores are in the Metro Area, they represent 33.1 percent of the total sales and 29.8 percent of the net profits of municipal liquor operations. Sales by all Metro Area municipal liquor operations averaged \$3.8 million in 2024, compared to average sales of \$1.7 million for all Greater Minnesota operations.⁶

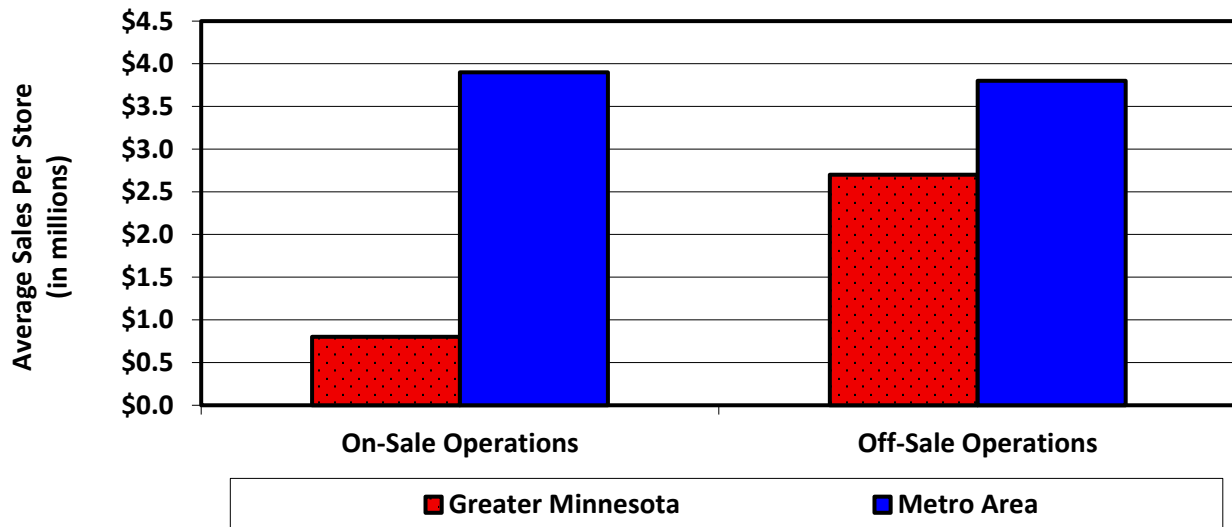
On-Sale and Off-Sale Sales Comparison

When broken down by type of operation, the contrasts between Greater Minnesota and Metro Area operations are clear. Off-sale operations in the Metro Area average sales of \$3.8 million, compared to \$2.7 million in Greater Minnesota. Metro Area operations are almost exclusively off-sale operations. Among Metro Area municipal liquor operations, off-sale operations outnumbered on-sale operations 35 to three. Conversely, among Greater Minnesota cities with municipal liquor operations, on-sale operations outnumbered off-sale operations 88 to 82. As with off-sale operations, on-sale operations are much larger in the Metro Area than in Greater Minnesota. Average sales per on-sale establishment were almost five times greater in the Metro Area than in Greater Minnesota, \$3.9 million to \$815,783, respectively.

⁶The average was calculated by dividing the total sales for the Metro Area by the number of liquor stores in the Metro Area, and likewise for Greater Minnesota.

Figure 4 below shows the contrast in the level of average sales per store between liquor operations in Greater Minnesota and the Metro Area by establishment type.

Figure 4: Comparison of Average Sales Per Store for Greater Minnesota and Metro Area Municipal Liquor Operations by Type - 2024



Net Profit

In 2024, the average net profit of Metro Area municipal liquor operations was \$283,534, compared to \$149,516 for municipal liquor operations in Greater Minnesota. Net profits and losses among Metro Area liquor operations ranged from a net loss of \$18,672 in Robbinsdale to a net profit of \$1.5 million in Richfield. Net profits and losses from Greater Minnesota municipal liquor operations ranged from a net loss of \$128,552 in Buffalo Lake to a net profit of \$1.5 million in Detroit Lakes.

On-Sale and Off-Sale Net Profit Comparison

The average net profit of off-sale operations in the Metro Area was \$258,240, compared to \$250,841 for off-sale operations in Greater Minnesota.⁷

Among on-sale operations, there was a stark contrast between the Metro Area operations and those in Greater Minnesota. The average net profit per store in the Metro Area was \$578,631 compared to \$55,099 in Greater Minnesota.⁸ The wide variance in net profit was primarily the result of two factors: higher sales volume at Metro Area operations and the accompanying efficiencies in purchasing power, staffing, and fixed asset costs in larger operations.⁹

Operating Expenses as a Percentage of Sales

An examination of sales and operating expenses of off-sale and on-sale operations shows a wide variation in operating expenses as a percentage of sales. Among off-sale operations, operating expenses as a percentage of sales ranged from a high of 43.0 percent in Butterfield to a low of 11.6 percent in Princeton. The average operating expenses as a percentage of sales for off-sale operations was 20.5 percent.¹⁰

⁷The average was calculated by dividing the total net profit for each area by the number of liquor stores in each area.

⁸The Metro Area on-sale average is based on three stores, compared to 88 stores in Greater Minnesota.

⁹The Metro Area on-sale average net profit was significantly higher in 2024 due to the sale of one of the City of Rogers on-sale stores.

¹⁰The average operating expenses as a percent of sales was calculated by dividing the sum of operating expenses by the sum of sales.

Among on-sale operations that were in business for all of 2024, operating expenses as a percentage of sales ranged from a high of 106.4 percent in Ogema to a low of 14.0 percent in Randall. The average among on-sale operations was 37.9 percent. Off-sale operations should not be compared to on-sale operations because operating expenses are generally much higher for on-sale operations due to factors such as the added costs of bartenders, wait staff, and entertainment.

Figure 5 below compares the average operating expenses as a percentage of sales for the Metro Area and Greater Minnesota by type of municipal liquor operation.

Figure 5: Comparison of Average Operating Expenses as a Percentage of Sales for Greater Minnesota and Metro Area Municipal Liquor Operations by Type - 2024

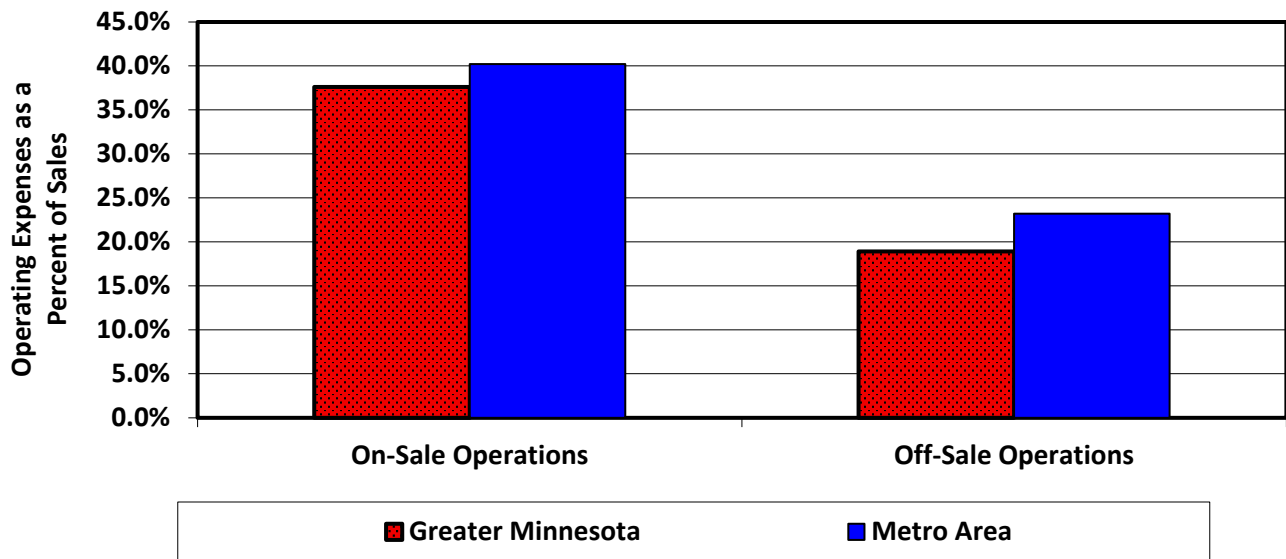


Table 2 below shows the range of operating expenses for stores with similar levels of total sales.¹¹

**Table 2
Off-Sale Liquor Store Total Sales and Total Operating Expenses - 2024**

Off-Sale Municipal Liquor Stores with Total Sales Between	Number of Cities	Range in Total Operating Expenses
\$1 to \$500,000	5	\$5,462 to \$98,900
\$500,001 to \$1,000,000	10	\$101,385 to \$275,741
\$1,000,001 to \$2,000,000	21	\$218,371 to \$425,869
\$2,000,001 to \$3,000,000	18	\$357,892 to \$819,529
\$3,000,001 to \$5,000,000	12	\$492,964 to \$1,168,346
Greater than \$5,000,000	26	\$656,366 to \$4,954,945

¹¹A similar analysis for cities that operate both on-sale and off-sale liquor establishments is not useful because of the differences among these operations. The operating expenses of on-sale establishments are generally considerably higher than the operating expenses of off-sale establishments. Comparisons between the total operating expenses of on-sale and off-sale establishments in different cities could be misleading due to the potential for contrasting the operating expenses of a city with a small on-sale operation and a large off-sale operation with the operating expenses of a city with a large on-sale operation and a small off-sale operation.

Net Transfers of Municipal Liquor Store Operations

Transfers

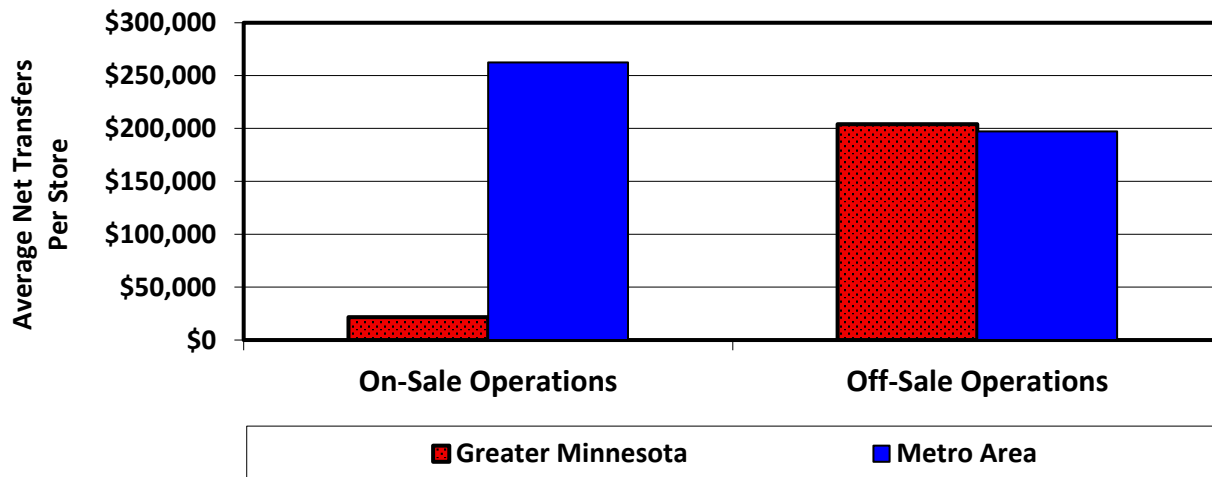
Profits generated by municipal liquor operations generally serve two purposes. First, municipal liquor operations use profits to ensure that they have an adequate level of reserves to purchase inventory and maintain their facilities. Second, profits in excess of what is needed to fulfill the first purpose may be transferred to other city funds to supplement existing revenue sources. During 2024, Minnesota’s municipal liquor stores had net transfers (transfers out minus transfers in) of \$26.3 million. This represents a decrease of 7.6 percent from the total net transfers made in 2023. Net transfers totaled \$7.7 million among Metro Area establishments, compared to \$18.6 million for Greater Minnesota establishments.

On-Sale and Off-Sale Transfers Comparison

The overall level of net transfers was larger in Greater Minnesota than the Metro Area. When transfers are examined on a per-establishment basis, the average net transfer for off-sale stores in Greater Minnesota was higher than those in the Metro Area (\$204,100 to \$197,176, respectively). The average net transfer per on-sale establishment was 12 times greater among operations in the Metro Area than in Greater Minnesota (\$262,322 to \$21,633, respectively).¹²

Figure 6 below shows the difference in average net transfers between operations in the Metro Area and Greater Minnesota by type of store.

Figure 6: Comparison of Average Net Transfers for Greater Minnesota and Metro Area Municipal Liquor Operations by Type - 2024



Oversight Responsibilities

City officials who are responsible for the operation of municipal liquor establishments should make certain that the operations are managed appropriately and do not have a negative financial impact on the city. Minnesota law requires cities to hold a public hearing on the future of their liquor store(s) if the liquor operation shows a net loss in at least two of the past three years. While this report is based on 2024 data, an examination of losses

¹²The Metro Area on-sale average is based on three stores, compared to 88 stores in Greater Minnesota.

for the years 2022, 2023, and 2024 shows that the 22 cities in Table 3 below should have held public hearings on or after November 17, 2025.¹³ Of the 22 cities required to hold a hearing in 2025, 13 were also required to hold a public hearing in 2024.

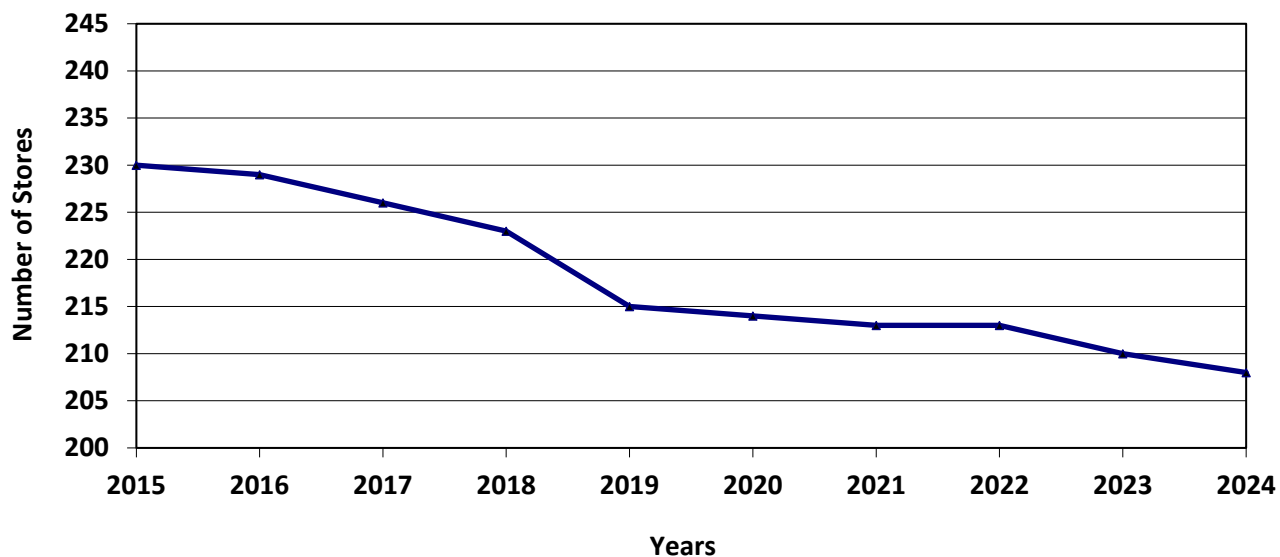
**Table 3
Cities Required to Hold Hearings in 2025**

Anoka	Blackduck	Boyd	Buffalo Lake	Butterfield	Dalton
De Graff	Eagle Bend	Elmore	Hanley Falls	Holdingford	Ivanhoe
Kiester	Okabena	Olivia	Palisade	Russell	Sacred Heart
Sebeka	Sherburn	Twin Valley	Wolf Lake		

Declining Number of Liquor Operations

Due, in part, to the lack of profitability, insurance costs, competition, and other concerns, the number of municipal liquor stores has steadily declined. Figure 7 below shows the decline in the number of municipal liquor stores over the last ten years.¹⁴

**Figure 7: Number of Municipal Liquor Operations -
2015 to 2024**



¹³To calculate net losses for this analysis, pension costs were excluded. Minnesota Statutes § 340A.602 was amended in 2021 to remove pension costs associated with Governmental Accounting Standards Board (GASB) Statement 68 as part of the calculation of net income. Also, see the Office of the State Auditor’s Statement of Position, [“Municipal Liquor Store Hearings.”](#)

¹⁴Figure 7 shows the number of liquor establishments operating in the given year (includes those that were operating but did not report in time for this publication).

Table 4
Comparison of 2023 and 2024 Liquor Store Operations

On-Sale and Off-Sale Stores

	2023		2024*		Variance	Percent Change
	Number of Cities	84	82			
	Number of Stores	93	91	Percent of Sales		
	Amount	Amount	2023	2024*		
Sales	\$84,122,848	\$83,540,401	100.0%	100.0%	(\$582,447)	-0.7%
Cost of Sales	50,477,833	49,172,764	60.0%	58.9%	(1,305,069)	-2.6%
Gross Profit	33,645,015	34,367,637	40.0%	41.1%	722,622	2.1%
Operating Expenses	30,565,525	31,702,977	36.3%	37.9%	1,137,452	3.7%
Income from Operations	3,079,490	2,664,660	3.7%	3.2%	(414,830)	-13.5%
Nonoperating Revenues	2,008,381	4,226,166	2.4%	5.1%	2,217,785	110.4%
Nonoperating Expenses	361,771	306,192	0.4%	0.4%	(55,579)	-15.4%
Net Income Before Transfers	4,726,100	6,584,634	5.6%	7.9%	1,858,534	39.3%
Net Transfers (Transfers Out - Transfers In)	3,059,998	2,690,704	3.6%	3.2%	(369,294)	-12.1%

Off-Sale Only Stores

	2023		2024		Variance	Percent Change
	Number of Cities	92	92			
	Number of Stores	117	117	Percent of Sales		
	Amount	Amount	2023	2024*		
Sales	\$353,260,456	\$352,853,290	100.0%	100.0%	(\$407,166)	-0.1%
Cost of Sales	257,264,455	254,874,957	72.8%	72.2%	(2,389,498)	-0.9%
Gross Profit	95,996,001	97,978,333	27.2%	27.8%	1,982,332	2.1%
Operating Expenses	71,818,535	72,268,922	20.3%	20.5%	450,387	0.6%
Income from Operations	24,177,466	25,709,411	6.8%	7.3%	1,531,945	6.3%
Nonoperating Revenues	3,590,286	4,649,272	1.0%	1.3%	1,058,986	29.5%
Nonoperating Expenses	910,473	751,346	0.3%	0.2%	(159,127)	-17.5%
Net Income Before Transfers	26,857,279	29,607,337	7.6%	8.4%	2,750,058	10.2%
Net Transfers (Transfers Out - Transfers In)	25,433,360	23,637,382	7.2%	6.7%	(1,795,978)	-7.1%

Total City Liquor Stores

	2023		2024*		Variance	Percent Change
	Number of Cities	176	174			
	Number of Stores	210	208	Percent of Sales		
	Amount	Amount	2023	2024*		
Sales	\$437,383,304	\$436,393,691	100.0%	100.0%	(\$989,613)	-0.2%
Cost of Sales	307,742,288	304,047,721	70.4%	69.7%	(3,694,567)	-1.2%
Gross Profit	129,641,016	132,345,970	29.6%	30.3%	2,704,954	2.1%
Operating Expenses	102,384,060	103,971,899	23.4%	23.8%	1,587,839	1.6%
Income from Operations	27,256,956	28,374,071	6.2%	6.5%	1,117,115	4.1%
Nonoperating Revenues	5,598,667	8,875,438	1.3%	2.0%	3,276,771	58.5%
Nonoperating Expenses	1,272,244	1,057,538	0.3%	0.2%	(214,706)	-16.9%
Net Income Before Transfers	31,583,379	36,191,971	7.2%	8.3%	4,608,592	14.6%
Net Transfers (Transfers Out - Transfers In)	28,493,358	26,328,086	6.5%	6.0%	(2,165,272)	-7.6%

* Two cities, Hanska and Spring Grove, closed their liquor operations prior to the 2024 year.

Appendix 1
2024 Liquor Store Tables

Table 5
Comparison of City Liquor Store Operations - 2024

Name of City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
						Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Ada	Off-Sale Only	---	1,716	622,049	449,298	172,751	27.8%	189,596	(16,845)	---	---	(16,845)	-2.7%	---
Aitkin	Off-Sale Only	---	2,231	1,518,357	1,112,680	405,677	26.7%	295,494	110,183	18,155	---	128,338	8.5%	78,000
Akeley	On- & Off-Sale	---	413	507,512	233,763	273,749	53.9%	249,548	24,201	1,403	---	25,604	5.0%	12,500
Alexandria	Off-Sale Only	---	14,998	7,898,331	5,939,534	1,958,797	24.8%	1,442,686	516,111	86,623	3,000	599,734	7.6%	440,000
Anoka	Off-Sale Only	---	18,402	2,229,039	1,653,358	575,681	25.8%	819,529	(243,848)	583,731	---	339,883	15.2%	20,000
Apple Valley	Off-Sale Only	---	56,361	11,087,409	7,766,504	3,320,905	30.0%	2,328,096	992,809	95,124	9,235	1,078,698	9.7%	885,000
Appleton	Off-Sale Only	---	1,366	640,569	472,851	167,718	26.2%	163,640	4,078	---	---	4,078	0.6%	---
Avoca	On- & Off-Sale	---	113	268,978	108,733	160,245	59.6%	145,519	14,726	17,769	4,106	28,389	10.6%	26,988
Bagley	Off-Sale Only	---	1,283	1,839,869	1,344,813	495,056	26.9%	371,501	123,555	3,480	10,227	116,808	6.3%	16,500
Balaton	On- & Off-Sale	---	591	384,391	263,636	120,755	31.4%	152,318	(31,563)	10,764	---	(20,799)	-5.4%	1
Barnesville	Off-Sale Only	---	2,772	1,249,475	942,703	306,772	24.6%	218,371	88,401	10,620	15,396	83,625	6.7%	5,000
Barnum	On- & Off-Sale	---	618	807,187	483,084	324,103	40.2%	295,101	29,002	50,364	42,870	36,496	4.5%	---
Battle Lake	Off-Sale Only	---	907	2,182,109	1,585,986	596,123	27.3%	414,137	181,986	16,508	6,495	191,999	8.8%	56,000
Baudette	On- & Off-Sale	---	960	2,058,488	1,282,427	776,061	37.7%	549,032	227,029	---	---	227,029	11.0%	170,000
Beaver Bay	On- & Off-Sale	---	125	764,889	493,648	271,241	35.5%	295,287	(24,046)	54,674	---	30,628	4.0%	---
Bemidji	Off-Sale Only	---	15,707	8,351,096	5,825,865	2,525,231	30.2%	1,865,875	659,356	36,683	105,364	590,675	7.1%	1,124,197
Benson	On- & Off-Sale	---	3,440	1,391,561	955,013	436,548	31.4%	426,414	10,134	56,337	---	66,471	4.8%	---
Big Falls	On- & Off-Sale	[0]	183	349,321	153,348	195,973	56.1%	207,909	(11,936)	1,847	---	(10,089)	-2.9%	5,000
Big Lake	Off-Sale Only	---	12,773	5,416,878	3,911,795	1,505,083	27.8%	1,058,542	446,541	58,187	---	504,728	9.3%	450,210
Blackduck	On- & Off-Sale	---	820	1,772,064	979,244	792,820	44.7%	948,496	(155,676)	44,674	10,345	(121,347)	-6.8%	78,500
Blue Earth	Off-Sale Only	---	3,194	1,868,237	1,396,157	472,080	25.3%	379,463	92,617	8,112	---	100,729	5.4%	---
Boyd	On- & Off-Sale	---	141	618,956	342,048	276,908	44.7%	316,571	(39,663)	34,331	13,584	(18,916)	-3.1%	---
Braham	Off-Sale Only	---	1,771	2,009,907	1,435,271	574,636	28.6%	436,567	138,069	18,571	---	156,640	7.8%	67,000
Brandon	On- & Off-Sale	---	508	642,326	352,665	289,661	45.1%	252,729	36,932	13,152	---	50,084	7.8%	11,776
Brooklyn Center	Off-Sale Only	---	34,409	6,765,956	4,624,356	2,141,600	31.7%	2,050,364	91,236	41,160	53,224	79,172	1.2%	---
Browerville	On- & Off-Sale	---	840	582,500	324,830	257,670	44.2%	254,045	3,625	48,346	---	51,971	8.9%	9,000
Buffalo	Off-Sale Only	---	16,815	7,158,144	5,166,845	1,991,299	27.8%	1,438,766	552,533	88,509	---	641,042	9.0%	250,000

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						Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Buffalo Lake	On- & Off-Sale	---	651	468,078	273,056	195,022	41.7%	355,315	(160,293)	31,741	---	(128,552)	-27.5%	---
Butterfield	Off-Sale Only	---	601	229,843	175,207	54,636	23.8%	98,900	(44,264)	1,871	---	(42,393)	-18.4%	---
Caledonia	Off-Sale Only	---	2,739	984,186	751,646	232,540	23.6%	210,495	22,045	5,104	---	27,149	2.8%	---
Callaway	On- & Off-Sale	---	203	578,174	315,971	262,203	45.4%	193,626	68,577	709	---	69,286	12.0%	8,919
Cambridge	Off-Sale Only	---	11,039	6,458,167	4,739,209	1,718,958	26.6%	1,028,559	690,399	22,461	---	712,860	11.0%	725,000
Clarissa	On- & Off-Sale	---	665	548,783	299,855	248,928	45.4%	211,395	37,533	5,767	---	43,300	7.9%	---
Clearbrook	On- & Off-Sale	---	456	722,729	447,760	274,969	38.0%	236,449	38,520	48,698	---	87,218	12.1%	---
Cleveland	On- & Off-Sale	---	795	341,185	205,669	135,516	39.7%	189,652	(54,136)	60,656	---	6,520	1.9%	---
Columbia Heights	Off-Sale Only	---	21,570	9,668,229	7,163,818	2,504,411	25.9%	2,120,650	383,761	48,486	33,306	398,941	4.1%	152,800
Cook	Off-Sale Only	---	536	1,551,338	1,146,445	404,893	26.1%	316,201	88,692	3,747	---	92,439	6.0%	---
Cromwell	On- & Off-Sale	---	252	522,147	209,660	312,487	59.8%	236,627	75,860	1,877	---	77,737	14.9%	25,000
Dalton	Off-Sale Only	---	205	214,769	167,640	47,129	21.9%	72,311	(25,182)	3,646	---	(21,536)	-10.0%	---
Dassel	Off-Sale Only	---	1,538	1,175,261	861,936	313,325	26.7%	261,620	51,705	17,009	8,735	59,979	5.1%	---
Dawson	Off-Sale Only	---	1,466	425,368	316,514	108,854	25.6%	73,223	35,631	77,800	---	113,431	26.7%	---
De Graff	On- & Off-Sale	---	106	465,280	220,748	244,532	52.6%	264,396	(19,864)	1,888	---	(17,976)	-3.9%	(5,500)
Delano	Off-Sale Only	---	7,528	3,972,448	2,853,971	1,118,477	28.2%	771,430	347,047	12,004	2,067	356,984	9.0%	125,000
Detroit Lakes	Off-Sale Only	---	10,015	9,398,209	6,765,115	2,633,094	28.0%	1,198,533	1,434,561	52,073	23,390	1,463,244	15.6%	1,776,749
Eagle Bend	On- & Off-Sale	---	545	255,108	139,746	115,362	45.2%	155,489	(40,127)	37,025	---	(3,102)	-1.2%	---
Eden Prairie	Off-Sale Only	---	64,793	11,658,413	8,314,546	3,343,867	28.7%	2,689,336	654,531	436,982	34,248	1,057,265	9.1%	750,000
Edina	Off-Sale Only	---	54,785	12,641,168	8,431,072	4,210,096	33.3%	3,976,001	234,095	62,569	---	296,664	2.3%	995,084
Elizabeth	Off-Sale Only	---	166	504,270	405,179	99,091	19.7%	101,385	(2,294)	723	---	(1,571)	-0.3%	---
Elk River	Off-Sale Only	---	27,520	8,631,336	6,169,284	2,462,052	28.5%	1,682,377	779,675	186,691	360	966,006	11.2%	1,240,318
Elmore	Off-Sale Only	---	546	24,689	19,962	4,727	19.1%	5,462	(735)	---	---	(735)	-3.0%	(40,218)
Fairmont	Off-Sale Only	---	10,226	4,721,826	3,400,103	1,321,723	28.0%	750,794	570,929	126,794	---	697,723	14.8%	1,290,000
Farmington	Off-Sale Only	---	24,361	6,946,827	5,083,818	1,863,009	26.8%	1,236,508	626,501	112,113	39,117	699,497	10.1%	223,890
Fergus Falls	Off-Sale Only	---	14,188	7,458,133	4,980,994	2,477,139	33.2%	1,191,394	1,285,745	88,065	3,064	1,370,746	18.4%	842,773
Fifty Lakes	On- & Off-Sale	---	460	793,350	378,180	415,170	52.3%	352,867	62,303	21,780	---	84,083	10.6%	---

