

# STATE OF MINNESOTA

## Office of the State Auditor



**Rebecca Otto**  
**State Auditor**

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**TRI-COUNTY SOLID WASTE  
MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

**YEAR ENDED DECEMBER 31, 2006**

## **Description of the Office of the State Auditor**

The mission of the State Auditor's Office is to oversee local government finances for Minnesota taxpayers by helping to ensure financial integrity and accountability in local governmental financial activities.

Through financial, compliance, and special audits, the State Auditor oversees and ensures that local government funds are used for the purposes intended by law and that local governments hold themselves to the highest standards of financial accountability.

The State Auditor performs approximately 160 financial and compliance audits per year and has oversight responsibilities for over 3,300 local units of government throughout the state. The office currently maintains five divisions:

**Audit Practice** - conducts financial and legal compliance audits of local governments;

**Government Information** - collects and analyzes financial information for cities, towns, counties, and special districts;

**Legal/Special Investigations** - provides legal analysis and counsel to the Office and responds to outside inquiries about Minnesota local government law; as well as investigates allegations of misfeasance, malfeasance, and nonfeasance in local government;

**Pension** - monitors investment, financial, and actuarial reporting for approximately 730 public pension funds; and

**Tax Increment Financing** - promotes compliance and accountability in local governments' use of tax increment financing through financial and compliance audits.

The State Auditor serves on the State Executive Council, State Board of Investment, Land Exchange Board, Public Employees Retirement Association Board, Minnesota Housing Finance Agency, and the Rural Finance Authority Board.

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This document can be made available in alternative formats upon request. Call 651-296-2551 [voice] or 1-800-627-3529 [relay service] for assistance; or visit the State Auditor's web site: [www.auditor.state.mn.us](http://www.auditor.state.mn.us).

**TRI-COUNTY SOLID WASTE  
MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

**Year Ended December 31, 2006**



**Audit Practice Division  
Office of the State Auditor  
State of Minnesota**

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**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

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**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

ORGANIZATION  
2006

<u>Board of Directors</u>	<u>Position</u>	<u>County</u>	<u>Term Expires</u>
Dan Lieser	Chair	Benton	December 31, 2006
John Riebel	Vice Chair	Sherburne	December 31, 2006
Duane Grandy	Member	Benton	December 31, 2006
Felix Schmiesing	Member	Sherburne	December 31, 2006
DeWayne Mareck	Member	Stearns	December 31, 2006
Leigh Lenzmeier	Member	Stearns	December 31, 2006
Vince Schaefer	Member	Stearns	December 31, 2006
Don Otte	Member	Stearns	December 31, 2006
<u>Coordinator</u>			
Jerry Johnson			Indefinite

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REBECCA OTTO  
STATE AUDITOR

# STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

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## INDEPENDENT AUDITOR'S REPORT

Board of Commissioners  
Tri-County Solid Waste Management Commission

We have audited the basic financial statements of the Tri-County Solid Waste Management Commission as of and for the year ended December 31, 2006, as listed in the table of contents. These financial statements are the responsibility of the management of the Tri-County Solid Waste Management Commission. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of the Tri-County Solid Waste Management Commission at December 31, 2006, and the results of its operations and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of

inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

*/s/Rebecca Otto*

REBECCA OTTO  
STATE AUDITOR

November 21, 2007

*/s/Greg Hierlinger*

GREG HIERLINGER, CPA  
DEPUTY STATE AUDITOR

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

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**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
DECEMBER 31, 2006  
(Unaudited)**

The Tri-County Solid Waste Management Commission's (Commission) Management's Discussion and Analysis (MD&A) provides an overview of the Commission's financial activities for the fiscal year ended December 31, 2006. Since this information is designed to focus on the current year's activities, resulting changes, and currently known facts, it should be read in conjunction with the Commission's financial statements.

The Commission is a joint powers enterprise operation of Benton, Sherburne, and Stearns Counties created with the intention of the counties to cooperate in a joint venture to provide the greatest public benefit possible for the entire contiguous three-county area in planning, management, and implementation of methods to deal with solid waste in Central Minnesota.

