

## **Appendix 2**

### **2014 Liquor Store Tables and Maps by Economic Development Region**

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**Table 10**  
**Comparison of Off-Sale City Liquor Store Operations - 2014**  
**Average Per Store by Economic Development Region**

Region	Population	Number of Stores	Sales	Cost of Sales	Gross Profit		Operating		Nonoperating		Net Income/ (Loss)	Net Transfers*
					Amount	Percent of Sales	Expenses	Income	Revenues	Expenses		
1 - Northwest	13,166	3	\$2,650,593	\$1,976,966	\$673,627	25.4%	\$352,338	\$321,289	\$3,102	\$----	\$324,391	\$219,559
2 - Headwaters	19,690	4	2,519,952	1,830,156	689,796	27.4%	395,277	294,519	14,803	15,002	294,320	144,298
3 - Arrowhead	10,899	5	1,464,305	1,064,771	399,533	27.3%	259,007	140,526	7,006	----	147,532	85,841
4 - West Central	56,108	17	1,659,970	1,227,865	432,105	26.0%	261,763	170,342	4,561	15,558	159,345	128,101
5 - North Central	8,450	3	1,413,280	1,053,202	360,078	25.5%	199,277	160,801	5,494	----	166,295	118,250
6E - Southwest Central	30,675	6	1,954,628	1,487,743	466,885	23.9%	308,927	157,958	4,288	12,640	149,606	64,021
6W - Upper Southwest	12,517	5	945,501	693,379	252,122	26.7%	202,939	49,183	5,156	2,652	51,686	37,895
7E - East Central	43,290	9	2,445,578	1,811,934	633,644	25.9%	416,486	217,157	17,447	14,614	219,990	150,541
7W - Central	86,969	10	2,793,603	2,028,367	765,236	27.4%	443,258	321,978	33,738	12,751	342,965	241,531
8 - Southwest	50,949	9	1,754,458	1,286,330	468,128	26.7%	261,220	206,908	3,941	1,415	209,433	105,222
9 - South Central	25,895	8	957,400	691,176	266,224	27.8%	162,273	103,951	11,657	7,992	107,616	59,540
10 - Southeast	33,082	4	1,612,585	1,209,993	402,592	25.0%	314,617	87,975	7,700	202	95,473	37,652
11 - 7-County Metro Area	453,943	36	3,134,195	2,323,193	811,002	25.9%	581,432	229,570	12,580	16,593	225,557	186,827
<b>Average for Off-Sale</b>	<b>845,633</b>	<b>119</b>	<b>\$2,243,232</b>	<b>\$1,656,928</b>	<b>\$586,304</b>	<b>26.1%</b>	<b>\$385,457</b>	<b>\$200,847</b>	<b>\$11,394</b>	<b>\$11,323</b>	<b>\$200,918</b>	<b>\$141,521</b>

\* Net transfers is calculated by subtracting transfers in from transfers out. A positive number indicates a greater level of transfers out than in.

**Table 11**  
**Comparison of On-Sale City Liquor Store Operations - 2014**  
**Average Per Store by Economic Development Region**

Region	Population	Number of Stores	Sales	Cost of Sales	Gross Profit		Operating		Nonoperating		Net Income/ (Loss)	Net Transfers*
					Amount	Percent of Sales	Expenses	Income	Revenues	Expenses		
1 - Northwest	3,392	6	\$425,525	\$237,946	\$187,580	44.1%	\$172,679	\$14,901	\$1,582	\$----	\$16,483	\$17,403
2 - Headwaters	4,900	10	587,527	355,483	232,043	39.5%	200,249	31,795	3,889	2,156	33,527	19,675
3 - Arrowhead	7,952	12	482,202	275,556	206,646	42.9%	192,057	14,589	5,439	4,964	15,064	9,708
4 - West Central	9,586	15	492,991	283,494	209,498	42.5%	191,930	17,568	4,184	2,260	19,492	21,120
5 - North Central	7,952	15	649,828	414,279	235,548	36.2%	200,679	34,870	2,512	2,266	35,116	29,557
6E - Southwest Central	3,229	4	534,220	293,400	240,820	45.1%	229,581	11,239	8,819	267	19,791	----
6W - Upper Southwest	3,986	7	419,858	245,396	174,462	41.6%	167,487	6,975	16,621	1,207	22,388	9,527
7E - East Central	9,719	9	1,107,334	714,037	393,297	35.5%	307,829	85,468	10,794	13,599	82,662	61,074
7W - Central	4,578	5	526,295	332,639	193,656	36.8%	203,146	(9,490)	7,765	2,929	(4,654)	----
8 - Southwest	6,880	12	326,179	183,472	142,707	43.8%	141,562	1,145	1,977	676	2,446	7,675
9 - South Central	9,229	8	471,342	296,147	175,195	37.2%	173,956	1,239	19,761	785	20,214	(240)
10 - Southeast	9,919	8	377,034	234,682	142,352	37.8%	149,710	(7,358)	7,273	325	(411)	450
11 - 7-County Metro Area	16,706	3	2,978,969	1,692,819	1,286,150	43.2%	982,337	303,813	7,932	52,939	258,806	123,996
<b>Average for On-Sale</b>	<b>98,028</b>	<b>114</b>	<b>\$602,356</b>	<b>\$361,960</b>	<b>\$240,396</b>	<b>39.9%</b>	<b>\$213,547</b>	<b>\$26,849</b>	<b>\$6,715</b>	<b>\$4,135</b>	<b>\$29,428</b>	<b>\$19,824</b>

\* Net transfers is calculated by subtracting transfers in from transfers out. A positive number indicates a greater level of transfers out than in.

**Table 12**  
**Comparison of City Liquor Store Operations - 2014**  
**Listed by Economic Development Region and City**

Region and City	Type of Store	Foot- notes	Population	Sales	Cost of Sales	Gross Profit	Operating Expenses as a Percent of Sales			Nonoperating		Net Profit/(Loss)		Net Transfers*
							Expenses	Income/ (Loss)	Revenues	Expenses	Amount	Percent of Sales		
<b>1 - Northwest</b>														
Ada	On- & Off-Sale	----	1,673	\$517,394	\$317,046	\$200,348	\$187,039	36.2%	\$13,309	\$----	\$----	\$13,309	2.6%	(\$11,053)
Goodridge	On- & Off-Sale	----	136	350,213	179,175	171,038	164,240	46.9%	6,798	----	----	6,798	1.9%	37,238
Lancaster	On- & Off-Sale	----	342	289,946	153,556	136,390	123,785	42.7%	12,605	3,794	----	16,399	5.7%	29,000
Mentor	On- & Off-Sale	----	153	477,429	252,284	225,145	180,738	37.9%	44,407	4,860	----	49,267	10.3%	34,233
Roseau	Off-Sale Only	----	2,663	1,901,367	1,351,832	549,535	228,500	12.0%	321,035	879	----	321,914	16.9%	200,000
Saint Hilaire	On- & Off-Sale	----	279	385,703	225,890	159,813	164,206	42.6%	(4,393)	551	----	(3,842)	-1.0%	----
Thief River Falls	Off-Sale Only	----	8,722	4,567,026	3,492,530	1,074,496	620,554	13.6%	453,942	8,428	----	462,370	10.1%	373,677
Twin Valley	On- & Off-Sale	----	809	532,467	299,723	232,744	216,065	40.6%	16,679	287	----	16,966	3.2%	15,000
Warroad	Off-Sale Only	----	1,781	1,483,385	1,086,536	396,849	207,960	14.0%	188,889	----	----	188,889	12.7%	85,000
<b>Total for Region</b>			<b>16,558</b>	<b>\$10,504,930</b>	<b>\$7,358,572</b>	<b>\$3,146,358</b>	<b>\$2,093,087</b>	<b>19.9%</b>	<b>\$1,053,271</b>	<b>\$18,799</b>	<b>\$----</b>	<b>\$1,072,070</b>	<b>10.2%</b>	<b>\$763,095</b>
<b>Percent of Total MLS Operations</b>			<b>1.8%</b>	<b>3.1%</b>	<b>3.1%</b>	<b>3.2%</b>	<b>3.0%</b>	<b>---</b>	<b>3.9%</b>	<b>0.9%</b>	<b>----</b>	<b>3.9%</b>	<b>---</b>	<b>4.0%</b>
<b>2 - Headwaters</b>														
Akeley	On- & Off-Sale	----	439	\$374,086	\$216,592	\$157,494	\$143,600	38.4%	\$13,894	\$23	\$----	\$13,917	3.7%	\$1,750
Bagley	Off-Sale Only	----	1,413	1,166,331	878,553	287,778	245,339	21.0%	42,439	43,590	38,033	47,996	4.1%	20,000
Baudette	On- & Off-Sale	----	1,079	1,501,019	983,718	517,301	403,632	26.9%	113,669	879	----	114,548	7.6%	70,000
Bemidji	Off-Sale Only	----	14,376	5,556,520	3,905,273	1,651,247	837,815	15.1%	813,432	13,950	21,976	805,406	14.5%	395,810
Blackduck	On- & Off-Sale	----	797	955,873	587,334	368,539	302,943	31.7%	65,596	27,039	----	92,635	9.7%	60,000
Clearbrook	On- & Off-Sale	----	522	496,332	274,692	221,640	183,127	36.9%	38,513	----	----	38,513	7.8%	10,000
Kelliher	On- & Off-Sale	----	266	436,734	243,422	193,312	178,472	40.9%	14,840	1,329	----	16,169	3.7%	20,000
Mahnomen	On- & Off-Sale	----	1,208	1,175,425	721,397	454,028	417,238	35.5%	36,790	6,151	21,564	21,377	1.8%	----
Nevis	On- & Off-Sale	----	404	623,861	349,777	274,084	226,146	36.2%	47,938	3,469	----	51,407	8.2%	35,000
Park Rapids	Off-Sale Only	----	3,901	3,356,957	2,536,797	820,160	497,954	14.8%	322,206	1,670	----	323,876	9.6%	161,380
Williams	On- & Off-Sale	----	185	311,935	177,901	134,034	147,329	47.2%	(13,295)	----	----	(13,295)	-4.3%	----
<b>Total for Region</b>			<b>24,590</b>	<b>\$15,955,073</b>	<b>\$10,875,456</b>	<b>\$5,079,617</b>	<b>\$3,583,595</b>	<b>22.5%</b>	<b>\$1,496,022</b>	<b>\$98,100</b>	<b>\$81,573</b>	<b>\$1,512,549</b>	<b>9.5%</b>	<b>\$773,940</b>
<b>Percent of Total MLS Operations</b>			<b>2.6%</b>	<b>4.8%</b>	<b>4.6%</b>	<b>5.2%</b>	<b>5.1%</b>	<b>---</b>	<b>5.5%</b>	<b>4.6%</b>	<b>4.5%</b>	<b>5.5%</b>	<b>---</b>	<b>4.1%</b>
<b>3 - Arrowhead</b>														
Aitkin	Off-Sale Only	----	2,151	\$1,007,495	\$759,700	\$247,795	\$172,096	17.1%	\$75,699	\$23,247	\$----	\$98,946	9.8%	\$59,500
Barnum	On- & Off-Sale	----	611	479,066	241,586	237,480	230,642	48.1%	6,838	26,770	----	33,608	7.0%	----
Beaver Bay	On- & Off-Sale	----	182	440,554	252,725	187,829	208,559	47.3%	(20,730)	3,538	----	(17,192)	-3.9%	----
Big Falls	On- & Off-Sale	----	232	351,344	179,128	172,216	167,654	47.7%	4,562	534	----	5,096	1.5%	7,852
Cook	Off-Sale Only	----	570	1,487,066	1,112,880	374,186	237,453	16.0%	136,733	6,728	----	143,461	9.6%	165,789
Cromwell	On- & Off-Sale	----	241	380,526	202,749	177,777	189,763	49.9%	(11,986)	2,145	----	(9,841)	-2.6%	50,000
Grand Marais	Off-Sale Only	----	1,367	1,913,648	1,279,192	634,456	317,278	16.6%	317,178	3,567	----	320,745	16.8%	200,000
Littlefork	On- & Off-Sale	----	624	390,815	227,262	163,553	185,180	47.4%	(21,627)	3,217	----	(18,410)	-4.7%	----
Moose Lake	On- & Off-Sale	----	2,796	1,143,152	745,729	397,423	334,915	29.3%	62,508	----	41,735	20,773	1.8%	----
Northome	On- & Off-Sale	----	186	357,852	206,896	150,956	128,079	35.8%	22,877	6	----	22,883	6.4%	20,000
Orr	On- & Off-Sale	----	301	543,350	318,429	224,921	163,761	30.1%	61,160	6,216	----	67,376	12.4%	35,500
Palisade	On- & Off-Sale	----	166	343,781	196,901	146,880	123,898	36.0%	22,982	15,552	----	38,534	11.2%	19,500
Proctor	Off-Sale Only	----	3,100	891,882	643,160	248,722	200,196	22.4%	48,526	120	----	48,646	5.5%	3,300
Ranier	On- & Off-Sale	----	583	451,019	187,702	263,317	199,374	44.2%	63,943	3,605	----	67,548	15.0%	40,000
Silver Bay	On- & Off-Sale	----	1,860	904,189	547,567	356,622	322,936	35.7%	33,686	1,504	8,435	26,755	3.0%	----
Two Harbors	Off-Sale Only	----	3,711	2,021,432	1,528,925	492,507	368,012	18.2%	124,495	1,366	----	125,861	6.2%	614
Winton	On- & Off-Sale	[32]	170	779	----	779	49,928	6409.2%	(49,149)	2,183	9,396	(56,362)	-7235.2%	(56,362)
<b>Total for Region</b>			<b>18,851</b>	<b>\$13,107,950</b>	<b>\$8,630,531</b>	<b>\$4,477,419</b>	<b>\$3,599,724</b>	<b>27.5%</b>	<b>\$877,695</b>	<b>\$100,298</b>	<b>\$59,566</b>	<b>\$918,427</b>	<b>7.0%</b>	<b>\$545,693</b>
<b>Percent of Total MLS Operations</b>			<b>2.0%</b>	<b>3.9%</b>	<b>3.6%</b>	<b>4.6%</b>	<b>5.1%</b>	<b>---</b>	<b>3.3%</b>	<b>4.7%</b>	<b>3.3%</b>	<b>3.4%</b>	<b>---</b>	<b>2.9%</b>

**Table 12**  
**Comparison of City Liquor Store Operations - 2014**  
**Listed by Economic Development Region and City**