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						Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Finlayson	On- & Off-Sale	---	332	996,676	548,452	448,224	45.0%	425,833	22,391	47,529	4,166	65,754	6.6%	30,000
Foreston	On- & Off-Sale	[0]	576	561,022	236,556	324,466	57.8%	291,809	32,657	2,901	876	34,682	6.2%	53,910
Frazer	On- & Off-Sale	---	1,318	755,170	444,719	310,451	41.1%	207,959	102,492	650	10,820	92,322	12.2%	---
Fridley	Off-Sale Only	---	29,958	6,062,097	4,410,176	1,651,921	27.2%	1,414,542	237,379	59,691	35,777	261,293	4.3%	338,500
Gilman	On- & Off-Sale	---	261	461,219	207,081	254,138	55.1%	296,884	(42,746)	68,097	---	25,351	5.5%	12,000
Glencoe	Off-Sale Only	---	5,676	2,672,827	1,952,966	719,861	26.9%	358,632	361,229	1,827	10,093	352,963	13.2%	285,000
Glenwood	Off-Sale Only	---	2,691	1,812,475	1,327,040	485,435	26.8%	341,986	143,449	25,209	---	168,658	9.3%	60,000
Goodridge	On- & Off-Sale	---	107	422,124	203,299	218,825	51.8%	174,208	44,617	---	---	44,617	10.6%	10,000
Grand Marais	Off-Sale Only	---	1,353	2,312,455	1,697,202	615,253	26.6%	656,995	(41,742)	17,175	11,461	(36,028)	-1.6%	1,033,334
Granite Falls	Off-Sale Only	---	2,675	1,510,598	1,151,183	359,415	23.8%	230,955	128,460	17,364	---	145,824	9.7%	100,000
Hackensack	On- & Off-Sale	---	310	1,771,114	1,238,391	532,723	30.1%	504,214	28,509	27,794	---	56,303	3.2%	14,208
Hadley	On- & Off-Sale	---	62	314,571	123,198	191,373	60.8%	157,024	34,349	13,593	---	47,942	15.2%	---
Hanley Falls	On- & Off-Sale	---	238	251,145	112,207	138,938	55.3%	123,127	15,811	14,832	280	30,363	12.1%	(3,080)
Hawley	Off-Sale Only	---	2,267	1,555,119	1,124,883	430,236	27.7%	337,257	92,979	1,899	3,522	91,356	5.9%	15,000
Heron Lake	On- & Off-Sale	---	596	453,620	248,661	204,959	45.2%	163,070	41,889	4,810	---	46,699	10.3%	---
Hinckley	On- & Off-Sale	---	1,924	3,354,396	2,266,506	1,087,890	32.4%	721,204	366,686	10,429	201	376,914	11.2%	150,024
Hitterdal	On- & Off-Sale	---	213	540,515	272,398	268,117	49.6%	217,831	50,286	2,830	---	53,116	9.8%	208
Holdingford	On- & Off-Sale	---	748	296,119	144,062	152,057	51.3%	165,132	(13,075)	622	---	(12,453)	-4.2%	---
Howard Lake	On- & Off-Sale	---	2,240	1,142,898	734,112	408,786	35.8%	356,513	52,273	343	---	52,616	4.6%	---
Hutchinson	Off-Sale Only	---	14,910	7,755,855	5,905,792	1,850,063	23.9%	1,153,852	696,211	1,401	---	697,612	9.0%	550,000
Isanti	Off-Sale Only	---	7,511	5,760,312	4,257,228	1,503,084	26.1%	931,538	571,546	74,728	50,753	595,521	10.3%	533,745
Isle	On- & Off-Sale	---	824	1,029,642	698,275	331,367	32.2%	312,132	19,235	495,087	116,583	397,739	38.6%	15,000
Ivanhoe	On- & Off-Sale	---	543	561,411	313,053	248,358	44.2%	250,508	(2,150)	29,110	---	26,960	4.8%	---
Jackson	Off-Sale Only	---	3,289	1,673,472	1,208,155	465,317	27.8%	370,197	95,120	10,715	---	105,835	6.3%	56,000
Kasson	Off-Sale Only	---	7,220	1,690,339	1,303,082	387,257	22.9%	296,752	90,505	15,738	---	106,243	6.3%	16,000
Kelliher	On- & Off-Sale	---	259	611,716	347,929	263,787	43.1%	318,547	(54,760)	105,229	---	50,469	8.3%	30,000
Kenyon	On- & Off-Sale	---	1,924	850,978	572,529	278,449	32.7%	299,983	(21,534)	56,524	---	34,990	4.1%	---

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Kiester	Off-Sale Only	---	489	168,709	119,320	49,389	29.3%	53,591	(4,202)	3,825	500	(877)	-0.5%	---
Lake Park	On- & Off-Sale	---	710	1,105,601	663,363	442,238	40.0%	393,486	48,752	1,797	---	50,549	4.6%	---
Lakefield	Off-Sale Only	---	1,729	784,790	579,505	205,285	26.2%	154,008	51,277	24,442	---	75,719	9.6%	6,000
Lakeville	Off-Sale Only	---	76,746	22,647,127	16,331,345	6,315,782	27.9%	4,954,945	1,360,837	165,286	106,468	1,419,655	6.3%	1,339,950
Lancaster	On- & Off-Sale	---	356	375,990	169,638	206,352	54.9%	195,354	10,998	2,766	---	13,764	3.7%	29,435
Le Center	On- & Off-Sale	---	2,542	1,272,573	790,172	482,401	37.9%	426,120	56,281	27,655	1,555	82,381	6.5%	75,000
Lewisville	On- & Off-Sale	---	218	227,645	141,791	85,854	37.7%	129,626	(43,772)	58,643	---	14,871	6.5%	---
Lexington	Off-Sale Only	---	3,021	3,625,964	2,657,071	968,893	26.7%	788,063	180,830	27,655	---	208,485	5.7%	150,000
Lindstrom	On- & Off-Sale	---	4,957	2,860,053	1,893,885	966,168	33.8%	819,968	146,200	75,938	---	222,138	7.8%	323,852
Litchfield	Off-Sale Only	---	6,593	3,247,839	2,435,231	812,608	25.0%	492,964	319,644	7,353	---	326,997	10.1%	338,853
Long Prairie	Off-Sale Only	---	3,766	2,447,474	1,854,860	592,614	24.2%	357,892	234,722	44,573	---	279,295	11.4%	110,000
Longville	On- & Off-Sale	---	154	2,290,096	1,326,199	963,897	42.1%	701,859	262,038	3,170	---	265,208	11.6%	43,348
Lonsdale	Off-Sale Only	---	4,982	1,975,691	1,533,916	441,775	22.4%	425,869	15,906	16,662	---	32,568	1.6%	180,999
Luverne	Off-Sale Only	---	4,929	1,893,298	1,356,394	536,904	28.4%	364,472	172,432	22,503	---	194,935	10.3%	50,000
Madelia	Off-Sale Only	---	2,450	783,869	580,137	203,732	26.0%	155,206	48,526	6,761	18	55,269	7.1%	---
Madison	Off-Sale Only	---	1,522	509,684	367,090	142,594	28.0%	101,708	40,886	6,913	---	47,799	9.4%	25,000
Mahnomen	On- & Off-Sale	---	1,217	1,523,764	978,568	545,196	35.8%	511,355	33,841	28,413	---	62,254	4.1%	---
Maple Lake	Off-Sale Only	---	2,222	2,275,589	1,714,943	560,646	24.6%	481,028	79,618	26,335	---	105,953	4.7%	50,000
Mapleton	On- & Off-Sale	---	1,669	633,812	362,422	271,390	42.8%	291,328	(19,938)	100,506	---	80,568	12.7%	40,500
Marshall	Off-Sale Only	---	14,029	7,418,591	5,189,122	2,229,469	30.1%	1,068,508	1,160,961	135,198	51,525	1,244,634	16.8%	600,000
Mazeppa	On- & Off-Sale	---	893	733,399	451,164	282,235	38.5%	261,849	20,386	32,250	---	52,636	7.2%	23,265
Medford	On- & Off-Sale	---	1,348	526,180	262,260	263,920	50.2%	257,736	6,184	52,790	---	58,974	11.2%	---
Menahga	On- & Off-Sale	---	1,384	1,147,879	729,941	417,938	36.4%	299,962	117,976	18,812	---	136,788	11.9%	70,000
Mentor	On- & Off-Sale	---	101	602,257	259,144	343,113	57.0%	226,369	116,744	15,144	---	131,888	21.9%	42,000
Milaca	Off-Sale Only	---	3,049	2,986,955	2,195,212	791,743	26.5%	642,501	149,242	11,852	365	160,729	5.4%	300,000
Millerville	On- & Off-Sale	---	98	370,174	201,784	168,390	45.5%	161,634	6,756	1,407	---	8,163	2.2%	---
Miltona	On- & Off-Sale	---	447	730,072	444,727	285,345	39.1%	306,444	(21,099)	84,204	---	63,105	8.6%	---

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Montevideo	Off-Sale Only	---	5,327	2,642,298	1,905,256	737,042	27.9%	585,575	151,467	4,979	6,859	149,587	5.7%	150,000
Monticello	Off-Sale Only	---	15,464	6,493,915	4,792,223	1,701,692	26.2%	1,159,165	542,527	74,419	---	616,946	9.5%	1,000,000
Moose Lake	On- & Off-Sale	---	2,717	2,089,811	1,407,056	682,755	32.7%	507,299	175,456	---	---	175,456	8.4%	---
Mora	Off-Sale Only	---	3,786	4,531,522	3,279,609	1,251,913	27.6%	814,125	437,788	44,753	19,500	463,041	10.2%	303,693
Morris	Off-Sale Only	---	5,188	2,616,282	1,912,688	703,594	26.9%	412,167	291,427	63,581	---	355,008	13.6%	50,000
Mound	Off-Sale Only	---	9,297	3,881,104	2,705,563	1,175,541	30.3%	731,274	444,267	39,677	---	483,944	12.5%	360,000
Nevis	On- & Off-Sale	---	384	888,167	469,866	418,301	47.1%	415,828	2,473	49,666	---	52,139	5.9%	35,000
New York Mills	On- & Off-Sale	---	1,490	810,830	498,780	312,050	38.5%	315,819	(3,769)	25,973	---	22,204	2.7%	27,000
Nisswa	On- & Off-Sale	---	2,137	5,654,986	3,617,292	2,037,694	36.0%	1,576,246	461,448	1,048	15,171	447,325	7.9%	290,000
North Branch	Off-Sale Only	---	12,159	4,111,520	2,977,374	1,134,146	27.6%	1,094,282	39,864	15,733	---	55,597	1.4%	80,000
Northfield	Off-Sale Only	---	21,648	2,849,372	2,037,436	811,936	28.5%	659,859	152,077	74,548	---	226,625	8.0%	50,000
Northome	On- & Off-Sale	---	152	322,363	178,775	143,588	44.5%	144,880	(1,292)	31	---	(1,261)	-0.4%	---
Ogema	On- & Off-Sale	---	206	422,937	---	422,937	100.0%	450,187	(27,250)	3,401	---	(23,849)	-5.6%	15,000
Ogilvie	On- & Off-Sale	---	398	902,536	487,248	415,288	46.0%	384,667	30,621	1,999	---	32,620	3.6%	7,000
Okabena	On- & Off-Sale	---	204	306,667	158,605	148,062	48.3%	188,974	(40,912)	8,732	---	(32,180)	-10.5%	---
Olivia	Off-Sale Only	---	2,312	1,095,758	812,713	283,045	25.8%	327,159	(44,114)	19,343	---	(24,771)	-2.3%	---
Orr	On- & Off-Sale	---	208	722,407	414,648	307,759	42.6%	254,972	52,787	6,893	525	59,155	8.2%	21,000
Osakis	On- & Off-Sale	---	1,756	1,021,859	656,941	364,918	35.7%	347,638	17,280	79,173	---	96,453	9.4%	5,000
Palisade	On- & Off-Sale	---	163	193,865	---	193,865	100.0%	197,211	(3,346)	---	10,620	(13,966)	-7.2%	---
Park Rapids	Off-Sale Only	---	4,295	3,248,512	2,404,540	843,972	26.0%	837,795	6,177	39,315	314	45,178	1.4%	---
Paynesville	Off-Sale Only	---	2,575	1,916,331	1,478,317	438,014	22.9%	408,776	29,238	21,006	1,013	49,231	2.6%	40,000
Pelican Rapids	Off-Sale Only	---	2,568	1,563,940	1,073,185	490,755	31.4%	316,231	174,524	9,529	---	184,053	11.8%	117,987
Perham	Off-Sale Only	---	3,659	4,460,593	3,136,629	1,323,964	29.7%	703,658	620,306	141,889	1,725	760,470	17.0%	316,050
Pine City	Off-Sale Only	---	3,668	2,519,030	1,788,595	730,435	29.0%	602,912	127,523	6,498	---	134,021	5.3%	60,000
Pipestone	Off-Sale Only	---	4,040	1,988,787	1,422,969	565,818	28.5%	360,681	205,137	56,988	---	262,125	13.2%	56,000
Princeton	Off-Sale Only	---	5,421	5,650,062	4,111,069	1,538,993	27.2%	656,366	882,627	201,651	---	1,084,278	19.2%	151,650
Proctor	Off-Sale Only	---	3,096	1,287,604	930,430	357,174	27.7%	317,385	39,789	8,598	---	48,387	3.8%	5,286

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Table 5
Comparison of City Liquor Store Operations - 2024

Name of City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
						Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Randall	On- & Off-Sale	---	608	313,527	218,118	95,409	30.4%	43,836	51,573	383,499	---	435,072	138.8%	---
Ranier	On- & Off-Sale	---	584	471,282	202,040	269,242	57.1%	274,696	(5,454)	30,460	---	25,006	5.3%	20,000
Redwood Falls	Off-Sale Only	---	5,036	2,630,116	1,929,268	700,848	26.6%	670,124	30,724	16,118	---	46,842	1.8%	120,000
Remer	On- & Off-Sale	---	406	1,150,614	720,769	429,845	37.4%	378,110	51,735	4,238	---	55,973	4.9%	32,000
Richfield	Off-Sale Only	---	38,482	14,024,984	9,920,096	4,104,888	29.3%	2,769,762	1,335,126	138,405	---	1,473,531	10.5%	860,088
Robbinsdale	Off-Sale Only	---	14,924	4,245,255	3,055,291	1,189,964	28.0%	1,168,346	21,618	17,808	58,098	(18,672)	-0.4%	25,000
Rogers	On- & Off-Sale	---	16,190	4,665,478	3,105,076	1,560,402	33.4%	1,397,328	163,074	1,166,841	---	1,329,915	28.5%	241,359
Roseau	Off-Sale Only	---	2,747	2,195,721	1,585,678	610,043	27.8%	373,186	236,857	769	---	237,626	10.8%	220,000
Russell	On- & Off-Sale	---	347	613,800	300,397	313,403	51.1%	339,685	(26,282)	30,064	6,530	(2,748)	-0.4%	---
Sacred Heart	On- & Off-Sale	---	490	637,676	380,731	256,945	40.3%	328,134	(71,189)	23,433	19,117	(66,873)	-10.5%	---
Saint Anthony	Off-Sale Only	---	10,195	6,974,493	5,118,694	1,855,799	26.6%	1,446,124	409,675	81,017	215	490,477	7.0%	275,000
Saint Francis	Off-Sale Only	---	8,483	3,263,226	2,354,198	909,028	27.9%	709,993	199,035	81,227	---	280,262	8.6%	65,000
Saint James	Off-Sale Only	---	4,720	1,250,924	842,741	408,183	32.6%	297,953	110,230	23,275	---	133,505	10.7%	122,414
Sauk Rapids	Off-Sale Only	---	13,893	3,825,457	2,884,804	940,653	24.6%	701,261	239,392	75,221	---	314,613	8.2%	135,000
Savage	Off-Sale Only	---	33,262	6,989,478	5,072,494	1,916,984	27.4%	1,561,298	355,686	133,622	---	489,308	7.0%	460,850
Sebeka	On- & Off-Sale	---	750	684,688	398,537	286,151	41.8%	309,908	(23,757)	---	69	(23,826)	-3.5%	---
Sherburn	On- & Off-Sale	---	1,043	861,356	498,862	362,494	42.1%	418,563	(56,069)	42,769	---	(13,300)	-1.5%	---
Silver Bay	On- & Off-Sale	---	1,800	1,323,006	741,359	581,647	44.0%	590,023	(8,376)	11,121	1,423	1,322	0.1%	27,300
Silver Lake	On- & Off-Sale	---	857	598,735	312,704	286,031	47.8%	288,982	(2,951)	33,647	3,291	27,405	4.6%	10,000
Stacy	On- & Off-Sale	---	4,648	4,175,700	2,811,888	1,363,812	32.7%	1,264,491	99,321	130,105	13,904	215,522	5.2%	100,000
Thief River Falls	Off-Sale Only	---	8,678	5,028,463	3,813,647	1,214,816	24.2%	890,486	324,330	42,879	---	367,209	7.3%	334,779
Tracy	Off-Sale Only	---	2,056	933,598	619,823	313,775	33.6%	275,741	38,034	8,211	---	46,245	5.0%	50,000
Twin Valley	On- & Off-Sale	---	702	613,407	345,382	268,025	43.7%	292,968	(24,943)	7,508	---	(17,435)	-2.8%	12,500
Two Harbors	Off-Sale Only	---	3,508	2,875,717	2,182,431	693,286	24.1%	718,176	(24,890)	42,424	---	17,534	0.6%	1,901
Ulen	On- & Off-Sale	---	474	619,840	353,404	266,436	43.0%	247,278	19,158	33,561	3,332	49,387	8.0%	83
Underwood	Off-Sale Only	---	361	874,117	620,004	254,113	29.1%	188,907	65,206	1,228	5,764	60,670	6.9%	---
Vergas	Off-Sale Only	---	344	934,316	684,360	249,956	26.8%	189,390	60,566	3,760	---	64,326	6.9%	25,000

Footnotes:

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Table 5
Comparison of City Liquor Store Operations - 2024

Name of City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
						Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Verndale	On- & Off-Sale	---	507	447,079	185,838	261,241	58.4%	199,630	61,611	689	---	62,300	13.9%	---
Wadena	Off-Sale Only	---	4,347	2,767,187	2,008,371	758,816	27.4%	594,818	163,998	20,797	---	184,795	6.7%	130,000
Walker	Off-Sale Only	---	990	1,062,208	747,789	314,419	29.6%	239,772	74,647	10,651	---	85,298	8.0%	---
Walnut Grove	On- & Off-Sale	---	737	568,285	295,434	272,851	48.0%	274,940	(2,089)	23,627	112	21,426	3.8%	---
Warroad	Off-Sale Only	---	1,979	2,398,369	1,706,231	692,138	28.9%	511,294	180,844	16,600	---	197,444	8.2%	85,000
Waverly	On- & Off-Sale	---	2,234	1,132,073	766,976	365,097	32.3%	325,233	39,864	---	---	39,864	3.5%	---
Wayzata	On- & Off-Sale	---	4,589	7,086,024	3,464,938	3,621,086	51.1%	3,325,760	295,326	137,363	26,712	405,977	5.7%	545,608
Wells	Off-Sale Only	---	2,422	1,176,831	851,583	325,248	27.6%	220,156	105,092	11,132	11,464	104,760	8.9%	---
West Concord	On- & Off-Sale	---	847	367,753	189,151	178,602	48.6%	214,426	(35,824)	36,736	---	912	0.2%	---
Windom	Off-Sale Only	---	4,809	2,237,978	1,605,854	632,124	28.2%	552,029	80,095	26,222	18,818	87,499	3.9%	100,000
Wolf Lake	On- & Off-Sale	[0]	73	256,812	142,379	114,433	44.6%	147,412	(32,979)	25,912	---	(7,067)	-2.8%	---
Worthington	Off-Sale Only	---	13,742	5,235,188	3,876,676	1,358,512	25.9%	811,429	547,083	26,693	9,866	563,910	10.8%	275,000
Off-Sale Only			921,085	\$352,853,290	\$254,874,957	\$97,978,333	27.8%	\$72,268,922	\$25,709,411	\$4,649,272	\$751,346	\$29,607,337	8.4%	\$23,637,382
On- & Off-Sale			89,155	\$83,540,401	\$49,172,764	\$34,367,637	41.1%	\$31,702,977	\$2,664,660	\$4,226,166	\$306,192	\$6,584,634	7.9%	\$2,690,704
All Stores			1,010,240	\$436,393,691	\$304,047,721	\$132,345,970	30.3%	\$103,971,899	\$28,374,071	\$8,875,438	\$1,057,538	\$36,191,971	8.3%	\$26,328,086

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Table 6
Comparison of City Liquor Store Operations - 2024
Ranked by Gross Sales

Ranking	Name of City	Type of Store	Foot-notes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
1	Lakeville	Off-Sale Only	---	76,746	22,647,127	16,331,345	6,315,782	27.9%	4,954,945	1,360,837	165,286	106,468	1,419,655	6.3%	1,339,950
2	Richfield	Off-Sale Only	---	38,482	14,024,984	9,920,096	4,104,888	29.3%	2,769,762	1,335,126	138,405	---	1,473,531	10.5%	860,088
3	Edina	Off-Sale Only	---	54,785	12,641,168	8,431,072	4,210,096	33.3%	3,976,001	234,095	62,569	---	296,664	2.3%	995,084
4	Eden Prairie	Off-Sale Only	---	64,793	11,658,413	8,314,546	3,343,867	28.7%	2,689,336	654,531	436,982	34,248	1,057,265	9.1%	750,000
5	Apple Valley	Off-Sale Only	---	56,361	11,087,409	7,766,504	3,320,905	30.0%	2,328,096	992,809	95,124	9,235	1,078,698	9.7%	885,000
6	Columbia Heights	Off-Sale Only	---	21,570	9,668,229	7,163,818	2,504,411	25.9%	2,120,650	383,761	48,486	33,306	398,941	4.1%	152,800
7	Detroit Lakes	Off-Sale Only	---	10,015	9,398,209	6,765,115	2,633,094	28.0%	1,198,533	1,434,561	52,073	23,390	1,463,244	15.6%	1,776,749
8	Elk River	Off-Sale Only	---	27,520	8,631,336	6,169,284	2,462,052	28.5%	1,682,377	779,675	186,691	360	966,006	11.2%	1,240,318
9	Bemidji	Off-Sale Only	---	15,707	8,351,096	5,825,865	2,525,231	30.2%	1,865,875	659,356	36,683	105,364	590,675	7.1%	1,124,197
10	Alexandria	Off-Sale Only	---	14,998	7,898,331	5,939,534	1,958,797	24.8%	1,442,686	516,111	86,623	3,000	599,734	7.6%	440,000
11	Hutchinson	Off-Sale Only	---	14,910	7,755,855	5,905,792	1,850,063	23.9%	1,153,852	696,211	1,401	---	697,612	9.0%	550,000
12	Fergus Falls	Off-Sale Only	---	14,188	7,458,133	4,980,994	2,477,139	33.2%	1,191,394	1,285,745	88,065	3,064	1,370,746	18.4%	842,773
13	Marshall	Off-Sale Only	---	14,029	7,418,591	5,189,122	2,229,469	30.1%	1,068,508	1,160,961	135,198	51,525	1,244,634	16.8%	600,000
14	Buffalo	Off-Sale Only	---	16,815	7,158,144	5,166,845	1,991,299	27.8%	1,438,766	552,533	88,509	---	641,042	9.0%	250,000
15	Wayzata	On- & Off-Sale	---	4,589	7,086,024	3,464,938	3,621,086	51.1%	3,325,760	295,326	137,363	26,712	405,977	5.7%	545,608
16	Savage	Off-Sale Only	---	33,262	6,989,478	5,072,494	1,916,984	27.4%	1,561,298	355,686	133,622	---	489,308	7.0%	460,850
17	Saint Anthony	Off-Sale Only	---	10,195	6,974,493	5,118,694	1,855,799	26.6%	1,446,124	409,675	81,017	215	490,477	7.0%	275,000
18	Farmington	Off-Sale Only	---	24,361	6,946,827	5,083,818	1,863,009	26.8%	1,236,508	626,501	112,113	39,117	699,497	10.1%	223,890
19	Brooklyn Center	Off-Sale Only	---	34,409	6,765,956	4,624,356	2,141,600	31.7%	2,050,364	91,236	41,160	53,224	79,172	1.2%	---
20	Monticello	Off-Sale Only	---	15,464	6,493,915	4,792,223	1,701,692	26.2%	1,159,165	542,527	74,419	---	616,946	9.5%	1,000,000
21	Cambridge	Off-Sale Only	---	11,039	6,458,167	4,739,209	1,718,958	26.6%	1,028,559	690,399	22,461	---	712,860	11.0%	725,000
22	Fridley	Off-Sale Only	---	29,958	6,062,097	4,410,176	1,651,921	27.2%	1,414,542	237,379	59,691	35,777	261,293	4.3%	338,500
23	Isanti	Off-Sale Only	---	7,511	5,760,312	4,257,228	1,503,084	26.1%	931,538	571,546	74,728	50,753	595,521	10.3%	533,745
24	Nisswa	On- & Off-Sale	---	2,137	5,654,986	3,617,292	2,037,694	36.0%	1,576,246	461,448	1,048	15,171	447,325	7.9%	290,000
25	Princeton	Off-Sale Only	---	5,421	5,650,062	4,111,069	1,538,993	27.2%	656,366	882,627	201,651	---	1,084,278	19.2%	151,650
26	Big Lake	Off-Sale Only	---	12,773	5,416,878	3,911,795	1,505,083	27.8%	1,058,542	446,541	58,187	---	504,728	9.3%	450,210
27	Worthington	Off-Sale Only	---	13,742	5,235,188	3,876,676	1,358,512	25.9%	811,429	547,083	26,693	9,866	563,910	10.8%	275,000

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Table 6
Comparison of City Liquor Store Operations - 2024
Ranked by Gross Sales

Ranking	Name of City	Type of Store	Foot-notes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
28	Thief River Falls	Off-Sale Only	---	8,678	5,028,463	3,813,647	1,214,816	24.2%	890,486	324,330	42,879	---	367,209	7.3%	334,779
29	Fairmont	Off-Sale Only	---	10,226	4,721,826	3,400,103	1,321,723	28.0%	750,794	570,929	126,794	---	697,723	14.8%	1,290,000
30	Rogers	On- & Off-Sale	---	16,190	4,665,478	3,105,076	1,560,402	33.4%	1,397,328	163,074	1,166,841	---	1,329,915	28.5%	241,359
31	Mora	Off-Sale Only	---	3,786	4,531,522	3,279,609	1,251,913	27.6%	814,125	437,788	44,753	19,500	463,041	10.2%	303,693
32	Perham	Off-Sale Only	---	3,659	4,460,593	3,136,629	1,323,964	29.7%	703,658	620,306	141,889	1,725	760,470	17.0%	316,050
33	Robbinsdale	Off-Sale Only	---	14,924	4,245,255	3,055,291	1,189,964	28.0%	1,168,346	21,618	17,808	58,098	(18,672)	-0.4%	25,000
34	Stacy	On- & Off-Sale	---	4,648	4,175,700	2,811,888	1,363,812	32.7%	1,264,491	99,321	130,105	13,904	215,522	5.2%	100,000
35	North Branch	Off-Sale Only	---	12,159	4,111,520	2,977,374	1,134,146	27.6%	1,094,282	39,864	15,733	---	55,597	1.4%	80,000
36	Delano	Off-Sale Only	---	7,528	3,972,448	2,853,971	1,118,477	28.2%	771,430	347,047	12,004	2,067	356,984	9.0%	125,000
37	Mound	Off-Sale Only	---	9,297	3,881,104	2,705,563	1,175,541	30.3%	731,274	444,267	39,677	---	483,944	12.5%	360,000
38	Sauk Rapids	Off-Sale Only	---	13,893	3,825,457	2,884,804	940,653	24.6%	701,261	239,392	75,221	---	314,613	8.2%	135,000
39	Lexington	Off-Sale Only	---	3,021	3,625,964	2,657,071	968,893	26.7%	788,063	180,830	27,655	---	208,485	5.7%	150,000
40	Hinckley	On- & Off-Sale	---	1,924	3,354,396	2,266,506	1,087,890	32.4%	721,204	366,686	10,429	201	376,914	11.2%	150,024
41	Saint Francis	Off-Sale Only	---	8,483	3,263,226	2,354,198	909,028	27.9%	709,993	199,035	81,227	---	280,262	8.6%	65,000
42	Park Rapids	Off-Sale Only	---	4,295	3,248,512	2,404,540	843,972	26.0%	837,795	6,177	39,315	314	45,178	1.4%	---
43	Litchfield	Off-Sale Only	---	6,593	3,247,839	2,435,231	812,608	25.0%	492,964	319,644	7,353	---	326,997	10.1%	338,853
44	Milaca	Off-Sale Only	---	3,049	2,986,955	2,195,212	791,743	26.5%	642,501	149,242	11,852	365	160,729	5.4%	300,000
45	Two Harbors	Off-Sale Only	---	3,508	2,875,717	2,182,431	693,286	24.1%	718,176	(24,890)	42,424	---	17,534	0.6%	1,901
46	Lindstrom	On- & Off-Sale	---	4,957	2,860,053	1,893,885	966,168	33.8%	819,968	146,200	75,938	---	222,138	7.8%	323,852
47	Northfield	Off-Sale Only	---	21,648	2,849,372	2,037,436	811,936	28.5%	659,859	152,077	74,548	---	226,625	8.0%	50,000
48	Wadena	Off-Sale Only	---	4,347	2,767,187	2,008,371	758,816	27.4%	594,818	163,998	20,797	---	184,795	6.7%	130,000
49	Glencoe	Off-Sale Only	---	5,676	2,672,827	1,952,966	719,861	26.9%	358,632	361,229	1,827	10,093	352,963	13.2%	285,000
50	Montevideo	Off-Sale Only	---	5,327	2,642,298	1,905,256	737,042	27.9%	585,575	151,467	4,979	6,859	149,587	5.7%	150,000
51	Redwood Falls	Off-Sale Only	---	5,036	2,630,116	1,929,268	700,848	26.6%	670,124	30,724	16,118	---	46,842	1.8%	120,000
52	Morris	Off-Sale Only	---	5,188	2,616,282	1,912,688	703,594	26.9%	412,167	291,427	63,581	---	355,008	13.6%	50,000
53	Pine City	Off-Sale Only	---	3,668	2,519,030	1,788,595	730,435	29.0%	602,912	127,523	6,498	---	134,021	5.3%	60,000
54	Long Prairie	Off-Sale Only	---	3,766	2,447,474	1,854,860	592,614	24.2%	357,892	234,722	44,573	---	279,295	11.4%	110,000