**OVERVIEW OF THE FINANCIAL STATEMENTS**

This MD&A is intended to serve as an introduction to the basic financial statements. The Commission's basic financial statements consist of two parts: the financial statements and the notes to the financial statements. The MD&A (this section) is required to accompany the basic financial statements and, therefore, is included as required supplementary information.

The financial statements present different views of the Commission's financial activities and consist of the following:

- The statement of net assets compares the assets and liabilities to give an overall view of the financial health of the Commission.
- The statement of revenues, expenses, and changes in net assets provides information on an aggregate view of the Commission's finances. All of the current year's revenues and expenses are taken into account regardless of when the cash was received or paid.
- The statement of cash flows provides sources and uses of cash for the Commission.

## FINANCIAL ANALYSIS

### Net Assets

	2006	2005	Increase/ (Decrease)	Percent (%) Change
Assets				
Current and other assets	\$ 340,408	\$ 348,403	\$ (7,995)	(2.29)
Capital assets, net	201,613	219,048	(17,435)	(7.96)
Total Assets	\$ 542,021	\$ 567,451	\$ (25,430)	(4.48)
Liabilities				
Current liabilities	\$ 54,513	\$ 86,427	\$ (31,914)	(36.93)
Noncurrent liabilities	48,056	41,590	6,466	15.55
Total Liabilities	\$ 102,569	\$ 128,017	\$ (25,448)	(19.88)
Net Assets				
Invested in capital assets	\$ 201,613	\$ 219,048	\$ (17,435)	(7.96)
Unrestricted	237,839	220,386	17,453	7.92
Total Net Assets	\$ 439,452	\$ 439,434	\$ 18	-

The Tri-County Solid Waste Management Commission's total net assets for the year ended December 31, 2006, were \$439,452. Unrestricted net assets, totaling \$237,839, are available to finance the Commission's day-to-day operations.

### Changes in Net Assets

	2006	2005	Increase/ (Decrease)	Percent (%) Change
Operating Revenues				
Charges for services	\$ 105,916	\$ 68,454	\$ 37,462	54.73
Miscellaneous	4,228	-	4,228	100.00
Total Operating Revenues	\$ 110,144	\$ 68,454	\$ 41,690	60.00
Operating Expenses				
Administration and overhead	\$ 412,891	\$ 484,695	\$ (71,804)	(14.81)
Disposal of waste	123,528	374,139	(250,611)	(66.98)
Depreciation	19,380	25,266	(5,886)	(23.30)
Total Operating Expenses	\$ 555,799	\$ 884,100	\$ (328,301)	(37.13)
Operating Income (Loss)	\$ (445,655)	\$ (815,646)	\$ 369,991	45.36
Nonoperating Revenues (Expenses)				
Intergovernmental	\$ 82,661	\$ 121,822	\$ (39,161)	(32.15)
Contributions from counties	363,012	485,002	(121,990)	(25.15)
Total Nonoperating Revenues (Expenses)	\$ 445,673	\$ 606,824	\$ (161,151)	(26.56)
Change in Net Assets	\$ 18	\$ (208,822)	\$ 208,840	100.01

The waste disposal costs reflect increased tipping fees at NRG Elk River. Contributions from counties were less in 2006 due to the termination of a consulting contract.

## CAPITAL ASSETS

<b>Capital Assets (Net of Depreciation)</b>				
	<u>2006</u>	<u>2005</u>	<u>Increase/ (Decrease)</u>	<u>Percent (%) Change</u>
Land	\$ 40,000	\$ 40,000	\$ -	-
Buildings and improvements	156,132	173,162	(17,030)	(9.83)
Machinery, furniture, and equipment	<u>5,481</u>	<u>5,886</u>	<u>(405)</u>	<u>(6.88)</u>
Total Capital Assets	<u>\$ 201,613</u>	<u>\$ 219,048</u>	<u>\$ (17,435)</u>	<u>(7.96)</u>

## CONTACTING THE COMMISSION'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, and creditors with a general overview of the Commission's finances and to show the Commission's accountability for the money it receives. If you have questions about this report, or need additional financial information, contact the Coordinator, Jerry Johnson, 601 North 20th Avenue, St. Cloud, Minnesota 56303.

