

Table 20
Public Service Enterprises - Analysis of Culture and Recreation Enterprise Operations
For the Year Ended December 31, 2003

Name of City	Pop.	O P E R A T I N G			NONOPERATING		NET INCOME	Federal Grants	State Grants	Transfers To/(From) Other Funds	Capital Outlay	DEBT SERVICE	
		Revenue	Expense	Income	Revenue	Expense						Interest Paid	Principal Payments
ALBANY	1,887												
GOLF		533,179	530,408	2,771	3,074	--	5,845	--	--	32,287	59,884	--	--
ANOKA	18,275												
GOLF COURSE		1,126,943	1,213,578	(86,635)	8,559	3,224	(81,300)	--	--	39,000	81,403	--	--
APPLE VALLEY	48,418												
GOLF COURSE		820,871	840,019	(19,148)	6,934	--	(12,214)	--	--	--	--	--	--
SPORTS ARENA		541,545	550,956	(9,411)	100,000	79,555	11,034	--	100,000	--	187,191	--	72,577 65,000
AURORA	1,791												
CINA CENTER		55,453	71,290	(15,837)	--	--	(15,837)	--	--	7,000	--	--	--
BAGLEY	1,234												
CABLE TV		150,662	206,890	(56,228)	1,483	--	(54,745)	--	--	--	21,731	--	--
BARNESVILLE	2,239												
CABLE TV		284,478	261,951	22,527	8,111	28,981	1,657	--	--	26,641	7,478	--	28,981
GOLF COURSE		123,571	136,390	(12,819)	2,805	--	(10,014)	--	--	--	--	--	--
BECKER	3,395												
GOLF COURSE		1,343,644	1,481,180	(137,536)	3,548	4,366	(138,354)	--	--	--	140,446	--	--
BLACKDUCK	734												
GOLF COURSE		167,587	142,216	25,371	17	8,803	16,585	--	--	--	--	--	8,803 11,954
BLOOMING PRAIRIE	1,943												
COMMUNITY BUILDING		--	3,052	(3,052)	--	--	(3,052)	--	--	--	--	--	--
BLOOMINGTON	85,301												
RECREATIONAL FACILITIES		3,187,377	4,187,157	(999,780)	833,448	51,639	(217,971)	603,751	--	--	1,278,690	--	51,639 200,000
BOYD	190												
CABLE		14,763	15,071	(308)	148	--	(160)	--	--	--	--	--	--
BRAINERD	13,780												
ARENA		348,862	371,740	(22,878)	358	24,110	(46,630)	--	--	(46,972)	2,817	--	24,110 42,466
BRICELYN	362												
POOL		56,394	34,168	22,226	58	--	22,284	--	--	(10,485)	25,305	--	--
BROOKLYN CENTER	29,174												
BROWN HERITAGE CENTER		3,393,810	3,751,844	(358,034)	12,603	972	(346,403)	--	--	--	--	--	972
GOLF COURSE		294,149	287,983	6,166	1,301	--	7,467	--	--	--	--	--	--
BROOKLYN PARK	68,715												
RECREATION		2,783,585	3,083,781	(300,196)	96,644	323,946	(527,498)	--	--	(326)	407,780	--	323,946 120,000
BURNSVILLE	61,355												
GOLF COURSE		273,761	261,855	11,906	18,659	21,667	8,898	--	--	--	18,254	--	21,667 325,000
ICE ARENA		958,043	924,554	33,489	11,543	24,841	20,191	--	--	(474,895)	49,473	--	24,841 240,000

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		Revenue	Expense	Income	Revenue	Expense						Borrowing	Interest Paid	Principal Payments
CALUMET	373													
CABLE TV [0]		33,227	29,444	3,783	413	--	4,196	--	--	--	--	--	--	
CHASKA	20,260													