Region and City	Type of Store	Foot- notes	Population	Sales	Cost of Sales	Gross Profit	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers*
							Expenses	as a Percent of Sales	Income/ (Loss)	Revenues	Expenses	Amount	Percent of Sales	
<b>4 - West Central</b>														
Alexandria	Off-Sale Only	----	13,182	\$4,714,369	\$3,604,032	\$1,110,337	\$807,839	17.1%	\$302,498	\$403	\$9,496	\$293,405	6.2%	\$200,000
Audubon	On- & Off-Sale	----	532	520,286	327,554	192,732	202,945	39.0%	(10,213)	2,360	6,447	(14,300)	-2.7%	500
Barnesville	Off-Sale Only	----	2,621	366,935	284,507	82,428	88,581	24.1%	(6,153)	2,269	----	(3,884)	-1.1%	6,000
Battle Lake	Off-Sale Only	----	888	1,194,408	853,164	341,244	256,982	21.5%	84,262	3,188	----	87,450	7.3%	81,000
Brandon	On- & Off-Sale	[0]	497	487,795	283,020	204,775	169,632	34.8%	35,143	468	----	35,611	7.3%	105,000
Browns Valley	On- & Off-Sale	[21]	583	67,045	28,623	38,422	35,381	52.8%	3,041	6,701	----	9,742	14.5%	123,322
Callaway	On- & Off-Sale	----	233	485,337	243,441	241,896	217,239	44.8%	24,657	1,512	----	26,169	5.4%	19,980
Dalton	Off-Sale Only	----	249	321,199	246,507	74,692	80,426	25.0%	(5,734)	1,037	----	(4,697)	-1.5%	----
Detroit Lakes	Off-Sale Only	----	9,053	5,798,826	4,215,032	1,583,794	657,966	11.3%	925,828	16,132	151,801	790,159	13.6%	544,960
Elizabeth	Off-Sale Only	----	170	373,295	283,872	89,423	67,449	18.1%	21,974	----	----	21,974	5.9%	----
Erhard	Off-Sale Only	----	142	263,251	193,572	69,679	69,511	26.4%	168	2,125	----	2,293	0.9%	----
Fergus Falls	Off-Sale Only	----	13,280	5,567,249	3,976,930	1,590,319	943,274	16.9%	647,045	31,924	26,607	652,362	11.7%	571,539
Frazee	On- & Off-Sale	----	1,396	595,603	399,081	196,522	221,510	37.2%	(24,988)	111	----	(24,877)	-4.2%	----
Glenwood	Off-Sale Only	----	2,560	1,328,449	1,002,327	326,122	196,696	14.8%	129,426	1,472	----	130,898	9.9%	441,668
Hawley	Off-Sale Only	----	2,137	1,039,967	777,092	262,875	215,500	20.7%	47,375	53	26,189	21,239	2.0%	5,000
Hitterdal	On- & Off-Sale	----	205	377,455	177,703	199,752	195,272	51.7%	4,480	56	----	4,536	1.2%	----
Lake Park	On- & Off-Sale	----	800	689,239	395,401	293,838	275,479	40.0%	18,359	----	----	18,359	2.7%	----
Millerville	On- & Off-Sale	----	107	353,629	196,679	156,950	142,026	40.2%	14,924	3,370	1,262	17,032	4.8%	----
Miltona	On- & Off-Sale	----	432	632,760	358,153	274,607	252,758	39.9%	21,849	913	----	22,762	3.6%	----
Morris	Off-Sale Only	----	5,436	1,999,957	1,526,059	473,898	302,664	15.1%	171,234	4,463	----	175,697	8.8%	110,000
New York Mills	On- & Off-Sale	----	1,227	682,751	432,635	250,116	201,458	29.5%	48,658	4,695	----	53,353	7.8%	54,000
Ogema	On- & Off-Sale	[0]	187	369,738	188,651	181,087	125,449	33.9%	55,638	267	503	55,402	15.0%	----
Osakis	On- & Off-Sale	----	1,753	760,328	435,159	325,169	288,112	37.9%	37,057	18,398	----	55,455	7.3%	----
Parkers Prairie	On- & Off-Sale	----	1,016	636,554	423,725	212,829	221,113	34.7%	(8,284)	22,297	23,902	(9,889)	-1.6%	----
Pelican Rapids	Off-Sale Only	----	2,498	1,204,722	886,187	318,535	185,104	15.4%	133,431	420	18,621	115,230	9.6%	33,300
Perham	Off-Sale Only	----	3,204	3,068,699	2,268,417	800,282	376,024	12.3%	424,258	7,928	28,772	403,414	13.1%	139,250
Ulen	On- & Off-Sale	----	558	396,756	186,216	210,540	189,889	47.9%	20,651	350	----	21,001	5.3%	----
Underwood	Off-Sale Only	----	341	492,419	366,031	126,388	78,170	15.9%	48,218	162	----	48,380	9.8%	20,000
Vergas	Off-Sale Only	----	347	485,749	389,980	95,769	123,791	25.5%	(28,022)	5,960	3,000	(25,062)	-5.2%	25,000
Wolf Lake	On- & Off-Sale	----	60	339,594	176,366	163,228	140,683	41.4%	22,545	1,263	1,787	22,021	6.5%	14,000
<b>Total for Region</b>			<b>65,694</b>	<b>\$35,614,364</b>	<b>\$25,126,116</b>	<b>\$10,488,248</b>	<b>\$7,328,923</b>	<b>20.6%</b>	<b>\$3,159,325</b>	<b>\$140,297</b>	<b>\$298,387</b>	<b>\$3,001,235</b>	<b>8.4%</b>	<b>\$2,494,519</b>
<b>Percent of Total MLS Operations</b>			<b>7.0%</b>	<b>10.6%</b>	<b>10.5%</b>	<b>10.8%</b>	<b>10.4%</b>	<b>---</b>	<b>11.7%</b>	<b>6.6%</b>	<b>16.4%</b>	<b>11.0%</b>	<b>---</b>	<b>13.1%</b>
<b>5 - North Central</b>														
Clarissa	On- & Off-Sale	----	668	\$355,868	\$226,422	\$129,446	\$143,810	40.4%	(\$14,364)	\$4,266	\$----	(\$10,098)	-2.8%	\$----
Eagle Bend	On- & Off-Sale	----	517	271,571	150,520	121,051	113,310	41.7%	7,741	16,106	----	23,847	8.8%	8,000
Fifty Lakes	On- & Off-Sale	----	400	425,201	201,440	223,761	219,584	51.6%	4,177	----	----	4,177	1.0%	----
Flensburg	On- & Off-Sale	[0]	224	335,950	179,285	156,665	183,075	54.5%	(26,410)	4,103	3,674	(25,981)	-7.7%	----
Hackensack	On- & Off-Sale	----	315	1,049,481	716,444	333,037	257,041	24.5%	75,996	71	15,110	60,957	5.8%	----
Long Prairie	Off-Sale Only	----	3,421	1,381,852	1,022,477	359,375	194,657	14.1%	164,718	8,816	----	173,534	12.6%	90,000
Longville	On- & Off-Sale	----	157	1,464,774	902,453	562,321	390,281	26.6%	172,040	263	4,785	167,518	11.4%	263,361
Menahga	On- & Off-Sale	----	1,342	774,890	472,674	302,216	255,872	33.0%	46,344	5,023	----	51,367	6.6%	60,000
Nisswa	On- & Off-Sale	----	2,015	3,167,950	2,194,710	973,240	729,202	23.0%	244,038	----	10,420	233,618	7.4%	280,000
Randall	On- & Off-Sale	----	638	505,691	329,688	176,003	188,267	37.2%	(12,264)	7,788	----	(4,476)	-0.9%	----
Remer	On- & Off-Sale	[0]	375	590,942	389,453	201,489	212,113	35.9%	(10,624)	----	----	(10,624)	-1.8%	32,000
Sebeka	On- & Off-Sale	----	707	548,802	313,295	235,507	208,086	37.9%	27,421	33	----	27,454	5.0%	(200,000)
Verndale	On- & Off-Sale	----	594	256,297	137,806	118,491	109,537	42.7%	8,954	25	----	8,979	3.5%	----
Wadena	Off-Sale Only	----	4,092	1,925,724	1,447,963	477,761	276,973	14.4%	200,788	7,205	----	207,993	10.8%	169,151
Walker	Off-Sale Only	----	937	932,263	689,165	243,098	126,200	13.5%	116,898	461	----	117,359	12.6%	95,600

**Table 12**  
**Comparison of City Liquor Store Operations - 2014**  
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Region and City	Type of Store	Foot- notes	Population	Sales	Cost of Sales	Gross Profit	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers*
							Expenses	as a Percent of Sales	Income/ (Loss)	Revenues	Expenses	Amount	Percent of Sales	
<b>Total for Region</b>			<b>16,402</b>	<b>\$13,987,256</b>	<b>\$9,373,795</b>	<b>\$4,613,461</b>	<b>\$3,608,008</b>	<b>25.8%</b>	<b>\$1,005,453</b>	<b>\$54,160</b>	<b>\$33,989</b>	<b>\$1,025,624</b>	<b>7.3%</b>	<b>\$798,112</b>
<b>Percent of Total MLS Operations</b>			<b>1.7%</b>	<b>4.2%</b>	<b>3.9%</b>	<b>4.7%</b>	<b>5.1%</b>	<b>---</b>	<b>3.7%</b>	<b>2.6%</b>	<b>1.9%</b>	<b>3.8%</b>	<b>---</b>	<b>4.2%</b>
<b>6E - Southwest Central</b>														
Buffalo Lake	On- & Off-Sale	----	695	\$433,466	\$232,847	\$200,619	\$215,955	49.8%	(\$15,336)	\$8,802	\$----	(\$6,534)	-1.5%	\$----
Darwin	Off-Sale Only	----	353	499,757	394,718	105,039	94,404	18.9%	10,635	2,221	----	12,856	2.6%	----
Dassel	Off-Sale Only	----	1,460	1,026,472	793,118	233,354	204,813	20.0%	28,541	13,956	31,793	10,704	1.0%	----
Fairfax	On- & Off-Sale	----	1,197	542,546	281,354	261,192	265,946	49.0%	(4,754)	7,266	----	2,512	0.5%	----
Glencoe	Off-Sale Only	----	5,552	1,470,175	1,090,383	379,792	236,881	16.1%	142,911	118	12,001	131,028	8.9%	(124,876)
Hutchinson	Off-Sale Only	----	14,124	5,612,423	4,311,031	1,301,392	754,706	13.4%	546,686	3,118	32,045	517,759	9.2%	450,000
Litchfield	Off-Sale Only	----	6,741	2,194,875	1,645,486	549,389	366,621	16.7%	182,768	2,829	----	185,597	8.5%	59,000
Olivia	Off-Sale Only	----	2,445	924,066	691,720	232,346	196,138	21.2%	36,208	3,485	----	39,693	4.3%	----
Sacred Heart	On- & Off-Sale	----	524	607,355	368,717	238,638	217,207	35.8%	21,431	18,764	1,069	39,126	6.4%	----
Silver Lake	On- & Off-Sale	----	813	553,511	290,682	262,829	219,215	39.6%	43,614	445	----	44,059	8.0%	----
<b>Total for Region</b>			<b>33,904</b>	<b>\$13,864,646</b>	<b>\$10,100,056</b>	<b>\$3,764,590</b>	<b>\$2,771,886</b>	<b>20.0%</b>	<b>\$992,704</b>	<b>\$61,004</b>	<b>\$76,908</b>	<b>\$976,800</b>	<b>7.0%</b>	<b>\$384,124</b>
<b>Percent of Total MLS Operations</b>			<b>3.6%</b>	<b>4.1%</b>	<b>4.2%</b>	<b>3.9%</b>	<b>3.9%</b>	<b>---</b>	<b>3.7%</b>	<b>2.9%</b>	<b>4.2%</b>	<b>3.6%</b>	<b>---</b>	<b>2.0%</b>
<b>6W - Upper Southwest</b>														
Appleton	Off-Sale Only	----	1,374	\$493,350	\$355,407	\$137,943	\$112,111	22.7%	\$25,832	\$4,529	\$----	\$30,361	6.2%	\$----
Benson	On- & Off-Sale	----	3,163	1,111,551	718,889	392,662	306,871	27.6%	85,791	18,085	----	103,876	9.3%	80,000
Boyd	On- & Off-Sale	----	163	461,755	237,565	224,190	200,609	43.4%	23,581	28,650	----	52,231	11.3%	(17,000)
Clontarf	On- & Off-Sale	----	153	374,383	211,909	162,474	193,195	51.6%	(30,721)	32,500	----	1,779	0.5%	3,089
Danvers	On- & Off-Sale	----	94	345,676	186,391	159,285	159,917	46.3%	(632)	804	----	172	----	----
Dawson	Off-Sale Only	----	1,492	438,827	304,750	134,077	136,409	31.1%	(2,332)	529	----	(1,803)	-0.4%	----
De Graff	On- & Off-Sale	----	124	429,959	241,666	188,293	201,596	46.9%	(13,303)	32,265	8,450	10,512	2.4%	600
Granite Falls	Off-Sale Only	----	2,824	1,164,256	862,425	301,831	205,576	17.7%	96,255	17,511	13,261	100,505	8.6%	69,475
Hanley Falls	On- & Off-Sale	----	289	215,682	121,354	94,328	110,222	51.1%	(15,894)	4,040	----	(11,854)	-5.5%	----
Madison	Off-Sale Only	----	1,500	424,616	321,181	103,435	88,188	20.8%	15,247	1,099	----	16,346	3.8%	20,000
Montevideo	Off-Sale Only	----	5,327	2,206,458	1,623,133	583,325	472,412	21.4%	110,913	2,110	----	113,023	5.1%	100,000
<b>Total for Region</b>			<b>16,503</b>	<b>\$7,666,513</b>	<b>\$5,184,670</b>	<b>\$2,481,843</b>	<b>\$2,187,106</b>	<b>28.5%</b>	<b>\$294,737</b>	<b>\$142,122</b>	<b>\$21,711</b>	<b>\$415,148</b>	<b>5.4%</b>	<b>\$256,164</b>
<b>Percent of Total MLS Operations</b>			<b>1.7%</b>	<b>2.3%</b>	<b>2.2%</b>	<b>2.6%</b>	<b>3.1%</b>	<b>---</b>	<b>1.1%</b>	<b>6.7%</b>	<b>1.2%</b>	<b>1.5%</b>	<b>---</b>	<b>1.3%</b>
<b>7E - East Central</b>														
Braham	Off-Sale Only	----	1,812	\$1,278,801	\$979,681	\$299,120	\$279,150	21.8%	\$19,970	\$94,259	\$91,023	\$23,206	1.8%	\$20,000
Cambridge	Off-Sale Only	----	8,338	4,975,797	3,753,437	1,222,360	783,569	15.7%	438,791	7,287	----	446,078	9.0%	429,315
Finlayson	On- & Off-Sale	----	310	556,315	315,157	241,158	185,523	33.3%	55,635	5,016	----	60,651	10.9%	13,433
Foreston	On- & Off-Sale	----	527	343,757	157,749	186,008	174,292	50.7%	11,716	7,860	630	18,946	5.5%	10,000
Hinckley	On- & Off-Sale	----	1,794	2,555,119	1,745,829	809,290	562,917	22.0%	246,373	1,137	48,833	198,677	7.8%	107,704
Isanti	Off-Sale Only	----	5,409	2,414,876	1,751,938	662,938	358,507	14.8%	304,431	14,587	----	319,018	13.2%	200,000
Isle	On- & Off-Sale	----	773	983,037	576,079	406,958	348,578	35.5%	58,380	15,059	----	73,439	7.5%	75,000
Lindstrom	On- & Off-Sale	----	4,458	2,322,727	1,600,445	722,282	584,464	25.2%	137,818	35,748	----	173,566	7.5%	331,030
Milaca	Off-Sale Only	----	2,911	2,113,101	1,582,732	530,369	335,672	15.9%	194,697	4,084	19,961	178,820	8.5%	95,316
Mora	Off-Sale Only	----	3,523	2,883,872	2,098,114	785,758	505,178	17.5%	280,580	3,301	----	283,881	9.8%	270,000
North Branch	Off-Sale Only	----	10,286	2,264,471	1,644,771	619,700	398,520	17.6%	221,180	139	20,545	200,774	8.9%	140,000
Ogilvie	On- & Off-Sale	----	356	408,884	226,993	181,891	172,908	42.3%	8,983	204	----	9,187	2.2%	2,500
Pine City	Off-Sale Only	----	3,203	1,687,303	1,207,603	479,700	325,037	19.3%	154,663	3,714	----	158,377	9.4%	125,000
Princeton	Off-Sale Only	----	4,732	3,279,223	2,439,790	839,433	540,804	16.5%	298,629	27,064	----	325,693	9.9%	55,239
Rush City	Off-Sale Only	----	3,076	1,112,755	849,340	263,415	221,941	19.9%	41,474	2,590	----	44,064	4.0%	20,000