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## **BASIC FINANCIAL STATEMENTS**

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**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

***EXHIBIT 1***

**STATEMENT OF NET ASSETS  
DECEMBER 31, 2006**

**Assets**

Current assets	
Cash and investments	\$ 263,822
Accounts receivable	71,491
Due from other governments	5,095
	<hr/>
<b>Total current assets</b>	<b>\$ 340,408</b>
	<hr/>
Capital assets	
Nondepreciable	\$ 40,000
Depreciable - net	161,613
	<hr/>
<b>Total capital assets</b>	<b>\$ 201,613</b>
	<hr/>
<b>Total Assets</b>	<b>\$ 542,021</b>

**Liabilities**

Current liabilities	
Accounts payable	\$ 36,548
Salaries payable	15,516
Due to other governments	47
Compensated absences payable - current	2,402
	<hr/>
<b>Total current liabilities</b>	<b>\$ 54,513</b>
	<hr/>
Noncurrent liabilities	
Compensated absences payable - long-term	48,056
	<hr/>
<b>Total Liabilities</b>	<b>\$ 102,569</b>

**Net Assets**

Invested in capital assets	\$ 201,613
Unrestricted	237,839
	<hr/>
<b>Total Net Assets</b>	<b>\$ 439,452</b>

**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

***EXHIBIT 2***

**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS  
FOR THE YEAR ENDED DECEMBER 31, 2006**

<b>Operating Revenues</b>	
Charges for services	\$ 105,916
Miscellaneous	4,228
	<hr/>
<b>Total Operating Revenues</b>	<b>\$ 110,144</b>
	<hr/>
<b>Operating Expenses</b>	
Administration and overhead	\$ 412,891
Disposal of waste	123,528
Depreciation	19,380
	<hr/>
<b>Total Operating Expenses</b>	<b>\$ 555,799</b>
	<hr/>
<b>Operating Income (Loss)</b>	<b>\$ (445,655)</b>
	<hr/>
<b>Nonoperating Revenues (Expenses)</b>	
Intergovernmental	\$ 82,661
Contributions from counties	363,012
	<hr/>
<b>Total Nonoperating Revenues (Expenses)</b>	<b>\$ 445,673</b>
	<hr/>
<b>Change in Net Assets</b>	<b>\$ 18</b>
	<hr/>
<b>Net Assets - January 1</b>	<b>439,434</b>
	<hr/>
<b>Net Assets - December 31</b>	<b>\$ 439,452</b>
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**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

**EXHIBIT 3**

**STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED DECEMBER 31, 2006  
Increase (Decrease) in Cash and Cash Equivalents**

<b>Cash Flows From Operating Activities</b>	
Receipts from customers and users	\$ 47,017
Payments to suppliers	(255,948)
Payments to employees	(305,919)
	<hr/>
<b>Net cash provided by (used in) operating activities</b>	<b>\$ (514,850)</b>
<b>Cash Flows From Noncapital Financing Activities</b>	
Intergovernmental	\$ 82,661
Contributions	363,012
	<hr/>
<b>Net cash provided by (used in) noncapital financing activities</b>	<b>\$ 445,673</b>
<b>Cash Flows From Capital and Related Financing Activities</b>	
Purchases of capital assets	\$ (1,945)
	<hr/>
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	<b>\$ (71,122)</b>
<b>Cash and Cash Equivalents at January 1</b>	<b>334,944</b>
	<hr/>
<b>Cash and Cash Equivalents at December 31</b>	<b>\$ 263,822</b>
	<hr/> <hr/>
<b>Reconciliation of operating income (loss) to net cash provided by (used in) operating activities</b>	
Operating income (loss)	\$ (445,655)
	<hr/>
<b>Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities</b>	
Depreciation expense	\$ 19,380
(Increase) decrease in accounts receivable	(71,254)
(Increase) decrease in due from other governments	8,127
Increase (decrease) in accounts payable	(30,502)
Increase (decrease) in salaries payable	157
Increase (decrease) in due to other governments	15
Increase (decrease) in compensated absences payable	4,882
	<hr/>
<b>Total adjustments</b>	<b>\$ (69,195)</b>
	<hr/>
<b>Net Cash Provided by (Used in) Operating Activities</b>	<b>\$ (514,850)</b>
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**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