COMMUNITY CENTER		2,104,864	2,677,315	(572,451)	129,594	--	(442,857)	--	--	161,256	111,245	--	--	
PAR 30 GOLF COURSE		185,930	202,340	(16,410)	1,955	--	(14,455)	--	--	--	--	--	--	
TOWN GOLF COURSE		1,578,238	1,672,511	(94,273)	299,354	--	205,081	--	--	415,000	243,129	--	--	
CLIMAX	237													
GOLF COURSE [21]		1,845	39,326	(37,481)	--	60,914	(98,395)	--	--	(9,280)	--	--	--	
COLERAINE	1,115													
CABLE TV [0]		97,905	99,777	(1,872)	9,086	--	7,214	--	--	--	22,890	--	--	
COON RAPIDS	62,295													
GOLF COURSE		1,887,603	1,746,595	141,008	54,681	120,279	75,410	--	--	--	170,621	--	120,279	233,064
COTTAGE GROVE	31,437													
GOLF COURSE		1,738,884	1,643,204	95,680	930	137,969	(41,359)	--	--	--	54,999	--	133,792	195,000
DARFUR	131													
HALL		3,782	2,292	1,490	54	--	1,544	--	--	(400)	--	--	--	
DEEPHAVEN	3,885													
MARINA		54,781	66,526	(11,745)	2,627	--	(9,118)	--	--	--	--	--	--	
DULUTH	86,082													
CONVENTION CENTER [29]		6,865,325	8,955,773	(2,090,448)	797,802	408,322	(1,700,968)	--	--	--	227,323	--	402,119	645,537
GOLF COURSE		1,570,600	1,618,767	(48,167)	2,312	137,043	(182,898)	--	--	(147,616)	173,555	--	108,849	265,000
SPIRIT MOUNTAIN [29]		3,300,957	3,288,774	12,183	13,014	150,075	(124,878)	--	--	(36,133)	189,404	1,646,750	106,335	1,671,117
EAGAN	64,975													
AQUATIC FACILITY		1,204,166	1,145,807	58,359	25,437	88,452	(4,656)	--	--	20	7,330	--	87,341	--
CIVIC ARENA		729,182	785,809	(56,627)	15,473	73,444	(114,598)	--	--	842	32,156	--	73,444	55,000
COMMUNITY CENTER		424,907	1,108,558	(683,651)	1,051,584	136,153	231,780	1,030,895	--	78	(286,912)	3,565,046	5,400	420,000
SLIDING HILL [21]		--	--	--	--	--	--	--	--	--	--	--	--	--
EAST BETHEL	11,230													
ARENA		203,460	244,957	(41,497)	--	9,058	(50,555)	--	--	(87,329)	--	--	9,058	65,000
EDINA	48,156													
ARENA		1,346,721	1,475,842	(129,121)	--	38,702	(167,823)	--	--	(14,149)	6,148	--	36,456	213,200
ART CENTER		502,731	663,227	(160,496)	17,683	--	(142,813)	--	--	(119,587)	8,588	--	--	--
EDINBOROUGH PARK		1,117,279	1,654,376	(537,097)	338,381	879	(199,595)	--	--	(4,923,069)	277,200	--	879	12,000
GOLF COURSE		3,658,239	3,376,446	281,793	26,289	178,797	129,285	--	--	8,000	484,105	--	173,306	499,800
SWIMMING POOL		861,340	650,600	210,740	--	60,461	150,279	--	--	--	15,268	--	59,356	80,000

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		Revenue	Expense	Income	Revenue	Expense							Interest Paid	Principal Payments	
ELBOW LAKE	1,272														
TIPSINAH MOUNDS CAMPGROUND		153,616	126,637	26,979	660	12	27,627	--	--	--	500	12,419	--	12	--
ELIZABETH	174														
COMMUNITY CENTER [0]		6,119	6,303	(184)	1	--	(183)	--	--	--	--	--	--	--	--
EVELETH	3,745														