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Region and City	Type of Store	Foot- notes	Population	Sales	Cost of Sales	Gross Profit	Operating Expenses as a Percent of Sales			Nonoperating		Net Profit/(Loss)		Net Transfers*
							Expenses	Income/ (Loss)	Revenues	Expenses	Amount	Percent of Sales		
Stacy	On- & Off-Sale	----	1,501	2,796,166	1,804,081	992,085	741,779	26.5%	250,306	32,121	72,931	209,496	7.5%	10,000
<b>Total for Region</b>			<b>53,009</b>	<b>\$31,976,204</b>	<b>\$22,733,739</b>	<b>\$9,242,465</b>	<b>\$6,518,839</b>	<b>20.4%</b>	<b>\$2,723,626</b>	<b>\$254,170</b>	<b>\$253,923</b>	<b>\$2,723,873</b>	<b>8.5%</b>	<b>\$1,904,537</b>
<b>Percent of Total MLS Operations</b>			<b>5.6%</b>	<b>9.5%</b>	<b>9.5%</b>	<b>9.5%</b>	<b>9.3%</b>	<b>---</b>	<b>10.1%</b>	<b>12.0%</b>	<b>14.0%</b>	<b>10.0%</b>	<b>---</b>	<b>10.0%</b>
<b>7W - Central</b>														
Big Lake	Off-Sale Only	----	10,587	\$3,725,408	\$2,649,008	\$1,076,400	\$546,389	14.7%	\$530,011	\$4,415	\$86,644	\$447,782	12.0%	\$312,245
Buffalo	Off-Sale Only	----	15,911	4,632,524	3,319,129	1,313,395	787,108	17.0%	526,287	188,937	31,302	683,922	14.8%	550,000
Delano	Off-Sale Only	----	5,757	2,457,665	1,757,007	700,658	453,625	18.5%	247,033	2,070	----	249,103	10.1%	150,000
Elk River	Off-Sale Only	----	23,730	6,825,342	4,750,195	2,075,147	1,026,678	15.0%	1,048,469	105,639	----	1,154,108	16.9%	685,060
Gilman	On- & Off-Sale	[0]	239	341,551	155,423	186,128	185,602	54.3%	526	11,894	----	12,420	3.6%	----
Holdingsford	On- & Off-Sale	----	713	369,304	209,270	160,034	187,202	50.7%	(27,168)	11,453	1,363	(17,078)	-4.6%	----
Howard Lake	On- & Off-Sale	----	2,046	799,648	591,140	208,508	240,640	30.1%	(32,132)	12,992	11,374	(30,514)	-3.8%	----
Maple Lake	Off-Sale Only	----	2,109	1,353,535	1,009,547	343,988	257,835	19.0%	86,153	6,757	9,560	83,350	6.2%	----
Monticello	Off-Sale Only	----	13,125	5,166,066	3,876,697	1,289,369	694,567	13.4%	594,802	13,381	----	608,183	11.8%	600,000
Paynesville	Off-Sale Only	----	2,443	1,281,957	1,001,791	280,166	231,995	18.1%	48,171	8,266	----	56,437	4.4%	43,000
Sauk Rapids	Off-Sale Only	----	13,307	2,493,531	1,920,291	573,240	434,385	17.4%	138,855	7,910	----	146,765	5.9%	75,000
South Haven	On- & Off-Sale	----	190	280,081	134,351	145,730	139,989	50.0%	5,741	2,272	----	8,013	2.9%	----
Waverly	On- & Off-Sale	----	1,390	840,889	573,010	267,879	262,296	31.2%	5,583	215	1,907	3,891	0.5%	----
<b>Total for Region</b>			<b>91,547</b>	<b>\$30,567,501</b>	<b>\$21,946,859</b>	<b>\$8,620,642</b>	<b>\$5,448,311</b>	<b>17.8%</b>	<b>\$3,172,331</b>	<b>\$376,201</b>	<b>\$142,150</b>	<b>\$3,406,382</b>	<b>11.1%</b>	<b>\$2,415,305</b>
<b>Percent of Total MLS Operations</b>			<b>9.7%</b>	<b>9.1%</b>	<b>9.2%</b>	<b>8.9%</b>	<b>7.8%</b>	<b>---</b>	<b>11.8%</b>	<b>17.7%</b>	<b>7.8%</b>	<b>12.5%</b>	<b>---</b>	<b>12.6%</b>
<b>8 - Southwest</b>														
Avoca	On- & Off-Sale	----	141	\$231,197	\$114,695	\$116,502	\$112,856	48.8%	\$3,646	\$3,057	\$3,884	\$2,819	1.2%	\$18,600
Balaton	On- & Off-Sale	----	631	399,391	248,771	150,620	154,258	38.6%	(3,638)	1,357	----	(2,281)	-0.6%	1
Hadley	On- & Off-Sale	----	54	243,054	110,178	132,876	154,495	63.6%	(21,619)	7,034	----	(14,585)	-6.0%	(12,242)
Heron Lake	On- & Off-Sale	----	690	366,214	201,059	165,155	143,208	39.1%	21,947	139	2,515	19,571	5.3%	----
Ivanhoe	On- & Off-Sale	----	553	458,549	285,119	173,430	183,403	40.0%	(9,973)	15	228	(10,186)	-2.2%	----
Jackson	Off-Sale Only	----	3,369	1,192,484	864,987	327,497	198,061	16.6%	129,436	2,329	----	131,765	11.0%	41,000
Lake Benton	On- & Off-Sale	[32]	674	----	----	----	----	----	----	----	----	----	----	10,207
Lakefield	Off-Sale Only	----	1,712	447,763	323,346	124,417	88,299	19.7%	36,118	2,918	----	39,036	8.7%	3,000
Luverne	Off-Sale Only	----	4,704	1,249,159	932,697	316,462	252,074	20.2%	64,388	5,348	----	69,736	5.6%	45,000
Marshall	Off-Sale Only	----	13,719	3,934,677	2,919,504	1,015,173	448,948	11.4%	566,225	1,805	----	568,030	14.4%	375,000
Okabena	On- & Off-Sale	----	187	270,816	163,654	107,162	137,290	50.7%	(30,128)	----	----	(30,128)	-11.1%	----
Pipestone	Off-Sale Only	----	4,239	1,502,213	1,086,098	416,115	213,543	14.2%	202,572	3,108	----	205,680	13.7%	88,000
Redwood Falls	Off-Sale Only	----	5,207	2,206,194	1,616,133	590,061	389,890	17.7%	200,171	8,312	12,739	195,744	8.9%	100,000
Round Lake	Off-Sale Only	----	377	121,410	86,867	34,543	38,753	31.9%	(4,210)	2,333	----	(1,877)	-1.5%	----
Russell	On- & Off-Sale	----	325	293,024	154,097	138,927	120,581	41.2%	18,346	1,115	----	19,461	6.6%	----
Tracy	On- & Off-Sale	----	2,135	867,299	516,735	350,564	335,770	38.7%	14,794	9,838	53	24,579	2.8%	10,000
Vesta	On- & Off-Sale	----	304	287,235	157,431	129,804	109,278	38.0%	20,526	----	----	20,526	7.1%	(10,000)
Walnut Grove	On- & Off-Sale	----	846	497,365	249,923	247,442	246,389	49.5%	1,053	1,090	1,432	711	0.1%	3,000
Wilmont	On- & Off-Sale	[32]	340	----	----	----	1,212	----	(1,212)	73	----	(1,139)	----	72,531
Windom	Off-Sale Only	----	4,636	1,686,879	1,177,103	509,776	285,502	16.9%	224,274	2,616	----	226,890	13.5%	70,000
Worthington	Off-Sale Only	----	12,986	3,449,343	2,570,234	879,109	435,914	12.6%	443,195	6,699	----	449,894	13.0%	225,000
<b>Total for Region</b>			<b>57,829</b>	<b>\$19,704,266</b>	<b>\$13,778,631</b>	<b>\$5,925,635</b>	<b>\$4,049,724</b>	<b>20.6%</b>	<b>\$1,875,911</b>	<b>\$59,186</b>	<b>\$20,851</b>	<b>\$1,914,246</b>	<b>9.7%</b>	<b>\$1,039,097</b>
<b>Percent of Total MLS Operations</b>			<b>6.1%</b>	<b>5.9%</b>	<b>5.8%</b>	<b>6.1%</b>	<b>5.8%</b>	<b>---</b>	<b>7.0%</b>	<b>2.8%</b>	<b>1.1%</b>	<b>7.0%</b>	<b>---</b>	<b>5.4%</b>

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							Expenses	Income/ (Loss)	Revenues	Expenses	Amount	Percent of Sales		
<b>9 - South Central</b>														
Blue Earth	Off-Sale Only	----	3,309	\$1,506,518	\$1,118,914	\$387,604	\$292,549	19.4%	\$95,055	\$520	\$----	\$95,575	6.3%	\$10,132
Butterfield	Off-Sale Only	----	584	230,420	167,508	62,912	55,345	24.0%	7,567	28,037	24,703	10,901	4.7%	----
Cleveland	On- & Off-Sale	----	721	200,670	112,016	88,654	105,666	52.7%	(17,012)	21,835	255	4,568	2.3%	----
Elmore	Off-Sale Only	----	586	122,145	92,610	29,535	32,270	26.4%	(2,735)	52	----	(2,683)	-2.2%	----
Fairmont	Off-Sale Only	----	10,464	3,446,047	2,469,101	976,946	482,580	14.0%	494,366	10,420	----	504,786	14.6%	187,500
Hanska	On- & Off-Sale	----	380	280,726	155,057	125,669	110,548	39.4%	15,121	5,742	126	20,737	7.4%	10,000
Kiester	Off-Sale Only	----	487	202,656	146,705	55,951	52,781	26.0%	3,170	44,920	39,230	8,860	4.4%	20,000
Le Center	On- & Off-Sale	----	2,506	827,787	515,642	312,145	239,958	29.0%	72,187	57	5,606	66,638	8.1%	25,000
Lewisville	On- & Off-Sale	----	240	178,005	98,283	79,722	87,475	49.1%	(7,753)	11,718	----	3,965	2.2%	----
Madelia	Off-Sale Only	----	2,320	473,486	358,874	114,612	55,110	11.6%	59,502	67	----	59,569	12.6%	30,000
Mapleton	On- & Off-Sale	----	1,760	602,252	337,257	264,995	220,260	36.6%	44,735	28,085	----	72,820	12.1%	----
Saint James	Off-Sale Only	----	4,604	1,050,931	696,313	354,618	184,315	17.5%	170,303	3,668	----	173,971	16.6%	223,690
Sherburn	On- & Off-Sale	----	1,101	788,522	507,276	281,246	283,490	36.0%	(2,244)	7	295	(2,532)	-0.3%	10,000
Sleepy Eye	Off-Sale Only	----	3,541	626,996	479,380	147,616	143,235	22.8%	4,381	5,571	----	9,952	1.6%	5,000
Waldorf	On- & Off-Sale	[0][21]	224	132,003	99,184	32,819	69,044	52.3%	(36,225)	84,305	----	48,080	36.4%	53,082
Wells	On- & Off-Sale	----	2,297	760,770	544,462	216,308	275,206	36.2%	(58,898)	6,336	----	(52,562)	-6.9%	(100,000)
<b>Total for Region</b>			<b>35,124</b>	<b>\$11,429,934</b>	<b>\$7,898,582</b>	<b>\$3,531,352</b>	<b>\$2,689,832</b>	<b>23.5%</b>	<b>\$841,520</b>	<b>\$251,340</b>	<b>\$70,215</b>	<b>\$1,022,645</b>	<b>8.9%</b>	<b>\$474,404</b>
<b>Percent of Total MLS Operations</b>			<b>3.7%</b>	<b>3.4%</b>	<b>3.3%</b>	<b>3.6%</b>	<b>3.8%</b>	<b>---</b>	<b>3.1%</b>	<b>11.8%</b>	<b>3.9%</b>	<b>3.8%</b>	<b>---</b>	<b>2.5%</b>
<b>10 - Southeast</b>														
Caledonia	Off-Sale Only	----	2,824	\$631,724	\$478,859	\$152,865	\$139,954	22.2%	\$12,911	\$765	\$----	\$13,676	2.2%	\$----
Conger	On- & Off-Sale	----	139	245,245	151,789	93,456	116,119	47.3%	(22,663)	7,053	----	(15,610)	-6.4%	3,600
Kasson	Off-Sale Only	----	6,124	1,324,533	1,017,775	306,758	228,180	17.2%	78,578	3,943	----	82,521	6.2%	14,000
Kellogg	On- & Off-Sale	[21]	441	----	----	----	1,312	----	(1,312)	2,047	----	735	----	----
Kenyon	On- & Off-Sale	----	1,828	674,823	444,431	230,392	219,104	32.5%	11,288	11,844	2,603	20,529	3.0%	----
Lonsdale	Off-Sale Only	----	3,821	1,335,947	1,015,102	320,845	288,409	21.6%	32,436	9	808	31,637	2.4%	----
Mazeppa	On- & Off-Sale	----	846	336,904	200,632	136,272	151,995	45.1%	(15,723)	7,750	----	(7,973)	-2.4%	----
Medford	On- & Off-Sale	----	1,242	381,318	205,820	175,498	182,209	47.8%	(6,711)	8,914	----	2,203	0.6%	----
Northfield	Off-Sale Only	----	20,313	3,158,135	2,328,235	829,900	601,926	19.1%	227,974	26,084	----	254,058	8.0%	136,607
Plainview	On- & Off-Sale	----	3,331	658,972	430,904	228,068	226,575	34.4%	1,493	13,088	----	14,581	2.2%	----
Spring Grove	On- & Off-Sale	----	1,305	373,415	251,774	121,641	134,514	36.0%	(12,873)	3,235	----	(9,638)	-2.6%	----
West Concord	On- & Off-Sale	----	787	345,596	192,107	153,489	165,854	48.0%	(12,365)	4,252	----	(8,113)	-2.3%	----
<b>Total for Region</b>			<b>43,001</b>	<b>\$9,466,612</b>	<b>\$6,717,428</b>	<b>\$2,749,184</b>	<b>\$2,456,151</b>	<b>25.9%</b>	<b>\$293,033</b>	<b>\$88,984</b>	<b>\$3,411</b>	<b>\$378,606</b>	<b>4.0%</b>	<b>\$154,207</b>
<b>Percent of Total MLS Operations</b>			<b>4.6%</b>	<b>2.8%</b>	<b>2.8%</b>	<b>2.8%</b>	<b>3.5%</b>	<b>---</b>	<b>1.1%</b>	<b>4.2%</b>	<b>0.2%</b>	<b>1.4%</b>	<b>---</b>	<b>0.8%</b>
<b>11 - 7-County Metro Area</b>														
Anoka	Off-Sale Only	----	17,586	\$4,179,462	\$3,253,385	\$926,077	\$763,387	18.3%	\$162,690	\$37,816	\$----	\$200,506	4.8%	\$300,000
Apple Valley	Off-Sale Only	----	50,330	9,292,224	6,600,147	2,692,077	1,612,171	17.3%	1,079,906	94,885	112,141	1,062,650	11.4%	600,000
Brooklyn Center	Off-Sale Only	----	29,889	5,852,465	4,293,383	1,559,082	1,354,123	23.1%	204,959	21,810	37,560	189,209	3.2%	362,190
Columbia Heights	Off-Sale Only	----	19,709	8,415,371	6,343,663	2,071,708	1,536,982	18.3%	534,726	3,230	223,926	314,030	3.7%	199,386
Eden Prairie	Off-Sale Only	----	62,593	12,198,670	8,805,885	3,392,785	2,209,455	18.1%	1,183,330	22,164	----	1,205,494	9.9%	1,000,000
Edina	Off-Sale Only	----	50,261	13,515,168	9,936,468	3,578,700	2,450,384	18.1%	1,128,316	23,656	6,366	1,145,606	8.5%	1,035,000
Farmington	Off-Sale Only	----	22,386	4,639,194	3,467,797	1,171,397	848,037	18.3%	323,360	----	----	323,360	7.0%	70,016
Fridley	Off-Sale Only	----	27,952	4,786,987	3,525,672	1,261,315	1,070,644	22.4%	190,671	11,855	----	202,526	4.2%	250,000
Lakeville	Off-Sale Only	----	59,361	14,883,858	11,078,916	3,804,942	2,347,079	15.8%	1,457,863	52,851	152,980	1,357,734	9.1%	1,369,063
Lexington	Off-Sale Only	----	2,068	2,942,500	2,342,046	600,454	514,330	17.5%	86,124	13,229	19,003	80,350	2.7%	75,000
Mound	Off-Sale Only	----	9,318	2,919,731	2,158,289	761,442	540,991	18.5%	220,451	27	----	220,478	7.6%	61,529
Richfield	Off-Sale Only	----	36,157	11,500,417	8,601,930	2,898,487	2,017,819	17.5%	880,668	15,679	----	896,347	7.8%	716,460