**NOTES TO THE FINANCIAL STATEMENTS  
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2006**

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**1. Summary of Significant Accounting Policies**

The Tri-County Solid Waste Management Commission's financial statements are prepared in accordance with generally accepted accounting principles (GAAP) as of and for the year ended December 31, 2006. The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (statements and interpretations). Governments are also required to follow the pronouncements of the Financial Accounting Standards Board (FASB) issued through November 30, 1989, (when applicable) that do not conflict with or contradict GASB pronouncements. Although the Commission has the option to apply FASB pronouncements issued after that date, the Commission has chosen not to do so. The more significant accounting policies established in GAAP and used by the Commission are discussed below.

**A. Financial Reporting Entity**

The Tri-County Solid Waste Management Commission is a joint powers authority between Benton, Sherburne, and Stearns Counties (the Counties) formed under a joint powers agreement entered into pursuant to Minn. Stat. § 471.59, the Joint Powers Act.

Each of the Counties is authorized and obligated pursuant to Minn. Stat. chs. 115A and 400 to provide for the management and disposal of solid waste. It is the intention of the Counties to cooperate in a joint venture to provide the greatest public benefit possible for the entire contiguous three-county area in planning, management, and implementation of methods to deal with solid waste in Central Minnesota.

The Commission is governed by a Board of Directors composed of eight members. Each county is entitled to no less than two and no more than four of its own Commissioners on the Board. Population of the member counties determines how many Commissioners sit on the Board. At its annual meeting, each County Board chooses its respective members to sit on the Board. Each member county appoints one staff person as an ex officio (non-voting) member.

The Commission is a separate entity independent of the counties which formed it. In accordance with generally accepted accounting principles, the Commission's financial statements are not included in any member county's financial statements. However,

**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

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1. Summary of Significant Accounting Policies

A. Financial Reporting Entity (Continued)

Stearns County accounts for all transactions of the Commission and shows the Commission as an agency fund in its financial statements. No single county retains control over the operations or is financially accountable for the Commission.

B. Basic Financial Statements

The accounts of the Commission are organized as an enterprise fund. The fund operating revenues result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as intergovernmental revenues and contributions from counties, result from nonexchange transactions or incidental activities. The Commission's net assets are reported in two parts: (1) invested in capital assets and (2) unrestricted net assets.

C. Measurement Focus and Basis of Accounting

The Commission's financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

D. Assets, Liabilities, and Net Assets or Equity

1. Cash and Cash Equivalents

For the purposes of the statement of cash flows, cash and cash equivalents include all cash and pooled investments. The Commission's cash is pooled and invested with Stearns County. The County obtains collateral to cover deposits in excess of insurance coverage.

2. Receivables

All receivables are shown net of an allowance for uncollectibles.

**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

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1. Summary of Significant Accounting Policies

D. Assets, Liabilities, and Net Assets or Equity (Continued)

3. Capital Assets

Capital assets, which include property, plant, and equipment, are reported in the financial statements. The Commission defines capital assets as assets with an estimated useful life in excess of one year and with an individual cost of more than \$1,000. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets is included as part of the capitalized value of the assets constructed. During the current period, the Commission did not have any capitalized interest.

Property, plant, and equipment of the Commission are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Furniture	7
Equipment	5
Buildings	15

4. Compensated Absences

The Commission uses Stearns County's non-union personnel policies regarding paid leave. Paid leave is granted in varying amounts based on employee length of service. Unused accumulated paid leave is paid to employees in varying degrees upon termination based upon the severance option chosen by the employee.