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							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
55	Warroad	Off-Sale Only	---	1,979	2,398,369	1,706,231	692,138	28.9%	511,294	180,844	16,600	---	197,444	8.2%	85,000
56	Grand Marais	Off-Sale Only	---	1,353	2,312,455	1,697,202	615,253	26.6%	656,995	(41,742)	17,175	11,461	(36,028)	-1.6%	1,033,334
57	Longville	On- & Off-Sale	---	154	2,290,096	1,326,199	963,897	42.1%	701,859	262,038	3,170	---	265,208	11.6%	43,348
58	Maple Lake	Off-Sale Only	---	2,222	2,275,589	1,714,943	560,646	24.6%	481,028	79,618	26,335	---	105,953	4.7%	50,000
59	Windom	Off-Sale Only	---	4,809	2,237,978	1,605,854	632,124	28.2%	552,029	80,095	26,222	18,818	87,499	3.9%	100,000
60	Anoka	Off-Sale Only	---	18,402	2,229,039	1,653,358	575,681	25.8%	819,529	(243,848)	583,731	---	339,883	15.2%	20,000
61	Roseau	Off-Sale Only	---	2,747	2,195,721	1,585,678	610,043	27.8%	373,186	236,857	769	---	237,626	10.8%	220,000
62	Battle Lake	Off-Sale Only	---	907	2,182,109	1,585,986	596,123	27.3%	414,137	181,986	16,508	6,495	191,999	8.8%	56,000
63	Moose Lake	On- & Off-Sale	---	2,717	2,089,811	1,407,056	682,755	32.7%	507,299	175,456	---	---	175,456	8.4%	---
64	Baudette	On- & Off-Sale	---	960	2,058,488	1,282,427	776,061	37.7%	549,032	227,029	---	---	227,029	11.0%	170,000
65	Braham	Off-Sale Only	---	1,771	2,009,907	1,435,271	574,636	28.6%	436,567	138,069	18,571	---	156,640	7.8%	67,000
66	Pipestone	Off-Sale Only	---	4,040	1,988,787	1,422,969	565,818	28.5%	360,681	205,137	56,988	---	262,125	13.2%	56,000
67	Lonsdale	Off-Sale Only	---	4,982	1,975,691	1,533,916	441,775	22.4%	425,869	15,906	16,662	---	32,568	1.6%	180,999
68	Paynesville	Off-Sale Only	---	2,575	1,916,331	1,478,317	438,014	22.9%	408,776	29,238	21,006	1,013	49,231	2.6%	40,000
69	Luverne	Off-Sale Only	---	4,929	1,893,298	1,356,394	536,904	28.4%	364,472	172,432	22,503	---	194,935	10.3%	50,000
70	Blue Earth	Off-Sale Only	---	3,194	1,868,237	1,396,157	472,080	25.3%	379,463	92,617	8,112	---	100,729	5.4%	---
71	Bagley	Off-Sale Only	---	1,283	1,839,869	1,344,813	495,056	26.9%	371,501	123,555	3,480	10,227	116,808	6.3%	16,500
72	Glenwood	Off-Sale Only	---	2,691	1,812,475	1,327,040	485,435	26.8%	341,986	143,449	25,209	---	168,658	9.3%	60,000
73	Blackduck	On- & Off-Sale	---	820	1,772,064	979,244	792,820	44.7%	948,496	(155,676)	44,674	10,345	(121,347)	-6.8%	78,500
74	Hackensack	On- & Off-Sale	---	310	1,771,114	1,238,391	532,723	30.1%	504,214	28,509	27,794	---	56,303	3.2%	14,208
75	Kasson	Off-Sale Only	---	7,220	1,690,339	1,303,082	387,257	22.9%	296,752	90,505	15,738	---	106,243	6.3%	16,000
76	Jackson	Off-Sale Only	---	3,289	1,673,472	1,208,155	465,317	27.8%	370,197	95,120	10,715	---	105,835	6.3%	56,000
77	Pelican Rapids	Off-Sale Only	---	2,568	1,563,940	1,073,185	490,755	31.4%	316,231	174,524	9,529	---	184,053	11.8%	117,987
78	Hawley	Off-Sale Only	---	2,267	1,555,119	1,124,883	430,236	27.7%	337,257	92,979	1,899	3,522	91,356	5.9%	15,000
79	Cook	Off-Sale Only	---	536	1,551,338	1,146,445	404,893	26.1%	316,201	88,692	3,747	---	92,439	6.0%	---
80	Mahnomen	On- & Off-Sale	---	1,217	1,523,764	978,568	545,196	35.8%	511,355	33,841	28,413	---	62,254	4.1%	---
81	Aitkin	Off-Sale Only	---	2,231	1,518,357	1,112,680	405,677	26.7%	295,494	110,183	18,155	---	128,338	8.5%	78,000

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							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
82	Granite Falls	Off-Sale Only	---	2,675	1,510,598	1,151,183	359,415	23.8%	230,955	128,460	17,364	---	145,824	9.7%	100,000
83	Benson	On- & Off-Sale	---	3,440	1,391,561	955,013	436,548	31.4%	426,414	10,134	56,337	---	66,471	4.8%	---
84	Silver Bay	On- & Off-Sale	---	1,800	1,323,006	741,359	581,647	44.0%	590,023	(8,376)	11,121	1,423	1,322	0.1%	27,300
85	Proctor	Off-Sale Only	---	3,096	1,287,604	930,430	357,174	27.7%	317,385	39,789	8,598	---	48,387	3.8%	5,286
86	Le Center	On- & Off-Sale	---	2,542	1,272,573	790,172	482,401	37.9%	426,120	56,281	27,655	1,555	82,381	6.5%	75,000
87	Saint James	Off-Sale Only	---	4,720	1,250,924	842,741	408,183	32.6%	297,953	110,230	23,275	---	133,505	10.7%	122,414
88	Barnesville	Off-Sale Only	---	2,772	1,249,475	942,703	306,772	24.6%	218,371	88,401	10,620	15,396	83,625	6.7%	5,000
89	Wells	Off-Sale Only	---	2,422	1,176,831	851,583	325,248	27.6%	220,156	105,092	11,132	11,464	104,760	8.9%	---
90	Dassel	Off-Sale Only	---	1,538	1,175,261	861,936	313,325	26.7%	261,620	51,705	17,009	8,735	59,979	5.1%	---
91	Remer	On- & Off-Sale	---	406	1,150,614	720,769	429,845	37.4%	378,110	51,735	4,238	---	55,973	4.9%	32,000
92	Menahga	On- & Off-Sale	---	1,384	1,147,879	729,941	417,938	36.4%	299,962	117,976	18,812	---	136,788	11.9%	70,000
93	Howard Lake	On- & Off-Sale	---	2,240	1,142,898	734,112	408,786	35.8%	356,513	52,273	343	---	52,616	4.6%	---
94	Waverly	On- & Off-Sale	---	2,234	1,132,073	766,976	365,097	32.3%	325,233	39,864	---	---	39,864	3.5%	---
95	Lake Park	On- & Off-Sale	---	710	1,105,601	663,363	442,238	40.0%	393,486	48,752	1,797	---	50,549	4.6%	---
96	Olivia	Off-Sale Only	---	2,312	1,095,758	812,713	283,045	25.8%	327,159	(44,114)	19,343	---	(24,771)	-2.3%	---
97	Walker	Off-Sale Only	---	990	1,062,208	747,789	314,419	29.6%	239,772	74,647	10,651	---	85,298	8.0%	---
98	Isle	On- & Off-Sale	---	824	1,029,642	698,275	331,367	32.2%	312,132	19,235	495,087	116,583	397,739	38.6%	15,000
99	Osakis	On- & Off-Sale	---	1,756	1,021,859	656,941	364,918	35.7%	347,638	17,280	79,173	---	96,453	9.4%	5,000
100	Finlayson	On- & Off-Sale	---	332	996,676	548,452	448,224	45.0%	425,833	22,391	47,529	4,166	65,754	6.6%	30,000
101	Caledonia	Off-Sale Only	---	2,739	984,186	751,646	232,540	23.6%	210,495	22,045	5,104	---	27,149	2.8%	---
102	Vergas	Off-Sale Only	---	344	934,316	684,360	249,956	26.8%	189,390	60,566	3,760	---	64,326	6.9%	25,000
103	Tracy	Off-Sale Only	---	2,056	933,598	619,823	313,775	33.6%	275,741	38,034	8,211	---	46,245	5.0%	50,000
104	Ogilvie	On- & Off-Sale	---	398	902,536	487,248	415,288	46.0%	384,667	30,621	1,999	---	32,620	3.6%	7,000
105	Nevis	On- & Off-Sale	---	384	888,167	469,866	418,301	47.1%	415,828	2,473	49,666	---	52,139	5.9%	35,000
106	Underwood	Off-Sale Only	---	361	874,117	620,004	254,113	29.1%	188,907	65,206	1,228	5,764	60,670	6.9%	---
107	Sherburn	On- & Off-Sale	---	1,043	861,356	498,862	362,494	42.1%	418,563	(56,069)	42,769	---	(13,300)	-1.5%	---
108	Kenyon	On- & Off-Sale	---	1,924	850,978	572,529	278,449	32.7%	299,983	(21,534)	56,524	---	34,990	4.1%	---

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							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
109	New York Mills	On- & Off-Sale	---	1,490	810,830	498,780	312,050	38.5%	315,819	(3,769)	25,973	---	22,204	2.7%	27,000
110	Barnum	On- & Off-Sale	---	618	807,187	483,084	324,103	40.2%	295,101	29,002	50,364	42,870	36,496	4.5%	---
111	Fifty Lakes	On- & Off-Sale	---	460	793,350	378,180	415,170	52.3%	352,867	62,303	21,780	---	84,083	10.6%	---
112	Lakefield	Off-Sale Only	---	1,729	784,790	579,505	205,285	26.2%	154,008	51,277	24,442	---	75,719	9.6%	6,000
113	Madelia	Off-Sale Only	---	2,450	783,869	580,137	203,732	26.0%	155,206	48,526	6,761	18	55,269	7.1%	---
114	Beaver Bay	On- & Off-Sale	---	125	764,889	493,648	271,241	35.5%	295,287	(24,046)	54,674	---	30,628	4.0%	---
115	Frazee	On- & Off-Sale	---	1,318	755,170	444,719	310,451	41.1%	207,959	102,492	650	10,820	92,322	12.2%	---
116	Mazeppa	On- & Off-Sale	---	893	733,399	451,164	282,235	38.5%	261,849	20,386	32,250	---	52,636	7.2%	23,265
117	Miltona	On- & Off-Sale	---	447	730,072	444,727	285,345	39.1%	306,444	(21,099)	84,204	---	63,105	8.6%	---
118	Clearbrook	On- & Off-Sale	---	456	722,729	447,760	274,969	38.0%	236,449	38,520	48,698	---	87,218	12.1%	---
119	Orr	On- & Off-Sale	---	208	722,407	414,648	307,759	42.6%	254,972	52,787	6,893	525	59,155	8.2%	21,000
120	Sebeka	On- & Off-Sale	---	750	684,688	398,537	286,151	41.8%	309,908	(23,757)	---	69	(23,826)	-3.5%	---
121	Brandon	On- & Off-Sale	---	508	642,326	352,665	289,661	45.1%	252,729	36,932	13,152	---	50,084	7.8%	11,776
122	Appleton	Off-Sale Only	---	1,366	640,569	472,851	167,718	26.2%	163,640	4,078	---	---	4,078	0.6%	---
123	Sacred Heart	On- & Off-Sale	---	490	637,676	380,731	256,945	40.3%	328,134	(71,189)	23,433	19,117	(66,873)	-10.5%	---
124	Mapleton	On- & Off-Sale	---	1,669	633,812	362,422	271,390	42.8%	291,328	(19,938)	100,506	---	80,568	12.7%	40,500
125	Ada	Off-Sale Only	---	1,716	622,049	449,298	172,751	27.8%	189,596	(16,845)	---	---	(16,845)	-2.7%	---
126	Ulen	On- & Off-Sale	---	474	619,840	353,404	266,436	43.0%	247,278	19,158	33,561	3,332	49,387	8.0%	83
127	Boyd	On- & Off-Sale	---	141	618,956	342,048	276,908	44.7%	316,571	(39,663)	34,331	13,584	(18,916)	-3.1%	---
128	Russell	On- & Off-Sale	---	347	613,800	300,397	313,403	51.1%	339,685	(26,282)	30,064	6,530	(2,748)	-0.4%	---
129	Twin Valley	On- & Off-Sale	---	702	613,407	345,382	268,025	43.7%	292,968	(24,943)	7,508	---	(17,435)	-2.8%	12,500
130	Kelliher	On- & Off-Sale	---	259	611,716	347,929	263,787	43.1%	318,547	(54,760)	105,229	---	50,469	8.3%	30,000
131	Mentor	On- & Off-Sale	---	101	602,257	259,144	343,113	57.0%	226,369	116,744	15,144	---	131,888	21.9%	42,000
132	Silver Lake	On- & Off-Sale	---	857	598,735	312,704	286,031	47.8%	288,982	(2,951)	33,647	3,291	27,405	4.6%	10,000
133	Browerville	On- & Off-Sale	---	840	582,500	324,830	257,670	44.2%	254,045	3,625	48,346	---	51,971	8.9%	9,000
134	Callaway	On- & Off-Sale	---	203	578,174	315,971	262,203	45.4%	193,626	68,577	709	---	69,286	12.0%	8,919
135	Walnut Grove	On- & Off-Sale	---	737	568,285	295,434	272,851	48.0%	274,940	(2,089)	23,627	112	21,426	3.8%	---

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							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
136	Ivanhoe	On- & Off-Sale	---	543	561,411	313,053	248,358	44.2%	250,508	(2,150)	29,110	---	26,960	4.8%	---
137	Foreston	On- & Off-Sale	[0]	576	561,022	236,556	324,466	57.8%	291,809	32,657	2,901	876	34,682	6.2%	53,910
138	Clarissa	On- & Off-Sale	---	665	548,783	299,855	248,928	45.4%	211,395	37,533	5,767	---	43,300	7.9%	---
139	Hitterdal	On- & Off-Sale	---	213	540,515	272,398	268,117	49.6%	217,831	50,286	2,830	---	53,116	9.8%	208
140	Medford	On- & Off-Sale	---	1,348	526,180	262,260	263,920	50.2%	257,736	6,184	52,790	---	58,974	11.2%	---
141	Cromwell	On- & Off-Sale	---	252	522,147	209,660	312,487	59.8%	236,627	75,860	1,877	---	77,737	14.9%	25,000
142	Madison	Off-Sale Only	---	1,522	509,684	367,090	142,594	28.0%	101,708	40,886	6,913	---	47,799	9.4%	25,000
143	Akeley	On- & Off-Sale	---	413	507,512	233,763	273,749	53.9%	249,548	24,201	1,403	---	25,604	5.0%	12,500
144	Elizabeth	Off-Sale Only	---	166	504,270	405,179	99,091	19.7%	101,385	(2,294)	723	---	(1,571)	-0.3%	---
145	Ranier	On- & Off-Sale	---	584	471,282	202,040	269,242	57.1%	274,696	(5,454)	30,460	---	25,006	5.3%	20,000
146	Buffalo Lake	On- & Off-Sale	---	651	468,078	273,056	195,022	41.7%	355,315	(160,293)	31,741	---	(128,552)	-27.5%	---
147	De Graff	On- & Off-Sale	---	106	465,280	220,748	244,532	52.6%	264,396	(19,864)	1,888	---	(17,976)	-3.9%	(5,500)
148	Gilman	On- & Off-Sale	---	261	461,219	207,081	254,138	55.1%	296,884	(42,746)	68,097	---	25,351	5.5%	12,000
149	Heron Lake	On- & Off-Sale	---	596	453,620	248,661	204,959	45.2%	163,070	41,889	4,810	---	46,699	10.3%	---
150	Verndale	On- & Off-Sale	---	507	447,079	185,838	261,241	58.4%	199,630	61,611	689	---	62,300	13.9%	---
151	Dawson	Off-Sale Only	---	1,466	425,368	316,514	108,854	25.6%	73,223	35,631	77,800	---	113,431	26.7%	---
152	Ogema	On- & Off-Sale	---	206	422,937		422,937	100.0%	450,187	(27,250)	3,401	---	(23,849)	-5.6%	15,000
153	Goodridge	On- & Off-Sale	---	107	422,124	203,299	218,825	51.8%	174,208	44,617	---	---	44,617	10.6%	10,000
154	Balaton	On- & Off-Sale	---	591	384,391	263,636	120,755	31.4%	152,318	(31,563)	10,764	---	(20,799)	-5.4%	1
155	Lancaster	On- & Off-Sale	---	356	375,990	169,638	206,352	54.9%	195,354	10,998	2,766	---	13,764	3.7%	29,435
156	Millerville	On- & Off-Sale	---	98	370,174	201,784	168,390	45.5%	161,634	6,756	1,407	---	8,163	2.2%	---
157	West Concord	On- & Off-Sale	---	847	367,753	189,151	178,602	48.6%	214,426	(35,824)	36,736	---	912	0.2%	---
158	Big Falls	On- & Off-Sale	[0]	183	349,321	153,348	195,973	56.1%	207,909	(11,936)	1,847	---	(10,089)	-2.9%	5,000
159	Cleveland	On- & Off-Sale	---	795	341,185	205,669	135,516	39.7%	189,652	(54,136)	60,656	---	6,520	1.9%	---
160	Northome	On- & Off-Sale	---	152	322,363	178,775	143,588	44.5%	144,880	(1,292)	31	---	(1,261)	-0.4%	---
161	Hadley	On- & Off-Sale	---	62	314,571	123,198	191,373	60.8%	157,024	34,349	13,593	---	47,942	15.2%	---
162	Randall	On- & Off-Sale	---	608	313,527	218,118	95,409	30.4%	43,836	51,573	383,499	---	435,072	138.8%	---

Footnotes:

- [0] Information is taken from a cash receipts and disbursements statement.
- * Net transfers are calculated by subtracting transfers in from transfers out. A positive amount indicates a greater level of transfers out than in.

Table 6
Comparison of City Liquor Store Operations - 2024
Ranked by Gross Sales

Ranking	Name of City	Type of Store	Foot-notes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
163	Okabena	On- & Off-Sale	---	204	306,667	158,605	148,062	48.3%	188,974	(40,912)	8,732	---	(32,180)	-10.5%	---
164	Holdingsford	On- & Off-Sale	---	748	296,119	144,062	152,057	51.3%	165,132	(13,075)	622	---	(12,453)	-4.2%	---
165	Avoca	On- & Off-Sale	---	113	268,978	108,733	160,245	59.6%	145,519	14,726	17,769	4,106	28,389	10.6%	26,988
166	Wolf Lake	On- & Off-Sale	[0]	73	256,812	142,379	114,433	44.6%	147,412	(32,979)	25,912	---	(7,067)	-2.8%	---
167	Eagle Bend	On- & Off-Sale	---	545	255,108	139,746	115,362	45.2%	155,489	(40,127)	37,025	---	(3,102)	-1.2%	---
168	Hanley Falls	On- & Off-Sale	---	238	251,145	112,207	138,938	55.3%	123,127	15,811	14,832	280	30,363	12.1%	(3,080)
169	Butterfield	Off-Sale Only	---	601	229,843	175,207	54,636	23.8%	98,900	(44,264)	1,871	---	(42,393)	-18.4%	---
170	Lewisville	On- & Off-Sale	---	218	227,645	141,791	85,854	37.7%	129,626	(43,772)	58,643	---	14,871	6.5%	---
171	Dalton	Off-Sale Only	---	205	214,769	167,640	47,129	21.9%	72,311	(25,182)	3,646	---	(21,536)	-10.0%	---
172	Palisade	On- & Off-Sale	---	163	193,865		193,865	100.0%	197,211	(3,346)	---	10,620	(13,966)	-7.2%	---
173	Kiester	Off-Sale Only	---	489	168,709	119,320	49,389	29.3%	53,591	(4,202)	3,825	500	(877)	-0.5%	---
174	Elmore	Off-Sale Only	---	546	24,689	19,962	4,727	19.1%	5,462	(735)	---	---	(735)	-3.0%	(40,218)
	Off-Sale Only			921,085	\$352,853,290	\$254,874,957	\$97,978,333	27.8%	\$72,268,922	\$25,709,411	\$4,649,272	\$751,346	\$29,607,337	8.4%	\$23,637,382
	On- & Off-Sale			89,155	\$83,540,401	\$49,172,764	\$34,367,637	41.1%	\$31,702,977	\$2,664,660	\$4,226,166	\$306,192	\$6,584,634	7.9%	\$2,690,704
	All Stores			1,010,240	\$436,393,691	\$304,047,721	\$132,345,970	30.3%	\$103,971,899	\$28,374,071	\$8,875,438	\$1,057,538	\$36,191,971	8.3%	\$26,328,086

Footnotes:

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Table 7
Comparison of City Liquor Store Operations - 2024
Ranked by Net Profit/(Loss) as a Percent of Sales

Ranking	Name of City	Type of Store	Foot- notes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
1	Randall	On- & Off-Sale	---	608	313,527	218,118	95,409	30.4%	43,836	51,573	383,499	---	435,072	138.8%	---
2	Isle	On- & Off-Sale	---	824	1,029,642	698,275	331,367	32.2%	312,132	19,235	495,087	116,583	397,739	38.6%	15,000
3	Rogers	On- & Off-Sale	---	16,190	4,665,478	3,105,076	1,560,402	33.4%	1,397,328	163,074	1,166,841	---	1,329,915	28.5%	241,359
4	Dawson	Off-Sale Only	---	1,466	425,368	316,514	108,854	25.6%	73,223	35,631	77,800	---	113,431	26.7%	---
5	Mentor	On- & Off-Sale	---	101	602,257	259,144	343,113	57.0%	226,369	116,744	15,144	---	131,888	21.9%	42,000
6	Princeton	Off-Sale Only	---	5,421	5,650,062	4,111,069	1,538,993	27.2%	656,366	882,627	201,651	---	1,084,278	19.2%	151,650
7	Fergus Falls	Off-Sale Only	---	14,188	7,458,133	4,980,994	2,477,139	33.2%	1,191,394	1,285,745	88,065	3,064	1,370,746	18.4%	842,773
8	Perham	Off-Sale Only	---	3,659	4,460,593	3,136,629	1,323,964	29.7%	703,658	620,306	141,889	1,725	760,470	17.0%	316,050
9	Marshall	Off-Sale Only	---	14,029	7,418,591	5,189,122	2,229,469	30.1%	1,068,508	1,160,961	135,198	51,525	1,244,634	16.8%	600,000
10	Detroit Lakes	Off-Sale Only	---	10,015	9,398,209	6,765,115	2,633,094	28.0%	1,198,533	1,434,561	52,073	23,390	1,463,244	15.6%	1,776,749
11	Anoka	Off-Sale Only	---	18,402	2,229,039	1,653,358	575,681	25.8%	819,529	(243,848)	583,731	---	339,883	15.2%	20,000
12	Hadley	On- & Off-Sale	---	62	314,571	123,198	191,373	60.8%	157,024	34,349	13,593	---	47,942	15.2%	---
13	Cromwell	On- & Off-Sale	---	252	522,147	209,660	312,487	59.8%	236,627	75,860	1,877	---	77,737	14.9%	25,000
14	Fairmont	Off-Sale Only	---	10,226	4,721,826	3,400,103	1,321,723	28.0%	750,794	570,929	126,794	---	697,723	14.8%	1,290,000
15	Verndale	On- & Off-Sale	---	507	447,079	185,838	261,241	58.4%	199,630	61,611	689	---	62,300	13.9%	---
16	Morris	Off-Sale Only	---	5,188	2,616,282	1,912,688	703,594	26.9%	412,167	291,427	63,581	---	355,008	13.6%	50,000
17	Glencoe	Off-Sale Only	---	5,676	2,672,827	1,952,966	719,861	26.9%	358,632	361,229	1,827	10,093	352,963	13.2%	285,000
18	Pipestone	Off-Sale Only	---	4,040	1,988,787	1,422,969	565,818	28.5%	360,681	205,137	56,988	---	262,125	13.2%	56,000
19	Mapleton	On- & Off-Sale	---	1,669	633,812	362,422	271,390	42.8%	291,328	(19,938)	100,506	---	80,568	12.7%	40,500
20	Mound	Off-Sale Only	---	9,297	3,881,104	2,705,563	1,175,541	30.3%	731,274	444,267	39,677	---	483,944	12.5%	360,000
21	Frazee	On- & Off-Sale	---	1,318	755,170	444,719	310,451	41.1%	207,959	102,492	650	10,820	92,322	12.2%	---
22	Hanley Falls	On- & Off-Sale	---	238	251,145	112,207	138,938	55.3%	123,127	15,811	14,832	280	30,363	12.1%	(3,080)
23	Clearbrook	On- & Off-Sale	---	456	722,729	447,760	274,969	38.0%	236,449	38,520	48,698	---	87,218	12.1%	---
24	Callaway	On- & Off-Sale	---	203	578,174	315,971	262,203	45.4%	193,626	68,577	709	---	69,286	12.0%	8,919
25	Menahga	On- & Off-Sale	---	1,384	1,147,879	729,941	417,938	36.4%	299,962	117,976	18,812	---	136,788	11.9%	70,000
26	Pelican Rapids	Off-Sale Only	---	2,568	1,563,940	1,073,185	490,755	31.4%	316,231	174,524	9,529	---	184,053	11.8%	117,987
27	Longville	On- & Off-Sale	---	154	2,290,096	1,326,199	963,897	42.1%	701,859	262,038	3,170	---	265,208	11.6%	43,348
28	Long Prairie	Off-Sale Only	---	3,766	2,447,474	1,854,860	592,614	24.2%	357,892	234,722	44,573	---	279,295	11.4%	110,000

Footnotes:

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Table 7
Comparison of City Liquor Store Operations - 2024
Ranked by Net Profit/(Loss) as a Percent of Sales

Ranking	Name of City	Type of Store	Foot- notes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
29	Hinckley	On- & Off-Sale	---	1,924	3,354,396	2,266,506	1,087,890	32.4%	721,204	366,686	10,429	201	376,914	11.2%	150,024
30	Medford	On- & Off-Sale	---	1,348	526,180	262,260	263,920	50.2%	257,736	6,184	52,790	---	58,974	11.2%	---
31	Elk River	Off-Sale Only	---	27,520	8,631,336	6,169,284	2,462,052	28.5%	1,682,377	779,675	186,691	360	966,006	11.2%	1,240,318
32	Cambridge	Off-Sale Only	---	11,039	6,458,167	4,739,209	1,718,958	26.6%	1,028,559	690,399	22,461	---	712,860	11.0%	725,000
33	Baudette	On- & Off-Sale	---	960	2,058,488	1,282,427	776,061	37.7%	549,032	227,029	---	---	227,029	11.0%	170,000
34	Roseau	Off-Sale Only	---	2,747	2,195,721	1,585,678	610,043	27.8%	373,186	236,857	769	---	237,626	10.8%	220,000
35	Worthington	Off-Sale Only	---	13,742	5,235,188	3,876,676	1,358,512	25.9%	811,429	547,083	26,693	9,866	563,910	10.8%	275,000
36	Saint James	Off-Sale Only	---	4,720	1,250,924	842,741	408,183	32.6%	297,953	110,230	23,275	---	133,505	10.7%	122,414
37	Fifty Lakes	On- & Off-Sale	---	460	793,350	378,180	415,170	52.3%	352,867	62,303	21,780	---	84,083	10.6%	---
38	Goodridge	On- & Off-Sale	---	107	422,124	203,299	218,825	51.8%	174,208	44,617	---	---	44,617	10.6%	10,000
39	Avoca	On- & Off-Sale	---	113	268,978	108,733	160,245	59.6%	145,519	14,726	17,769	4,106	28,389	10.6%	26,988
40	Richfield	Off-Sale Only	---	38,482	14,024,984	9,920,096	4,104,888	29.3%	2,769,762	1,335,126	138,405	---	1,473,531	10.5%	860,088
41	Isanti	Off-Sale Only	---	7,511	5,760,312	4,257,228	1,503,084	26.1%	931,538	571,546	74,728	50,753	595,521	10.3%	533,745
42	Luverne	Off-Sale Only	---	4,929	1,893,298	1,356,394	536,904	28.4%	364,472	172,432	22,503	---	194,935	10.3%	50,000
43	Heron Lake	On- & Off-Sale	---	596	453,620	248,661	204,959	45.2%	163,070	41,889	4,810	---	46,699	10.3%	---
44	Mora	Off-Sale Only	---	3,786	4,531,522	3,279,609	1,251,913	27.6%	814,125	437,788	44,753	19,500	463,041	10.2%	303,693
45	Farmington	Off-Sale Only	---	24,361	6,946,827	5,083,818	1,863,009	26.8%	1,236,508	626,501	112,113	39,117	699,497	10.1%	223,890
46	Litchfield	Off-Sale Only	---	6,593	3,247,839	2,435,231	812,608	25.0%	492,964	319,644	7,353	---	326,997	10.1%	338,853
47	Hitterdal	On- & Off-Sale	---	213	540,515	272,398	268,117	49.6%	217,831	50,286	2,830	---	53,116	9.8%	208
48	Apple Valley	Off-Sale Only	---	56,361	11,087,409	7,766,504	3,320,905	30.0%	2,328,096	992,809	95,124	9,235	1,078,698	9.7%	885,000
49	Granite Falls	Off-Sale Only	---	2,675	1,510,598	1,151,183	359,415	23.8%	230,955	128,460	17,364	---	145,824	9.7%	100,000
50	Lakefield	Off-Sale Only	---	1,729	784,790	579,505	205,285	26.2%	154,008	51,277	24,442	---	75,719	9.6%	6,000
51	Monticello	Off-Sale Only	---	15,464	6,493,915	4,792,223	1,701,692	26.2%	1,159,165	542,527	74,419	---	616,946	9.5%	1,000,000
52	Osakis	On- & Off-Sale	---	1,756	1,021,859	656,941	364,918	35.7%	347,638	17,280	79,173	---	96,453	9.4%	5,000
53	Madison	Off-Sale Only	---	1,522	509,684	367,090	142,594	28.0%	101,708	40,886	6,913	---	47,799	9.4%	25,000
54	Big Lake	Off-Sale Only	---	12,773	5,416,878	3,911,795	1,505,083	27.8%	1,058,542	446,541	58,187	---	504,728	9.3%	450,210
55	Glenwood	Off-Sale Only	---	2,691	1,812,475	1,327,040	485,435	26.8%	341,986	143,449	25,209	---	168,658	9.3%	60,000
56	Eden Prairie	Off-Sale Only	---	64,793	11,658,413	8,314,546	3,343,867	28.7%	2,689,336	654,531	436,982	34,248	1,057,265	9.1%	750,000

Footnotes:

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* Net transfers are calculated by subtracting transfers in from transfers out. A positive amount indicates a greater level of transfers out than in.