**Table 12**  
**Comparison of City Liquor Store Operations - 2014**  
**Listed by Economic Development Region and City**

Region and City	Type of Store	Foot- notes	Population	Sales	Cost of Sales	Gross Profit	Operating Expenses as a Percent of Sales		Income/ (Loss)	Nonoperating		Net Profit/(Loss)		Net Transfers*
							Expenses			Revenues	Expenses	Amount	Percent of Sales	
Robbinsdale	Off-Sale Only	----	14,512	3,171,109	2,343,440	827,669	659,839	20.8%	167,830	16,237	----	184,067	5.8%	150,000
Rogers	On- & Off-Sale	----	12,230	3,354,995	2,294,289	1,060,706	724,581	21.6%	336,125	(1,231)	16,418	318,476	9.5%	212,987
Saint Anthony	Off-Sale Only	----	8,965	6,078,039	4,704,566	1,373,473	1,174,674	19.3%	198,799	64,143	----	262,942	4.3%	395,444
Saint Francis	Off-Sale Only	----	7,296	2,109,482	1,551,662	557,820	396,770	18.8%	161,050	10,693	----	171,743	8.1%	66,685
Savage	Off-Sale Only	----	29,047	4,245,608	3,079,994	1,165,614	921,026	21.7%	244,588	----	45,362	199,226	4.7%	----
Spring Lake Park	Off-Sale Only	----	6,513	2,100,732	1,547,692	553,040	513,846	24.5%	39,194	64,602	----	103,796	4.9%	75,000
Wayzata	On- & Off-Sale	----	4,476	5,581,912	2,784,167	2,797,745	2,222,430	39.8%	575,315	25,027	142,400	457,942	8.2%	159,000
<b>Total for Region</b>			<b>470,649</b>	<b>\$121,767,924</b>	<b>\$88,713,391</b>	<b>\$33,054,533</b>	<b>\$23,878,568</b>	<b>19.6%</b>	<b>\$9,175,965</b>	<b>\$476,673</b>	<b>\$756,156</b>	<b>\$8,896,482</b>	<b>7.3%</b>	<b>\$7,097,760</b>
<b>Percent of Total MLS Operations</b>			<b>49.9%</b>	<b>36.3%</b>	<b>37.2%</b>	<b>34.0%</b>	<b>34.0%</b>	<b>---</b>	<b>34.0%</b>	<b>22.5%</b>	<b>41.6%</b>	<b>32.6%</b>	<b>---</b>	<b>37.2%</b>
<b>Off-Sale Only</b>			<b>845,633</b>	<b>\$266,944,621</b>	<b>\$197,174,395</b>	<b>\$69,770,226</b>	<b>\$45,869,378</b>	<b>17.2%</b>	<b>\$23,900,848</b>	<b>\$1,355,869</b>	<b>\$1,347,448</b>	<b>\$23,909,269</b>	<b>9.0%</b>	<b>\$16,841,014</b>
<b>On- &amp; Off-Sale</b>			<b>98,028</b>	<b>\$68,668,552</b>	<b>\$41,263,431</b>	<b>\$27,405,121</b>	<b>\$24,344,376</b>	<b>35.5%</b>	<b>\$3,060,745</b>	<b>\$765,465</b>	<b>\$471,392</b>	<b>\$3,354,818</b>	<b>4.9%</b>	<b>\$2,259,943</b>
<b>All Stores</b>			<b>943,661</b>	<b>\$335,613,173</b>	<b>\$238,437,826</b>	<b>\$97,175,347</b>	<b>\$70,213,754</b>	<b>20.9%</b>	<b>\$26,961,593</b>	<b>\$2,121,334</b>	<b>\$1,818,840</b>	<b>\$27,264,087</b>	<b>8.1%</b>	<b>\$19,100,957</b>

Footnotes:

[0] Information is taken from a cash receipts and disbursements statement.

[21] Discontinued liquor operations in previous year.

[32] The enterprise fund was not in operation.

\* Net transfers is calculated by subtracting transfers in from transfers out. A positive number indicates a greater level of transfers out than in.

**Table 13**  
**Comparison of City Liquor Store Operations - 2014**  
**Listed by Economic Development Region and City**  
**Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment**

Rank	Region and City	Type of Store	Foot- notes	Population	Sales	Cost of Sales	Gross Profit	Operating		Income/ (Loss)	Nonoperating		Net Profit/(Loss)		Net Transfers*
								Expenses	as a Percent of Sales		Revenues	Expenses	Amount	Percent of Sales	
<b>1 - Northwest</b>															
1	Roseau	Off-Sale Only	----	2,663	\$1,901,367	\$1,351,832	\$549,535	\$228,500	12.0%	\$321,035	\$879	\$----	\$321,914	16.9%	\$200,000
2	Warroad	Off-Sale Only	----	1,781	1,483,385	1,086,536	396,849	207,960	14.0%	188,889	----	----	188,889	12.7%	85,000
3	Thief River Falls	Off-Sale Only	----	8,722	4,567,026	3,492,530	1,074,496	620,554	13.6%	453,942	8,428	----	462,370	10.1%	373,677
1	Mentor	On- & Off-Sale	----	153	477,429	252,284	225,145	180,738	37.9%	44,407	4,860	----	49,267	10.3%	34,233
2	Lancaster	On- & Off-Sale	----	342	289,946	153,556	136,390	123,785	42.7%	12,605	3,794	----	16,399	5.7%	29,000
3	Twin Valley	On- & Off-Sale	----	809	532,467	299,723	232,744	216,065	40.6%	16,679	287	----	16,966	3.2%	15,000
4	Ada	On- & Off-Sale	----	1,673	517,394	317,046	200,348	187,039	36.2%	13,309	----	----	13,309	2.6%	(11,053)
5	Goodridge	On- & Off-Sale	----	136	350,213	179,175	171,038	164,240	46.9%	6,798	----	----	6,798	1.9%	37,238
6	Saint Hilaire	On- & Off-Sale	----	279	385,703	225,890	159,813	164,206	42.6%	(4,393)	551	----	(3,842)	-1.0%	----
<b>Total for Region</b>				<b>16,558</b>	<b>\$10,504,930</b>	<b>\$7,358,572</b>	<b>\$3,146,358</b>	<b>\$2,093,087</b>	<b>19.9%</b>	<b>\$1,053,271</b>	<b>\$18,799</b>	<b>\$----</b>	<b>\$1,072,070</b>	<b>10.2%</b>	<b>\$763,095</b>
<b>Percent of Total MLS Operations</b>				<b>1.8%</b>	<b>3.1%</b>	<b>3.1%</b>	<b>3.2%</b>	<b>3.0%</b>	<b>---</b>	<b>3.9%</b>	<b>0.9%</b>	<b>---</b>	<b>3.9%</b>	<b>---</b>	<b>4.0%</b>
<b>2 - Headwaters</b>															
1	Bemidji	Off-Sale Only	----	14,376	\$5,556,520	\$3,905,273	\$1,651,247	\$837,815	15.1%	\$813,432	\$13,950	\$21,976	\$805,406	14.5%	\$395,810
2	Park Rapids	Off-Sale Only	----	3,901	3,356,957	2,536,797	820,160	497,954	14.8%	322,206	1,670	----	323,876	9.6%	161,380
3	Bagley	Off-Sale Only	----	1,413	1,166,331	878,553	287,778	245,339	21.0%	42,439	43,590	38,033	47,996	4.1%	20,000
1	Blackduck	On- & Off-Sale	----	797	955,873	587,334	368,539	302,943	31.7%	65,596	27,039	----	92,635	9.7%	60,000
2	Nevis	On- & Off-Sale	----	404	623,861	349,777	274,084	226,146	36.2%	47,938	3,469	----	51,407	8.2%	35,000
3	Clearbrook	On- & Off-Sale	----	522	496,332	274,692	221,640	183,127	36.9%	38,513	----	----	38,513	7.8%	10,000
4	Baudette	On- & Off-Sale	----	1,079	1,501,019	983,718	517,301	403,632	26.9%	113,669	879	----	114,548	7.6%	70,000
5	Akeley	On- & Off-Sale	----	439	374,086	216,592	157,494	143,600	38.4%	13,894	23	----	13,917	3.7%	1,750
6	Kelliher	On- & Off-Sale	----	266	436,734	243,422	193,312	178,472	40.9%	14,840	1,329	----	16,169	3.7%	20,000
7	Mahnomen	On- & Off-Sale	----	1,208	1,175,425	721,397	454,028	417,238	35.5%	36,790	6,151	21,564	21,377	1.8%	----
8	Williams	On- & Off-Sale	----	185	311,935	177,901	134,034	147,329	47.2%	(13,295)	----	----	(13,295)	-4.3%	----
<b>Total for Region</b>				<b>24,590</b>	<b>\$15,955,073</b>	<b>\$10,875,456</b>	<b>\$5,079,617</b>	<b>\$3,583,595</b>	<b>22.5%</b>	<b>\$1,496,022</b>	<b>\$98,100</b>	<b>\$81,573</b>	<b>\$1,512,549</b>	<b>9.5%</b>	<b>\$773,940</b>
<b>Percent of Total MLS Operations</b>				<b>2.6%</b>	<b>4.8%</b>	<b>4.6%</b>	<b>5.2%</b>	<b>5.1%</b>	<b>---</b>	<b>5.5%</b>	<b>4.6%</b>	<b>4.5%</b>	<b>5.5%</b>	<b>---</b>	<b>4.1%</b>
<b>3 - Arrowhead</b>															
1	Grand Marais	Off-Sale Only	----	1,367	\$1,913,648	\$1,279,192	\$634,456	\$317,278	16.6%	\$317,178	\$3,567	\$----	\$320,745	16.8%	\$200,000
2	Aitkin	Off-Sale Only	----	2,151	1,007,495	759,700	247,795	172,096	17.1%	75,699	23,247	----	98,946	9.8%	59,500
3	Cook	Off-Sale Only	----	570	1,487,066	1,112,880	374,186	237,453	16.0%	136,733	6,728	----	143,461	9.6%	165,789
4	Two Harbors	Off-Sale Only	----	3,711	2,021,432	1,528,925	492,507	368,012	18.2%	124,495	1,366	----	125,861	6.2%	614
5	Proctor	Off-Sale Only	----	3,100	891,882	643,160	248,722	200,196	22.4%	48,526	120	----	48,646	5.5%	3,300
1	Ranier	On- & Off-Sale	----	583	451,019	187,702	263,317	199,374	44.2%	63,943	3,605	----	67,548	15.0%	40,000
2	Orr	On- & Off-Sale	----	301	543,350	318,429	224,921	163,761	30.1%	61,160	6,216	----	67,376	12.4%	35,500
3	Palisade	On- & Off-Sale	----	166	343,781	196,901	146,880	123,898	36.0%	22,982	15,552	----	38,534	11.2%	19,500
4	Barnum	On- & Off-Sale	----	611	479,066	241,586	237,480	230,642	48.1%	6,838	26,770	----	33,608	7.0%	----
5	Northome	On- & Off-Sale	----	186	357,852	206,896	150,956	128,079	35.8%	22,877	6	----	22,883	6.4%	20,000
6	Silver Bay	On- & Off-Sale	----	1,860	904,189	547,567	356,622	322,936	35.7%	33,686	1,504	8,435	26,755	3.0%	----
7	Moose Lake	On- & Off-Sale	----	2,796	1,143,152	745,729	397,423	334,915	29.3%	62,508	----	41,735	20,773	1.8%	----
8	Big Falls	On- & Off-Sale	----	232	351,344	179,128	172,216	167,654	47.7%	4,562	534	----	5,096	1.5%	7,852
9	Cromwell	On- & Off-Sale	----	241	380,526	202,749	177,777	189,763	49.9%	(11,986)	2,145	----	(9,841)	-2.6%	50,000
10	Beaver Bay	On- & Off-Sale	----	182	440,554	252,725	187,829	208,559	47.3%	(20,730)	3,538	----	(17,192)	-3.9%	----
11	Littlefork	On- & Off-Sale	----	624	390,815	227,262	163,553	185,180	47.4%	(21,627)	3,217	----	(18,410)	-4.7%	----
12	Winton	On- & Off-Sale	[32]	170	779	----	779	49,928	6409.2%	(49,149)	2,183	9,396	(56,362)	-7235.2%	(56,362)
<b>Total for Region</b>				<b>18,851</b>	<b>\$13,107,950</b>	<b>\$8,630,531</b>	<b>\$4,477,419</b>	<b>\$3,599,724</b>	<b>27.5%</b>	<b>\$877,695</b>	<b>\$100,298</b>	<b>\$59,566</b>	<b>\$918,427</b>	<b>7.0%</b>	<b>\$545,693</b>
<b>Percent of Total MLS Operations</b>				<b>2.0%</b>	<b>3.9%</b>	<b>3.6%</b>	<b>4.6%</b>	<b>5.1%</b>	<b>---</b>	<b>3.3%</b>	<b>4.7%</b>	<b>3.3%</b>	<b>3.4%</b>	<b>---</b>	<b>2.9%</b>
<b>4 - West Central</b>															
1	Detroit Lakes	Off-Sale Only	----	9,053	\$5,798,826	\$4,215,032	\$1,583,794	\$657,966	11.3%	\$925,828	\$16,132	\$151,801	\$790,159	13.6%	\$544,960
2	Perham	Off-Sale Only	----	3,204	3,068,699	2,268,417	800,282	376,024	12.3%	424,258	7,928	28,772	403,414	13.1%	139,250
3	Fergus Falls	Off-Sale Only	----	13,280	5,567,249	3,976,930	1,590,319	943,274	16.9%	647,045	31,924	26,607	652,362	11.7%	571,539
4	Glenwood	Off-Sale Only	----	2,560	1,328,449	1,002,327	326,122	196,696	14.8%	129,426	1,472	----	130,898	9.9%	441,668