Earned but unpaid vacation, vested sick leave, and sick leave expected to vest are shown on the statement of net assets as compensated absences. Unvested sick leave is not included as a liability.

**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

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1. Summary of Significant Accounting Policies

D. Assets, Liabilities, and Net Assets or Equity (Continued)

5. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

2. Detailed Notes

A. Assets

1. Cash

Cash transactions are administered by the Stearns County Auditor/Treasurer, who is, according to Minn. Stat. §§ 118A.02 and 118A.04, authorized to deposit cash in financial institutions designated by the County Board. Minnesota statutes require that all County deposits be covered by insurance, surety bond, or collateral.

2. Receivables

The Commission has no receivables scheduled to be collected beyond one year.

**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

2. Detailed Notes

A. Assets (Continued)

3. Capital Assets

Capital asset activity for the year ended December 31, 2006, was as follows:

	Beginning Balance	Increase	Decrease	Ending Balance
Capital assets not depreciated				
Land	\$ 40,000	\$ -	\$ -	\$ 40,000
Capital assets depreciated				
Buildings	\$ 458,998	\$ -	\$ -	\$ 458,998
Machinery, furniture, and equipment	27,531	1,945	-	29,476
Total capital assets depreciated	\$ 486,529	\$ 1,945	\$ -	\$ 488,474
Less: accumulated depreciation for				
Buildings	\$ 285,837	\$ 17,029	\$ -	\$ 302,866
Machinery, furniture, and equipment	21,644	2,351	-	23,995
Total accumulated depreciation	\$ 307,481	\$ 19,380	\$ -	\$ 326,861
Total capital assets depreciated, net	\$ 179,048	\$ (17,435)	\$ -	\$ 161,613
Total Capital Assets, Net	<u>\$ 219,048</u>	<u>\$ (17,435)</u>	<u>\$ -</u>	<u>\$ 201,613</u>

B. Liabilities

Changes in Long-Term Liabilities

Long-term liability activity for the year ended December 31, 2006, was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Compensated absences	<u>\$ 45,576</u>	<u>\$ 4,882</u>	<u>\$ -</u>	<u>\$ 50,458</u>	<u>\$ 2,402</u>

**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

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3. Pension Plans

A. Plan Description

All full-time and certain part-time employees of the Tri County Solid Waste Management Commission are covered by defined benefit plans administered by the Public Employees Retirement Association of Minnesota (PERA). The PERA administers the Public Employees Retirement Fund, which is a cost-sharing, multiple-employer retirement plan. The plan is established and administered in accordance with Minn. Stat. chs. 353 and 356.

Public Employees Retirement Fund members belong to either the Coordinated Plan or the Basic Plan. Coordinated Plan members are covered by Social Security and Basic Plan members are not. All new members must participate in the Coordinated Plan.

The PERA provides retirement benefits as well as disability benefits to members and benefits to survivors upon death of eligible members. Benefits are established by state statute and vest after three years of credited service. The retirement benefits are based on a member's highest average salary for any five successive years of allowable service, age, and years of credit at termination of service.

Two methods are used to compute benefits for Coordinated and Basic Plan members. The retiring member receives the higher of a step-rate benefit accrual formula (Method 1) or a level accrual formula (Method 2). Under Method 1, the annuity accrual rate for a Basic Plan member is 2.2 percent of average salary for each of the first ten years of service and 2.7 percent for each year thereafter. For a Coordinated Plan member, the annuity accrual rate is 1.2 percent of average salary for each of the first ten years and 1.7 percent for each successive year. Using Method 2, the annuity accrual rate is 2.7 percent of average salary for Basic Plan members and 1.7 percent for Coordinated Plan members for each year of service.

For Public Employees Retirement Fund members whose annuity is calculated using Method 1, a full annuity is available when age plus years of service equal 90. A reduced retirement annuity is also available to eligible members seeking early retirement.