Table 7
Comparison of City Liquor Store Operations - 2024
Ranked by Net Profit/(Loss) as a Percent of Sales

Ranking	Name of City	Type of Store	Foot- notes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
57	Hutchinson	Off-Sale Only	---	14,910	7,755,855	5,905,792	1,850,063	23.9%	1,153,852	696,211	1,401	---	697,612	9.0%	550,000
58	Delano	Off-Sale Only	---	7,528	3,972,448	2,853,971	1,118,477	28.2%	771,430	347,047	12,004	2,067	356,984	9.0%	125,000
59	Buffalo	Off-Sale Only	---	16,815	7,158,144	5,166,845	1,991,299	27.8%	1,438,766	552,533	88,509	---	641,042	9.0%	250,000
60	Browerville	On- & Off-Sale	---	840	582,500	324,830	257,670	44.2%	254,045	3,625	48,346	---	51,971	8.9%	9,000
61	Wells	Off-Sale Only	---	2,422	1,176,831	851,583	325,248	27.6%	220,156	105,092	11,132	11,464	104,760	8.9%	---
62	Battle Lake	Off-Sale Only	---	907	2,182,109	1,585,986	596,123	27.3%	414,137	181,986	16,508	6,495	191,999	8.8%	56,000
63	Miltona	On- & Off-Sale	---	447	730,072	444,727	285,345	39.1%	306,444	(21,099)	84,204	---	63,105	8.6%	---
64	Saint Francis	Off-Sale Only	---	8,483	3,263,226	2,354,198	909,028	27.9%	709,993	199,035	81,227	---	280,262	8.6%	65,000
65	Aitkin	Off-Sale Only	---	2,231	1,518,357	1,112,680	405,677	26.7%	295,494	110,183	18,155	---	128,338	8.5%	78,000
66	Moose Lake	On- & Off-Sale	---	2,717	2,089,811	1,407,056	682,755	32.7%	507,299	175,456	---	---	175,456	8.4%	---
67	Kelliher	On- & Off-Sale	---	259	611,716	347,929	263,787	43.1%	318,547	(54,760)	105,229	---	50,469	8.3%	30,000
68	Warroad	Off-Sale Only	---	1,979	2,398,369	1,706,231	692,138	28.9%	511,294	180,844	16,600	---	197,444	8.2%	85,000
69	Sauk Rapids	Off-Sale Only	---	13,893	3,825,457	2,884,804	940,653	24.6%	701,261	239,392	75,221	---	314,613	8.2%	135,000
70	Orr	On- & Off-Sale	---	208	722,407	414,648	307,759	42.6%	254,972	52,787	6,893	525	59,155	8.2%	21,000
71	Walker	Off-Sale Only	---	990	1,062,208	747,789	314,419	29.6%	239,772	74,647	10,651	---	85,298	8.0%	---
72	Ulen	On- & Off-Sale	---	474	619,840	353,404	266,436	43.0%	247,278	19,158	33,561	3,332	49,387	8.0%	83
73	Northfield	Off-Sale Only	---	21,648	2,849,372	2,037,436	811,936	28.5%	659,859	152,077	74,548	---	226,625	8.0%	50,000
74	Nisswa	On- & Off-Sale	---	2,137	5,654,986	3,617,292	2,037,694	36.0%	1,576,246	461,448	1,048	15,171	447,325	7.9%	290,000
75	Clarissa	On- & Off-Sale	---	665	548,783	299,855	248,928	45.4%	211,395	37,533	5,767	---	43,300	7.9%	---
76	Brandon	On- & Off-Sale	---	508	642,326	352,665	289,661	45.1%	252,729	36,932	13,152	---	50,084	7.8%	11,776
77	Braham	Off-Sale Only	---	1,771	2,009,907	1,435,271	574,636	28.6%	436,567	138,069	18,571	---	156,640	7.8%	67,000
78	Lindstrom	On- & Off-Sale	---	4,957	2,860,053	1,893,885	966,168	33.8%	819,968	146,200	75,938	---	222,138	7.8%	323,852
79	Alexandria	Off-Sale Only	---	14,998	7,898,331	5,939,534	1,958,797	24.8%	1,442,686	516,111	86,623	3,000	599,734	7.6%	440,000
80	Thief River Falls	Off-Sale Only	---	8,678	5,028,463	3,813,647	1,214,816	24.2%	890,486	324,330	42,879	---	367,209	7.3%	334,779
81	Mazeppa	On- & Off-Sale	---	893	733,399	451,164	282,235	38.5%	261,849	20,386	32,250	---	52,636	7.2%	23,265
82	Bemidji	Off-Sale Only	---	15,707	8,351,096	5,825,865	2,525,231	30.2%	1,865,875	659,356	36,683	105,364	590,675	7.1%	1,124,197
83	Madelia	Off-Sale Only	---	2,450	783,869	580,137	203,732	26.0%	155,206	48,526	6,761	18	55,269	7.1%	---
84	Saint Anthony	Off-Sale Only	---	10,195	6,974,493	5,118,694	1,855,799	26.6%	1,446,124	409,675	81,017	215	490,477	7.0%	275,000

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Table 7
Comparison of City Liquor Store Operations - 2024
Ranked by Net Profit/(Loss) as a Percent of Sales

Ranking	Name of City	Type of Store	Foot- notes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
85	Savage	Off-Sale Only	---	33,262	6,989,478	5,072,494	1,916,984	27.4%	1,561,298	355,686	133,622	---	489,308	7.0%	460,850
86	Underwood	Off-Sale Only	---	361	874,117	620,004	254,113	29.1%	188,907	65,206	1,228	5,764	60,670	6.9%	---
87	Vergas	Off-Sale Only	---	344	934,316	684,360	249,956	26.8%	189,390	60,566	3,760	---	64,326	6.9%	25,000
88	Barnesville	Off-Sale Only	---	2,772	1,249,475	942,703	306,772	24.6%	218,371	88,401	10,620	15,396	83,625	6.7%	5,000
89	Wadena	Off-Sale Only	---	4,347	2,767,187	2,008,371	758,816	27.4%	594,818	163,998	20,797	---	184,795	6.7%	130,000
90	Finlayson	On- & Off-Sale	---	332	996,676	548,452	448,224	45.0%	425,833	22,391	47,529	4,166	65,754	6.6%	30,000
91	Lewisville	On- & Off-Sale	---	218	227,645	141,791	85,854	37.7%	129,626	(43,772)	58,643	---	14,871	6.5%	---
92	Le Center	On- & Off-Sale	---	2,542	1,272,573	790,172	482,401	37.9%	426,120	56,281	27,655	1,555	82,381	6.5%	75,000
93	Bagley	Off-Sale Only	---	1,283	1,839,869	1,344,813	495,056	26.9%	371,501	123,555	3,480	10,227	116,808	6.3%	16,500
94	Jackson	Off-Sale Only	---	3,289	1,673,472	1,208,155	465,317	27.8%	370,197	95,120	10,715	---	105,835	6.3%	56,000
95	Kasson	Off-Sale Only	---	7,220	1,690,339	1,303,082	387,257	22.9%	296,752	90,505	15,738	---	106,243	6.3%	16,000
96	Lakeville	Off-Sale Only	---	76,746	22,647,127	16,331,345	6,315,782	27.9%	4,954,945	1,360,837	165,286	106,468	1,419,655	6.3%	1,339,950
97	Foreston	On- & Off-Sale	[0]	576	561,022	236,556	324,466	57.8%	291,809	32,657	2,901	876	34,682	6.2%	53,910
98	Cook	Off-Sale Only	---	536	1,551,338	1,146,445	404,893	26.1%	316,201	88,692	3,747	---	92,439	6.0%	---
99	Hawley	Off-Sale Only	---	2,267	1,555,119	1,124,883	430,236	27.7%	337,257	92,979	1,899	3,522	91,356	5.9%	15,000
100	Nevis	On- & Off-Sale	---	384	888,167	469,866	418,301	47.1%	415,828	2,473	49,666	---	52,139	5.9%	35,000
101	Lexington	Off-Sale Only	---	3,021	3,625,964	2,657,071	968,893	26.7%	788,063	180,830	27,655	---	208,485	5.7%	150,000
102	Wayzata	On- & Off-Sale	---	4,589	7,086,024	3,464,938	3,621,086	51.1%	3,325,760	295,326	137,363	26,712	405,977	5.7%	545,608
103	Montevideo	Off-Sale Only	---	5,327	2,642,298	1,905,256	737,042	27.9%	585,575	151,467	4,979	6,859	149,587	5.7%	150,000
104	Gilman	On- & Off-Sale	---	261	461,219	207,081	254,138	55.1%	296,884	(42,746)	68,097	---	25,351	5.5%	12,000
105	Blue Earth	Off-Sale Only	---	3,194	1,868,237	1,396,157	472,080	25.3%	379,463	92,617	8,112	---	100,729	5.4%	---
106	Milaca	Off-Sale Only	---	3,049	2,986,955	2,195,212	791,743	26.5%	642,501	149,242	11,852	365	160,729	5.4%	300,000
107	Pine City	Off-Sale Only	---	3,668	2,519,030	1,788,595	730,435	29.0%	602,912	127,523	6,498	---	134,021	5.3%	60,000
108	Ranier	On- & Off-Sale	---	584	471,282	202,040	269,242	57.1%	274,696	(5,454)	30,460	---	25,006	5.3%	20,000
109	Stacy	On- & Off-Sale	---	4,648	4,175,700	2,811,888	1,363,812	32.7%	1,264,491	99,321	130,105	13,904	215,522	5.2%	100,000
110	Dassel	Off-Sale Only	---	1,538	1,175,261	861,936	313,325	26.7%	261,620	51,705	17,009	8,735	59,979	5.1%	---
111	Akeley	On- & Off-Sale	---	413	507,512	233,763	273,749	53.9%	249,548	24,201	1,403	---	25,604	5.0%	12,500
112	Tracy	Off-Sale Only	---	2,056	933,598	619,823	313,775	33.6%	275,741	38,034	8,211	---	46,245	5.0%	50,000

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Table 7
Comparison of City Liquor Store Operations - 2024
Ranked by Net Profit/(Loss) as a Percent of Sales

Ranking	Name of City	Type of Store	Foot- notes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
113	Remer	On- & Off-Sale	---	406	1,150,614	720,769	429,845	37.4%	378,110	51,735	4,238	---	55,973	4.9%	32,000
114	Ivanhoe	On- & Off-Sale	---	543	561,411	313,053	248,358	44.2%	250,508	(2,150)	29,110	---	26,960	4.8%	---
115	Benson	On- & Off-Sale	---	3,440	1,391,561	955,013	436,548	31.4%	426,414	10,134	56,337	---	66,471	4.8%	---
116	Maple Lake	Off-Sale Only	---	2,222	2,275,589	1,714,943	560,646	24.6%	481,028	79,618	26,335	---	105,953	4.7%	50,000
117	Howard Lake	On- & Off-Sale	---	2,240	1,142,898	734,112	408,786	35.8%	356,513	52,273	343	---	52,616	4.6%	---
118	Silver Lake	On- & Off-Sale	---	857	598,735	312,704	286,031	47.8%	288,982	(2,951)	33,647	3,291	27,405	4.6%	10,000
119	Lake Park	On- & Off-Sale	---	710	1,105,601	663,363	442,238	40.0%	393,486	48,752	1,797	---	50,549	4.6%	---
120	Barnum	On- & Off-Sale	---	618	807,187	483,084	324,103	40.2%	295,101	29,002	50,364	42,870	36,496	4.5%	---
121	Fridley	Off-Sale Only	---	29,958	6,062,097	4,410,176	1,651,921	27.2%	1,414,542	237,379	59,691	35,777	261,293	4.3%	338,500
122	Columbia Heights	Off-Sale Only	---	21,570	9,668,229	7,163,818	2,504,411	25.9%	2,120,650	383,761	48,486	33,306	398,941	4.1%	152,800
123	Kenyon	On- & Off-Sale	---	1,924	850,978	572,529	278,449	32.7%	299,983	(21,534)	56,524	---	34,990	4.1%	---
124	Mahnomen	On- & Off-Sale	---	1,217	1,523,764	978,568	545,196	35.8%	511,355	33,841	28,413	---	62,254	4.1%	---
125	Beaver Bay	On- & Off-Sale	---	125	764,889	493,648	271,241	35.5%	295,287	(24,046)	54,674	---	30,628	4.0%	---
126	Windom	Off-Sale Only	---	4,809	2,237,978	1,605,854	632,124	28.2%	552,029	80,095	26,222	18,818	87,499	3.9%	100,000
127	Walnut Grove	On- & Off-Sale	---	737	568,285	295,434	272,851	48.0%	274,940	(2,089)	23,627	112	21,426	3.8%	---
128	Proctor	Off-Sale Only	---	3,096	1,287,604	930,430	357,174	27.7%	317,385	39,789	8,598	---	48,387	3.8%	5,286
129	Lancaster	On- & Off-Sale	---	356	375,990	169,638	206,352	54.9%	195,354	10,998	2,766	---	13,764	3.7%	29,435
130	Ogilvie	On- & Off-Sale	---	398	902,536	487,248	415,288	46.0%	384,667	30,621	1,999	---	32,620	3.6%	7,000
131	Waverly	On- & Off-Sale	---	2,234	1,132,073	766,976	365,097	32.3%	325,233	39,864	---	---	39,864	3.5%	---
132	Hackensack	On- & Off-Sale	---	310	1,771,114	1,238,391	532,723	30.1%	504,214	28,509	27,794	---	56,303	3.2%	14,208
133	Caledonia	Off-Sale Only	---	2,739	984,186	751,646	232,540	23.6%	210,495	22,045	5,104	---	27,149	2.8%	---
134	New York Mills	On- & Off-Sale	---	1,490	810,830	498,780	312,050	38.5%	315,819	(3,769)	25,973	---	22,204	2.7%	27,000
135	Paynesville	Off-Sale Only	---	2,575	1,916,331	1,478,317	438,014	22.9%	408,776	29,238	21,006	1,013	49,231	2.6%	40,000
136	Edina	Off-Sale Only	---	54,785	12,641,168	8,431,072	4,210,096	33.3%	3,976,001	234,095	62,569	---	296,664	2.3%	995,084
137	Millerville	On- & Off-Sale	---	98	370,174	201,784	168,390	45.5%	161,634	6,756	1,407	---	8,163	2.2%	---
138	Cleveland	On- & Off-Sale	---	795	341,185	205,669	135,516	39.7%	189,652	(54,136)	60,656	---	6,520	1.9%	---
139	Redwood Falls	Off-Sale Only	---	5,036	2,630,116	1,929,268	700,848	26.6%	670,124	30,724	16,118	---	46,842	1.8%	120,000
140	Lonsdale	Off-Sale Only	---	4,982	1,975,691	1,533,916	441,775	22.4%	425,869	15,906	16,662	---	32,568	1.6%	180,999

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Table 7
Comparison of City Liquor Store Operations - 2024
Ranked by Net Profit/(Loss) as a Percent of Sales

Ranking	Name of City	Type of Store	Foot- notes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
141	Park Rapids	Off-Sale Only	---	4,295	3,248,512	2,404,540	843,972	26.0%	837,795	6,177	39,315	314	45,178	1.4%	---
142	North Branch	Off-Sale Only	---	12,159	4,111,520	2,977,374	1,134,146	27.6%	1,094,282	39,864	15,733	---	55,597	1.4%	80,000
143	Brooklyn Center	Off-Sale Only	---	34,409	6,765,956	4,624,356	2,141,600	31.7%	2,050,364	91,236	41,160	53,224	79,172	1.2%	---
144	Appleton	Off-Sale Only	---	1,366	640,569	472,851	167,718	26.2%	163,640	4,078	---	---	4,078	0.6%	---
145	Two Harbors	Off-Sale Only	---	3,508	2,875,717	2,182,431	693,286	24.1%	718,176	(24,890)	42,424	---	17,534	0.6%	1,901
146	West Concord	On- & Off-Sale	---	847	367,753	189,151	178,602	48.6%	214,426	(35,824)	36,736	---	912	0.2%	---
147	Silver Bay	On- & Off-Sale	---	1,800	1,323,006	741,359	581,647	44.0%	590,023	(8,376)	11,121	1,423	1,322	0.1%	27,300
148	Elizabeth	Off-Sale Only	---	166	504,270	405,179	99,091	19.7%	101,385	(2,294)	723	---	(1,571)	-0.3%	---
149	Northome	On- & Off-Sale	---	152	322,363	178,775	143,588	44.5%	144,880	(1,292)	31	---	(1,261)	-0.4%	---
150	Robbinsdale	Off-Sale Only	---	14,924	4,245,255	3,055,291	1,189,964	28.0%	1,168,346	21,618	17,808	58,098	(18,672)	-0.4%	25,000
151	Russell	On- & Off-Sale	---	347	613,800	300,397	313,403	51.1%	339,685	(26,282)	30,064	6,530	(2,748)	-0.4%	---
152	Kiester	Off-Sale Only	---	489	168,709	119,320	49,389	29.3%	53,591	(4,202)	3,825	500	(877)	-0.5%	---
153	Eagle Bend	On- & Off-Sale	---	545	255,108	139,746	115,362	45.2%	155,489	(40,127)	37,025	---	(3,102)	-1.2%	---
154	Sherburn	On- & Off-Sale	---	1,043	861,356	498,862	362,494	42.1%	418,563	(56,069)	42,769	---	(13,300)	-1.5%	---
155	Grand Marais	Off-Sale Only	---	1,353	2,312,455	1,697,202	615,253	26.6%	656,995	(41,742)	17,175	11,461	(36,028)	-1.6%	1,033,334
156	Olivia	Off-Sale Only	---	2,312	1,095,758	812,713	283,045	25.8%	327,159	(44,114)	19,343	---	(24,771)	-2.3%	---
157	Ada	Off-Sale Only	---	1,716	622,049	449,298	172,751	27.8%	189,596	(16,845)	---	---	(16,845)	-2.7%	---
158	Wolf Lake	On- & Off-Sale	[0]	73	256,812	142,379	114,433	44.6%	147,412	(32,979)	25,912	---	(7,067)	-2.8%	---
159	Twin Valley	On- & Off-Sale	---	702	613,407	345,382	268,025	43.7%	292,968	(24,943)	7,508	---	(17,435)	-2.8%	12,500
160	Big Falls	On- & Off-Sale	[0]	183	349,321	153,348	195,973	56.1%	207,909	(11,936)	1,847	---	(10,089)	-2.9%	5,000
161	Elmore	Off-Sale Only	---	546	24,689	19,962	4,727	19.1%	5,462	(735)	---	---	(735)	-3.0%	(40,218)
162	Boyd	On- & Off-Sale	---	141	618,956	342,048	276,908	44.7%	316,571	(39,663)	34,331	13,584	(18,916)	-3.1%	---
163	Sebeka	On- & Off-Sale	---	750	684,688	398,537	286,151	41.8%	309,908	(23,757)	---	69	(23,826)	-3.5%	---
164	De Graff	On- & Off-Sale	---	106	465,280	220,748	244,532	52.6%	264,396	(19,864)	1,888	---	(17,976)	-3.9%	(5,500)
165	Holdingsford	On- & Off-Sale	---	748	296,119	144,062	152,057	51.3%	165,132	(13,075)	622	---	(12,453)	-4.2%	---
166	Balaton	On- & Off-Sale	---	591	384,391	263,636	120,755	31.4%	152,318	(31,563)	10,764	---	(20,799)	-5.4%	1
167	Ogema	On- & Off-Sale	---	206	422,937	422,937	422,937	100.0%	450,187	(27,250)	3,401	---	(23,849)	-5.6%	15,000
168	Blackduck	On- & Off-Sale	---	820	1,772,064	979,244	792,820	44.7%	948,496	(155,676)	44,674	10,345	(121,347)	-6.8%	78,500

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Table 7
Comparison of City Liquor Store Operations - 2024
Ranked by Net Profit/(Loss) as a Percent of Sales

Ranking	Name of City	Type of Store	Foot- notes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
169	Palisade	On- & Off-Sale	---	163	193,865		193,865	100.0%	197,211	(3,346)	---	10,620	(13,966)	-7.2%	---
170	Dalton	Off-Sale Only	---	205	214,769	167,640	47,129	21.9%	72,311	(25,182)	3,646	---	(21,536)	-10.0%	---
171	Sacred Heart	On- & Off-Sale	---	490	637,676	380,731	256,945	40.3%	328,134	(71,189)	23,433	19,117	(66,873)	-10.5%	---
172	Okabena	On- & Off-Sale	---	204	306,667	158,605	148,062	48.3%	188,974	(40,912)	8,732	---	(32,180)	-10.5%	---
173	Butterfield	Off-Sale Only	---	601	229,843	175,207	54,636	23.8%	98,900	(44,264)	1,871	---	(42,393)	-18.4%	---
174	Buffalo Lake	On- & Off-Sale	---	651	468,078	273,056	195,022	41.7%	355,315	(160,293)	31,741	---	(128,552)	-27.5%	---
	Off-Sale Only			921,085	\$352,853,290	\$254,874,957	\$97,978,333	27.8%	\$72,268,922	\$25,709,411	\$4,649,272	\$751,346	\$29,607,337	8.4%	\$23,637,382
	On- & Off-Sale			89,155	\$83,540,401	\$49,172,764	\$34,367,637	41.1%	\$31,702,977	\$2,664,660	\$4,226,166	\$306,192	\$6,584,634	7.9%	\$2,690,704
	All Stores			1,010,240	\$436,393,691	\$304,047,721	\$132,345,970	30.3%	\$103,971,899	\$28,374,071	\$8,875,438	\$1,057,538	\$36,191,971	8.3%	\$26,328,086

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Table 8
Comparison of Metro Area City Liquor Store Operations - 2024

Name of City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
						Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Anoka	Off-Sale Only	---	18,402	2,229,039	1,653,358	575,681	25.8%	819,529	(243,848)	583,731	---	339,883	15.2%	20,000
Apple Valley	Off-Sale Only	---	56,361	11,087,409	7,766,504	3,320,905	30.0%	2,328,096	992,809	95,124	9,235	1,078,698	9.7%	885,000
Brooklyn Center	Off-Sale Only	---	34,409	6,765,956	4,624,356	2,141,600	31.7%	2,050,364	91,236	41,160	53,224	79,172	1.2%	---
Columbia Heights	Off-Sale Only	---	21,570	9,668,229	7,163,818	2,504,411	25.9%	2,120,650	383,761	48,486	33,306	398,941	4.1%	152,800
Eden Prairie	Off-Sale Only	---	64,793	11,658,413	8,314,546	3,343,867	28.7%	2,689,336	654,531	436,982	34,248	1,057,265	9.1%	750,000
Edina	Off-Sale Only	---	54,785	12,641,168	8,431,072	4,210,096	33.3%	3,976,001	234,095	62,569	---	296,664	2.3%	995,084
Farmington	Off-Sale Only	---	24,361	6,946,827	5,083,818	1,863,009	26.8%	1,236,508	626,501	112,113	39,117	699,497	10.1%	223,890
Fridley	Off-Sale Only	---	29,958	6,062,097	4,410,176	1,651,921	27.2%	1,414,542	237,379	59,691	35,777	261,293	4.3%	338,500
Lakeville	Off-Sale Only	---	76,746	22,647,127	16,331,345	6,315,782	27.9%	4,954,945	1,360,837	165,286	106,468	1,419,655	6.3%	1,339,950
Lexington	Off-Sale Only	---	3,021	3,625,964	2,657,071	968,893	26.7%	788,063	180,830	27,655	---	208,485	5.7%	150,000
Mound	Off-Sale Only	---	9,297	3,881,104	2,705,563	1,175,541	30.3%	731,274	444,267	39,677	---	483,944	12.5%	360,000
Richfield	Off-Sale Only	---	38,482	14,024,984	9,920,096	4,104,888	29.3%	2,769,762	1,335,126	138,405	---	1,473,531	10.5%	860,088
Robbinsdale	Off-Sale Only	---	14,924	4,245,255	3,055,291	1,189,964	28.0%	1,168,346	21,618	17,808	58,098	(18,672)	-0.4%	25,000
Rogers	On- & Off-Sale	---	16,190	4,665,478	3,105,076	1,560,402	33.4%	1,397,328	163,074	1,166,841	---	1,329,915	28.5%	241,359
Saint Anthony	Off-Sale Only	---	10,195	6,974,493	5,118,694	1,855,799	26.6%	1,446,124	409,675	81,017	215	490,477	7.0%	275,000
Saint Francis	Off-Sale Only	---	8,483	3,263,226	2,354,198	909,028	27.9%	709,993	199,035	81,227	---	280,262	8.6%	65,000
Savage	Off-Sale Only	---	33,262	6,989,478	5,072,494	1,916,984	27.4%	1,561,298	355,686	133,622	---	489,308	7.0%	460,850
Wayzata	On- & Off-Sale	---	4,589	7,086,024	3,464,938	3,621,086	51.1%	3,325,760	295,326	137,363	26,712	405,977	5.7%	545,608
Off-Sale Only			499,049	\$132,710,769	\$94,662,400	\$38,048,369	28.7%	\$30,764,831	\$7,283,538	\$2,124,553	\$369,688	\$9,038,403	6.8%	\$6,901,162
On- & Off-Sale			20,779	\$11,751,502	\$6,570,014	\$5,181,488	44.1%	\$4,723,088	\$458,400	\$1,304,204	\$26,712	\$1,735,892	14.8%	\$786,967
All Stores			519,828	\$144,462,271	\$101,232,414	\$43,229,857	29.9%	\$35,487,919	\$7,741,938	\$3,428,757	\$396,400	\$10,774,295	7.5%	\$7,688,129

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						Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Ada	Off-Sale Only	---	1,716	622,049	449,298	172,751	27.8%	189,596	(16,845)	---	---	(16,845)	-2.7%	---
Aitkin	Off-Sale Only	---	2,231	1,518,357	1,112,680	405,677	26.7%	295,494	110,183	18,155	---	128,338	8.5%	78,000
Akeley	On- & Off-Sale	---	413	507,512	233,763	273,749	53.9%	249,548	24,201	1,403	---	25,604	5.0%	12,500
Alexandria	Off-Sale Only	---	14,998	7,898,331	5,939,534	1,958,797	24.8%	1,442,686	516,111	86,623	3,000	599,734	7.6%	440,000
Appleton	Off-Sale Only	---	1,366	640,569	472,851	167,718	26.2%	163,640	4,078	---	---	4,078	0.6%	---
Avoca	On- & Off-Sale	---	113	268,978	108,733	160,245	59.6%	145,519	14,726	17,769	4,106	28,389	10.6%	26,988
Bagley	Off-Sale Only	---	1,283	1,839,869	1,344,813	495,056	26.9%	371,501	123,555	3,480	10,227	116,808	6.3%	16,500
Balaton	On- & Off-Sale	---	591	384,391	263,636	120,755	31.4%	152,318	(31,563)	10,764	---	(20,799)	-5.4%	1
Barnesville	Off-Sale Only	---	2,772	1,249,475	942,703	306,772	24.6%	218,371	88,401	10,620	15,396	83,625	6.7%	5,000
Barnum	On- & Off-Sale	---	618	807,187	483,084	324,103	40.2%	295,101	29,002	50,364	42,870	36,496	4.5%	---
Battle Lake	Off-Sale Only	---	907	2,182,109	1,585,986	596,123	27.3%	414,137	181,986	16,508	6,495	191,999	8.8%	56,000
Baudette	On- & Off-Sale	---	960	2,058,488	1,282,427	776,061	37.7%	549,032	227,029	---	---	227,029	11.0%	170,000
Beaver Bay	On- & Off-Sale	---	125	764,889	493,648	271,241	35.5%	295,287	(24,046)	54,674	---	30,628	4.0%	---
Bemidji	Off-Sale Only	---	15,707	8,351,096	5,825,865	2,525,231	30.2%	1,865,875	659,356	36,683	105,364	590,675	7.1%	1,124,197
Benson	On- & Off-Sale	---	3,440	1,391,561	955,013	436,548	31.4%	426,414	10,134	56,337	---	66,471	4.8%	---
Big Falls	On- & Off-Sale	[0]	183	349,321	153,348	195,973	56.1%	207,909	(11,936)	1,847	---	(10,089)	-2.9%	5,000
Big Lake	Off-Sale Only	---	12,773	5,416,878	3,911,795	1,505,083	27.8%	1,058,542	446,541	58,187	---	504,728	9.3%	450,210
Blackduck	On- & Off-Sale	---	820	1,772,064	979,244	792,820	44.7%	948,496	(155,676)	44,674	10,345	(121,347)	-6.8%	78,500
Blue Earth	Off-Sale Only	---	3,194	1,868,237	1,396,157	472,080	25.3%	379,463	92,617	8,112	---	100,729	5.4%	---
Boyd	On- & Off-Sale	---	141	618,956	342,048	276,908	44.7%	316,571	(39,663)	34,331	13,584	(18,916)	-3.1%	---
Braham	Off-Sale Only	---	1,771	2,009,907	1,435,271	574,636	28.6%	436,567	138,069	18,571	---	156,640	7.8%	67,000
Brandon	On- & Off-Sale	---	508	642,326	352,665	289,661	45.1%	252,729	36,932	13,152	---	50,084	7.8%	11,776
Browerville	On- & Off-Sale	---	840	582,500	324,830	257,670	44.2%	254,045	3,625	48,346	---	51,971	8.9%	9,000
Buffalo	Off-Sale Only	---	16,815	7,158,144	5,166,845	1,991,299	27.8%	1,438,766	552,533	88,509	---	641,042	9.0%	250,000
Buffalo Lake	On- & Off-Sale	---	651	468,078	273,056	195,022	41.7%	355,315	(160,293)	31,741	---	(128,552)	-27.5%	---
Butterfield	Off-Sale Only	---	601	229,843	175,207	54,636	23.8%	98,900	(44,264)	1,871	---	(42,393)	-18.4%	---
Caledonia	Off-Sale Only	---	2,739	984,186	751,646	232,540	23.6%	210,495	22,045	5,104	---	27,149	2.8%	---
Callaway	On- & Off-Sale	---	203	578,174	315,971	262,203	45.4%	193,626	68,577	709	---	69,286	12.0%	8,919
Cambridge	Off-Sale Only	---	11,039	6,458,167	4,739,209	1,718,958	26.6%	1,028,559	690,399	22,461	---	712,860	11.0%	725,000