**Table 13**  
**Comparison of City Liquor Store Operations - 2014**  
**Listed by Economic Development Region and City**  
**Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment**

Rank	Region and City	Type of Store	Foot- notes	Population	Sales	Cost of Sales	Gross Profit	Operating		Nonoperating		Net Profit/(Loss)		Net Transfers*	
								Expenses as a Percent of Sales	Income/ (Loss)	Revenues	Expenses	Amount	Percent of Sales		
5	Underwood	Off-Sale Only	----	341	492,419	366,031	126,388	78,170	15.9%	48,218	162	----	48,380	9.8%	20,000
6	Pelican Rapids	Off-Sale Only	----	2,498	1,204,722	886,187	318,535	185,104	15.4%	133,431	420	18,621	115,230	9.6%	33,300
7	Morris	Off-Sale Only	----	5,436	1,999,957	1,526,059	473,898	302,664	15.1%	171,234	4,463	----	175,697	8.8%	110,000
8	Battle Lake	Off-Sale Only	----	888	1,194,408	853,164	341,244	256,982	21.5%	84,262	3,188	----	87,450	7.3%	81,000
9	Alexandria	Off-Sale Only	----	13,182	4,714,369	3,604,032	1,110,337	807,839	17.1%	302,498	403	9,496	293,405	6.2%	200,000
10	Elizabeth	Off-Sale Only	----	170	373,295	283,872	89,423	67,449	18.1%	21,974	----	----	21,974	5.9%	----
11	Hawley	Off-Sale Only	----	2,137	1,039,967	777,092	262,875	215,500	20.7%	47,375	53	26,189	21,239	2.0%	5,000
12	Erhard	Off-Sale Only	----	142	263,251	193,572	69,679	69,511	26.4%	168	2,125	----	2,293	0.9%	----
13	Barnesville	Off-Sale Only	----	2,621	366,935	284,507	82,428	88,581	24.1%	(6,153)	2,269	----	(3,884)	-1.1%	6,000
14	Dalton	Off-Sale Only	----	249	321,199	246,507	74,692	80,426	25.0%	(5,734)	1,037	----	(4,697)	-1.5%	----
15	Vergas	Off-Sale Only	----	347	485,749	389,980	95,769	123,791	25.5%	(28,022)	5,960	3,000	(25,062)	-5.2%	25,000
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1	Ogema	On- & Off-Sale	[0]	187	369,738	188,651	181,087	125,449	33.9%	55,638	267	503	55,402	15.0%	----
2	Browns Valley	On- & Off-Sale	[21]	583	67,045	28,623	38,422	35,381	52.8%	3,041	6,701	----	9,742	14.5%	123,322
3	New York Mills	On- & Off-Sale	----	1,227	682,751	432,635	250,116	201,458	29.5%	48,658	4,695	----	53,353	7.8%	54,000
4	Brandon	On- & Off-Sale	[0]	497	487,795	283,020	204,775	169,632	34.8%	35,143	468	----	35,611	7.3%	105,000
5	Osakis	On- & Off-Sale	----	1,753	760,328	435,159	325,169	288,112	37.9%	37,057	18,398	----	55,455	7.3%	----
6	Wolf Lake	On- & Off-Sale	----	60	339,594	176,366	163,228	140,683	41.4%	22,545	1,263	1,787	22,021	6.5%	14,000
7	Callaway	On- & Off-Sale	----	233	485,337	243,441	241,896	217,239	44.8%	24,657	1,512	----	26,169	5.4%	19,980
8	Ulen	On- & Off-Sale	----	558	396,756	186,216	210,540	189,889	47.9%	20,651	350	----	21,001	5.3%	----
9	Millerville	On- & Off-Sale	----	107	353,629	196,679	156,950	142,026	40.2%	14,924	3,370	1,262	17,032	4.8%	----
10	Miliona	On- & Off-Sale	----	432	632,760	358,153	274,607	252,758	39.9%	21,849	913	----	22,762	3.6%	----
11	Lake Park	On- & Off-Sale	----	800	689,239	395,401	293,838	275,479	40.0%	18,359	----	----	18,359	2.7%	----
12	Hitterdal	On- & Off-Sale	----	205	377,455	177,703	199,752	195,272	51.7%	4,480	56	----	4,536	1.2%	----
13	Parkers Prairie	On- & Off-Sale	----	1,016	636,554	423,725	212,829	221,113	34.7%	(8,284)	22,297	23,902	(9,889)	-1.6%	----
14	Audubon	On- & Off-Sale	----	532	520,286	327,554	192,732	202,945	39.0%	(10,213)	2,360	6,447	(14,300)	-2.7%	500
15	Frazee	On- & Off-Sale	----	1,396	595,603	399,081	196,522	221,510	37.2%	(24,988)	111	----	(24,877)	-4.2%	----
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<b>Total for Region</b>				<b>65,694</b>	<b>\$35,614,364</b>	<b>\$25,126,116</b>	<b>\$10,488,248</b>	<b>\$7,328,923</b>	<b>20.6%</b>	<b>\$3,159,325</b>	<b>\$140,297</b>	<b>\$298,387</b>	<b>\$3,001,235</b>	<b>8.4%</b>	<b>\$2,494,519</b>
<b>Percent of Total MLS Operations</b>				<b>7.0%</b>	<b>10.6%</b>	<b>10.5%</b>	<b>10.8%</b>	<b>10.5%</b>	<b>---</b>	<b>11.7%</b>	<b>6.6%</b>	<b>16.4%</b>	<b>11.0%</b>	<b>---</b>	<b>13.1%</b>
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<b>5 - North Central</b>															
1	Walker	Off-Sale Only	----	937	\$932,263	\$689,165	\$243,098	\$126,200	13.5%	\$116,898	\$461	\$----	\$117,359	12.6%	\$95,600
2	Long Prairie	Off-Sale Only	----	3,421	1,381,852	1,022,477	359,375	194,657	14.1%	164,718	8,816	----	173,534	12.6%	90,000
3	Wadena	Off-Sale Only	----	4,092	1,925,724	1,447,963	477,761	276,973	14.4%	200,788	7,205	----	207,993	10.8%	169,151
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1	Longville	On- & Off-Sale	----	157	1,464,774	902,453	562,321	390,281	26.6%	172,040	263	4,785	167,518	11.4%	263,361
2	Eagle Bend	On- & Off-Sale	----	517	271,571	150,520	121,051	113,310	41.7%	7,741	16,106	----	23,847	8.8%	8,000
3	Nisswa	On- & Off-Sale	----	2,015	3,167,950	2,194,710	973,240	729,202	23.0%	244,038	----	10,420	233,618	7.4%	280,000
4	Menahga	On- & Off-Sale	----	1,342	774,890	472,674	302,216	255,872	33.0%	46,344	5,023	----	51,367	6.6%	60,000
5	Hackensack	On- & Off-Sale	----	315	1,049,481	716,444	333,037	257,041	24.5%	75,996	71	15,110	60,957	5.8%	----
6	Sebeka	On- & Off-Sale	----	707	548,802	313,295	235,507	208,086	37.9%	27,421	33	----	27,454	5.0%	(200,000)
7	Verndale	On- & Off-Sale	----	594	256,297	137,806	118,491	109,537	42.7%	8,954	25	----	8,979	3.5%	----
8	Fifty Lakes	On- & Off-Sale	----	400	425,201	201,440	223,761	219,584	51.6%	4,177	----	----	4,177	1.0%	----
9	Randall	On- & Off-Sale	----	638	505,691	329,688	176,003	188,267	37.2%	(12,264)	7,788	----	(4,476)	-0.9%	----
10	Remer	On- & Off-Sale	[0]	375	590,942	389,453	201,489	212,113	35.9%	(10,624)	----	----	(10,624)	-1.8%	32,000
11	Clarissa	On- & Off-Sale	----	668	355,868	226,422	129,446	143,810	40.4%	(14,364)	4,266	----	(10,098)	-2.8%	----
12	Flensburg	On- & Off-Sale	[0]	224	335,950	179,285	156,665	183,075	54.5%	(26,410)	4,103	3,674	(25,981)	-7.7%	----
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<b>Total for Region</b>				<b>16,402</b>	<b>\$13,987,256</b>	<b>\$9,373,795</b>	<b>\$4,613,461</b>	<b>\$3,608,008</b>	<b>25.8%</b>	<b>\$1,005,453</b>	<b>\$54,160</b>	<b>\$33,989</b>	<b>\$1,025,624</b>	<b>7.3%</b>	<b>\$798,112</b>
<b>Percent of Total MLS Operations</b>				<b>1.7%</b>	<b>4.2%</b>	<b>3.9%</b>	<b>4.8%</b>	<b>5.2%</b>	<b>---</b>	<b>3.7%</b>	<b>2.6%</b>	<b>1.9%</b>	<b>3.8%</b>	<b>---</b>	<b>4.2%</b>
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<b>6E - Southwest Central</b>															
1	Hutchinson	Off-Sale Only	----	14,124	\$5,612,423	\$4,311,031	\$1,301,392	\$754,706	13.4%	\$546,686	\$3,118	\$32,045	\$517,759	9.2%	\$450,000
2	Glencoe	Off-Sale Only	----	5,552	1,470,175	1,090,383	379,792	236,881	16.1%	142,911	118	12,001	131,028	8.9%	(124,876)
3	Litchfield	Off-Sale Only	----	6,741	2,194,875	1,645,486	549,389	366,621	16.7%	182,768	2,829	----	185,597	8.5%	59,000
4	Olivia	Off-Sale Only	----	2,445	924,066	691,720	232,346	196,138	21.2%	36,208	3,485	----	39,693	4.3%	----
5	Darwin	Off-Sale Only	----	353	499,757	394,718	105,039	94,404	18.9%	10,635	2,221	----	12,856	2.6%	----
6	Dassel	Off-Sale Only	----	1,460	1,026,472	793,118	233,354	204,813	20.0%	28,541	13,956	31,793	10,704	1.0%	----

**Table 13**  
**Comparison of City Liquor Store Operations - 2014**  
**Listed by Economic Development Region and City**  
**Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment**