**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

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3. Pension Plans

A. Plan Description (Continued)

The benefit provisions stated in the previous paragraphs of this section are current provisions and apply to active plan participants. Vested, terminated employees who are entitled to benefits but are not yet receiving them are bound by the provisions in effect at the time they last terminated public service.

The PERA issues a publicly available financial report that includes financial statements and required supplementary information for the Public Employees Retirement Fund. That report may be obtained on the internet at [www.mnpera.org](http://www.mnpera.org); by writing to PERA at 60 Empire Drive, Suite 200, Saint Paul, Minnesota 55103-2088; or by calling 651-296-7460 or 1-800-652-9026.

B. Funding Policy

Pension benefits are funded from member and employer contributions and income from the investment of fund assets. Minn. Stat. ch. 353 sets the rates for employer and employee contributions. These statutes are established and amended by the State Legislature. The Commission makes annual contributions to the pension plans equal to the amount required by state statutes. Public Employees Retirement Fund Basic Plan members and Coordinated Plan members were required to contribute 9.10 and 5.50 percent, respectively, of their annual covered salary in 2006. Contribution rates in the Coordinated Plan increased in 2007 to 5.75 percent. The Commission is required to contribute the following percentages of annual covered payroll:

In 2006

Public Employees Retirement Fund	
Basic Plan members	11.78%
Coordinated Plan members	6.00

In 2007

Public Employees Retirement Fund	
Basic Plan members	11.78%
Coordinated Plan members	6.25

The Commission's contributions for the years ending December 31, 2006, 2005, and 2004, were \$14,126, \$12,853, and \$12,388, respectively, equal to the contractually required contributions for each year as set by state statute.

**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

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4. Risk Management

The Commission is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; or natural disasters for which the Commission carries commercial insurance. To cover these risks, the Commission has entered into a joint powers agreement with Minnesota counties to form the Minnesota Counties Insurance Trust (MCIT) to protect against liabilities from workers' compensation and property and casualty. There were no significant reductions in insurance from the previous year or settlements in excess of insurance for any of the past three years.

The Workers' Compensation Division of MCIT is self-sustaining based on the contributions charged, so that total contributions plus compounded earnings on these contributions will equal the amount needed to satisfy claims liabilities and other expenses. MCIT participates in the Workers' Compensation Reinsurance Association with coverage at \$390,000 per claim in 2006 and \$400,000 per claim in 2007. Should the MCIT Workers' Compensation Division liabilities exceed assets, MCIT may assess the Commission in a method and amount to be determined by MCIT.

The Property and Casualty Division of MCIT is self-sustaining, and the Commission pays an annual premium to cover current and future losses. MCIT carries reinsurance for its property lines to protect against catastrophic losses. Should the MCIT Property and Casualty Division liabilities exceed assets, MCIT may assess the Commission in a method and amount to be determined by MCIT.



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**TRI-COUNTY SOLID WASTE MANAGEMENT COMMISSION  
ST. CLOUD, MINNESOTA**

**SCHEDULE OF FINDINGS AND RECOMMENDATIONS  
FOR THE YEAR ENDED DECEMBER 31, 2006**

**INTERNAL CONTROL OVER FINANCIAL REPORTING**

**ITEMS ARISING THIS YEAR**

**06-1    Preparation of Financial Statements**

The Tri-County Solid Waste Management Commission is required to prepare financial statements in accordance with generally accepted accounting principles (GAAP). The preparation of the financial statements is the responsibility of the Commission's management. Financial statement preparation in accordance with GAAP requires internal controls over both: (1) recording, processing, and summarizing accounting data (maintaining internal books and records); and (2) preparing and reporting appropriate financial statements, including the related notes to the financial statements.

The Commission, through its fiscal agent relationship with Stearns County, has established controls and procedures for the recording, processing, and summarizing of its accounting data used in the preparation of its financial statements.