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						Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Clarissa	On- & Off-Sale	---	665	548,783	299,855	248,928	45.4%	211,395	37,533	5,767	---	43,300	7.9%	---
Clearbrook	On- & Off-Sale	---	456	722,729	447,760	274,969	38.0%	236,449	38,520	48,698	---	87,218	12.1%	---
Cleveland	On- & Off-Sale	---	795	341,185	205,669	135,516	39.7%	189,652	(54,136)	60,656	---	6,520	1.9%	---
Cook	Off-Sale Only	---	536	1,551,338	1,146,445	404,893	26.1%	316,201	88,692	3,747	---	92,439	6.0%	---
Cromwell	On- & Off-Sale	---	252	522,147	209,660	312,487	59.8%	236,627	75,860	1,877	---	77,737	14.9%	25,000
Dalton	Off-Sale Only	---	205	214,769	167,640	47,129	21.9%	72,311	(25,182)	3,646	---	(21,536)	-10.0%	---
Dassel	Off-Sale Only	---	1,538	1,175,261	861,936	313,325	26.7%	261,620	51,705	17,009	8,735	59,979	5.1%	---
Dawson	Off-Sale Only	---	1,466	425,368	316,514	108,854	25.6%	73,223	35,631	77,800	---	113,431	26.7%	---
De Graff	On- & Off-Sale	---	106	465,280	220,748	244,532	52.6%	264,396	(19,864)	1,888	---	(17,976)	-3.9%	(5,500)
Delano	Off-Sale Only	---	7,528	3,972,448	2,853,971	1,118,477	28.2%	771,430	347,047	12,004	2,067	356,984	9.0%	125,000
Detroit Lakes	Off-Sale Only	---	10,015	9,398,209	6,765,115	2,633,094	28.0%	1,198,533	1,434,561	52,073	23,390	1,463,244	15.6%	1,776,749
Eagle Bend	On- & Off-Sale	---	545	255,108	139,746	115,362	45.2%	155,489	(40,127)	37,025	---	(3,102)	-1.2%	---
Elizabeth	Off-Sale Only	---	166	504,270	405,179	99,091	19.7%	101,385	(2,294)	723	---	(1,571)	-0.3%	---
Elk River	Off-Sale Only	---	27,520	8,631,336	6,169,284	2,462,052	28.5%	1,682,377	779,675	186,691	360	966,006	11.2%	1,240,318
Elmore	Off-Sale Only	---	546	24,689	19,962	4,727	19.1%	5,462	(735)	---	---	(735)	-3.0%	(40,218)
Fairmont	Off-Sale Only	---	10,226	4,721,826	3,400,103	1,321,723	28.0%	750,794	570,929	126,794	---	697,723	14.8%	1,290,000
Fergus Falls	Off-Sale Only	---	14,188	7,458,133	4,980,994	2,477,139	33.2%	1,191,394	1,285,745	88,065	3,064	1,370,746	18.4%	842,773
Fifty Lakes	On- & Off-Sale	---	460	793,350	378,180	415,170	52.3%	352,867	62,303	21,780	---	84,083	10.6%	---
Finlayson	On- & Off-Sale	---	332	996,676	548,452	448,224	45.0%	425,833	22,391	47,529	4,166	65,754	6.6%	30,000
Foreston	On- & Off-Sale	[0]	576	561,022	236,556	324,466	57.8%	291,809	32,657	2,901	876	34,682	6.2%	53,910
Frazee	On- & Off-Sale	---	1,318	755,170	444,719	310,451	41.1%	207,959	102,492	650	10,820	92,322	12.2%	---
Gilman	On- & Off-Sale	---	261	461,219	207,081	254,138	55.1%	296,884	(42,746)	68,097	---	25,351	5.5%	12,000
Glencoe	Off-Sale Only	---	5,676	2,672,827	1,952,966	719,861	26.9%	358,632	361,229	1,827	10,093	352,963	13.2%	285,000
Glenwood	Off-Sale Only	---	2,691	1,812,475	1,327,040	485,435	26.8%	341,986	143,449	25,209	---	168,658	9.3%	60,000
Goodridge	On- & Off-Sale	---	107	422,124	203,299	218,825	51.8%	174,208	44,617	---	---	44,617	10.6%	10,000
Grand Marais	Off-Sale Only	---	1,353	2,312,455	1,697,202	615,253	26.6%	656,995	(41,742)	17,175	11,461	(36,028)	-1.6%	1,033,334
Granite Falls	Off-Sale Only	---	2,675	1,510,598	1,151,183	359,415	23.8%	230,955	128,460	17,364	---	145,824	9.7%	100,000
Hackensack	On- & Off-Sale	---	310	1,771,114	1,238,391	532,723	30.1%	504,214	28,509	27,794	---	56,303	3.2%	14,208
Hadley	On- & Off-Sale	---	62	314,571	123,198	191,373	60.8%	157,024	34,349	13,593	---	47,942	15.2%	---

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						Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Hanley Falls	On- & Off-Sale	---	238	251,145	112,207	138,938	55.3%	123,127	15,811	14,832	280	30,363	12.1%	(3,080)
Hawley	Off-Sale Only	---	2,267	1,555,119	1,124,883	430,236	27.7%	337,257	92,979	1,899	3,522	91,356	5.9%	15,000
Heron Lake	On- & Off-Sale	---	596	453,620	248,661	204,959	45.2%	163,070	41,889	4,810	---	46,699	10.3%	---
Hinckley	On- & Off-Sale	---	1,924	3,354,396	2,266,506	1,087,890	32.4%	721,204	366,686	10,429	201	376,914	11.2%	150,024
Hitterdal	On- & Off-Sale	---	213	540,515	272,398	268,117	49.6%	217,831	50,286	2,830	---	53,116	9.8%	208
Holdingford	On- & Off-Sale	---	748	296,119	144,062	152,057	51.3%	165,132	(13,075)	622	---	(12,453)	-4.2%	---
Howard Lake	On- & Off-Sale	---	2,240	1,142,898	734,112	408,786	35.8%	356,513	52,273	343	---	52,616	4.6%	---
Hutchinson	Off-Sale Only	---	14,910	7,755,855	5,905,792	1,850,063	23.9%	1,153,852	696,211	1,401	---	697,612	9.0%	550,000
Isanti	Off-Sale Only	---	7,511	5,760,312	4,257,228	1,503,084	26.1%	931,538	571,546	74,728	50,753	595,521	10.3%	533,745
Isle	On- & Off-Sale	---	824	1,029,642	698,275	331,367	32.2%	312,132	19,235	495,087	116,583	397,739	38.6%	15,000
Ivanhoe	On- & Off-Sale	---	543	561,411	313,053	248,358	44.2%	250,508	(2,150)	29,110	---	26,960	4.8%	---
Jackson	Off-Sale Only	---	3,289	1,673,472	1,208,155	465,317	27.8%	370,197	95,120	10,715	---	105,835	6.3%	56,000
Kasson	Off-Sale Only	---	7,220	1,690,339	1,303,082	387,257	22.9%	296,752	90,505	15,738	---	106,243	6.3%	16,000
Kelliher	On- & Off-Sale	---	259	611,716	347,929	263,787	43.1%	318,547	(54,760)	105,229	---	50,469	8.3%	30,000
Kenyon	On- & Off-Sale	---	1,924	850,978	572,529	278,449	32.7%	299,983	(21,534)	56,524	---	34,990	4.1%	---
Kiester	Off-Sale Only	---	489	168,709	119,320	49,389	29.3%	53,591	(4,202)	3,825	500	(877)	-0.5%	---
Lake Park	On- & Off-Sale	---	710	1,105,601	663,363	442,238	40.0%	393,486	48,752	1,797	---	50,549	4.6%	---
Lakefield	Off-Sale Only	---	1,729	784,790	579,505	205,285	26.2%	154,008	51,277	24,442	---	75,719	9.6%	6,000
Lancaster	On- & Off-Sale	---	356	375,990	169,638	206,352	54.9%	195,354	10,998	2,766	---	13,764	3.7%	29,435
Le Center	On- & Off-Sale	---	2,542	1,272,573	790,172	482,401	37.9%	426,120	56,281	27,655	1,555	82,381	6.5%	75,000
Lewisville	On- & Off-Sale	---	218	227,645	141,791	85,854	37.7%	129,626	(43,772)	58,643	---	14,871	6.5%	---
Lindstrom	On- & Off-Sale	---	4,957	2,860,053	1,893,885	966,168	33.8%	819,968	146,200	75,938	---	222,138	7.8%	323,852
Litchfield	Off-Sale Only	---	6,593	3,247,839	2,435,231	812,608	25.0%	492,964	319,644	7,353	---	326,997	10.1%	338,853
Long Prairie	Off-Sale Only	---	3,766	2,447,474	1,854,860	592,614	24.2%	357,892	234,722	44,573	---	279,295	11.4%	110,000
Longville	On- & Off-Sale	---	154	2,290,096	1,326,199	963,897	42.1%	701,859	262,038	3,170	---	265,208	11.6%	43,348
Lonsdale	Off-Sale Only	---	4,982	1,975,691	1,533,916	441,775	22.4%	425,869	15,906	16,662	---	32,568	1.6%	180,999
Luverne	Off-Sale Only	---	4,929	1,893,298	1,356,394	536,904	28.4%	364,472	172,432	22,503	---	194,935	10.3%	50,000
Madelia	Off-Sale Only	---	2,450	783,869	580,137	203,732	26.0%	155,206	48,526	6,761	18	55,269	7.1%	---
Madison	Off-Sale Only	---	1,522	509,684	367,090	142,594	28.0%	101,708	40,886	6,913	---	47,799	9.4%	25,000

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						Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Mahnomen	On- & Off-Sale	---	1,217	1,523,764	978,568	545,196	35.8%	511,355	33,841	28,413	---	62,254	4.1%	---
Maple Lake	Off-Sale Only	---	2,222	2,275,589	1,714,943	560,646	24.6%	481,028	79,618	26,335	---	105,953	4.7%	50,000
Mapleton	On- & Off-Sale	---	1,669	633,812	362,422	271,390	42.8%	291,328	(19,938)	100,506	---	80,568	12.7%	40,500
Marshall	Off-Sale Only	---	14,029	7,418,591	5,189,122	2,229,469	30.1%	1,068,508	1,160,961	135,198	51,525	1,244,634	16.8%	600,000
Mazeppa	On- & Off-Sale	---	893	733,399	451,164	282,235	38.5%	261,849	20,386	32,250	---	52,636	7.2%	23,265
Medford	On- & Off-Sale	---	1,348	526,180	262,260	263,920	50.2%	257,736	6,184	52,790	---	58,974	11.2%	---
Menahga	On- & Off-Sale	---	1,384	1,147,879	729,941	417,938	36.4%	299,962	117,976	18,812	---	136,788	11.9%	70,000
Mentor	On- & Off-Sale	---	101	602,257	259,144	343,113	57.0%	226,369	116,744	15,144	---	131,888	21.9%	42,000
Milaca	Off-Sale Only	---	3,049	2,986,955	2,195,212	791,743	26.5%	642,501	149,242	11,852	365	160,729	5.4%	300,000
Millerville	On- & Off-Sale	---	98	370,174	201,784	168,390	45.5%	161,634	6,756	1,407	---	8,163	2.2%	---
Miltona	On- & Off-Sale	---	447	730,072	444,727	285,345	39.1%	306,444	(21,099)	84,204	---	63,105	8.6%	---
Montevideo	Off-Sale Only	---	5,327	2,642,298	1,905,256	737,042	27.9%	585,575	151,467	4,979	6,859	149,587	5.7%	150,000
Monticello	Off-Sale Only	---	15,464	6,493,915	4,792,223	1,701,692	26.2%	1,159,165	542,527	74,419	---	616,946	9.5%	1,000,000
Moose Lake	On- & Off-Sale	---	2,717	2,089,811	1,407,056	682,755	32.7%	507,299	175,456	---	---	175,456	8.4%	---
Mora	Off-Sale Only	---	3,786	4,531,522	3,279,609	1,251,913	27.6%	814,125	437,788	44,753	19,500	463,041	10.2%	303,693
Morris	Off-Sale Only	---	5,188	2,616,282	1,912,688	703,594	26.9%	412,167	291,427	63,581	---	355,008	13.6%	50,000
Nevis	On- & Off-Sale	---	384	888,167	469,866	418,301	47.1%	415,828	2,473	49,666	---	52,139	5.9%	35,000
New York Mills	On- & Off-Sale	---	1,490	810,830	498,780	312,050	38.5%	315,819	(3,769)	25,973	---	22,204	2.7%	27,000
Nisswa	On- & Off-Sale	---	2,137	5,654,986	3,617,292	2,037,694	36.0%	1,576,246	461,448	1,048	15,171	447,325	7.9%	290,000
North Branch	Off-Sale Only	---	12,159	4,111,520	2,977,374	1,134,146	27.6%	1,094,282	39,864	15,733	---	55,597	1.4%	80,000
Northfield	Off-Sale Only	---	21,648	2,849,372	2,037,436	811,936	28.5%	659,859	152,077	74,548	---	226,625	8.0%	50,000
Northome	On- & Off-Sale	---	152	322,363	178,775	143,588	44.5%	144,880	(1,292)	31	---	(1,261)	-0.4%	---
Ogema	On- & Off-Sale	---	206	422,937	---	422,937	100.0%	450,187	(27,250)	3,401	---	(23,849)	-5.6%	15,000
Ogilvie	On- & Off-Sale	---	398	902,536	487,248	415,288	46.0%	384,667	30,621	1,999	---	32,620	3.6%	7,000
Okabena	On- & Off-Sale	---	204	306,667	158,605	148,062	48.3%	188,974	(40,912)	8,732	---	(32,180)	-10.5%	---
Olivia	Off-Sale Only	---	2,312	1,095,758	812,713	283,045	25.8%	327,159	(44,114)	19,343	---	(24,771)	-2.3%	---
Orr	On- & Off-Sale	---	208	722,407	414,648	307,759	42.6%	254,972	52,787	6,893	525	59,155	8.2%	21,000
Osakis	On- & Off-Sale	---	1,756	1,021,859	656,941	364,918	35.7%	347,638	17,280	79,173	---	96,453	9.4%	5,000
Palisade	On- & Off-Sale	---	163	193,865	---	193,865	100.0%	197,211	(3,346)	---	10,620	(13,966)	-7.2%	---

Footnotes:

[0] Information is taken from a cash receipts and disbursements statement.

* Net transfers are calculated by subtracting transfers in from transfers out. A positive amount indicates a greater level of transfers out than in.

Table 9
Comparison of Greater Minnesota City Liquor Store Operations - 2024

Name of City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
						Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Park Rapids	Off-Sale Only	---	4,295	3,248,512	2,404,540	843,972	26.0%	837,795	6,177	39,315	314	45,178	1.4%	---
Paynesville	Off-Sale Only	---	2,575	1,916,331	1,478,317	438,014	22.9%	408,776	29,238	21,006	1,013	49,231	2.6%	40,000
Pelican Rapids	Off-Sale Only	---	2,568	1,563,940	1,073,185	490,755	31.4%	316,231	174,524	9,529	---	184,053	11.8%	117,987
Perham	Off-Sale Only	---	3,659	4,460,593	3,136,629	1,323,964	29.7%	703,658	620,306	141,889	1,725	760,470	17.0%	316,050
Pine City	Off-Sale Only	---	3,668	2,519,030	1,788,595	730,435	29.0%	602,912	127,523	6,498	---	134,021	5.3%	60,000
Pipestone	Off-Sale Only	---	4,040	1,988,787	1,422,969	565,818	28.5%	360,681	205,137	56,988	---	262,125	13.2%	56,000
Princeton	Off-Sale Only	---	5,421	5,650,062	4,111,069	1,538,993	27.2%	656,366	882,627	201,651	---	1,084,278	19.2%	151,650
Proctor	Off-Sale Only	---	3,096	1,287,604	930,430	357,174	27.7%	317,385	39,789	8,598	---	48,387	3.8%	5,286
Randall	On- & Off-Sale	---	608	313,527	218,118	95,409	30.4%	43,836	51,573	383,499	---	435,072	138.8%	---
Ranier	On- & Off-Sale	---	584	471,282	202,040	269,242	57.1%	274,696	(5,454)	30,460	---	25,006	5.3%	20,000
Redwood Falls	Off-Sale Only	---	5,036	2,630,116	1,929,268	700,848	26.6%	670,124	30,724	16,118	---	46,842	1.8%	120,000
Remer	On- & Off-Sale	---	406	1,150,614	720,769	429,845	37.4%	378,110	51,735	4,238	---	55,973	4.9%	32,000
Roseau	Off-Sale Only	---	2,747	2,195,721	1,585,678	610,043	27.8%	373,186	236,857	769	---	237,626	10.8%	220,000
Russell	On- & Off-Sale	---	347	613,800	300,397	313,403	51.1%	339,685	(26,282)	30,064	6,530	(2,748)	-0.4%	---
Sacred Heart	On- & Off-Sale	---	490	637,676	380,731	256,945	40.3%	328,134	(71,189)	23,433	19,117	(66,873)	-10.5%	---
Saint James	Off-Sale Only	---	4,720	1,250,924	842,741	408,183	32.6%	297,953	110,230	23,275	---	133,505	10.7%	122,414
Sauk Rapids	Off-Sale Only	---	13,893	3,825,457	2,884,804	940,653	24.6%	701,261	239,392	75,221	---	314,613	8.2%	135,000
Sebeka	On- & Off-Sale	---	750	684,688	398,537	286,151	41.8%	309,908	(23,757)	---	69	(23,826)	-3.5%	---
Sherburn	On- & Off-Sale	---	1,043	861,356	498,862	362,494	42.1%	418,563	(56,069)	42,769	---	(13,300)	-1.5%	---
Silver Bay	On- & Off-Sale	---	1,800	1,323,006	741,359	581,647	44.0%	590,023	(8,376)	11,121	1,423	1,322	0.1%	27,300
Silver Lake	On- & Off-Sale	---	857	598,735	312,704	286,031	47.8%	288,982	(2,951)	33,647	3,291	27,405	4.6%	10,000
Stacy	On- & Off-Sale	---	4,648	4,175,700	2,811,888	1,363,812	32.7%	1,264,491	99,321	130,105	13,904	215,522	5.2%	100,000
Thief River Falls	Off-Sale Only	---	8,678	5,028,463	3,813,647	1,214,816	24.2%	890,486	324,330	42,879	---	367,209	7.3%	334,779
Tracy	Off-Sale Only	---	2,056	933,598	619,823	313,775	33.6%	275,741	38,034	8,211	---	46,245	5.0%	50,000
Twin Valley	On- & Off-Sale	---	702	613,407	345,382	268,025	43.7%	292,968	(24,943)	7,508	---	(17,435)	-2.8%	12,500
Two Harbors	Off-Sale Only	---	3,508	2,875,717	2,182,431	693,286	24.1%	718,176	(24,890)	42,424	---	17,534	0.6%	1,901
Ulen	On- & Off-Sale	---	474	619,840	353,404	266,436	43.0%	247,278	19,158	33,561	3,332	49,387	8.0%	83
Underwood	Off-Sale Only	---	361	874,117	620,004	254,113	29.1%	188,907	65,206	1,228	5,764	60,670	6.9%	---
Vergas	Off-Sale Only	---	344	934,316	684,360	249,956	26.8%	189,390	60,566	3,760	---	64,326	6.9%	25,000

Footnotes:

[0] Information is taken from a cash receipts and disbursements statement.

* Net transfers are calculated by subtracting transfers in from transfers out. A positive amount indicates a greater level of transfers out than in.

Table 9
Comparison of Greater Minnesota City Liquor Store Operations - 2024

Name of City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
						Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Verndale	On- & Off-Sale	---	507	447,079	185,838	261,241	58.4%	199,630	61,611	689	---	62,300	13.9%	---
Wadena	Off-Sale Only	---	4,347	2,767,187	2,008,371	758,816	27.4%	594,818	163,998	20,797	---	184,795	6.7%	130,000
Walker	Off-Sale Only	---	990	1,062,208	747,789	314,419	29.6%	239,772	74,647	10,651	---	85,298	8.0%	---
Walnut Grove	On- & Off-Sale	---	737	568,285	295,434	272,851	48.0%	274,940	(2,089)	23,627	112	21,426	3.8%	---
Warroad	Off-Sale Only	---	1,979	2,398,369	1,706,231	692,138	28.9%	511,294	180,844	16,600	---	197,444	8.2%	85,000
Waverly	On- & Off-Sale	---	2,234	1,132,073	766,976	365,097	32.3%	325,233	39,864	---	---	39,864	3.5%	---
Wells	Off-Sale Only	---	2,422	1,176,831	851,583	325,248	27.6%	220,156	105,092	11,132	11,464	104,760	8.9%	---
West Concord	On- & Off-Sale	---	847	367,753	189,151	178,602	48.6%	214,426	(35,824)	36,736	---	912	0.2%	---
Windom	Off-Sale Only	---	4,809	2,237,978	1,605,854	632,124	28.2%	552,029	80,095	26,222	18,818	87,499	3.9%	100,000
Wolf Lake	On- & Off-Sale	[0]	73	256,812	142,379	114,433	44.6%	147,412	(32,979)	25,912	---	(7,067)	-2.8%	---
Worthington	Off-Sale Only	---	13,742	5,235,188	3,876,676	1,358,512	25.9%	811,429	547,083	26,693	9,866	563,910	10.8%	275,000
Off-Sale Only			422,036	\$220,142,521	\$160,212,557	\$59,929,964	27.2%	\$41,504,091	\$18,425,873	\$2,524,719	\$381,658	\$20,568,934	9.3%	\$16,736,220
On- & Off-Sale			68,376	\$71,788,899	\$42,602,750	\$29,186,149	40.7%	\$26,979,889	\$2,206,260	\$2,921,962	\$279,480	\$4,848,742	6.8%	\$1,903,737
All Stores			490,412	\$291,931,420	\$202,815,307	\$89,116,113	30.5%	\$68,483,980	\$20,632,133	\$5,446,681	\$661,138	\$25,417,676	8.7%	\$18,639,957

Footnotes:

[0] Information is taken from a cash receipts and disbursements statement.

* Net transfers are calculated by subtracting transfers in from transfers out. A positive amount indicates a greater level of transfers out than in.

Appendix 2

2024 Liquor Store Tables and Maps by Economic Development Region

Table 10

Comparison of Off-Sale City Liquor Store Operations - 2024

Average Per Store by Economic Development Region

Region	Population	Number of Stores	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Income/(Loss) (\$)	Net Transfers* (\$)
					Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)		
1 - Northwest	15,120	4	2,561,151	1,888,714	672,437	26.3%	491,141	181,297	15,062	---	196,359	159,945
2 - Headwaters	21,285	4	3,359,869	2,393,805	966,065	28.8%	768,793	197,272	19,870	28,976	188,165	285,174
3 - Arrowhead	10,724	5	1,909,094	1,413,838	495,257	25.9%	460,850	34,406	18,020	2,292	50,134	223,704
4 - West Central	60,329	16	2,670,134	1,916,621	753,512	28.2%	445,526	307,987	31,585	3,897	335,674	231,535
5 - North Central	9,103	3	2,092,290	1,537,007	555,283	26.5%	397,494	157,789	25,340	---	183,129	80,000
6E - Southwest Central	31,029	5	3,189,508	2,393,728	795,780	24.9%	518,845	276,935	9,387	3,766	282,556	234,771
6W - Upper Southwest	12,356	5	1,145,703	842,579	303,125	26.5%	231,020	72,104	21,411	1,372	92,144	55,000
7E - East Central	48,404	9	3,780,831	2,753,730	1,027,101	27.2%	689,650	337,451	44,027	7,846	373,632	246,788
7W - Central	98,790	10	3,969,010	2,897,218	1,071,792	27.0%	770,135	301,657	54,237	344	355,550	329,053
8 - Southwest	53,659	9	2,755,091	1,976,418	778,672	28.3%	514,132	264,540	36,343	8,912	291,972	145,889
9 - South Central	24,648	8	1,278,116	923,151	354,965	27.8%	245,191	109,774	22,721	1,498	130,998	171,525
10 - Southeast	36,589	4	1,874,897	1,406,520	468,377	25.0%	398,244	70,133	28,013	---	98,146	61,750
11 - 7-County Metro Area	499,049	35	3,791,736	2,704,640	1,087,096	28.7%	878,995	208,101	60,702	10,563	258,240	197,176
Average for Off-Sale	921,085	117	\$3,015,840	\$2,178,418	\$837,422	27.8%	\$617,683	\$219,739	\$39,737	\$6,422	\$253,054	\$202,029

*Net transfers are calculated by subtracting transfers in from transfers out. A negative amount generally indicates that the enterprise is not self-supporting and requires transfers from other funds to maintain operations.

Table 11

Comparison of On-Sale City Liquor Store Operations - 2024

Average Per Store by Economic Development Region

Region	Population	Number of Stores	Sales (\$)	Cost of Sales (\$)	Gross Profit		Operating		Nonoperating		Net Income/(Loss) (\$)	Net Transfers* (\$)
					Amount (\$)	Percent of Sales	Expenses (\$)	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)		
1 - Northwest	1,266	4	503,445	244,366	259,079	51.5%	222,225	36,854	6,355	---	43,209	23,484
2 - Headwaters	4,509	9	898,271	526,617	371,654	41.4%	358,806	12,848	30,898	1,149	42,596	36,222
3 - Arrowhead	6,802	10	756,628	428,362	328,266	43.4%	300,401	27,866	15,727	5,544	38,048	9,830
4 - West Central	7,496	12	654,526	362,261	292,265	44.7%	270,170	22,095	22,731	1,179	43,646	5,666
5 - North Central	8,766	15	1,042,648	638,513	404,135	38.8%	332,504	71,631	36,811	1,016	107,426	30,570
6E - Southwest Central	1,998	3	568,163	322,164	245,999	43.3%	324,144	(78,144)	29,607	7,469	(56,007)	3,333
6W - Upper Southwest	3,925	5	545,388	326,003	219,385	40.2%	226,102	(6,716)	21,478	2,773	11,988	(1,716)
7E - East Central	13,659	9	1,542,225	993,646	548,579	35.6%	468,900	79,679	84,888	15,081	149,485	75,532
7W - Central	5,483	4	758,077	463,058	295,020	38.9%	285,941	9,079	17,266	---	26,345	3,000
8 - Southwest	3,193	8	433,965	226,465	207,501	47.8%	209,005	(1,504)	17,309	1,344	14,461	3,374
9 - South Central	6,267	5	667,314	399,783	267,531	40.1%	291,058	(23,527)	58,046	311	34,208	23,100
10 - Southeast	5,012	4	619,578	368,776	250,802	40.5%	258,499	(7,697)	44,575	---	36,878	5,816
11 - 7-County Metro Area	20,779	3	3,917,167	2,190,005	1,727,163	44.1%	1,574,363	152,800	434,735	8,904	578,631	262,322
Average for On-Sale	89,155	91	\$918,026	\$540,360	\$377,666	41.1%	\$348,384	\$29,282	\$46,441	\$3,365	\$72,359	\$29,568

*Net transfers are calculated by subtracting transfers in from transfers out. A negative amount generally indicates that the enterprise is not self-supporting and requires transfers from other funds to maintain operations.