GOLF COURSE [23]		155,759	163,080	(7,321)	--	--	(7,321)	--	--	--	--	--	--	--	--
FARMINGTON	15,549														
ARENA		206,196	276,773	(70,577)	11,055	1,118	(60,640)	--	--	--	(40,000)	24,509	--	--	--
FOREST LAKE	15,692														
GOLF		12,001	4,671	7,330	671	--	8,001	--	--	--	--	--	--	--	--
FOSSTON	1,537														
CABLE TV		168,890	152,192	16,698	--	--	16,698	--	--	--	--	15,000	--	--	--
GOLDEN VALLEY	20,736														
GOLF COURSE		1,689,299	1,817,410	(128,111)	77,078	--	(51,033)	--	--	--	--	14,890	--	--	--
GRAND MARAIS	1,416														
GOLF COURSE		157,905	147,435	10,470	--	772	9,698	--	--	--	--	33,327	--	772	8,338
GRAND RAPIDS	8,233														
GOLF COURSE		514,150	549,297	(35,147)	4,376	--	(30,771)	--	--	--	2,500	13,778	--	--	--
GRANITE FALLS	3,105														
CABLE TV		25,822	6,650	19,172	697	--	19,869	--	--	--	14,800	--	--	--	--
COMMUNITY CENTER		261,254	645,254	(384,000)	139,046	89,835	(334,789)	128,446	--	--	(75,677)	--	--	62,775	55,000
GREENWOOD	790														
MARINA		10,800	7,813	2,987	--	--	2,987	--	--	--	--	--	--	--	--
HAMMOND	242														
CABLE TV		12,082	13,803	(1,721)	--	393	(2,114)	--	--	--	1,574	--	--	393	2,077
HIBBING	16,800														
MEMORIAL BLDG CONCESSION		9,984	3,103	6,881	992	--	7,873	--	--	--	--	--	--	--	--
HOPKINS	17,643														
PAVILION/ICE ARENA		275,488	339,511	(64,023)	393	--	(63,630)	--	--	--	(649,215)	713,128	--	--	--
SKATE PARK		5,655	18,199	(12,544)	--	--	(12,544)	--	--	--	--	--	--	--	--
INVER GROVE HEIGHTS	31,053														
COMMUNITY CENTER		1,770,610	3,121,261	(1,350,651)	162,062	--	(1,188,589)	--	--	--	(458,300)	30,746	--	--	--
GOLF COURSE		1,761,415	1,552,734	208,681	50,249	228,471	30,459	--	--	--	--	9,767	3,862,018	228,471	4,115,000
RECREATION [*]		183,085	565,608	(382,523)	2,177	--	(380,346)	--	--	--	(476,000)	--	--	--	--
JACKSON	3,481														
CABLE TV		391,852	394,893	(3,041)	5,894	--	2,853	--	--	--	30,000	--	--	--	--

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		Revenue	Expense	Income	Revenue	Expense							Interest Paid	Principal Payments	
JANESVILLE	2,123														
GOLF COURSE		214,930	267,644	(52,714)	23,766	33,807	(62,755)	34	--	10,000	--	27,850	--	31,719	59,564
LA CRESCENT	5,072														
GOLF COURSE		387,411	480,975	(93,564)	--	38,633	(132,197)	--	--	--	3,750	798	--	27,113	20,000
HOCKEY ARENA		141,690	205,455	(63,765)	--	46,278	(110,043)	--	--	--	--	1,060	--	37,113	30,000
LAKE CITY	5,266														
MARINA		1,431,066	882,746	548,320	50,492	76,626	522,186	--	--	--	239,453	202,493	--	13,626	23,000
LAKE CRYSTAL	2,504														
RECREATION CENTER		--	63,764	(63,764)	138,988	98,996	(23,772)	--	--	--	--	--	--	98,996	35,000
LAKEFIELD	1,713														
CABLE TV [31]		--	--	--	--	--	--	--	--	--	--	--	--	--	--