Rank	Region and City	Type of Store	Foot- notes	Population	Sales	Cost of Sales	Gross Profit	Operating		Income/ (Loss)	Nonoperating		Net Profit/(Loss)		Net Transfers*
								Expenses as a Percent of Sales	Expenses		Revenues	Expenses	Amount	Percent of Sales	
1	Silver Lake	On- & Off-Sale	----	813	553,511	290,682	262,829	219,215	39.6%	43,614	445	----	44,059	8.0%	----
2	Sacred Heart	On- & Off-Sale	----	524	607,355	368,717	238,638	217,207	35.8%	21,431	18,764	1,069	39,126	6.4%	----
3	Fairfax	On- & Off-Sale	----	1,197	542,546	281,354	261,192	265,946	1.4%	(4,754)	7,266	----	2,512	0.5%	----
4	Buffalo Lake	On- & Off-Sale	----	695	433,466	232,847	200,619	215,955	----	(15,336)	8,802	----	(6,534)	-1.5%	----
<b>Total for Region</b>				<b>33,904</b>	<b>\$13,864,646</b>	<b>\$10,100,056</b>	<b>\$3,764,590</b>	<b>\$2,771,886</b>	<b>20.0%</b>	<b>\$992,704</b>	<b>\$61,004</b>	<b>\$76,908</b>	<b>\$976,800</b>	<b>7.0%</b>	<b>\$384,124</b>
<b>Percent of Total MLS Operations</b>				<b>3.6%</b>	<b>4.1%</b>	<b>4.2%</b>	<b>3.9%</b>	<b>3.9%</b>	<b>---</b>	<b>3.7%</b>	<b>2.9%</b>	<b>4.2%</b>	<b>3.6%</b>	<b>---</b>	<b>2.0%</b>
<b>6W - Upper Southwest</b>															
1	Granite Falls	Off-Sale Only	----	2,824	\$1,164,256	\$862,425	\$301,831	\$205,576	17.7%	\$96,255	\$17,511	\$13,261	\$100,505	8.6%	\$69,475
2	Appleton	Off-Sale Only	----	1,374	493,350	355,407	137,943	112,111	22.7%	25,832	4,529	----	30,361	6.2%	----
3	Montevideo	Off-Sale Only	----	5,327	2,206,458	1,623,133	583,325	472,412	21.4%	110,913	2,110	----	113,023	5.1%	100,000
4	Madison	Off-Sale Only	----	1,500	424,616	321,181	103,435	88,188	20.8%	15,247	1,099	----	16,346	3.8%	20,000
5	Dawson	Off-Sale Only	----	1,492	438,827	304,750	134,077	136,409	31.1%	(2,332)	529	----	(1,803)	-0.4%	----
1	Boyd	On- & Off-Sale	----	163	461,755	237,565	224,190	200,609	43.4%	23,581	28,650	----	52,231	11.3%	(17,000)
2	Benson	On- & Off-Sale	----	3,163	1,111,551	718,889	392,662	306,871	27.6%	85,791	18,085	----	103,876	9.3%	80,000
3	De Graff	On- & Off-Sale	----	124	429,959	241,666	188,293	201,596	46.9%	(13,303)	32,265	8,450	10,512	2.4%	600
4	Clontarf	On- & Off-Sale	----	153	374,383	211,909	162,474	193,195	51.6%	(30,721)	32,500	----	1,779	0.5%	3,089
5	Danvers	On- & Off-Sale	----	94	345,676	186,391	159,285	159,917	46.3%	(632)	804	----	172	----	----
6	Hanley Falls	On- & Off-Sale	----	289	215,682	121,354	94,328	110,222	51.1%	(15,894)	4,040	----	(11,854)	-5.5%	----
<b>Total for Region</b>				<b>16,503</b>	<b>\$7,666,513</b>	<b>\$5,184,670</b>	<b>\$2,481,843</b>	<b>\$2,187,106</b>	<b>28.5%</b>	<b>\$294,737</b>	<b>\$142,122</b>	<b>\$21,711</b>	<b>\$415,148</b>	<b>5.4%</b>	<b>\$256,164</b>
<b>Percent of Total MLS Operations</b>				<b>1.7%</b>	<b>2.3%</b>	<b>2.2%</b>	<b>2.6%</b>	<b>3.1%</b>	<b>---</b>	<b>1.1%</b>	<b>6.7%</b>	<b>1.2%</b>	<b>1.5%</b>	<b>---</b>	<b>1.3%</b>
<b>7E - East Central</b>															
1	Isanti	Off-Sale Only	----	5,409	\$2,414,876	\$1,751,938	\$662,938	\$358,507	14.8%	\$304,431	\$14,587	\$----	\$319,018	13.2%	\$200,000
2	Princeton	Off-Sale Only	----	4,732	3,279,223	2,439,790	839,433	540,804	16.5%	298,629	27,064	----	325,693	9.9%	55,239
3	Mora	Off-Sale Only	----	3,523	2,883,872	2,098,114	785,758	505,178	17.5%	280,580	3,301	----	283,881	9.8%	270,000
4	Pine City	Off-Sale Only	----	3,203	1,687,303	1,207,603	479,700	325,037	19.3%	154,663	3,714	----	158,377	9.4%	125,000
5	Cambridge	Off-Sale Only	----	8,338	4,975,797	3,753,437	1,222,360	783,569	15.7%	438,791	7,287	----	446,078	9.0%	429,315
6	North Branch	Off-Sale Only	----	10,286	2,264,471	1,644,771	619,700	398,520	17.6%	221,180	139	20,545	200,774	8.9%	140,000
7	Milaca	Off-Sale Only	----	2,911	2,113,101	1,582,732	530,369	335,672	15.9%	194,697	4,084	19,961	178,820	8.5%	95,316
8	Rush City	Off-Sale Only	----	3,076	1,112,755	849,340	263,415	221,941	19.9%	41,474	2,590	----	44,064	4.0%	20,000
9	Braham	Off-Sale Only	----	1,812	1,278,801	979,681	299,120	279,150	21.8%	19,970	94,259	91,023	23,206	1.8%	20,000
1	Finlayson	On- & Off-Sale	----	310	556,315	315,157	241,158	185,523	33.3%	55,635	5,016	----	60,651	10.9%	13,433
2	Hinckley	On- & Off-Sale	----	1,794	2,555,119	1,745,829	809,290	562,917	22.0%	246,373	1,137	48,833	198,677	7.8%	107,704
3	Lindstrom	On- & Off-Sale	----	4,458	2,322,727	1,600,445	722,282	584,464	25.2%	137,818	35,748	----	173,566	7.5%	331,030
4	Isle	On- & Off-Sale	----	773	983,037	576,079	406,958	348,578	35.5%	58,380	15,059	----	73,439	7.5%	75,000
5	Stacy	On- & Off-Sale	----	1,501	2,796,166	1,804,081	992,085	741,779	26.5%	250,306	32,121	72,931	209,496	7.5%	10,000
6	Foreston	On- & Off-Sale	----	527	343,757	157,749	186,008	174,292	50.7%	11,716	7,860	630	18,946	5.5%	10,000
7	Ogilvie	On- & Off-Sale	----	356	408,884	226,993	181,891	172,908	42.3%	8,983	204	----	9,187	2.2%	2,500
<b>Total for Region</b>				<b>53,009</b>	<b>\$31,976,204</b>	<b>\$22,733,739</b>	<b>\$9,242,465</b>	<b>\$6,518,839</b>	<b>20.4%</b>	<b>\$2,723,626</b>	<b>\$254,170</b>	<b>\$253,923</b>	<b>\$2,723,873</b>	<b>8.5%</b>	<b>\$1,904,537</b>
<b>Percent of Total MLS Operations</b>				<b>5.6%</b>	<b>9.5%</b>	<b>9.5%</b>	<b>9.5%</b>	<b>9.3%</b>	<b>---</b>	<b>10.1%</b>	<b>12.0%</b>	<b>14.0%</b>	<b>10.0%</b>	<b>---</b>	<b>10.0%</b>
<b>7W - Central</b>															
1	Elk River	Off-Sale Only	----	23,730	\$6,825,342	\$4,750,195	\$2,075,147	\$1,026,678	15.0%	\$1,048,469	\$105,639	\$----	\$1,154,108	16.9%	\$685,060
2	Buffalo	Off-Sale Only	----	15,911	4,632,524	3,319,129	1,313,395	787,108	17.0%	526,287	188,937	31,302	683,922	14.8%	550,000
3	Big Lake	Off-Sale Only	----	10,587	3,725,408	2,649,008	1,076,400	546,389	14.7%	530,011	4,415	86,644	447,782	12.0%	312,245
4	Monticello	Off-Sale Only	----	13,125	5,166,066	3,876,697	1,289,369	694,567	13.4%	594,802	13,381	----	608,183	11.8%	600,000
5	Delano	Off-Sale Only	----	5,757	2,457,665	1,757,007	700,658	453,625	18.5%	247,033	2,070	----	249,103	10.1%	150,000
6	Maple Lake	Off-Sale Only	----	2,109	1,353,535	1,009,547	343,988	257,835	19.0%	86,153	6,757	9,560	83,350	6.2%	----
7	Sauk Rapids	Off-Sale Only	----	13,307	2,493,531	1,920,291	573,240	434,385	17.4%	138,855	7,910	----	146,765	5.9%	75,000
8	Paynesville	Off-Sale Only	----	2,443	1,281,957	1,001,791	280,166	231,995	18.1%	48,171	8,266	----	56,437	4.4%	43,000
1	Gilman	On- & Off-Sale	[0]	239	341,551	155,423	186,128	185,602	54.3%	526	11,894	----	12,420	3.6%	----
2	South Haven	On- & Off-Sale	----	190	280,081	134,351	145,730	139,989	50.0%	5,741	2,272	----	8,013	2.9%	----
3	Waverly	On- & Off-Sale	----	1,390	840,889	573,010	267,879	262,296	31.2%	5,583	215	1,907	3,891	0.5%	----

**Table 13**  
**Comparison of City Liquor Store Operations - 2014**  
**Listed by Economic Development Region and City**  
**Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment**

Rank	Region and City	Type of Store	Foot- notes	Population	Sales	Cost of Sales	Gross Profit	Operating			Nonoperating		Net Profit/(Loss)		Net Transfers*
								Expenses	as a Percent of Sales	Income/ (Loss)	Revenues	Expenses	Amount	Percent of Sales	
4	Howard Lake	On- & Off-Sale	----	2,046	799,648	591,140	208,508	240,640	30.1%	(32,132)	12,992	11,374	(30,514)	-3.8%	----
5	Holdingford	On- & Off-Sale	----	713	369,304	209,270	160,034	187,202	50.7%	(27,168)	11,453	1,363	(17,078)	-4.6%	----
<b>Total for Region</b>				<b>91,547</b>	<b>\$30,567,501</b>	<b>\$21,946,859</b>	<b>\$8,620,642</b>	<b>\$5,448,311</b>	<b>17.8%</b>	<b>\$3,172,331</b>	<b>\$376,201</b>	<b>\$142,150</b>	<b>\$3,406,382</b>	<b>11.1%</b>	<b>\$2,415,305</b>
<b>Percent of Total MLS Operations</b>				<b>9.7%</b>	<b>9.1%</b>	<b>9.2%</b>	<b>8.9%</b>	<b>7.8%</b>	<b>---</b>	<b>11.8%</b>	<b>17.7%</b>	<b>7.8%</b>	<b>12.5%</b>	<b>---</b>	<b>12.6%</b>
<b>8 - Southwest</b>															
1	Marshall	Off-Sale Only	----	13,719	\$3,934,677	\$2,919,504	\$1,015,173	\$448,948	11.4%	\$566,225	\$1,805	\$----	\$568,030	14.4%	\$375,000
2	Pipestone	Off-Sale Only	----	4,239	1,502,213	1,086,098	416,115	213,543	14.2%	202,572	3,108	----	205,680	13.7%	88,000
3	Windom	Off-Sale Only	----	4,636	1,686,879	1,177,103	509,776	285,502	16.9%	224,274	2,616	----	226,890	13.5%	70,000
4	Worthington	Off-Sale Only	----	12,986	3,449,343	2,570,234	879,109	435,914	12.6%	443,195	6,699	----	449,894	13.0%	225,000
5	Jackson	Off-Sale Only	----	3,369	1,192,484	864,987	327,497	198,061	16.6%	129,436	2,329	----	131,765	11.0%	41,000
6	Redwood Falls	Off-Sale Only	----	5,207	2,206,194	1,616,133	590,061	389,890	17.7%	200,171	8,312	12,739	195,744	8.9%	100,000
7	Lakefield	Off-Sale Only	----	1,712	447,763	323,346	124,417	88,299	19.7%	36,118	2,918	----	39,036	8.7%	3,000
8	Luverne	Off-Sale Only	----	4,704	1,249,159	932,697	316,462	252,074	20.2%	64,388	5,348	----	69,736	5.6%	45,000
9	Round Lake	Off-Sale Only	----	377	121,410	86,867	34,543	38,753	31.9%	(4,210)	2,333	----	(1,877)	-1.5%	----
1	Vesta	On- & Off-Sale	----	304	287,235	157,431	129,804	109,278	38.0%	20,526	----	----	20,526	7.1%	(10,000)
2	Russell	On- & Off-Sale	----	325	293,024	154,097	138,927	120,581	41.2%	18,346	1,115	----	19,461	6.6%	----
3	Heron Lake	On- & Off-Sale	----	690	366,214	201,059	165,155	143,208	39.1%	21,947	139	2,515	19,571	5.3%	----
4	Tracy	On- & Off-Sale	----	2,135	867,299	516,735	350,564	335,770	38.7%	14,794	9,838	53	24,579	2.8%	10,000
5	Avoca	On- & Off-Sale	----	141	231,197	114,695	116,502	112,856	48.8%	3,646	3,057	3,884	2,819	1.2%	18,600
6	Walnut Grove	On- & Off-Sale	----	846	497,365	249,923	247,442	246,389	49.5%	1,053	1,090	1,432	711	0.1%	3,000
7	Lake Benton	On- & Off-Sale	[32]	674	----	----	----	----	----	----	----	----	----	----	10,207
8	Wilmont	On- & Off-Sale	[32]	340	----	----	----	1,212	----	(1,212)	73	----	(1,139)	----	72,531
9	Balaton	On- & Off-Sale	----	631	399,391	248,771	150,620	154,258	38.6%	(3,638)	1,357	----	(2,281)	-0.6%	1
10	Ivanhoe	On- & Off-Sale	----	553	458,549	285,119	173,430	183,403	40.0%	(9,973)	15	228	(10,186)	-2.2%	----
11	Hadley	On- & Off-Sale	----	54	243,054	110,178	132,876	154,495	63.6%	(21,619)	7,034	----	(14,585)	-6.0%	(12,242)
12	Okabena	On- & Off-Sale	----	187	270,816	163,654	107,162	137,290	50.7%	(30,128)	----	----	(30,128)	-11.1%	----
<b>Total for Region</b>				<b>57,829</b>	<b>\$19,704,266</b>	<b>\$13,778,631</b>	<b>\$5,925,635</b>	<b>\$4,049,724</b>	<b>20.6%</b>	<b>\$1,875,911</b>	<b>\$59,186</b>	<b>\$20,851</b>	<b>\$1,914,246</b>	<b>9.7%</b>	<b>\$1,039,097</b>
<b>Percent of Total MLS Operations</b>				<b>6.1%</b>	<b>5.9%</b>	<b>5.8%</b>	<b>6.1%</b>	<b>5.8%</b>	<b>---</b>	<b>7.0%</b>	<b>2.8%</b>	<b>1.1%</b>	<b>7.0%</b>	<b>---</b>	<b>5.4%</b>
<b>9 - South Central</b>															
1	Saint James	Off-Sale Only	----	4,604	\$1,050,931	\$696,313	\$354,618	\$184,315	17.5%	\$170,303	\$3,668	\$----	\$173,971	16.6%	\$223,690
2	Fairmont	Off-Sale Only	----	10,464	3,446,047	2,469,101	976,946	482,580	14.0%	494,366	10,420	----	504,786	14.6%	187,500
3	Madelia	Off-Sale Only	----	2,320	473,486	358,874	114,612	55,110	11.6%	59,502	67	----	59,569	12.6%	30,000
4	Blue Earth	Off-Sale Only	----	3,309	1,506,518	1,118,914	387,604	292,549	19.4%	95,055	520	----	95,575	6.3%	10,132
5	Butterfield	Off-Sale Only	----	584	230,420	167,508	62,912	55,345	24.0%	7,567	28,037	24,703	10,901	4.7%	----
6	Kiester	Off-Sale Only	----	487	202,656	146,705	55,951	52,781	26.0%	3,170	44,920	39,230	8,860	4.4%	20,000
7	Sleepy Eye	Off-Sale Only	----	3,541	626,996	479,380	147,616	143,235	22.8%	4,381	5,571	----	9,952	1.6%	5,000
8	Elmore	Off-Sale Only	----	586	122,145	92,610	29,535	32,270	26.4%	(2,735)	52	----	(2,683)	-2.2%	----
1	Waldorf	On- & Off-Sale	[0][21]	224	132,003	99,184	32,819	69,044	52.3%	(36,225)	84,305	----	48,080	36.4%	53,082
2	Mapleton	On- & Off-Sale	----	1,760	602,252	337,257	264,995	220,260	36.6%	44,735	28,085	----	72,820	12.1%	----
3	Le Center	On- & Off-Sale	----	2,506	827,787	515,642	312,145	239,958	29.0%	72,187	57	5,606	66,638	8.1%	25,000
4	Hanska	On- & Off-Sale	----	380	280,726	155,057	125,669	110,548	39.4%	15,121	5,742	126	20,737	7.4%	10,000
5	Cleveland	On- & Off-Sale	----	721	200,670	112,016	88,654	105,666	52.7%	(17,012)	21,835	255	4,568	2.3%	----
6	Lewisville	On- & Off-Sale	----	240	178,005	98,283	79,722	87,475	49.1%	(7,753)	11,718	----	3,965	2.2%	----
7	Sherburn	On- & Off-Sale	----	1,101	788,522	507,276	281,246	283,490	36.0%	(2,244)	7	295	(2,532)	-0.3%	10,000
8	Wells	On- & Off-Sale	----	2,297	760,770	544,462	216,308	275,206	36.2%	(58,898)	6,336	----	(52,562)	-6.9%	(100,000)
<b>Total for Region</b>				<b>35,124</b>	<b>\$11,429,934</b>	<b>\$7,898,582</b>	<b>\$3,531,352</b>	<b>\$2,689,832</b>	<b>23.5%</b>	<b>\$841,520</b>	<b>\$251,340</b>	<b>\$70,215</b>	<b>\$1,022,645</b>	<b>8.9%</b>	<b>\$474,404</b>
<b>Percent of Total MLS Operations</b>				<b>3.7%</b>	<b>3.4%</b>	<b>3.3%</b>	<b>3.6%</b>	<b>3.8%</b>	<b>---</b>	<b>3.1%</b>	<b>11.8%</b>	<b>3.9%</b>	<b>3.8%</b>	<b>---</b>	<b>2.5%</b>
<b>10 - Southeast</b>															
1	Northfield	Off-Sale Only	----	20,313	\$3,158,135	\$2,328,235	\$829,900	\$601,926	19.1%	\$227,974	\$26,084	\$----	\$254,058	8.0%	\$136,607
2	Kasson	Off-Sale Only	----	6,124	1,324,533	1,017,775	306,758	228,180	17.2%	78,578	3,943	----	82,521	6.2%	14,000
3	Lonsdale	Off-Sale Only	----	3,821	1,335,947	1,015,102	320,845	288,409	21.6%	32,436	9	808	31,637	2.4%	----
4	Caledonia	Off-Sale Only	----	2,824	631,724	478,859	152,865	139,954	22.2%	12,911	765	----	13,676	2.2%	----