Table 12
Comparison of City Liquor Store Operations - 2024
Listed by Economic Development Region and City

Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		
							Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	Net Transfers* (\$)
1 - Northwest														
Ada	Off-Sale Only	---	1,716	622,049	449,298	172,751	189,596	30.5%	(16,845)	---	---	(16,845)	-2.7%	---
Goodridge	On- & Off-Sale	---	107	422,124	203,299	218,825	174,208	41.3%	44,617	---	---	44,617	10.6%	10,000
Lancaster	On- & Off-Sale	---	356	375,990	169,638	206,352	195,354	52.0%	10,998	2,766	---	13,764	3.7%	29,435
Mentor	On- & Off-Sale	---	101	602,257	259,144	343,113	226,369	37.6%	116,744	15,144	---	131,888	21.9%	42,000
Roseau	Off-Sale Only	---	2,747	2,195,721	1,585,678	610,043	373,186	17.0%	236,857	769	---	237,626	10.8%	220,000
Thief River Falls	Off-Sale Only	---	8,678	5,028,463	3,813,647	1,214,816	890,486	17.7%	324,330	42,879	---	367,209	7.3%	334,779
Twin Valley	On- & Off-Sale	---	702	613,407	345,382	268,025	292,968	47.8%	(24,943)	7,508	---	(17,435)	-2.8%	12,500
Warroad	Off-Sale Only	---	1,979	2,398,369	1,706,231	692,138	511,294	21.3%	180,844	16,600	---	197,444	8.2%	85,000
Total for Region			16,386	\$12,258,380	\$8,532,317	\$3,726,063	\$2,853,461	23.3%	\$872,602	\$85,666		\$958,268	7.8%	\$733,714
Percent of Total MLS Operations			1.6%	2.8%	2.8%	2.8%	2.7%		3.1%	1.0%		2.6%		2.8%
2 - Headwaters														
Akeley	On- & Off-Sale	---	413	507,512	233,763	273,749	249,548	49.2%	24,201	1,403	---	25,604	5.0%	12,500
Bagley	Off-Sale Only	---	1,283	1,839,869	1,344,813	495,056	371,501	20.2%	123,555	3,480	10,227	116,808	6.3%	16,500
Baudette	On- & Off-Sale	---	960	2,058,488	1,282,427	776,061	549,032	26.7%	227,029	---	---	227,029	11.0%	170,000
Bemidji	Off-Sale Only	---	15,707	8,351,096	5,825,865	2,525,231	1,865,875	22.3%	659,356	36,683	105,364	590,675	7.1%	1,124,197
Blackduck	On- & Off-Sale	---	820	1,772,064	979,244	792,820	948,496	53.5%	(155,676)	44,674	10,345	(121,347)	-6.8%	78,500
Clearbrook	On- & Off-Sale	---	456	722,729	447,760	274,969	236,449	32.7%	38,520	48,698	---	87,218	12.1%	---
Kelliher	On- & Off-Sale	---	259	611,716	347,929	263,787	318,547	52.1%	(54,760)	105,229	---	50,469	8.3%	30,000
Mahnomen	On- & Off-Sale	---	1,217	1,523,764	978,568	545,196	511,355	33.6%	33,841	28,413	---	62,254	4.1%	---
Nevis	On- & Off-Sale	---	384	888,167	469,866	418,301	415,828	46.8%	2,473	49,666	---	52,139	5.9%	35,000

Footnotes:

[0] Information is taken from a cash receipts and disbursements statement.

* Net transfers are calculated by subtracting transfers in from transfers out. A positive amount indicates a greater level of transfers out than in.

Table 12
Comparison of City Liquor Store Operations - 2024
Listed by Economic Development Region and City

Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Park Rapids	Off-Sale Only	---	4,295	3,248,512	2,404,540	843,972	837,795	25.8%	6,177	39,315	314	45,178	1.4%	---
Total for Region			25,794	\$21,523,917	\$14,314,775	\$7,209,142	\$6,304,426	29.3%	\$904,716	\$357,561	\$126,250	\$1,136,027	5.3%	\$1,466,697
Percent of Total MLS Operations			2.6%	4.9%	4.7%	5.4%	6.1%		3.2%	4.0%	11.9%	3.1%		5.6%
3 - Arrowhead														
Aitkin	Off-Sale Only	---	2,231	1,518,357	1,112,680	405,677	295,494	19.5%	110,183	18,155	---	128,338	8.5%	78,000
Barnum	On- & Off-Sale	---	618	807,187	483,084	324,103	295,101	36.6%	29,002	50,364	42,870	36,496	4.5%	---
Beaver Bay	On- & Off-Sale	---	125	764,889	493,648	271,241	295,287	38.6%	(24,046)	54,674	---	30,628	4.0%	---
Big Falls	On- & Off-Sale	[0]	183	349,321	153,348	195,973	207,909	59.5%	(11,936)	1,847	---	(10,089)	-2.9%	5,000
Cook	Off-Sale Only	---	536	1,551,338	1,146,445	404,893	316,201	20.4%	88,692	3,747	---	92,439	6.0%	---
Cromwell	On- & Off-Sale	---	252	522,147	209,660	312,487	236,627	45.3%	75,860	1,877	---	77,737	14.9%	25,000
Grand Marais	Off-Sale Only	---	1,353	2,312,455	1,697,202	615,253	656,995	28.4%	(41,742)	17,175	11,461	(36,028)	-1.6%	1,033,334
Moose Lake	On- & Off-Sale	---	2,717	2,089,811	1,407,056	682,755	507,299	24.3%	175,456	---	---	175,456	8.4%	---
Northome	On- & Off-Sale	---	152	322,363	178,775	143,588	144,880	44.9%	(1,292)	31	---	(1,261)	-0.4%	---
Orr	On- & Off-Sale	---	208	722,407	414,648	307,759	254,972	35.3%	52,787	6,893	525	59,155	8.2%	21,000
Palisade	On- & Off-Sale	---	163	193,865		193,865	197,211	101.7%	(3,346)	---	10,620	(13,966)	-7.2%	---
Proctor	Off-Sale Only	---	3,096	1,287,604	930,430	357,174	317,385	24.6%	39,789	8,598	---	48,387	3.8%	5,286
Ranier	On- & Off-Sale	---	584	471,282	202,040	269,242	274,696	58.3%	(5,454)	30,460	---	25,006	5.3%	20,000
Silver Bay	On- & Off-Sale	---	1,800	1,323,006	741,359	581,647	590,023	44.6%	(8,376)	11,121	1,423	1,322	0.1%	27,300

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							Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Two Harbors	Off-Sale Only	---	3,508	2,875,717	2,182,431	693,286	718,176	25.0%	(24,890)	42,424	---	17,534	0.6%	1,901
Total for Region			17,526	\$17,111,749	\$11,352,806	\$5,758,943	\$5,308,256	31.0%	\$450,687	\$247,366	\$66,899	\$631,154	3.7%	\$1,216,821
Percent of Total MLS Operations			1.7%	3.9%	3.7%	4.4%	5.1%		1.6%	2.8%	6.3%	1.7%		4.6%
4 - West Central														
Alexandria	Off-Sale Only	---	14,998	7,898,331	5,939,534	1,958,797	1,442,686	18.3%	516,111	86,623	3,000	599,734	7.6%	440,000
Barnesville	Off-Sale Only	---	2,772	1,249,475	942,703	306,772	218,371	17.5%	88,401	10,620	15,396	83,625	6.7%	5,000
Battle Lake	Off-Sale Only	---	907	2,182,109	1,585,986	596,123	414,137	19.0%	181,986	16,508	6,495	191,999	8.8%	56,000
Brandon	On- & Off-Sale	---	508	642,326	352,665	289,661	252,729	39.3%	36,932	13,152	---	50,084	7.8%	11,776
Callaway	On- & Off-Sale	---	203	578,174	315,971	262,203	193,626	33.5%	68,577	709	---	69,286	12.0%	8,919
Dalton	Off-Sale Only	---	205	214,769	167,640	47,129	72,311	33.7%	(25,182)	3,646	---	(21,536)	-10.0%	---
Detroit Lakes	Off-Sale Only	---	10,015	9,398,209	6,765,115	2,633,094	1,198,533	12.8%	1,434,561	52,073	23,390	1,463,244	15.6%	1,776,749
Elizabeth	Off-Sale Only	---	166	504,270	405,179	99,091	101,385	20.1%	(2,294)	723	---	(1,571)	-0.3%	---
Fergus Falls	Off-Sale Only	---	14,188	7,458,133	4,980,994	2,477,139	1,191,394	16.0%	1,285,745	88,065	3,064	1,370,746	18.4%	842,773
Frazee	On- & Off-Sale	---	1,318	755,170	444,719	310,451	207,959	27.5%	102,492	650	10,820	92,322	12.2%	---
Glenwood	Off-Sale Only	---	2,691	1,812,475	1,327,040	485,435	341,986	18.9%	143,449	25,209	---	168,658	9.3%	60,000
Hawley	Off-Sale Only	---	2,267	1,555,119	1,124,883	430,236	337,257	21.7%	92,979	1,899	3,522	91,356	5.9%	15,000
Hitterdal	On- & Off-Sale	---	213	540,515	272,398	268,117	217,831	40.3%	50,286	2,830	---	53,116	9.8%	208
Lake Park	On- & Off-Sale	---	710	1,105,601	663,363	442,238	393,486	35.6%	48,752	1,797	---	50,549	4.6%	---
Millerville	On- & Off-Sale	---	98	370,174	201,784	168,390	161,634	43.7%	6,756	1,407	---	8,163	2.2%	---
Miltona	On- & Off-Sale	---	447	730,072	444,727	285,345	306,444	42.0%	(21,099)	84,204	---	63,105	8.6%	---

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							Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Morris	Off-Sale Only	---	5,188	2,616,282	1,912,688	703,594	412,167	15.8%	291,427	63,581	---	355,008	13.6%	50,000
New York Mills	On- & Off-Sale	---	1,490	810,830	498,780	312,050	315,819	39.0%	(3,769)	25,973	---	22,204	2.7%	27,000
Ogema	On- & Off-Sale	---	206	422,937		422,937	450,187	106.4%	(27,250)	3,401	---	(23,849)	-5.6%	15,000
Osakis	On- & Off-Sale	---	1,756	1,021,859	656,941	364,918	347,638	34.0%	17,280	79,173	---	96,453	9.4%	5,000
Pelican Rapids	Off-Sale Only	---	2,568	1,563,940	1,073,185	490,755	316,231	20.2%	174,524	9,529	---	184,053	11.8%	117,987
Perham	Off-Sale Only	---	3,659	4,460,593	3,136,629	1,323,964	703,658	15.8%	620,306	141,889	1,725	760,470	17.0%	316,050
Ulen	On- & Off-Sale	---	474	619,840	353,404	266,436	247,278	39.9%	19,158	33,561	3,332	49,387	8.0%	83
Underwood	Off-Sale Only	---	361	874,117	620,004	254,113	188,907	21.6%	65,206	1,228	5,764	60,670	6.9%	---
Vergas	Off-Sale Only	---	344	934,316	684,360	249,956	189,390	20.3%	60,566	3,760	---	64,326	6.9%	25,000
Wolf Lake	On- & Off-Sale	[0]	73	256,812	142,379	114,433	147,412	57.4%	(32,979)	25,912	---	(7,067)	-2.8%	---
Total for Region			67,825	\$50,576,448	\$35,013,071	\$15,563,377	\$10,370,456	20.5%	\$5,192,921	\$778,122	\$76,508	\$5,894,535	11.7%	\$3,772,545
Percent of Total MLS Operations			6.7%	11.6%	11.5%	11.8%	10.0%		18.3%	8.8%	7.2%	16.3%		14.3%
5 - North Central														
Browerville	On- & Off-Sale	---	840	582,500	324,830	257,670	254,045	43.6%	3,625	48,346	---	51,971	8.9%	9,000
Clarissa	On- & Off-Sale	---	665	548,783	299,855	248,928	211,395	38.5%	37,533	5,767	---	43,300	7.9%	---
Eagle Bend	On- & Off-Sale	---	545	255,108	139,746	115,362	155,489	61.0%	(40,127)	37,025	---	(3,102)	-1.2%	---
Fifty Lakes	On- & Off-Sale	---	460	793,350	378,180	415,170	352,867	44.5%	62,303	21,780	---	84,083	10.6%	---
Hackensack	On- & Off-Sale	---	310	1,771,114	1,238,391	532,723	504,214	28.5%	28,509	27,794	---	56,303	3.2%	14,208
Long Prairie	Off-Sale Only	---	3,766	2,447,474	1,854,860	592,614	357,892	14.6%	234,722	44,573	---	279,295	11.4%	110,000
Longville	On- & Off-Sale	---	154	2,290,096	1,326,199	963,897	701,859	30.6%	262,038	3,170	---	265,208	11.6%	43,348
Menahga	On- & Off-Sale	---	1,384	1,147,879	729,941	417,938	299,962	26.1%	117,976	18,812	---	136,788	11.9%	70,000
Nisswa	On- & Off-Sale	---	2,137	5,654,986	3,617,292	2,037,694	1,576,246	27.9%	461,448	1,048	15,171	447,325	7.9%	290,000

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							Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	Net Transfers* (\$)	
Randall	On- & Off-Sale	---	608	313,527	218,118	95,409	43,836	14.0%	51,573	383,499	---	435,072	138.8%	---	
Remer	On- & Off-Sale	---	406	1,150,614	720,769	429,845	378,110	32.9%	51,735	4,238	---	55,973	4.9%	32,000	
Sebeka	On- & Off-Sale	---	750	684,688	398,537	286,151	309,908	45.3%	(23,757)	---	69	(23,826)	-3.5%	---	
Verndale	On- & Off-Sale	---	507	447,079	185,838	261,241	199,630	44.7%	61,611	689	---	62,300	13.9%	---	
Wadena	Off-Sale Only	---	4,347	2,767,187	2,008,371	758,816	594,818	21.5%	163,998	20,797	---	184,795	6.7%	130,000	
Walker	Off-Sale Only	---	990	1,062,208	747,789	314,419	239,772	22.6%	74,647	10,651	---	85,298	8.0%	---	
Total for Region			17,869	\$21,916,593	\$14,188,716	\$7,727,877	\$6,180,043	28.2%	\$1,547,834	\$628,189	\$15,240	\$2,160,783	9.9%	\$698,556	
Percent of Total MLS Operations			1.8%	5.0%	4.7%	5.8%	5.9%		5.5%	7.1%	1.4%	6.0%		2.7%	
6E - Southwest Central															
Buffalo Lake	On- & Off-Sale	---	651	468,078	273,056	195,022	355,315	75.9%	(160,293)	31,741	---	(128,552)	-27.5%	---	
Dassel	Off-Sale Only	---	1,538	1,175,261	861,936	313,325	261,620	22.3%	51,705	17,009	8,735	59,979	5.1%	---	
Glencoe	Off-Sale Only	---	5,676	2,672,827	1,952,966	719,861	358,632	13.4%	361,229	1,827	10,093	352,963	13.2%	285,000	
Hutchinson	Off-Sale Only	---	14,910	7,755,855	5,905,792	1,850,063	1,153,852	14.9%	696,211	1,401	---	697,612	9.0%	550,000	
Litchfield	Off-Sale Only	---	6,593	3,247,839	2,435,231	812,608	492,964	15.2%	319,644	7,353	---	326,997	10.1%	338,853	
Olivia	Off-Sale Only	---	2,312	1,095,758	812,713	283,045	327,159	29.9%	(44,114)	19,343	---	(24,771)	-2.3%	---	
Sacred Heart	On- & Off-Sale	---	490	637,676	380,731	256,945	328,134	51.5%	(71,189)	23,433	19,117	(66,873)	-10.5%	---	
Silver Lake	On- & Off-Sale	---	857	598,735	312,704	286,031	288,982	48.3%	(2,951)	33,647	3,291	27,405	4.6%	10,000	
Total for Region			33,027	\$17,652,029	\$12,935,129	\$4,716,900	\$3,566,658	20.2%	\$1,150,242	\$135,754	\$41,236	\$1,244,760	7.1%	\$1,183,853	
Percent of Total MLS Operations			3.3%	4.0%	4.3%	3.6%	3.4%		4.1%	1.5%	3.9%	3.4%		4.5%	
6W - Upper Southwest															
Appleton	Off-Sale Only	---	1,366	640,569	472,851	167,718	163,640	25.5%	4,078	---	---	4,078	0.6%	---	
Benson	On- & Off-Sale	---	3,440	1,391,561	955,013	436,548	426,414	30.6%	10,134	56,337	---	66,471	4.8%	---	

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							Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Boyd	On- & Off-Sale	---	141	618,956	342,048	276,908	316,571	51.1%	(39,663)	34,331	13,584	(18,916)	-3.1%	---
Dawson	Off-Sale Only	---	1,466	425,368	316,514	108,854	73,223	17.2%	35,631	77,800	---	113,431	26.7%	---
De Graff	On- & Off-Sale	---	106	465,280	220,748	244,532	264,396	56.8%	(19,864)	1,888	---	(17,976)	-3.9%	(5,500)
Granite Falls	Off-Sale Only	---	2,675	1,510,598	1,151,183	359,415	230,955	15.3%	128,460	17,364	---	145,824	9.7%	100,000
Hanley Falls	On- & Off-Sale	---	238	251,145	112,207	138,938	123,127	49.0%	15,811	14,832	280	30,363	12.1%	(3,080)
Madison	Off-Sale Only	---	1,522	509,684	367,090	142,594	101,708	20.0%	40,886	6,913	---	47,799	9.4%	25,000
Montevideo	Off-Sale Only	---	5,327	2,642,298	1,905,256	737,042	585,575	22.2%	151,467	4,979	6,859	149,587	5.7%	150,000
Total for Region			16,281	\$8,455,459	\$5,842,910	\$2,612,549	\$2,285,609	27.0%	\$326,940	\$214,444	\$20,723	\$520,661	6.2%	\$266,420
Percent of Total MLS Operations			1.6%	1.9%	1.9%	2.0%	2.2%		1.2%	2.4%	2.0%	1.4%		1.0%
7E - East Central														
Braham	Off-Sale Only	---	1,771	2,009,907	1,435,271	574,636	436,567	21.7%	138,069	18,571	---	156,640	7.8%	67,000
Cambridge	Off-Sale Only	---	11,039	6,458,167	4,739,209	1,718,958	1,028,559	15.9%	690,399	22,461	---	712,860	11.0%	725,000
Finlayson	On- & Off-Sale	---	332	996,676	548,452	448,224	425,833	42.7%	22,391	47,529	4,166	65,754	6.6%	30,000
Foreston	On- & Off-Sale	[0]	576	561,022	236,556	324,466	291,809	52.0%	32,657	2,901	876	34,682	6.2%	53,910
Hinckley	On- & Off-Sale	---	1,924	3,354,396	2,266,506	1,087,890	721,204	21.5%	366,686	10,429	201	376,914	11.2%	150,024
Isanti	Off-Sale Only	---	7,511	5,760,312	4,257,228	1,503,084	931,538	16.2%	571,546	74,728	50,753	595,521	10.3%	533,745
Isle	On- & Off-Sale	---	824	1,029,642	698,275	331,367	312,132	30.3%	19,235	495,087	116,583	397,739	38.6%	15,000
Lindstrom	On- & Off-Sale	---	4,957	2,860,053	1,893,885	966,168	819,968	28.7%	146,200	75,938	---	222,138	7.8%	323,852
Milaca	Off-Sale Only	---	3,049	2,986,955	2,195,212	791,743	642,501	21.5%	149,242	11,852	365	160,729	5.4%	300,000
Mora	Off-Sale Only	---	3,786	4,531,522	3,279,609	1,251,913	814,125	18.0%	437,788	44,753	19,500	463,041	10.2%	303,693
North Branch	Off-Sale Only	---	12,159	4,111,520	2,977,374	1,134,146	1,094,282	26.6%	39,864	15,733	---	55,597	1.4%	80,000
Ogilvie	On- & Off-Sale	---	398	902,536	487,248	415,288	384,667	42.6%	30,621	1,999	---	32,620	3.6%	7,000

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							Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Pine City	Off-Sale Only	---	3,668	2,519,030	1,788,595	730,435	602,912	23.9%	127,523	6,498	---	134,021	5.3%	60,000
Princeton	Off-Sale Only	---	5,421	5,650,062	4,111,069	1,538,993	656,366	11.6%	882,627	201,651	---	1,084,278	19.2%	151,650
Stacy	On- & Off-Sale	---	4,648	4,175,700	2,811,888	1,363,812	1,264,491	30.3%	99,321	130,105	13,904	215,522	5.2%	100,000
Total for Region			62,063	\$47,907,500	\$33,726,377	\$14,181,123	\$10,426,954	21.8%	\$3,754,169	\$1,160,235	\$206,348	\$4,708,056	9.8%	\$2,900,874
Percent of Total MLS Operations			6.1%	11.0%	11.1%	10.7%	10.0%		13.2%	13.1%	19.5%	13.0%		11.0%
7W - Central														
Big Lake	Off-Sale Only	---	12,773	5,416,878	3,911,795	1,505,083	1,058,542	19.5%	446,541	58,187	---	504,728	9.3%	450,210
Buffalo	Off-Sale Only	---	16,815	7,158,144	5,166,845	1,991,299	1,438,766	20.1%	552,533	88,509	---	641,042	9.0%	250,000
Delano	Off-Sale Only	---	7,528	3,972,448	2,853,971	1,118,477	771,430	19.4%	347,047	12,004	2,067	356,984	9.0%	125,000
Elk River	Off-Sale Only	---	27,520	8,631,336	6,169,284	2,462,052	1,682,377	19.5%	779,675	186,691	360	966,006	11.2%	1,240,318
Gilman	On- & Off-Sale	---	261	461,219	207,081	254,138	296,884	64.4%	(42,746)	68,097	---	25,351	5.5%	12,000
Holdingford	On- & Off-Sale	---	748	296,119	144,062	152,057	165,132	55.8%	(13,075)	622	---	(12,453)	-4.2%	---
Howard Lake	On- & Off-Sale	---	2,240	1,142,898	734,112	408,786	356,513	31.2%	52,273	343	---	52,616	4.6%	---
Maple Lake	Off-Sale Only	---	2,222	2,275,589	1,714,943	560,646	481,028	21.1%	79,618	26,335	---	105,953	4.7%	50,000
Monticello	Off-Sale Only	---	15,464	6,493,915	4,792,223	1,701,692	1,159,165	17.9%	542,527	74,419	---	616,946	9.5%	1,000,000
Paynesville	Off-Sale Only	---	2,575	1,916,331	1,478,317	438,014	408,776	21.3%	29,238	21,006	1,013	49,231	2.6%	40,000
Sauk Rapids	Off-Sale Only	---	13,893	3,825,457	2,884,804	940,653	701,261	18.3%	239,392	75,221	---	314,613	8.2%	135,000
Waverly	On- & Off-Sale	---	2,234	1,132,073	766,976	365,097	325,233	28.7%	39,864	---	---	39,864	3.5%	---
Total for Region			104,273	\$42,722,407	\$30,824,413	\$11,897,994	\$8,845,107	20.7%	\$3,052,887	\$611,434	\$3,440	\$3,660,881	8.6%	\$3,302,528
Percent of Total MLS Operations			10.3%	9.8%	10.1%	9.0%	8.5%		10.8%	6.9%	0.3%	10.1%		12.5%
8 - Southwest														
Avoca	On- & Off-Sale	---	113	268,978	108,733	160,245	145,519	54.1%	14,726	17,769	4,106	28,389	10.6%	26,988

Footnotes:

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Table 12
Comparison of City Liquor Store Operations - 2024
Listed by Economic Development Region and City

Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Balaton	On- & Off-Sale	---	591	384,391	263,636	120,755	152,318	39.6%	(31,563)	10,764	---	(20,799)	-5.4%	1
Hadley	On- & Off-Sale	---	62	314,571	123,198	191,373	157,024	49.9%	34,349	13,593	---	47,942	15.2%	---
Heron Lake	On- & Off-Sale	---	596	453,620	248,661	204,959	163,070	35.9%	41,889	4,810	---	46,699	10.3%	---
Ivanhoe	On- & Off-Sale	---	543	561,411	313,053	248,358	250,508	44.6%	(2,150)	29,110	---	26,960	4.8%	---
Jackson	Off-Sale Only	---	3,289	1,673,472	1,208,155	465,317	370,197	22.1%	95,120	10,715	---	105,835	6.3%	56,000
Lakefield	Off-Sale Only	---	1,729	784,790	579,505	205,285	154,008	19.6%	51,277	24,442	---	75,719	9.6%	6,000
Luverne	Off-Sale Only	---	4,929	1,893,298	1,356,394	536,904	364,472	19.3%	172,432	22,503	---	194,935	10.3%	50,000
Marshall	Off-Sale Only	---	14,029	7,418,591	5,189,122	2,229,469	1,068,508	14.4%	1,160,961	135,198	51,525	1,244,634	16.8%	600,000
Okabena	On- & Off-Sale	---	204	306,667	158,605	148,062	188,974	61.6%	(40,912)	8,732	---	(32,180)	-10.5%	---
Pipestone	Off-Sale Only	---	4,040	1,988,787	1,422,969	565,818	360,681	18.1%	205,137	56,988	---	262,125	13.2%	56,000
Redwood Falls	Off-Sale Only	---	5,036	2,630,116	1,929,268	700,848	670,124	25.5%	30,724	16,118	---	46,842	1.8%	120,000
Russell	On- & Off-Sale	---	347	613,800	300,397	313,403	339,685	55.3%	(26,282)	30,064	6,530	(2,748)	-0.4%	---
Tracy	Off-Sale Only	---	2,056	933,598	619,823	313,775	275,741	29.5%	38,034	8,211	---	46,245	5.0%	50,000
Walnut Grove	On- & Off-Sale	---	737	568,285	295,434	272,851	274,940	48.4%	(2,089)	23,627	112	21,426	3.8%	---
Windom	Off-Sale Only	---	4,809	2,237,978	1,605,854	632,124	552,029	24.7%	80,095	26,222	18,818	87,499	3.9%	100,000
Worthington	Off-Sale Only	---	13,742	5,235,188	3,876,676	1,358,512	811,429	15.5%	547,083	26,693	9,866	563,910	10.8%	275,000
Total for Region			56,852	\$28,267,541	\$19,599,483	\$8,668,058	\$6,299,227	22.3%	\$2,368,831	\$465,559	\$90,957	\$2,743,433	9.7%	\$1,339,989
Percent of Total MLS Operations			5.6%	6.5%	6.4%	6.5%	6.1%		8.3%	5.2%	8.6%	7.6%		5.1%
9 - South Central														
Blue Earth	Off-Sale Only	---	3,194	1,868,237	1,396,157	472,080	379,463	20.3%	92,617	8,112	---	100,729	5.4%	---
Butterfield	Off-Sale Only	---	601	229,843	175,207	54,636	98,900	43.0%	(44,264)	1,871	---	(42,393)	-18.4%	---
Cleveland	On- & Off-Sale	---	795	341,185	205,669	135,516	189,652	55.6%	(54,136)	60,656	---	6,520	1.9%	---

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Table 12
Comparison of City Liquor Store Operations - 2024
Listed by Economic Development Region and City

Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Elmore	Off-Sale Only	---	546	24,689	19,962	4,727	5,462	22.1%	(735)	---	---	(735)	-3.0%	(40,218)
Fairmont	Off-Sale Only	---	10,226	4,721,826	3,400,103	1,321,723	750,794	15.9%	570,929	126,794	---	697,723	14.8%	1,290,000
Kiester	Off-Sale Only	---	489	168,709	119,320	49,389	53,591	31.8%	(4,202)	3,825	500	(877)	-0.5%	---
Le Center	On- & Off-Sale	---	2,542	1,272,573	790,172	482,401	426,120	33.5%	56,281	27,655	1,555	82,381	6.5%	75,000
Lewisville	On- & Off-Sale	---	218	227,645	141,791	85,854	129,626	56.9%	(43,772)	58,643	---	14,871	6.5%	---
Madelia	Off-Sale Only	---	2,450	783,869	580,137	203,732	155,206	19.8%	48,526	6,761	18	55,269	7.1%	---
Mapleton	On- & Off-Sale	---	1,669	633,812	362,422	271,390	291,328	46.0%	(19,938)	100,506	---	80,568	12.7%	40,500
Saint James	Off-Sale Only	---	4,720	1,250,924	842,741	408,183	297,953	23.8%	110,230	23,275	---	133,505	10.7%	122,414
Sherburn	On- & Off-Sale	---	1,043	861,356	498,862	362,494	418,563	48.6%	(56,069)	42,769	---	(13,300)	-1.5%	---
Wells	Off-Sale Only	---	2,422	1,176,831	851,583	325,248	220,156	18.7%	105,092	11,132	11,464	104,760	8.9%	---
Total for Region			30,915	\$13,561,499	\$9,384,126	\$4,177,373	\$3,416,814	25.2%	\$760,559	\$471,999	\$13,537	\$1,219,021	9.0%	\$1,487,696
Percent of Total MLS Operations			3.1%	3.1%	3.1%	3.2%	3.3%		2.7%	5.3%	1.3%	3.4%		5.7%
10 - Southeast														
Caledonia	Off-Sale Only	---	2,739	984,186	751,646	232,540	210,495	21.4%	22,045	5,104	---	27,149	2.8%	---
Kasson	Off-Sale Only	---	7,220	1,690,339	1,303,082	387,257	296,752	17.6%	90,505	15,738	---	106,243	6.3%	16,000
Kenyon	On- & Off-Sale	---	1,924	850,978	572,529	278,449	299,983	35.3%	(21,534)	56,524	---	34,990	4.1%	---
Lonsdale	Off-Sale Only	---	4,982	1,975,691	1,533,916	441,775	425,869	21.6%	15,906	16,662	---	32,568	1.6%	180,999
Mazeppa	On- & Off-Sale	---	893	733,399	451,164	282,235	261,849	35.7%	20,386	32,250	---	52,636	7.2%	23,265
Medford	On- & Off-Sale	---	1,348	526,180	262,260	263,920	257,736	49.0%	6,184	52,790	---	58,974	11.2%	---
Northfield	Off-Sale Only	---	21,648	2,849,372	2,037,436	811,936	659,859	23.2%	152,077	74,548	---	226,625	8.0%	50,000

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Table 12
Comparison of City Liquor Store Operations - 2024
Listed by Economic Development Region and City

Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)
							Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
West Concord	On- & Off-Sale	---	847	367,753	189,151	178,602	214,426	58.3%	(35,824)	36,736	---	912	0.2%	---
Total for Region			41,601	\$9,977,898	\$7,101,184	\$2,876,714	\$2,626,969	26.3%	\$249,745	\$290,352	\$---	\$540,097	5.4%	\$270,264
Percent of Total MLS Operations			4.1%	2.3%	2.3%	2.2%	2.5%		0.9%	3.3%	---	1.5%		1.0%
11 - 7-County Metro Area														
Anoka	Off-Sale Only	---	18,402	2,229,039	1,653,358	575,681	819,529	36.8%	(243,848)	583,731	---	339,883	15.2%	20,000
Apple Valley	Off-Sale Only	---	56,361	11,087,409	7,766,504	3,320,905	2,328,096	21.0%	992,809	95,124	9,235	1,078,698	9.7%	885,000
Brooklyn Center	Off-Sale Only	---	34,409	6,765,956	4,624,356	2,141,600	2,050,364	30.3%	91,236	41,160	53,224	79,172	1.2%	---
Columbia Heights	Off-Sale Only	---	21,570	9,668,229	7,163,818	2,504,411	2,120,650	21.9%	383,761	48,486	33,306	398,941	4.1%	152,800
Eden Prairie	Off-Sale Only	---	64,793	11,658,413	8,314,546	3,343,867	2,689,336	23.1%	654,531	436,982	34,248	1,057,265	9.1%	750,000
Edina	Off-Sale Only	---	54,785	12,641,168	8,431,072	4,210,096	3,976,001	31.5%	234,095	62,569	---	296,664	2.3%	995,084
Farmington	Off-Sale Only	---	24,361	6,946,827	5,083,818	1,863,009	1,236,508	17.8%	626,501	112,113	39,117	699,497	10.1%	223,890
Fridley	Off-Sale Only	---	29,958	6,062,097	4,410,176	1,651,921	1,414,542	23.3%	237,379	59,691	35,777	261,293	4.3%	338,500
Lakeville	Off-Sale Only	---	76,746	22,647,127	16,331,345	6,315,782	4,954,945	21.9%	1,360,837	165,286	106,468	1,419,655	6.3%	1,339,950
Lexington	Off-Sale Only	---	3,021	3,625,964	2,657,071	968,893	788,063	21.7%	180,830	27,655	---	208,485	5.7%	150,000
Mound	Off-Sale Only	---	9,297	3,881,104	2,705,563	1,175,541	731,274	18.8%	444,267	39,677	---	483,944	12.5%	360,000
Richfield	Off-Sale Only	---	38,482	14,024,984	9,920,096	4,104,888	2,769,762	19.7%	1,335,126	138,405	---	1,473,531	10.5%	860,088
Robbinsdale	Off-Sale Only	---	14,924	4,245,255	3,055,291	1,189,964	1,168,346	27.5%	21,618	17,808	58,098	(18,672)	-0.4%	25,000
Rogers	On- & Off-Sale	---	16,190	4,665,478	3,105,076	1,560,402	1,397,328	30.0%	163,074	1,166,841	---	1,329,915	28.5%	241,359
Saint Anthony	Off-Sale Only	---	10,195	6,974,493	5,118,694	1,855,799	1,446,124	20.7%	409,675	81,017	215	490,477	7.0%	275,000
Saint Francis	Off-Sale Only	---	8,483	3,263,226	2,354,198	909,028	709,993	21.8%	199,035	81,227	---	280,262	8.6%	65,000

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Table 12
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Listed by Economic Development Region and City

Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating		Nonoperating		Net Profit/(Loss)		Net Transfers* (\$)	
							Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)		Percent of Sales
Savage	Off-Sale Only	---	33,262	6,989,478	5,072,494	1,916,984	1,561,298	22.3%	355,686	133,622	---	489,308	7.0%	460,850
Wayzata	On- & Off-Sale	---	4,589	7,086,024	3,464,938	3,621,086	3,325,760	46.9%	295,326	137,363	26,712	405,977	5.7%	545,608
Total for Region			519,828	\$144,462,271	\$101,232,414	\$43,229,857	\$35,487,919	24.6%	\$7,741,938	\$3,428,757	\$396,400	\$10,774,295	7.5%	\$7,688,129
Percent of Total MLS Operations			51.5%	33.1%	33.3%	32.7%	34.1%		27.3%	38.6%	37.5%	29.8%		29.2%
Off-Sale Only			921,085	\$352,853,290	\$254,874,957	\$97,978,333	\$72,268,922	20.5%	\$25,709,411	\$4,649,272	\$751,346	\$29,607,337	8.4%	\$23,637,382
On- & Off-Sale			89,155	\$83,540,401	\$49,172,764	\$34,367,637	\$31,702,977	37.9%	\$2,664,660	\$4,226,166	\$306,192	\$6,584,634	7.9%	\$2,690,704
All Stores			1,010,240	\$436,393,691	\$304,047,721	\$132,345,970	\$103,971,899	23.8%	\$28,374,071	\$8,875,438	\$1,057,538	\$36,191,971	8.3%	\$26,328,086

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Table 13
Comparison of City Liquor Store Operations - 2024
Listed by Economic Development Region and City
Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

Rank	Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers*(\$)
								Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
1 - Northwest															
1	Roseau	Off-Sale Only	---	2,747	2,195,721	1,585,678	610,043	373,186	17.0%	236,857	769	---	237,626	10.8%	220,000
2	Warroad	Off-Sale Only	---	1,979	2,398,369	1,706,231	692,138	511,294	21.3%	180,844	16,600	---	197,444	8.2%	85,000
3	Thief River Falls	Off-Sale Only	---	8,678	5,028,463	3,813,647	1,214,816	890,486	17.7%	324,330	42,879	---	367,209	7.3%	334,779
4	Ada	Off-Sale Only	---	1,716	622,049	449,298	172,751	189,596	30.5%	(16,845)	---	---	(16,845)	-2.7%	---
1	Mentor	On- & Off-Sale	---	101	602,257	259,144	343,113	226,369	37.6%	116,744	15,144	---	131,888	21.9%	42,000
2	Goodridge	On- & Off-Sale	---	107	422,124	203,299	218,825	174,208	41.3%	44,617	---	---	44,617	10.6%	10,000
3	Lancaster	On- & Off-Sale	---	356	375,990	169,638	206,352	195,354	52.0%	10,998	2,766	---	13,764	3.7%	29,435
4	Twin Valley	On- & Off-Sale	---	702	613,407	345,382	268,025	292,968	47.8%	(24,943)	7,508	---	(17,435)	-2.8%	12,500
Total for Region				16,386	\$12,258,380	\$8,532,317	\$3,726,063	\$2,853,461	23.3%	\$872,602	\$85,666		\$958,268	7.8%	\$733,714
Percent of Total MLS Operations				1.6%	2.8%	2.8%	2.8%	2.7%		3.1%	1.0%		2.6%		2.8%
2 - Headwaters															
1	Bemidji	Off-Sale Only	---	15,707	8,351,096	5,825,865	2,525,231	1,865,875	22.3%	659,356	36,683	105,364	590,675	7.1%	1,124,197
2	Bagley	Off-Sale Only	---	1,283	1,839,869	1,344,813	495,056	371,501	20.2%	123,555	3,480	10,227	116,808	6.3%	16,500
3	Park Rapids	Off-Sale Only	---	4,295	3,248,512	2,404,540	843,972	837,795	25.8%	6,177	39,315	314	45,178	1.4%	---
1	Clearbrook	On- & Off-Sale	---	456	722,729	447,760	274,969	236,449	32.7%	38,520	48,698	---	87,218	12.1%	---
2	Baudette	On- & Off-Sale	---	960	2,058,488	1,282,427	776,061	549,032	26.7%	227,029	---	---	227,029	11.0%	170,000
3	Kelliher	On- & Off-Sale	---	259	611,716	347,929	263,787	318,547	52.1%	(54,760)	105,229	---	50,469	8.3%	30,000
4	Nevis	On- & Off-Sale	---	384	888,167	469,866	418,301	415,828	46.8%	2,473	49,666	---	52,139	5.9%	35,000
5	Akeley	On- & Off-Sale	---	413	507,512	233,763	273,749	249,548	49.2%	24,201	1,403	---	25,604	5.0%	12,500
6	Mahnomen	On- & Off-Sale	---	1,217	1,523,764	978,568	545,196	511,355	33.6%	33,841	28,413	---	62,254	4.1%	---
7	Blackduck	On- & Off-Sale	---	820	1,772,064	979,244	792,820	948,496	53.5%	(155,676)	44,674	10,345	(121,347)	-6.8%	78,500

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Table 13
Comparison of City Liquor Store Operations - 2024
Listed by Economic Development Region and City
Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

Rank	Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers*(\$)
								Expenses (\$)	Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Total for Region				25,794	\$21,523,917	\$14,314,775	\$7,209,142	\$6,304,426	29.3%	\$904,716	\$357,561	\$126,250	\$1,136,027	5.3%	\$1,466,697
Percent of Total MLS Operations				2.6%	4.9%	4.7%	5.4%	6.1%		3.2%	4.0%	11.9%	3.1%		5.6%
3 - Arrowhead															
1	Aitkin	Off-Sale Only	---	2,231	1,518,357	1,112,680	405,677	295,494	19.5%	110,183	18,155	---	128,338	8.5%	78,000
2	Cook	Off-Sale Only	---	536	1,551,338	1,146,445	404,893	316,201	20.4%	88,692	3,747	---	92,439	6.0%	---
3	Proctor	Off-Sale Only	---	3,096	1,287,604	930,430	357,174	317,385	24.6%	39,789	8,598	---	48,387	3.8%	5,286
4	Two Harbors	Off-Sale Only	---	3,508	2,875,717	2,182,431	693,286	718,176	25.0%	(24,890)	42,424	---	17,534	0.6%	1,901
5	Grand Marais	Off-Sale Only	---	1,353	2,312,455	1,697,202	615,253	656,995	28.4%	(41,742)	17,175	11,461	(36,028)	-1.6%	1,033,334
1	Cromwell	On- & Off-Sale	---	252	522,147	209,660	312,487	236,627	45.3%	75,860	1,877	---	77,737	14.9%	25,000
2	Moose Lake	On- & Off-Sale	---	2,717	2,089,811	1,407,056	682,755	507,299	24.3%	175,456	---	---	175,456	8.4%	---
3	Orr	On- & Off-Sale	---	208	722,407	414,648	307,759	254,972	35.3%	52,787	6,893	525	59,155	8.2%	21,000
4	Ranier	On- & Off-Sale	---	584	471,282	202,040	269,242	274,696	58.3%	(5,454)	30,460	---	25,006	5.3%	20,000
5	Barnum	On- & Off-Sale	---	618	807,187	483,084	324,103	295,101	36.6%	29,002	50,364	42,870	36,496	4.5%	---
6	Beaver Bay	On- & Off-Sale	---	125	764,889	493,648	271,241	295,287	38.6%	(24,046)	54,674	---	30,628	4.0%	---
7	Silver Bay	On- & Off-Sale	---	1,800	1,323,006	741,359	581,647	590,023	44.6%	(8,376)	11,121	1,423	1,322	0.1%	27,300
8	Northome	On- & Off-Sale	---	152	322,363	178,775	143,588	144,880	44.9%	(1,292)	31	---	(1,261)	-0.4%	---
9	Big Falls	On- & Off-Sale	[0]	183	349,321	153,348	195,973	207,909	59.5%	(11,936)	1,847	---	(10,089)	-2.9%	5,000
10	Palisade	On- & Off-Sale	---	163	193,865	---	193,865	197,211	101.7%	(3,346)	---	10,620	(13,966)	-7.2%	---
Total for Region				17,526	\$17,111,749	\$11,352,806	\$5,758,943	\$5,308,256	31.0%	\$450,687	\$247,366	\$66,899	\$631,154	3.7%	\$1,216,821
Percent of Total MLS Operations				1.7%	3.9%	3.7%	4.4%	5.1%		1.6%	2.8%	6.3%	1.7%		4.6%
4 - West Central															
1	Fergus Falls	Off-Sale Only	---	14,188	7,458,133	4,980,994	2,477,139	1,191,394	16.0%	1,285,745	88,065	3,064	1,370,746	18.4%	842,773
2	Perham	Off-Sale Only	---	3,659	4,460,593	3,136,629	1,323,964	703,658	15.8%	620,306	141,889	1,725	760,470	17.0%	316,050

Footnotes:

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Table 13
Comparison of City Liquor Store Operations - 2024
Listed by Economic Development Region and City
Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

Rank	Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers*(\$)
								Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
3	Detroit Lakes	Off-Sale Only	---	10,015	9,398,209	6,765,115	2,633,094	1,198,533	12.8%	1,434,561	52,073	23,390	1,463,244	15.6%	1,776,749
4	Morris	Off-Sale Only	---	5,188	2,616,282	1,912,688	703,594	412,167	15.8%	291,427	63,581	---	355,008	13.6%	50,000
5	Pelican Rapids	Off-Sale Only	---	2,568	1,563,940	1,073,185	490,755	316,231	20.2%	174,524	9,529	---	184,053	11.8%	117,987
6	Glenwood	Off-Sale Only	---	2,691	1,812,475	1,327,040	485,435	341,986	18.9%	143,449	25,209	---	168,658	9.3%	60,000
7	Battle Lake	Off-Sale Only	---	907	2,182,109	1,585,986	596,123	414,137	19.0%	181,986	16,508	6,495	191,999	8.8%	56,000
8	Alexandria	Off-Sale Only	---	14,998	7,898,331	5,939,534	1,958,797	1,442,686	18.3%	516,111	86,623	3,000	599,734	7.6%	440,000
9	Underwood	Off-Sale Only	---	361	874,117	620,004	254,113	188,907	21.6%	65,206	1,228	5,764	60,670	6.9%	---
10	Vergas	Off-Sale Only	---	344	934,316	684,360	249,956	189,390	20.3%	60,566	3,760	---	64,326	6.9%	25,000
11	Barnesville	Off-Sale Only	---	2,772	1,249,475	942,703	306,772	218,371	17.5%	88,401	10,620	15,396	83,625	6.7%	5,000
12	Hawley	Off-Sale Only	---	2,267	1,555,119	1,124,883	430,236	337,257	21.7%	92,979	1,899	3,522	91,356	5.9%	15,000
13	Elizabeth	Off-Sale Only	---	166	504,270	405,179	99,091	101,385	20.1%	(2,294)	723	---	(1,571)	-0.3%	---
14	Dalton	Off-Sale Only	---	205	214,769	167,640	47,129	72,311	33.7%	(25,182)	3,646	---	(21,536)	-10.0%	---
1	Frazee	On- & Off-Sale	---	1,318	755,170	444,719	310,451	207,959	27.5%	102,492	650	10,820	92,322	12.2%	---
2	Callaway	On- & Off-Sale	---	203	578,174	315,971	262,203	193,626	33.5%	68,577	709	---	69,286	12.0%	8,919
3	Hitterdal	On- & Off-Sale	---	213	540,515	272,398	268,117	217,831	40.3%	50,286	2,830	---	53,116	9.8%	208
4	Osakis	On- & Off-Sale	---	1,756	1,021,859	656,941	364,918	347,638	34.0%	17,280	79,173	---	96,453	9.4%	5,000
5	Miltona	On- & Off-Sale	---	447	730,072	444,727	285,345	306,444	42.0%	(21,099)	84,204	---	63,105	8.6%	---
6	Ulen	On- & Off-Sale	---	474	619,840	353,404	266,436	247,278	39.9%	19,158	33,561	3,332	49,387	8.0%	83
7	Brandon	On- & Off-Sale	---	508	642,326	352,665	289,661	252,729	39.3%	36,932	13,152	---	50,084	7.8%	11,776
8	Lake Park	On- & Off-Sale	---	710	1,105,601	663,363	442,238	393,486	35.6%	48,752	1,797	---	50,549	4.6%	---
9	New York Mills	On- & Off-Sale	---	1,490	810,830	498,780	312,050	315,819	39.0%	(3,769)	25,973	---	22,204	2.7%	27,000
10	Millerville	On- & Off-Sale	---	98	370,174	201,784	168,390	161,634	43.7%	6,756	1,407	---	8,163	2.2%	---
11	Wolf Lake	On- & Off-Sale	[0]	73	256,812	142,379	114,433	147,412	57.4%	(32,979)	25,912	---	(7,067)	-2.8%	---
12	Ogema	On- & Off-Sale	---	206	422,937	---	422,937	450,187	106.4%	(27,250)	3,401	---	(23,849)	-5.6%	15,000

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Table 13
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Listed by Economic Development Region and City
Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

Rank	Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers*(\$)
								Expenses (\$)	Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
Total for Region				67,825	\$50,576,448	\$35,013,071	\$15,563,377	\$10,370,456	20.5%	\$5,192,921	\$778,122	\$76,508	\$5,894,535	11.7%	\$3,772,545
Percent of Total MLS Operations				6.7%	11.6%	11.5%	11.8%	10.0%		18.3%	8.8%	7.2%	16.3%		14.3%
5 - North Central															
1	Long Prairie	Off-Sale Only	---	3,766	2,447,474	1,854,860	592,614	357,892	14.6%	234,722	44,573	---	279,295	11.4%	110,000
2	Walker	Off-Sale Only	---	990	1,062,208	747,789	314,419	239,772	22.6%	74,647	10,651	---	85,298	8.0%	---
3	Wadena	Off-Sale Only	---	4,347	2,767,187	2,008,371	758,816	594,818	21.5%	163,998	20,797	---	184,795	6.7%	130,000
1	Randall	On- & Off-Sale	---	608	313,527	218,118	95,409	43,836	14.0%	51,573	383,499	---	435,072	138.8%	---
2	Verndale	On- & Off-Sale	---	507	447,079	185,838	261,241	199,630	44.7%	61,611	689	---	62,300	13.9%	---
3	Menahga	On- & Off-Sale	---	1,384	1,147,879	729,941	417,938	299,962	26.1%	117,976	18,812	---	136,788	11.9%	70,000
4	Longville	On- & Off-Sale	---	154	2,290,096	1,326,199	963,897	701,859	30.6%	262,038	3,170	---	265,208	11.6%	43,348
5	Fifty Lakes	On- & Off-Sale	---	460	793,350	378,180	415,170	352,867	44.5%	62,303	21,780	---	84,083	10.6%	---
6	Browerville	On- & Off-Sale	---	840	582,500	324,830	257,670	254,045	43.6%	3,625	48,346	---	51,971	8.9%	9,000
7	Nisswa	On- & Off-Sale	---	2,137	5,654,986	3,617,292	2,037,694	1,576,246	27.9%	461,448	1,048	15,171	447,325	7.9%	290,000
8	Clarissa	On- & Off-Sale	---	665	548,783	299,855	248,928	211,395	38.5%	37,533	5,767	---	43,300	7.9%	---
9	Remer	On- & Off-Sale	---	406	1,150,614	720,769	429,845	378,110	32.9%	51,735	4,238	---	55,973	4.9%	32,000
10	Hackensack	On- & Off-Sale	---	310	1,771,114	1,238,391	532,723	504,214	28.5%	28,509	27,794	---	56,303	3.2%	14,208
11	Eagle Bend	On- & Off-Sale	---	545	255,108	139,746	115,362	155,489	61.0%	(40,127)	37,025	---	(3,102)	-1.2%	---
12	Sebeka	On- & Off-Sale	---	750	684,688	398,537	286,151	309,908	45.3%	(23,757)	---	69	(23,826)	-3.5%	---
Total for Region				17,869	\$21,916,593	\$14,188,716	\$7,727,877	\$6,180,043	28.2%	\$1,547,834	\$628,189	\$15,240	\$2,160,783	9.9%	\$698,556
Percent of Total MLS Operations				1.8%	5.0%	4.7%	5.8%	5.9%		5.5%	7.1%	1.4%	6.0%		2.7%
6E - Southwest Central															
1	Glencoe	Off-Sale Only	---	5,676	2,672,827	1,952,966	719,861	358,632	13.4%	361,229	1,827	10,093	352,963	13.2%	285,000
2	Litchfield	Off-Sale Only	---	6,593	3,247,839	2,435,231	812,608	492,964	15.2%	319,644	7,353	---	326,997	10.1%	338,853

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Table 13
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Listed by Economic Development Region and City
Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

Rank	Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers*(\$)
								Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
3	Hutchinson	Off-Sale Only	---	14,910	7,755,855	5,905,792	1,850,063	1,153,852	14.9%	696,211	1,401	---	697,612	9.0%	550,000
4	Dassel	Off-Sale Only	---	1,538	1,175,261	861,936	313,325	261,620	22.3%	51,705	17,009	8,735	59,979	5.1%	---
5	Olivia	Off-Sale Only	---	2,312	1,095,758	812,713	283,045	327,159	29.9%	(44,114)	19,343	---	(24,771)	-2.3%	---
1	Silver Lake	On- & Off-Sale	---	857	598,735	312,704	286,031	288,982	48.3%	(2,951)	33,647	3,291	27,405	4.6%	10,000
2	Sacred Heart	On- & Off-Sale	---	490	637,676	380,731	256,945	328,134	51.5%	(71,189)	23,433	19,117	(66,873)	-10.5%	---
3	Buffalo Lake	On- & Off-Sale	---	651	468,078	273,056	195,022	355,315	75.9%	(160,293)	31,741	---	(128,552)	-27.5%	---
Total for Region				33,027	\$17,652,029	\$12,935,129	\$4,716,900	\$3,566,658	20.2%	\$1,150,242	\$135,754	\$41,236	\$1,244,760	7.1%	\$1,183,853
Percent of Total MLS Operations				3.3%	4.0%	4.3%	3.6%	3.4%		4.1%	1.5%	3.9%	3.4%		4.5%
6W - Upper Southwest															
1	Dawson	Off-Sale Only	---	1,466	425,368	316,514	108,854	73,223	17.2%	35,631	77,800	---	113,431	26.7%	---
2	Granite Falls	Off-Sale Only	---	2,675	1,510,598	1,151,183	359,415	230,955	15.3%	128,460	17,364	---	145,824	9.7%	100,000
3	Madison	Off-Sale Only	---	1,522	509,684	367,090	142,594	101,708	20.0%	40,886	6,913	---	47,799	9.4%	25,000
4	Montevideo	Off-Sale Only	---	5,327	2,642,298	1,905,256	737,042	585,575	22.2%	151,467	4,979	6,859	149,587	5.7%	150,000
5	Appleton	Off-Sale Only	---	1,366	640,569	472,851	167,718	163,640	25.5%	4,078	---	---	4,078	0.6%	---
1	Hanley Falls	On- & Off-Sale	---	238	251,145	112,207	138,938	123,127	49.0%	15,811	14,832	280	30,363	12.1%	(3,080)
2	Benson	On- & Off-Sale	---	3,440	1,391,561	955,013	436,548	426,414	30.6%	10,134	56,337	---	66,471	4.8%	---
3	Boyd	On- & Off-Sale	---	141	618,956	342,048	276,908	316,571	51.1%	(39,663)	34,331	13,584	(18,916)	-3.1%	---
4	De Graff	On- & Off-Sale	---	106	465,280	220,748	244,532	264,396	56.8%	(19,864)	1,888	---	(17,976)	-3.9%	(5,500)
Total for Region				16,281	\$8,455,459	\$5,842,910	\$2,612,549	\$2,285,609	27.0%	\$326,940	\$214,444	\$20,723	\$520,661	6.2%	\$266,420
Percent of Total MLS Operations				1.6%	1.9%	1.9%	2.0%	2.2%		1.2%	2.4%	2.0%	1.4%		1.0%
7E - East Central															
1	Princeton	Off-Sale Only	---	5,421	5,650,062	4,111,069	1,538,993	656,366	11.6%	882,627	201,651	---	1,084,278	19.2%	151,650

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Rank	Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers*(\$)
								Expenses (\$)	Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
2	Cambridge	Off-Sale Only	---	11,039	6,458,167	4,739,209	1,718,958	1,028,559	15.9%	690,399	22,461	---	712,860	11.0%	725,000
3	Isanti	Off-Sale Only	---	7,511	5,760,312	4,257,228	1,503,084	931,538	16.2%	571,546	74,728	50,753	595,521	10.3%	533,745
4	Mora	Off-Sale Only	---	3,786	4,531,522	3,279,609	1,251,913	814,125	18.0%	437,788	44,753	19,500	463,041	10.2%	303,693
5	Braham	Off-Sale Only	---	1,771	2,009,907	1,435,271	574,636	436,567	21.7%	138,069	18,571	---	156,640	7.8%	67,000
6	Milaca	Off-Sale Only	---	3,049	2,986,955	2,195,212	791,743	642,501	21.5%	149,242	11,852	365	160,729	5.4%	300,000
7	Pine City	Off-Sale Only	---	3,668	2,519,030	1,788,595	730,435	602,912	23.9%	127,523	6,498	---	134,021	5.3%	60,000
8	North Branch	Off-Sale Only	---	12,159	4,111,520	2,977,374	1,134,146	1,094,282	26.6%	39,864	15,733	---	55,597	1.4%	80,000
1	Isle	On- & Off-Sale	---	824	1,029,642	698,275	331,367	312,132	30.3%	19,235	495,087	116,583	397,739	38.6%	15,000
2	Hinckley	On- & Off-Sale	---	1,924	3,354,396	2,266,506	1,087,890	721,204	21.5%	366,686	10,429	201	376,914	11.2%	150,024
3	Lindstrom	On- & Off-Sale	---	4,957	2,860,053	1,893,885	966,168	819,968	28.7%	146,200	75,938	---	222,138	7.8%	323,852
4	Finlayson	On- & Off-Sale	---	332	996,676	548,452	448,224	425,833	42.7%	22,391	47,529	4,166	65,754	6.6%	30,000
5	Foreston	On- & Off-Sale	[0]	576	561,022	236,556	324,466	291,809	52.0%	32,657	2,901	876	34,682	6.2%	53,910
6	Stacy	On- & Off-Sale	---	4,648	4,175,700	2,811,888	1,363,812	1,264,491	30.3%	99,321	130,105	13,904	215,522	5.2%	100,000
7	Ogilvie	On- & Off-Sale	---	398	902,536	487,248	415,288	384,667	42.6%	30,621	1,999	---	32,620	3.6%	7,000
Total for Region				62,063	\$47,907,500	\$33,726,377	\$14,181,123	\$10,426,954	21.8%	\$3,754,169	\$1,160,235	\$206,348	\$4,708,056	9.8%	\$2,900,874
Percent of Total MLS Operations				6.1%	11.0%	11.1%	10.7%	10.0%		13.2%	13.1%	19.5%	13.0%		11.0%
7W - Central															
1	Elk River	Off-Sale Only	---	27,520	8,631,336	6,169,284	2,462,052	1,682,377	19.5%	779,675	186,691	360	966,006	11.2%	1,240,318
2	Monticello	Off-Sale Only	---	15,464	6,493,915	4,792,223	1,701,692	1,159,165	17.9%	542,527	74,419	---	616,946	9.5%	1,000,000
3	Big Lake	Off-Sale Only	---	12,773	5,416,878	3,911,795	1,505,083	1,058,542	19.5%	446,541	58,187	---	504,728	9.3%	450,210
4	Delano	Off-Sale Only	---	7,528	3,972,448	2,853,971	1,118,477	771,430	19.4%	347,047	12,004	2,067	356,984	9.0%	125,000
5	Buffalo	Off-Sale Only	---	16,815	7,158,144	5,166,845	1,991,299	1,438,766	20.1%	552,533	88,509	---	641,042	9.0%	250,000
6	Sauk Rapids	Off-Sale Only	---	13,893	3,825,457	2,884,804	940,653	701,261	18.3%	239,392	75,221	---	314,613	8.2%	135,000

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Rank	Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers*(\$)
								Expenses (\$)	Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
7	Maple Lake	Off-Sale Only	---	2,222	2,275,589	1,714,943	560,646	481,028	21.1%	79,618	26,335	---	105,953	4.7%	50,000
8	Paynesville	Off-Sale Only	---	2,575	1,916,331	1,478,317	438,014	408,776	21.3%	29,238	21,006	1,013	49,231	2.6%	40,000
1	Gilman	On- & Off-Sale	---	261	461,219	207,081	254,138	296,884	64.4%	(42,746)	68,097	---	25,351	5.5%	12,000
2	Howard Lake	On- & Off-Sale	---	2,240	1,142,898	734,112	408,786	356,513	31.2%	52,273	343	---	52,616	4.6%	---
3	Waverly	On- & Off-Sale	---	2,234	1,132,073	766,976	365,097	325,233	28.7%	39,864	---	---	39,864	3.5%	---
4	Holdingford	On- & Off-Sale	---	748	296,119	144,062	152,057	165,132	55.8%	(13,075)	622	---	(12,453)	-4.2%	---
Total for Region				104,273	\$42,722,407	\$30,824,413	\$11,897,994	\$8,845,107	20.7%	\$3,052,887	\$611,434	\$3,440	\$3,660,881	8.6%	\$3,302,528
Percent of Total MLS Operations				10.3%	9.8%	10.1%	9.0%	8.5%		10.8%	6.9%	0.3%	10.1%		12.5%
8 - Southwest															
1	Marshall	Off-Sale Only	---	14,029	7,418,591	5,189,122	2,229,469	1,068,508	14.4%	1,160,961	135,198	51,525	1,244,634	16.8%	600,000
2	Pipetstone	Off-Sale Only	---	4,040	1,988,787	1,422,969	565,818	360,681	18.1%	205,137	56,988	---	262,125	13.2%	56,000
3	Worthington	Off-Sale Only	---	13,742	5,235,188	3,876,676	1,358,512	811,429	15.5%	547,083	26,693	9,866	563,910	10.8%	275,000
4	Luverne	Off-Sale Only	---	4,929	1,893,298	1,356,394	536,904	364,472	19.3%	172,432	22,503	---	194,935	10.3%	50,000
5	Lakefield	Off-Sale Only	---	1,729	784,790	579,505	205,285	154,008	19.6%	51,277	24,442	---	75,719	9.6%	6,000
6	Jackson	Off-Sale Only	---	3,289	1,673,472	1,208,155	465,317	370,197	22.1%	95,120	10,715	---	105,835	6.3%	56,000
7	Tracy	Off-Sale Only	---	2,056	933,598	619,823	313,775	275,741	29.5%	38,034	8,211	---	46,245	5.0%	50,000
8	Windom	Off-Sale Only	---	4,809	2,237,978	1,605,854	632,124	552,029	24.7%	80,095	26,222	18,818	87,499	3.9%	100,000
9	Redwood Falls	Off-Sale Only	---	5,036	2,630,116	1,929,268	700,848	670,124	25.5%	30,724	16,118	---	46,842	1.8%	120,000
1	Hadley	On- & Off-Sale	---	62	314,571	123,198	191,373	157,024	49.9%	34,349	13,593	---	47,942	15.2%	---
2	Avoca	On- & Off-Sale	---	113	268,978	108,733	160,245	145,519	54.1%	14,726	17,769	4,106	28,389	10.6%	26,988
3	Heron Lake	On- & Off-Sale	---	596	453,620	248,661	204,959	163,070	35.9%	41,889	4,810	---	46,699	10.3%	---
4	Ivanhoe	On- & Off-Sale	---	543	561,411	313,053	248,358	250,508	44.6%	(2,150)	29,110	---	26,960	4.8%	---
5	Walnut Grove	On- & Off-Sale	---	737	568,285	295,434	272,851	274,940	48.4%	(2,089)	23,627	112	21,426	3.8%	---

Footnotes:

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* Net transfers are calculated by subtracting transfers in from transfers out. A positive amount indicates a greater level of transfers out than in.