LITTLE FALLS	8,224														
GOLF COURSE		374,885	443,378	(68,493)	72,128	--	3,635	--	--	--	10,683	40,977	--	--	--
LUVERNE	4,600														
SWIMMING POOL [25]		--	--	--	--	--	--	--	--	--	--	--	--	--	--
MADELIA	2,320														
GOLF COURSE		190,253	215,379	(25,126)	4,647	1,971	(22,450)	--	--	--	--	26,655	--	1,971	10,029
MAPLE GROVE	55,278														
COMMUNITY CENTER		1,597,032	2,628,815	(1,031,783)	--	--	(1,031,783)	--	--	--	(736,000)	121,258	--	--	--
MAPLEWOOD	35,763														
COMMUNITY CENTER		1,772,222	2,164,023	(391,801)	72,992	6,787	(325,596)	69,842	--	2,608	(26,000)	128,480	--	4,342	--
MARBLE	689														
CABLE TV [0]		77,070	70,297	6,773	475	--	7,248	--	--	--	--	--	--	--	--
MINNEAPOLIS	382,295														
PARK & RECREATION BOARD [29]		11,289,000	10,889,000	400,000	551,000	1,213,000	(262,000)	--	--	20,000	322,000	862,000	--	--	--
MINNETONKA	51,658														
HEALTH CLUB		670,167	754,364	(84,197)	205	--	(83,992)	--	--	--	--	41,507	--	--	--
ICE ARENA		624,212	868,451	(244,239)	219	--	(244,020)	--	--	--	--	--	--	--	--
MARINA		129,500	145,976	(16,476)	896	--	(15,580)	--	--	--	--	--	--	--	--
MOORHEAD	32,720														
GOLF COURSE		1,007,881	1,165,334	(157,453)	195,836	244,341	(205,958)	--	--	179,300	(158,836)	1,380	--	244,341	130,000
SPORTS CENTER		392,703	617,021	(224,318)	458,949	21,712	212,919	--	--	370,700	(75,395)	31,797	--	21,712	40,000
MOUNDS VIEW	12,865														
GOLF COURSE		626,820	666,131	(39,311)	4,264	213,521	(248,568)	--	--	--	--	41,482	--	208,712	140,000

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		Revenue	Expense	Income	Revenue	Expense						Interest Paid	Principal Payments
NEW BRIGHTON	22,332												
DRIVING RANGE		77,789	90,426	(12,637)	1,644	--	(10,993)	--	--	9,852	--	--	--
GOLF COURSE		237,431	317,250	(79,819)	9,075	34,365	(105,109)	--	--	17,527	27,584	--	33,732 25,000
NEW HOPE	20,910												
GOLF COURSE		362,614	373,590	(10,976)	4,511	34,245	(40,710)	--	--	--	--	--	33,795 20,000
ICE ARENA		605,134	705,706	(100,572)	7,464	--	(93,108)	--	--	--	15,511	--	--
NEW PRAGUE	5,391												
GOLF COURSE		1,114,645	1,108,632	6,013	6,253	14,256	(1,990)	--	--	13,500	56,896	--	14,256 27,288
NORTHFIELD	18,256												
RESOURCE CENTER [25]		--	--	--	--	--	--	--	--	--	--	--	--
NORWOOD YOUNG AMERICA	3,272												
SWIMMING POOL		27,079	75,760	(48,681)	443	--	(48,238)	--	--	(36,444)	--	--	--
ORONO	7,687												
GOLF COURSE		171,004	225,250	(54,246)	3,862	--	(50,384)	--	--	--	--	--	--
ORTONVILLE	2,046												
GOLF COURSE		243,729	206,806	36,923	829	--	37,752	--	--	10,000	13,522	--	--
PARKERS PRAIRIE	1,020												
EVENT CENTER [*]		--	5,987	(5,987)	10,135	--	4,148	--	--	--	--	--	--
PERHAM	2,688												