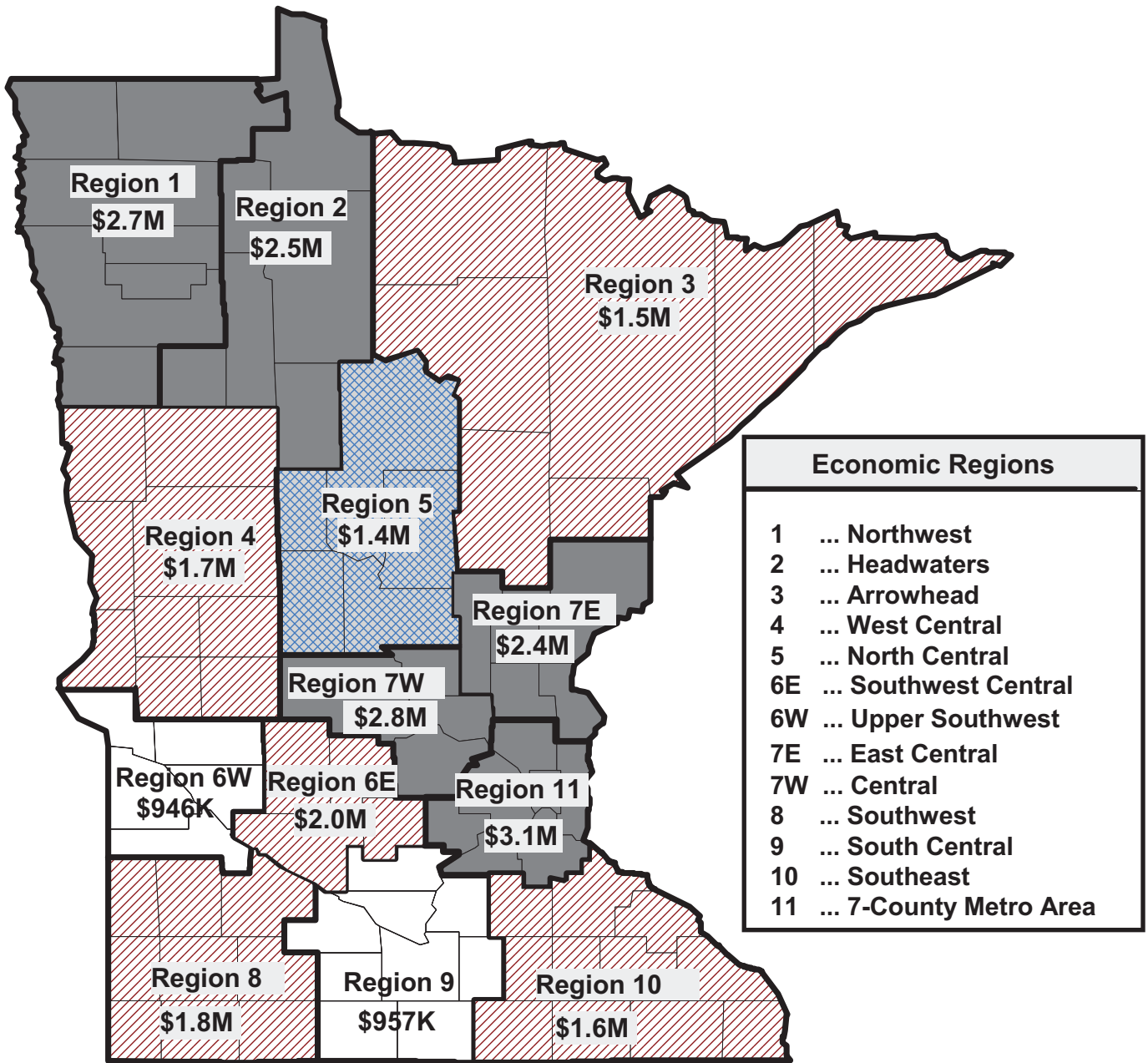
**Table 13**  
**Comparison of City Liquor Store Operations - 2014**  
**Listed by Economic Development Region and City**  
**Ranked by Net Profit/(Loss) as a Percent of Sales by Type of Establishment**

Rank	Region and City	Type of Store	Foot- notes	Population	Sales	Cost of Sales	Gross Profit	Operating		Nonoperating		Net Profit/(Loss)		Net Transfers*	
								Expenses	Income/ of Sales (Loss)	Revenues	Expenses	Amount	Percent of Sales		
1	Kenyon	On- & Off-Sale	----	1,828	674,823	444,431	230,392	219,104	32.5%	11,288	11,844	2,603	20,529	3.0%	----
2	Plainview	On- & Off-Sale	----	3,331	658,972	430,904	228,068	226,575	34.4%	1,493	13,088	----	14,581	2.2%	----
3	Medford	On- & Off-Sale	----	1,242	381,318	205,820	175,498	182,209	47.8%	(6,711)	8,914	----	2,203	0.6%	----
4	Kellogg	On- & Off-Sale	[21]	441	----	----	----	1,312	----	(1,312)	2,047	----	735	----	----
5	West Concord	On- & Off-Sale	----	787	345,596	192,107	153,489	165,854	48.0%	(12,365)	4,252	----	(8,113)	-2.3%	----
6	Mazeppa	On- & Off-Sale	----	846	336,904	200,632	136,272	151,995	45.1%	(15,723)	7,750	----	(7,973)	-2.4%	----
7	Spring Grove	On- & Off-Sale	----	1,305	373,415	251,774	121,641	134,514	36.0%	(12,873)	3,235	----	(9,638)	-2.6%	----
8	Conger	On- & Off-Sale	----	139	245,245	151,789	93,456	116,119	47.3%	(22,663)	7,053	----	(15,610)	-6.4%	3,600
<b>Total for Region</b>				<b>43,001</b>	<b>\$9,466,612</b>	<b>\$6,717,428</b>	<b>\$2,749,184</b>	<b>\$2,456,151</b>	<b>25.9%</b>	<b>\$293,033</b>	<b>\$88,984</b>	<b>\$3,411</b>	<b>\$378,606</b>	<b>4.0%</b>	<b>\$154,207</b>
<b>Percent of Total MLS Operations</b>				<b>4.6%</b>	<b>2.8%</b>	<b>2.8%</b>	<b>2.8%</b>	<b>3.5%</b>	<b>---</b>	<b>1.1%</b>	<b>4.2%</b>	<b>0.2%</b>	<b>1.4%</b>	<b>---</b>	<b>0.8%</b>
<b>11 - 7-County Metro Area</b>															
1	Apple Valley	Off-Sale Only	----	50,330	\$9,292,224	\$6,600,147	\$2,692,077	\$1,612,171	17.3%	\$1,079,906	\$94,885	\$112,141	\$1,062,650	11.4%	\$600,000
2	Eden Prairie	Off-Sale Only	----	62,593	12,198,670	8,805,885	3,392,785	2,209,455	18.1%	1,183,330	22,164	----	1,205,494	9.9%	1,000,000
3	Lakeville	Off-Sale Only	----	59,361	14,883,858	11,078,916	3,804,942	2,347,079	15.8%	1,457,863	52,851	152,980	1,357,734	9.1%	1,369,063
4	Edina	Off-Sale Only	----	50,261	13,515,168	9,936,468	3,578,700	2,450,384	18.1%	1,128,316	23,656	6,366	1,145,606	8.5%	1,035,000
5	Saint Francis	Off-Sale Only	----	7,296	2,109,482	1,551,662	557,820	396,770	18.8%	161,050	10,693	----	171,743	8.1%	66,685
6	Richfield	Off-Sale Only	----	36,157	11,500,417	8,601,930	2,898,487	2,017,819	17.5%	880,668	15,679	----	896,347	7.8%	716,460
7	Mound	Off-Sale Only	----	9,318	2,919,731	2,158,289	761,442	540,991	18.5%	220,451	27	----	220,478	7.6%	61,529
8	Farmington	Off-Sale Only	----	22,386	4,639,194	3,467,797	1,171,397	848,037	18.3%	323,360	----	----	323,360	7.0%	70,016
9	Robbinsdale	Off-Sale Only	----	14,512	3,171,109	2,343,440	827,669	659,839	20.8%	167,830	16,237	----	184,067	5.8%	150,000
10	Spring Lake Park	Off-Sale Only	----	6,513	2,100,732	1,547,692	553,040	513,846	24.5%	39,194	64,602	----	103,796	4.9%	75,000
11	Anoka	Off-Sale Only	----	17,586	4,179,462	3,253,385	926,077	763,387	18.3%	162,690	37,816	----	200,506	4.8%	300,000
12	Savage	Off-Sale Only	----	29,047	4,245,608	3,079,994	1,165,614	921,026	21.7%	244,588	----	45,362	199,226	4.7%	----
13	Saint Anthony	Off-Sale Only	----	8,965	6,078,039	4,704,566	1,373,473	1,174,674	19.3%	198,799	64,143	----	262,942	4.3%	395,444
14	Fridley	Off-Sale Only	----	27,952	4,786,987	3,525,672	1,261,315	1,070,644	22.4%	190,671	11,855	----	202,526	4.2%	250,000
15	Columbia Heights	Off-Sale Only	----	19,709	8,415,371	6,343,663	2,071,708	1,536,982	18.3%	534,726	3,230	223,926	314,030	3.7%	199,386
16	Brooklyn Center	Off-Sale Only	----	29,889	5,852,465	4,293,383	1,559,082	1,354,123	23.1%	204,959	21,810	37,560	189,209	3.2%	362,190
17	Lexington	Off-Sale Only	----	2,068	2,942,500	2,342,046	600,454	514,330	17.5%	86,124	13,229	19,003	80,350	2.7%	75,000
1	Rogers	On- & Off-Sale	----	12,230	3,354,995	2,294,289	1,060,706	724,581	21.6%	336,125	(1,231)	16,418	318,476	9.5%	212,987
2	Wayzata	On- & Off-Sale	----	4,476	5,581,912	2,784,167	2,797,745	2,222,430	39.8%	575,315	25,027	142,400	457,942	8.2%	159,000
<b>Total for Region</b>				<b>470,649</b>	<b>\$121,767,924</b>	<b>\$88,713,391</b>	<b>\$33,054,533</b>	<b>\$23,878,568</b>	<b>19.6%</b>	<b>\$9,175,965</b>	<b>\$476,673</b>	<b>\$756,156</b>	<b>\$8,896,482</b>	<b>7.3%</b>	<b>\$7,097,760</b>
<b>Percent of Total MLS Operations</b>				<b>49.9%</b>	<b>36.3%</b>	<b>37.2%</b>	<b>34.1%</b>	<b>34.1%</b>	<b>---</b>	<b>34.0%</b>	<b>22.5%</b>	<b>41.6%</b>	<b>32.6%</b>	<b>---</b>	<b>37.2%</b>
<b>Off-Sale Only</b>				<b>845,633</b>	<b>\$266,944,621</b>	<b>\$197,174,395</b>	<b>\$69,770,226</b>	<b>\$45,869,378</b>	<b>17.2%</b>	<b>\$23,900,848</b>	<b>\$1,355,869</b>	<b>\$1,347,448</b>	<b>\$23,909,269</b>	<b>9.0%</b>	<b>\$16,841,014</b>
<b>On- &amp; Off-Sale</b>				<b>98,028</b>	<b>\$68,668,552</b>	<b>\$41,263,431</b>	<b>\$27,405,121</b>	<b>\$24,344,376</b>	<b>35.5%</b>	<b>\$3,060,745</b>	<b>\$765,465</b>	<b>\$471,392</b>	<b>\$3,354,818</b>	<b>4.9%</b>	<b>\$2,259,943</b>
<b>All Stores</b>				<b>943,661</b>	<b>\$335,613,173</b>	<b>\$238,437,826</b>	<b>\$97,175,347</b>	<b>\$70,213,754</b>	<b>20.9%</b>	<b>\$26,961,593</b>	<b>\$2,121,334</b>	<b>\$1,818,840</b>	<b>\$27,264,087</b>	<b>8.1%</b>	<b>\$19,100,957</b>

Footnotes: [0] Information is taken from a cash receipts and disbursements statement.  
[21] Discontinued liquor operations in previous year.  
[32] The enterprise fund was not in operation.  
\* Net transfers is calculated by subtracting transfers in from transfers out. A positive number indicates a greater level of transfers out than in.