Table 13
Comparison of City Liquor Store Operations - 2024
Listed by Economic Development Region and City
Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

Rank	Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers*(\$)
								Expenses (\$)	Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
6	Russell	On- & Off-Sale	---	347	613,800	300,397	313,403	339,685	55.3%	(26,282)	30,064	6,530	(2,748)	-0.4%	---
7	Balaton	On- & Off-Sale	---	591	384,391	263,636	120,755	152,318	39.6%	(31,563)	10,764	---	(20,799)	-5.4%	1
8	Okabena	On- & Off-Sale	---	204	306,667	158,605	148,062	188,974	61.6%	(40,912)	8,732	---	(32,180)	-10.5%	---
Total for Region				56,852	\$28,267,541	\$19,599,483	\$8,668,058	\$6,299,227	22.3%	\$2,368,831	\$465,559	\$90,957	\$2,743,433	9.7%	\$1,339,989
Percent of Total MLS Operations				5.6%	6.5%	6.4%	6.5%	6.1%		8.3%	5.2%	8.6%	7.6%		5.1%
9 - South Central															
1	Fairmont	Off-Sale Only	---	10,226	4,721,826	3,400,103	1,321,723	750,794	15.9%	570,929	126,794	---	697,723	14.8%	1,290,000
2	Saint James	Off-Sale Only	---	4,720	1,250,924	842,741	408,183	297,953	23.8%	110,230	23,275	---	133,505	10.7%	122,414
3	Wells	Off-Sale Only	---	2,422	1,176,831	851,583	325,248	220,156	18.7%	105,092	11,132	11,464	104,760	8.9%	---
4	Madelia	Off-Sale Only	---	2,450	783,869	580,137	203,732	155,206	19.8%	48,526	6,761	18	55,269	7.1%	---
5	Blue Earth	Off-Sale Only	---	3,194	1,868,237	1,396,157	472,080	379,463	20.3%	92,617	8,112	---	100,729	5.4%	---
6	Kiester	Off-Sale Only	---	489	168,709	119,320	49,389	53,591	31.8%	(4,202)	3,825	500	(877)	-0.5%	---
7	Elmore	Off-Sale Only	---	546	24,689	19,962	4,727	5,462	22.1%	(735)	---	---	(735)	-3.0%	(40,218)
8	Butterfield	Off-Sale Only	---	601	229,843	175,207	54,636	98,900	43.0%	(44,264)	1,871	---	(42,393)	-18.4%	---
1	Mapleton	On- & Off-Sale	---	1,669	633,812	362,422	271,390	291,328	46.0%	(19,938)	100,506	---	80,568	12.7%	40,500
2	Lewisville	On- & Off-Sale	---	218	227,645	141,791	85,854	129,626	56.9%	(43,772)	58,643	---	14,871	6.5%	---
3	Le Center	On- & Off-Sale	---	2,542	1,272,573	790,172	482,401	426,120	33.5%	56,281	27,655	1,555	82,381	6.5%	75,000
4	Cleveland	On- & Off-Sale	---	795	341,185	205,669	135,516	189,652	55.6%	(54,136)	60,656	---	6,520	1.9%	---
5	Sherburn	On- & Off-Sale	---	1,043	861,356	498,862	362,494	418,563	48.6%	(56,069)	42,769	---	(13,300)	-1.5%	---
Total for Region				30,915	\$13,561,499	\$9,384,126	\$4,177,373	\$3,416,814	25.2%	\$760,559	\$471,999	\$13,537	\$1,219,021	9.0%	\$1,487,696
Percent of Total MLS Operations				3.1%	3.1%	3.1%	3.2%	3.3%		2.7%	5.3%	1.3%	3.4%		5.7%
10 - Southeast															
1	Northfield	Off-Sale Only	---	21,648	2,849,372	2,037,436	811,936	659,859	23.2%	152,077	74,548	---	226,625	8.0%	50,000

Footnotes:

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Table 13
Comparison of City Liquor Store Operations - 2024
Listed by Economic Development Region and City
Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

Rank	Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers*(\$)
								Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
2	Kasson	Off-Sale Only	---	7,220	1,690,339	1,303,082	387,257	296,752	17.6%	90,505	15,738	---	106,243	6.3%	16,000
3	Caledonia	Off-Sale Only	---	2,739	984,186	751,646	232,540	210,495	21.4%	22,045	5,104	---	27,149	2.8%	---
4	Lonsdale	Off-Sale Only	---	4,982	1,975,691	1,533,916	441,775	425,869	21.6%	15,906	16,662	---	32,568	1.6%	180,999
1	Medford	On- & Off-Sale	---	1,348	526,180	262,260	263,920	257,736	49.0%	6,184	52,790	---	58,974	11.2%	---
2	Mazeppa	On- & Off-Sale	---	893	733,399	451,164	282,235	261,849	35.7%	20,386	32,250	---	52,636	7.2%	23,265
3	Kenyon	On- & Off-Sale	---	1,924	850,978	572,529	278,449	299,983	35.3%	(21,534)	56,524	---	34,990	4.1%	---
4	West Concord	On- & Off-Sale	---	847	367,753	189,151	178,602	214,426	58.3%	(35,824)	36,736	---	912	0.2%	---
Total for Region				41,601	\$9,977,898	\$7,101,184	\$2,876,714	\$2,626,969	26.3%	\$249,745	\$290,352	\$---	\$540,097	5.4%	\$270,264
Percent of Total MLS Operations				4.1%	2.3%	2.3%	2.2%	2.5%	0.9%	3.3%	---	1.5%	1.0%		
11 - 7-County Metro Area															
1	Anoka	Off-Sale Only	---	18,402	2,229,039	1,653,358	575,681	819,529	36.8%	(243,848)	583,731	---	339,883	15.2%	20,000
2	Mound	Off-Sale Only	---	9,297	3,881,104	2,705,563	1,175,541	731,274	18.8%	444,267	39,677	---	483,944	12.5%	360,000
3	Richfield	Off-Sale Only	---	38,482	14,024,984	9,920,096	4,104,888	2,769,762	19.7%	1,335,126	138,405	---	1,473,531	10.5%	860,088
4	Farmington	Off-Sale Only	---	24,361	6,946,827	5,083,818	1,863,009	1,236,508	17.8%	626,501	112,113	39,117	699,497	10.1%	223,890
5	Apple Valley	Off-Sale Only	---	56,361	11,087,409	7,766,504	3,320,905	2,328,096	21.0%	992,809	95,124	9,235	1,078,698	9.7%	885,000
6	Eden Prairie	Off-Sale Only	---	64,793	11,658,413	8,314,546	3,343,867	2,689,336	23.1%	654,531	436,982	34,248	1,057,265	9.1%	750,000
7	Saint Francis	Off-Sale Only	---	8,483	3,263,226	2,354,198	909,028	709,993	21.8%	199,035	81,227	---	280,262	8.6%	65,000
8	Saint Anthony	Off-Sale Only	---	10,195	6,974,493	5,118,694	1,855,799	1,446,124	20.7%	409,675	81,017	215	490,477	7.0%	275,000
9	Savage	Off-Sale Only	---	33,262	6,989,478	5,072,494	1,916,984	1,561,298	22.3%	355,686	133,622	---	489,308	7.0%	460,850
10	Lakeville	Off-Sale Only	---	76,746	22,647,127	16,331,345	6,315,782	4,954,945	21.9%	1,360,837	165,286	106,468	1,419,655	6.3%	1,339,950
11	Lexington	Off-Sale Only	---	3,021	3,625,964	2,657,071	968,893	788,063	21.7%	180,830	27,655	---	208,485	5.7%	150,000
12	Fridley	Off-Sale Only	---	29,958	6,062,097	4,410,176	1,651,921	1,414,542	23.3%	237,379	59,691	35,777	261,293	4.3%	338,500
13	Columbia Heights	Off-Sale Only	---	21,570	9,668,229	7,163,818	2,504,411	2,120,650	21.9%	383,761	48,486	33,306	398,941	4.1%	152,800

Footnotes:

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Table 13
Comparison of City Liquor Store Operations - 2024
Listed by Economic Development Region and City
Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment

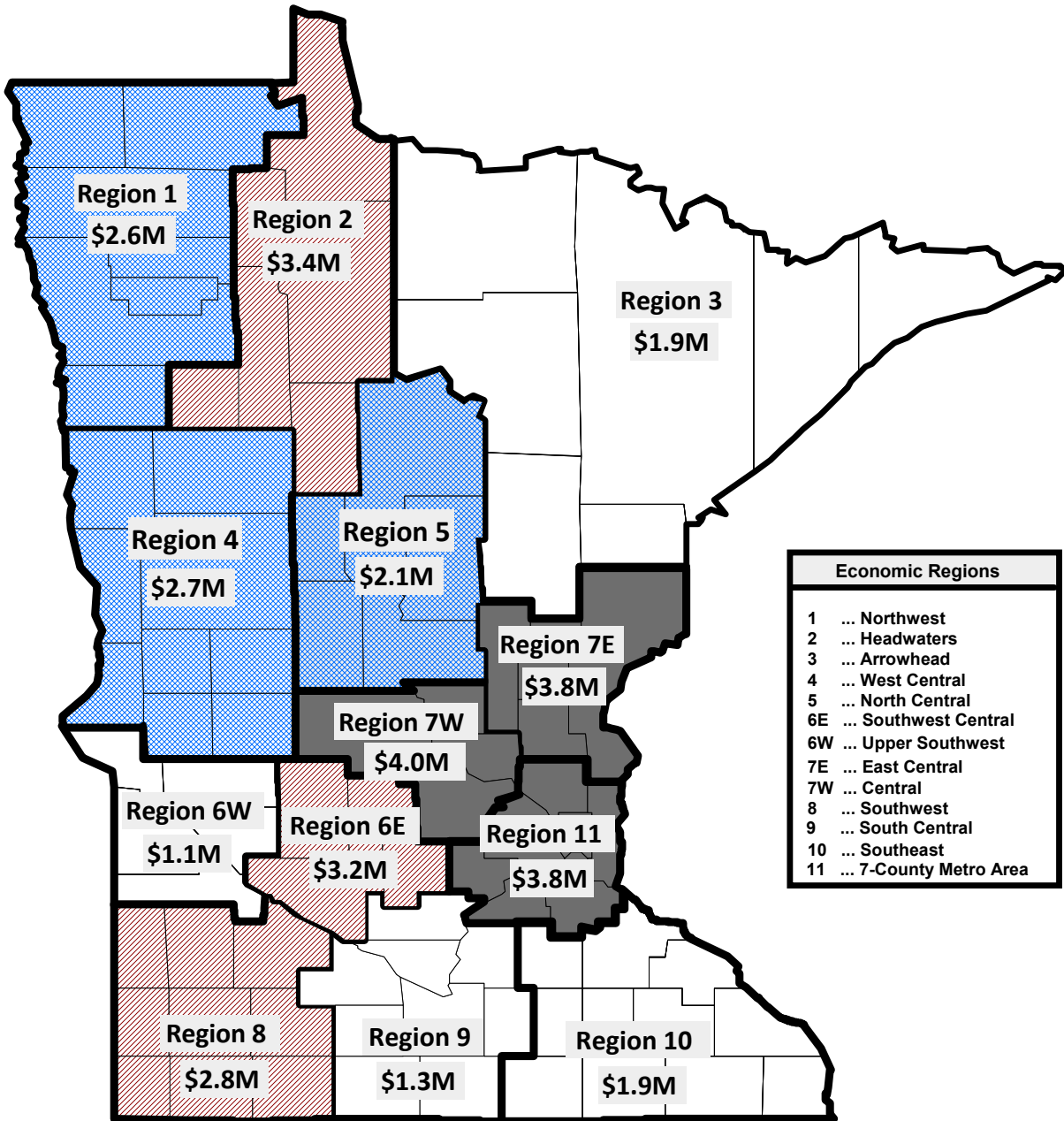
Rank	Region and City	Type of Store	Footnotes	Population	Sales (\$)	Cost of Sales (\$)	Gross Profit (\$)	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers*(\$)
								Expenses (\$)	Expenses as a Percent of Sales	Income/(Loss) (\$)	Revenues (\$)	Expenses (\$)	Amount (\$)	Percent of Sales	
14	Edina	Off-Sale Only	---	54,785	12,641,168	8,431,072	4,210,096	3,976,001	31.5%	234,095	62,569	---	296,664	2.3%	995,084
15	Brooklyn Center	Off-Sale Only	---	34,409	6,765,956	4,624,356	2,141,600	2,050,364	30.3%	91,236	41,160	53,224	79,172	1.2%	---
16	Robbinsdale	Off-Sale Only	---	14,924	4,245,255	3,055,291	1,189,964	1,168,346	27.5%	21,618	17,808	58,098	(18,672)	-0.4%	25,000
1	Rogers	On- & Off-Sale	---	16,190	4,665,478	3,105,076	1,560,402	1,397,328	30.0%	163,074	1,166,841	---	1,329,915	28.5%	241,359
2	Wayzata	On- & Off-Sale	---	4,589	7,086,024	3,464,938	3,621,086	3,325,760	46.9%	295,326	137,363	26,712	405,977	5.7%	545,608
Total for Region				519,828	\$144,462,271	\$101,232,414	\$43,229,857	\$35,487,919	24.6%	\$7,741,938	\$3,428,757	\$396,400	\$10,774,295	7.5%	\$7,688,129
Percent of Total MLS Operations				51.5%	33.1%	33.3%	32.7%	34.1%		27.3%	38.6%	37.5%	29.8%		29.2%
Off-Sale Only				921,085	\$352,853,290	\$254,874,957	\$97,978,333	\$72,268,922	20.5%	\$25,709,411	\$4,649,272	\$751,346	\$29,607,337	8.4%	\$23,637,382
On- & Off-Sale				89,155	\$83,540,401	\$49,172,764	\$34,367,637	\$31,702,977	37.9%	\$2,664,660	\$4,226,166	\$306,192	\$6,584,634	7.9%	\$2,690,704
All Stores				1,010,240	\$436,393,691	\$304,047,721	\$132,345,970	\$103,971,899	23.8%	\$28,374,071	\$8,875,438	\$1,057,538	\$36,191,971	8.3%	\$26,328,086

Footnotes:

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Figure 8
2024 Average Sales Per Off-Sale Municipal Liquor
Establishment by Economic Development Region



*All numbers are rounded.

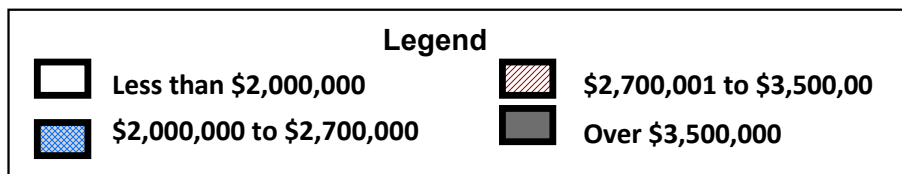
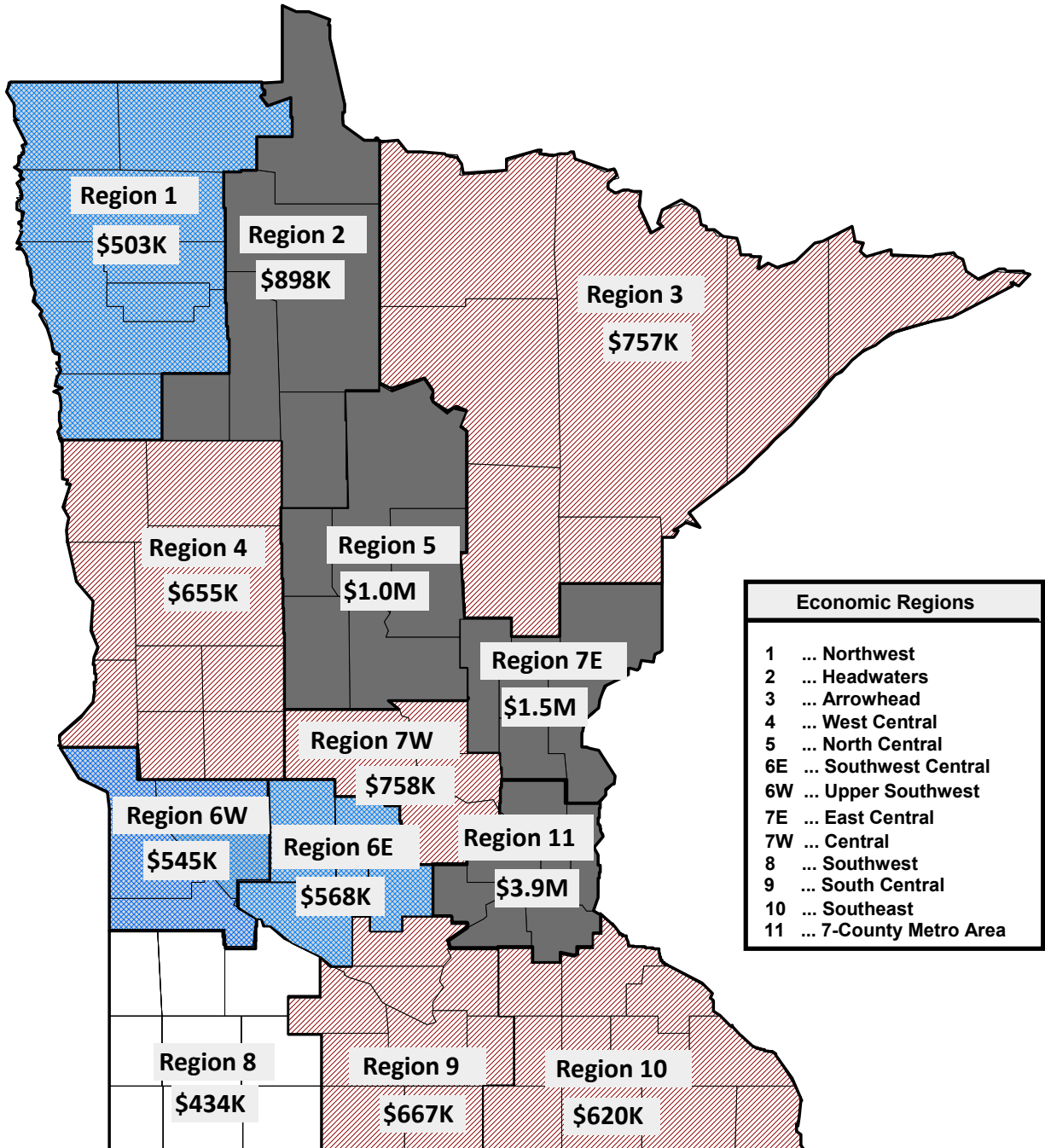


Figure 9
2024 Average Sales Per On-Sale Municipal Liquor
Establishment by Economic Development Region



Economic Regions	
1	... Northwest
2	... Headwaters
3	... Arrowhead
4	... West Central
5	... North Central
6E	... Southwest Central
6W	... Upper Southwest
7E	... East Central
7W	... Central
8	... Southwest
9	... South Central
10	... Southeast
11	... 7-County Metro Area

**All numbers are rounded.*

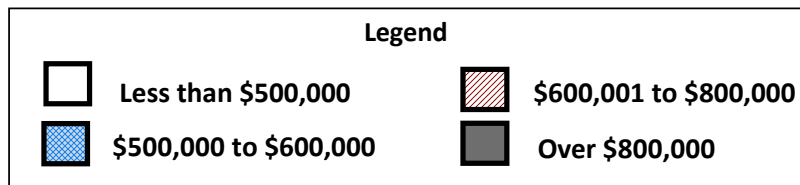
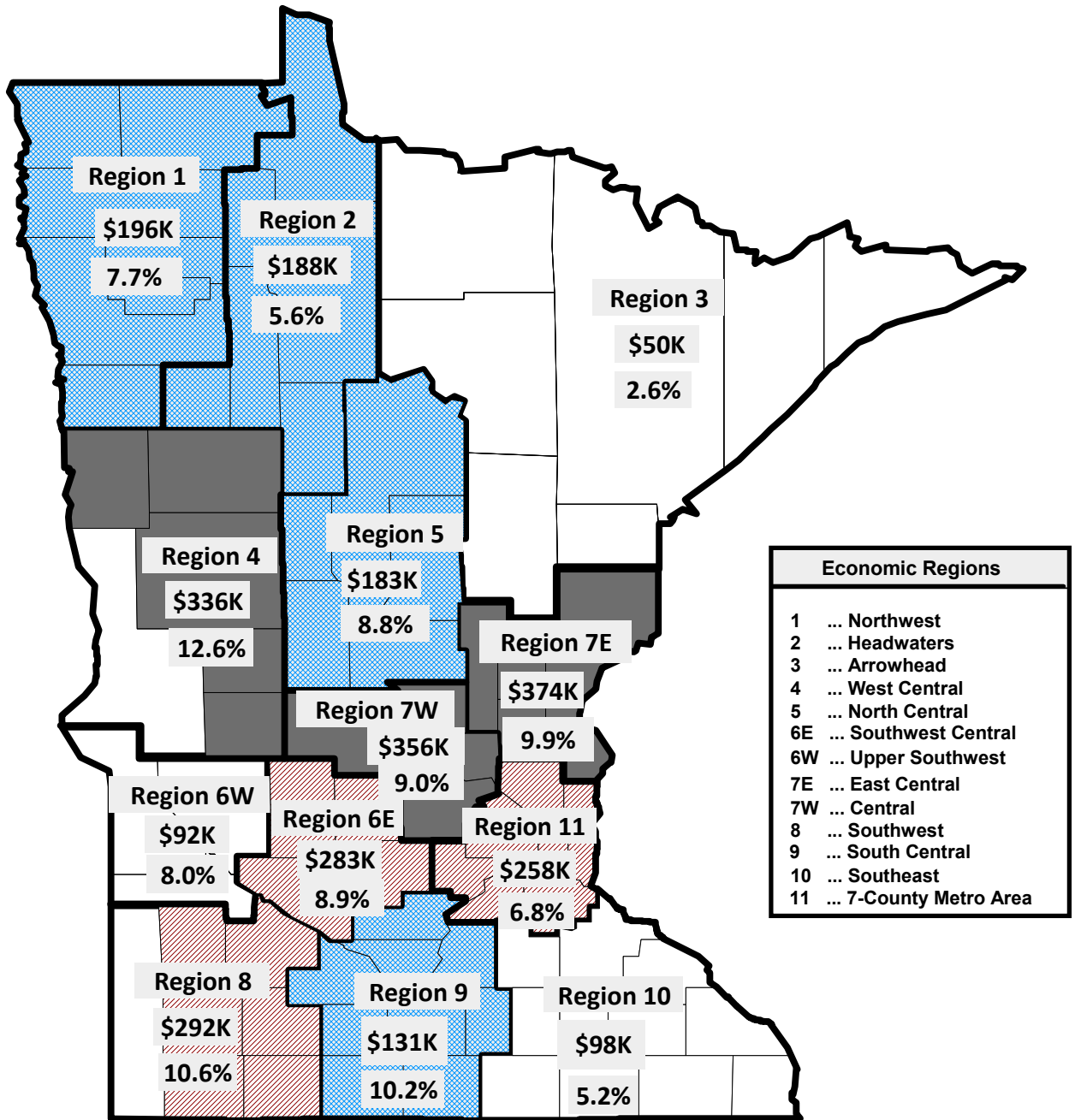


Figure 10
2024 Average Net Profit and Net Profit as a Percent of
Sales Per Off-Sale Municipal Liquor Establishment
by Economic Development Region



**All numbers are rounded.*

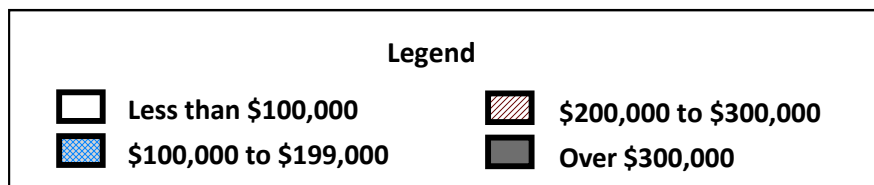
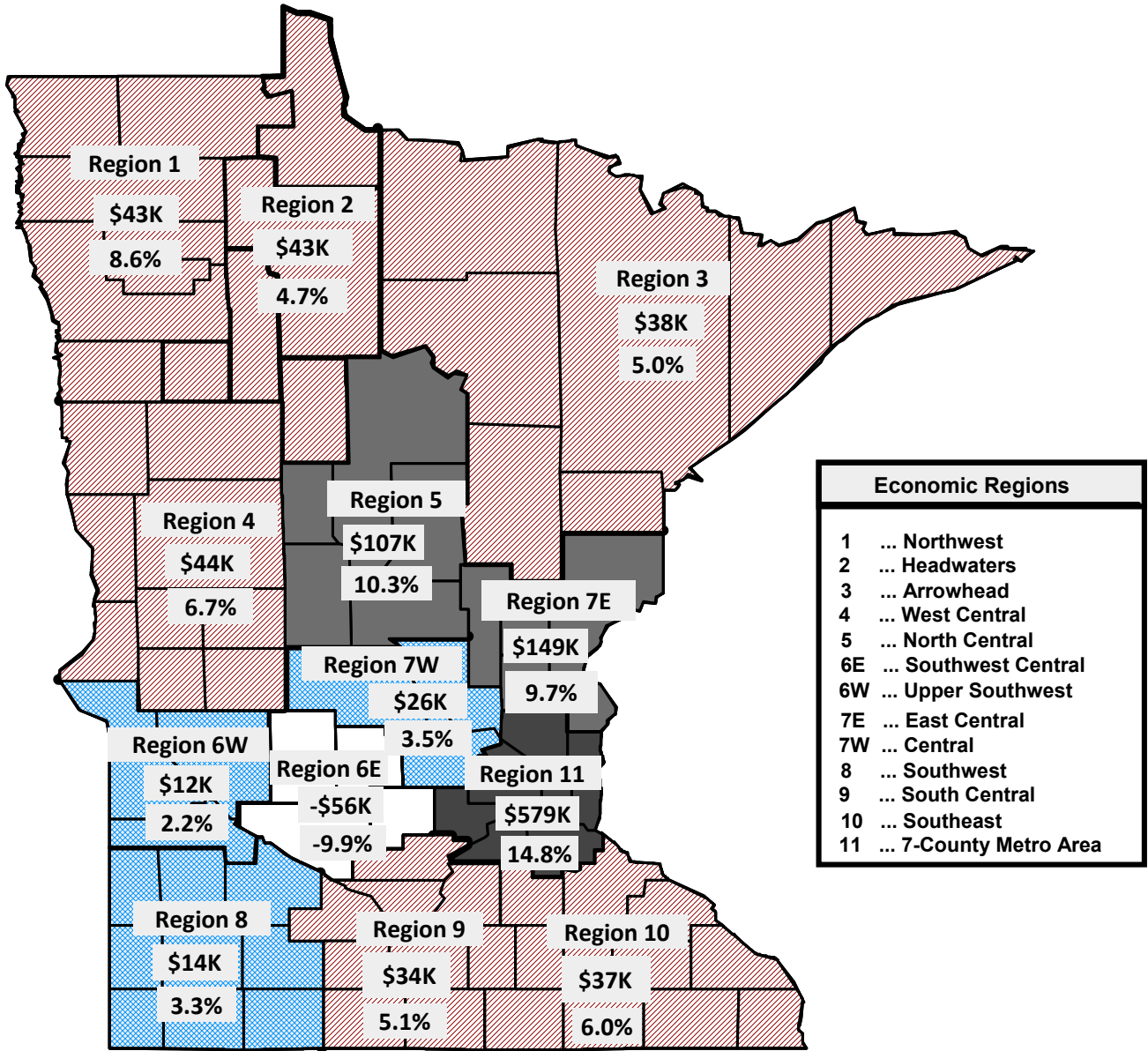


Figure 11
2024 Average Net Profit and Net Profit as a Percent of Sales
Per On-Sale Municipal Liquor Establishment
by Economic Development Region



**All numbers are rounded.*