COMMUNITY CENTER [29]		673,882	798,080	(124,198)	15,263	9,656	(118,591)	--	--	(40,000)	--	--	9,656 18,794
GOLF COURSE [14][29]		938,490	1,177,202	(238,712)	26,481	4,408	(216,639)	--	--	--	--	--	4,408 15,088
PIERZ	1,306												
GOLF CARTS [0]		55,229	27,986	27,243	275	--	27,518	--	--	20,000	--	--	--
GOLF COURSE [0]		160,650	196,947	(36,297)	22,462	--	(13,835)	13,082	--	(20,000)	63,145	--	--
PLYMOUTH	70,238												
FIELD HOUSE		267,032	295,884	(28,852)	2,943	--	(25,909)	--	--	3,628	--	--	--
ICE CENTER		853,730	1,052,341	(198,611)	271,026	--	72,415	--	--	22,115	148,231	--	--
PROCTOR	2,814												
GOLF COURSE		91,783	101,952	(10,169)	61,234	10,278	40,787	--	--	2,000	15,414	--	10,278 11,744
RED WING	16,191												
MARINA		703,294	527,831	175,463	530	78,048	97,945	--	--	--	336,945	--	78,048
RENVILLE	1,291												
GOLF COURSE		216,672	352,120	(135,448)	88,183	97,097	(144,362)	--	--	(155,000)	79,234	20,000	97,097 40,062
RICHFIELD	34,502												
RECREATION		896,777	1,207,768	(310,991)	156,971	119,219	(273,239)	--	--	(225,918)	1,185,322	--	119,219 55,000

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RICHMOND	1,285														
CIVIC ARENA [0]		110,130	80,814	29,316	200	24,214	5,302	--	--	--	(4,708)	--	453,000	24,214	453,000
ROSEMOUNT	16,794														
ICE ARENA		308,461	359,630	(51,169)	486	--	(50,683)	--	--	--	14,458	--	--	--	--
ROSEVILLE	34,080														
GOLF COURSE		303,708	344,998	(41,290)	14,896	13,728	(40,122)	--	--	--	--	4,756	--	--	1,904
SANDSTONE	2,475														
GOLF COURSE		144,186	166,763	(22,577)	7,746	1,916	(16,747)	--	--	--	--	--	--	1,916	4,553
SAUK CENTRE	4,023														
ARENA		99,413	150,604	(51,191)	5,563	13,741	(59,369)	--	--	--	--	10,628	--	9,361	30,000
SHAKOPEE	24,967														
RECREATION		743,397	1,552,524	(809,127)	30,592	--	(778,535)	--	--	--	(878,700)	--	--	--	--
ST. CLOUD	62,850														
ATHLETIC COMPLEX		1,239,760	1,622,450	(382,690)	264,286	232,166	(350,570)	142,131	--	11,528	(75,000)	900	--	232,166	160,000
CIVIC CENTER		1,049,200	1,287,977	(238,777)	441,808	--	203,031	377,554	--	--	75,000	56,809	--	--	--
ST. PAUL	287,604														
MARINA		30,954	17,883	13,071	--	--	13,071	--	--	--	--	--	--	--	--
RIVERCENTRE		6,832,435	7,162,604	(330,169)	146,827	117,697	(301,039)	--	--	--	100,000	53,690	--	99,580	1,885,038
SPORTS DOME		--	121,863	(121,863)	4,647	662,170	(779,386)	--	--	--	(337,085)	--	--	198,062	140,000
ST. PETER	10,210														
COMMUNITY CENTER		151,530	550,093	(398,563)	317,857	204,544	(285,250)	--	297,308	--	(24,082)	32,746	--	204,544	60,000
STAPLES	3,114														
COMMUNITY CENTER		111,223	288,381	(177,158)	170,271	--	(6,887)	67,640	--	99,979	--	21,593	--	--	--
STARBUCK	1,331														