## Figure 8

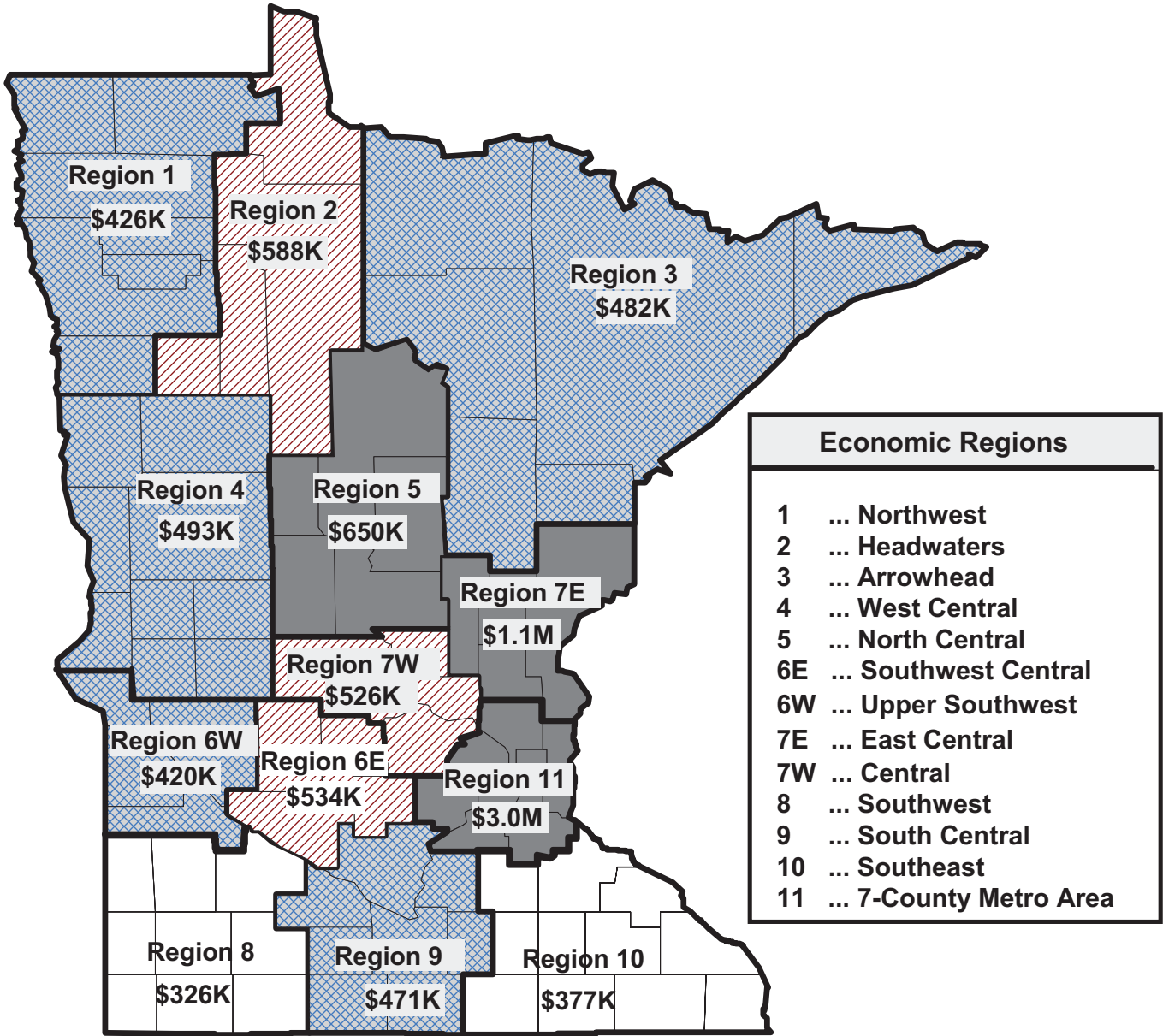
### 2014 Average Sales Per Off-Sale Municipal Liquor Establishment by Economic Development Region



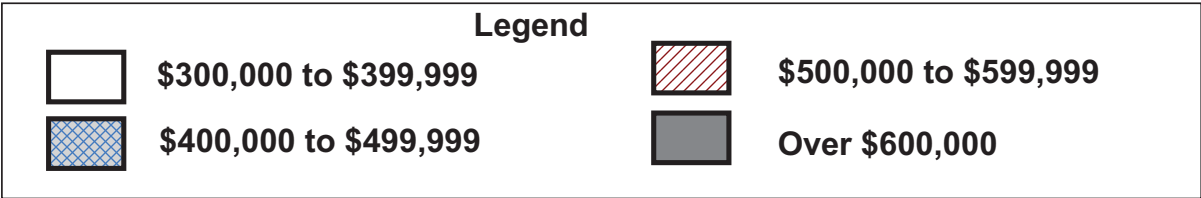
*\*All numbers are rounded.*

# Figure 9

## 2014 Average Sales Per On-Sale Municipal Liquor Establishment by Economic Development Region



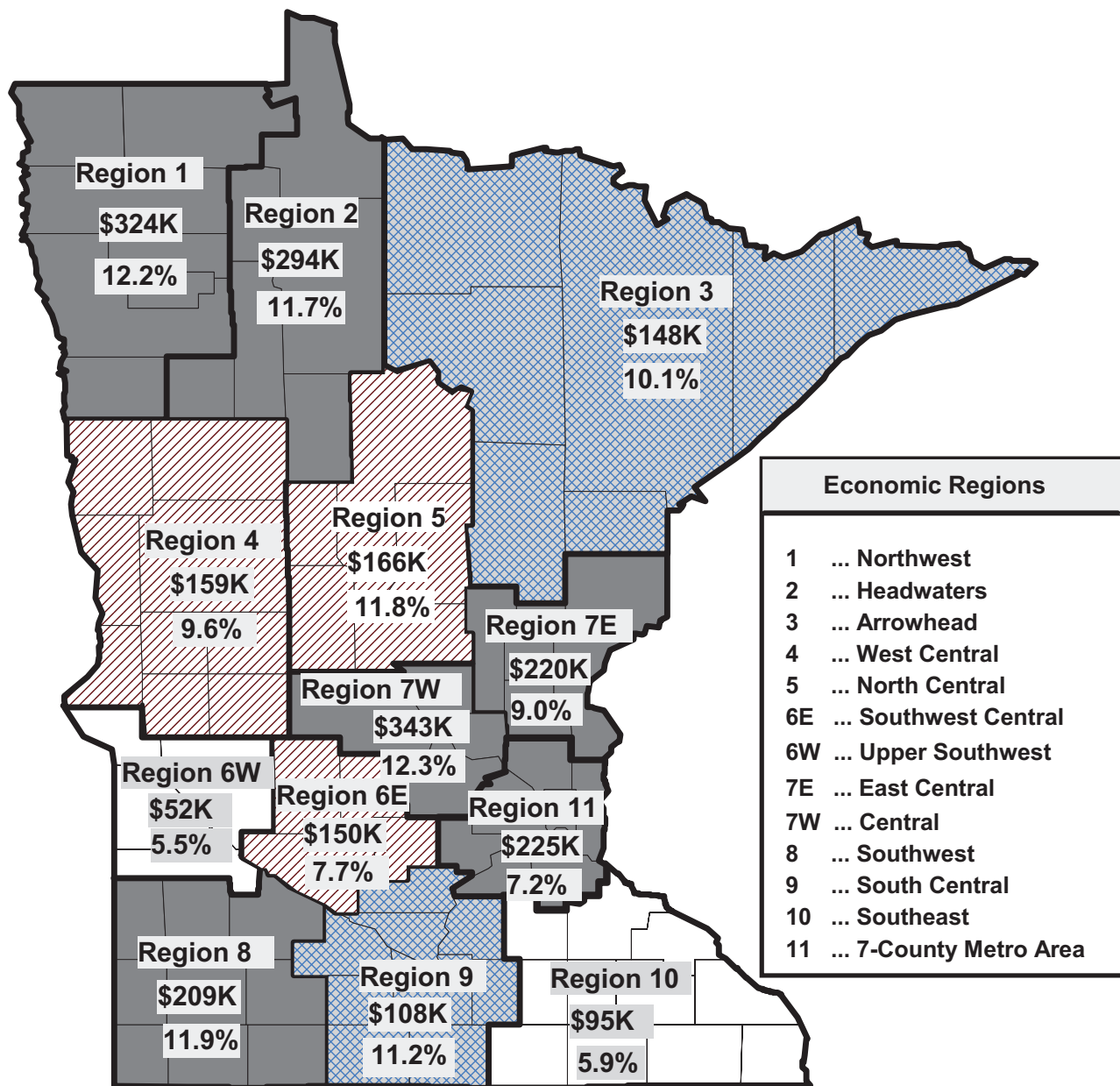
*\*All numbers are rounded.*



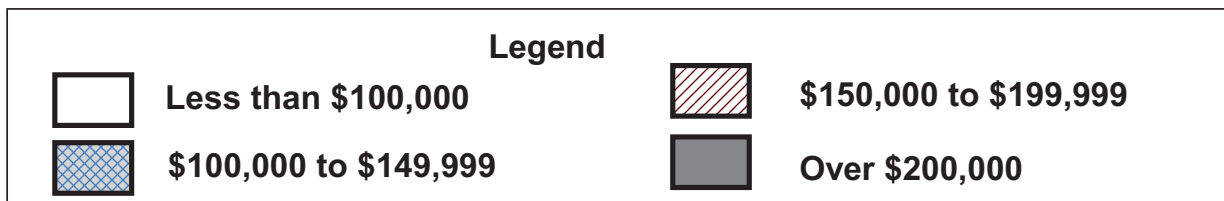


### Figure 10

## 2014 Average Net Profit and Net Profit as a Percent of Sales Per Off-Sale Municipal Liquor Establishment by Economic Development Region

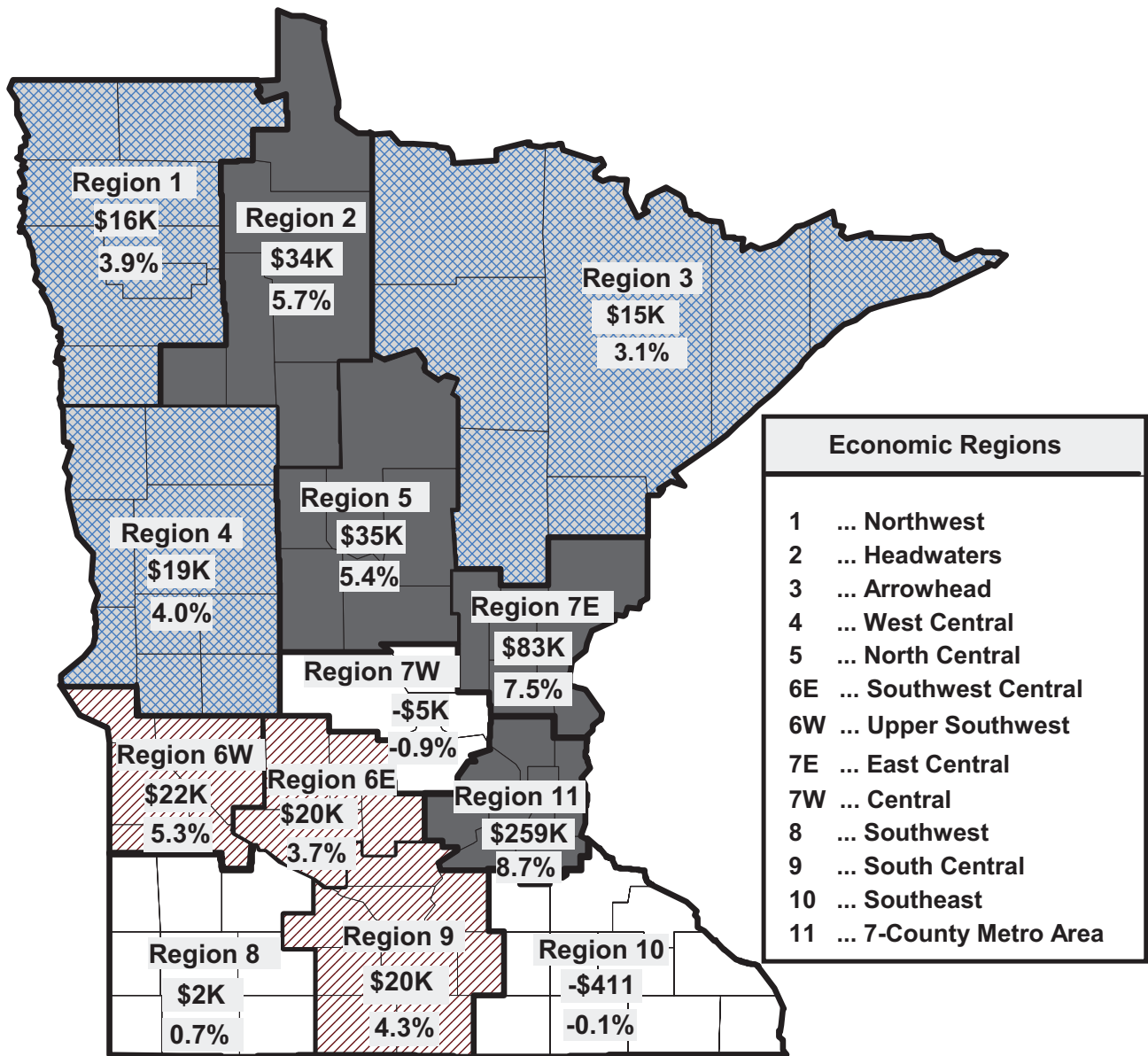


\*All numbers are rounded.



# Figure 11

## 2014 Average Net Profit and Net Profit as a Percent of Sales Per On-Sale Municipal Liquor Establishment by Economic Development Region



*\*All numbers are rounded.*