As is the case with many small and medium-sized entities, the Commission has relied on its independent external auditors to assist in the preparation of the basic financial statements, including notes to the financial statements, as part of its external financial reporting process. Accordingly, the Commission's ability to prepare financial statements in accordance with GAAP is based, at least in part, on its reliance on its external auditors, who cannot be considered part of the government's internal control. This condition was caused by the Commission's decision that it is more cost effective to have its auditors prepare its annual basic financial statements than to incur the time and expense of obtaining the necessary training and expertise required to prepare the financial statements internally. As a result of this condition, the government lacks internal control over the preparation and reporting of financial statements in accordance with GAAP.

We recommend the Commission obtain the training and expertise to internally prepare its annual financial statements in accordance with GAAP. If the Commission still intends to have the staff from the Office of the State Auditor assist in preparation, then at a minimum, they must identify and train individuals to obtain the expertise that can

sufficiently review, understand, and approve the Commission's financial statements, including notes. As an alternative, the Commission could consider hiring an outside consultant to assist in preparing its basic financial statements.

Client's Response:

*The Commission has explored in the past the use of an outside consultant, but has chosen to use the services of the State Auditor. The Commission can once again look at the outside consultant option.*

06-2 Audit Adjustments

A control deficiency exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent or detect misstatements of the financial statements on a timely basis. Statement on Auditing Standards No. 112 states that one control deficiency that should be regarded as at least a significant deficiency is identification by the auditor of a material misstatement in the financial statements that was not initially identified by the entity's internal controls even if management subsequently corrects the misstatement.

During our audit, we identified the following material adjustments:

- recording of \$15,516 of salaries payable, and
- recording of \$36,548 of accounts payable.

Proposed audit adjustments are reviewed and approved by the appropriate staff and are reflected in the financial statements. By definition, however, independent external auditors cannot be considered part of the government's internal control.

We recommend the Commission establish internal procedures for determining all necessary entries to convert the general ledger, which is recorded on the cash basis, to the accrual basis, for financial statement purposes in accordance with generally accepted accounting principles.

Client's Response:

*The Commission has reviewed and approved the audit adjustments.*



REBECCA OTTO  
STATE AUDITOR

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### **REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND MINNESOTA LEGAL COMPLIANCE**

Board of Directors  
Tri-County Solid Waste Management Commission

We have audited the basic financial statements of the Tri-County Solid Waste Management Commission as of and for the year ended December 31, 2006, and have issued our report thereon dated November 21, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Tri-County Solid Waste Management Commission's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Commission's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Tri-County Solid Waste Management Commission's ability to initiate, authorize, record, process, or report financial data reliably in

accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Commission's financial statements that is more than inconsequential will not be prevented or detected by the Commission's internal control. We considered the deficiencies described in the accompanying Schedule of Findings and Recommendations as items 06-1 and 06-2 to be significant deficiencies in internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Commission's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe neither of the significant deficiencies described above is a material weakness.

#### Minnesota Legal Compliance

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the provisions of the *Minnesota Legal Compliance Audit Guide for Local Government*, promulgated by the State Auditor pursuant to Minn. Stat. § 6.65. Accordingly, the audit included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

The *Minnesota Legal Compliance Audit Guide for Local Government* contains five categories of compliance to be tested: contracting and bidding, deposits and investments, conflicts of interest, public indebtedness, and claims and disbursements. Our study included all of the listed categories, except public indebtedness, because the Tri-County Solid Waste Management Commission has no long-term debt other than compensated absences.

The results of our tests indicate that, for the items tested, the Tri-County Solid Waste Management Commission complied with the material terms and conditions of applicable legal provisions.

Tri-County Solid Waste Management Commission's written responses to the significant deficiencies identified in our audit have not been subjected to any auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on them.



This report is intended solely for the information and use of the Board of Directors, management, and others within the Tri-County Solid Waste Management Commission and is not intended to be, and should not be, used by anyone other than those specified parties.

*/s/Rebecca Otto*

REBECCA OTTO  
STATE AUDITOR

*/s/Greg Hierlinger*

GREG HIERLINGER, CPA  
DEPUTY STATE AUDITOR

November 21, 2007