CAMPGROUND [*]		129,218	71,042	58,176	979	33,248	25,907	--	--	--	--	--	--	19,403	19,000
TONKA BAY	1,579														
MUNICIPAL DOCK		28,282	10,111	18,171	--	--	18,171	--	--	--	46,215	--	--	--	--
TRACY	2,213														
AQUATIC CENTER [*]		52,273	112,610	(60,337)	1,210	444	(59,571)	--	--	--	(60,000)	--	--	444	--
VIRGINIA	8,981														
GOLF COURSE		744,368	850,064	(105,696)	--	54,014	(159,710)	--	--	--	--	55,821	--	54,014	750,000
WADENA	4,265														
GOLF COURSE		326,777	345,809	(19,032)	475	19,591	(38,148)	--	--	--	--	131,637	234,000	17,286	249,341

Table 20
Public Service Enterprises - Analysis of Culture and Recreation Enterprise Operations
For the Year Ended December 31, 2003

Name of City	Pop.	O P E R A T I N G			NONOPERATING		NET INCOME	Taxes	Federal Grants	State Grants	Transfers To/(From) Other Funds	Capital Outlay	DEBT SERVICE		
		Revenue	Expense	Income	Revenue	Expense							Interest Paid	Principal Payments	
WEST ST. PAUL	19,655														
GOLF COURSE		233,002	223,394	9,608	428	54,383	(44,347)	--	--	--	--	--	--	54,383	40,000
ICE ARENA		179,376	215,564	(36,188)	2,350	--	(33,838)	--	--	--	--	--	--	--	--
POOL		81,806	167,693	(85,887)	--	181	(86,068)	--	--	--	--	--	--	--	--
WESTBROOK	745														
CABLE TV		96,711	93,921	2,790	172	--	2,962	--	--	--	--	--	--	--	--
WHITE BEAR LAKE	24,909														
SPORT CENTER		464,034	547,154	(83,120)	241,779	60,875	97,784	149,465	--	--	15,500	--	--	30,762	90,000
WINDOM	4,513														
ARENA		211,706	361,538	(149,832)	109,955	1,213	(41,090)	104,455	--	--	(35,000)	--	--	1,213	--
CABLE TV		505,166	714,297	(209,131)	--	--	(209,131)	--	--	--	--	19,421	--	--	--
MULTI-PURPOSE CENTER		36,825	299,642	(262,817)	159,187	2,019	(105,649)	134,675	--	--	--	--	--	2,019	--
WINONA	27,018														
LIBRARY		17,886	997,975	(980,089)	922,787	--	(57,302)	146,734	--	537,495	(6,000)	68,787	--	--	--
RECREATION		264,199	1,129,517	(865,318)	794,825	594	(71,087)	167,948	--	615,211	109,247	--	--	594	155,000
WOODBURY	49,329														
BIELENBERG SPORTS CENTER		916,065	1,082,511	(166,446)	23,272	91,281	(234,455)	--	--	--	--	6,715	85,000	91,281	85,000
GOLF COURSE		1,437,795	1,123,260	314,535	11,367	337,201	(11,299)	--	--	--	--	79,952	--	329,344	50,000
WORTHINGTON	11,300														
AUDITORIUM		32,367	102,917	(70,550)	56,287	--	(14,263)	41,581	--	--	--	--	--	--	--
CABLE TV [*]		91,537	91,537	--	--	--	--	--	--	--	--	--	--	--	--
GOLF COURSE		207,088	315,497	(108,409)	49,076	5,658	(64,991)	37,606	--	--	--	69,689	--	--	--
ZUMBROTA	2,961														
SWIMMING POOL		23,715	72,963	(49,248)	42,357	--	(6,891)	34,767	--	--	250,000	--	--	--	--
GRAND TOTAL		99,531,024	115,428,847	(15,897,823)	10,437,439	6,821,375	(12,281,759)	3,250,606	397,308	1,847,761	(8,727,027)	12,819,708	6,300,768	4,627,293	14,412,958